ANNUAL BUDGET

FOR THE FISCAL YEAR
JULY 1, 2007 - JUNE 30, 2008

PREPARED BY:

Finance Department

Decker P. Ploehn, City Administrator
Carol A. Barnes, Finance Director

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Bettendorf
Iowa

Special Capital Recognition
Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2006

President | Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf. Iowa for the fiscal year beginning July 1, 2006. In order to receive this award. a governmental agency must publish a budget document that meets program criteria as a policy document. operations guide. financial plan and as a communications device. The Distinguished Budget Presentation award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2007/08 Annual Budget book for eligibility for our twelfth consecutive award.

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the

City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,…"

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2007/2008 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

The **Introductory Section** includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each **Fund Type Section** is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include **Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities**. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2003/04, 2004/05 and 2005/06, the amended budget for the fiscal year 2006/07and the adopted budget 2007/08 fiscal year.

The last tab, the **Supplemental Information** includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

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Mayor and City Council

Mayor
Mike Freemire

Alderman at-Large
Lisa Brown

Alderman at-Large
Tim Stecker

1st Ward
Norm Voelliger

2nd Ward
Joe Douglas

3rd Ward
Debe LaMar

4th Ward
Patricia Malinee

5th Ward
Carolyn Koos

Mayor's Message

Summer days are here and I hope you and your family will take some time to enjoy what Bettendorf has to offer. We are busy working on your behalf at City Hall and throughout all city departments to ensure that you and your family have a safe, fun, and productive summer.

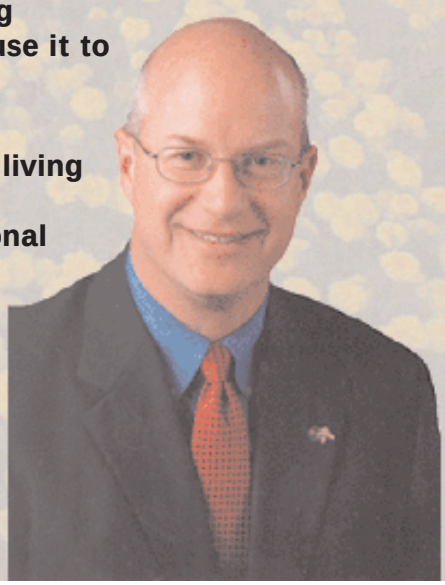
Throughout the year, residents and visitors enjoy our 23 city parks, which are filled with playgrounds, baseball diamonds, basketball courts, disc golf courses, hiking trails, picnic shelters, and so much more. Beginning this year, the City is hosting the Movies in the Park series. Each Saturday in June a movie will be shown at Veterans' Memorial Park beginning with *Charlotte's Web*. This is a free event and open to all ages. You can find more information about the series under the *Around Town* section of the newsletter.

Do you play golf? Palmer Hills Golf Course is a great place to play 18 holes. Palmer Hills also has a driving range, pro shop, and a fantastic restaurant. Even if you are not a golfer, Palmer Grill has a full menu that is perfect for special events, business luncheons, or a place to meet after work.

The 4th of July Committee has been busy putting the final touches on our holiday festivities. You don't want to miss the Jaycees' 4th of July parade, along with the festival in the park, which will be bigger and better than ever. This year visitors can enjoy more choices in food, rides, and of course, the fantastic array of fireworks. I look forward to seeing you and your family at the ice cream tent.

The City of Bettendorf is proud to announce the official launching of its new website, which will go live on May 15. The new website allows for easier navigation making it effortless for visitors to access City information and services. All the information you need concerning activities and special events can be found by visiting www.bettendorf.org. I encourage you to explore the site and use it to its fullest advantage.

The City Council and I believe Bettendorf combines small town living with many big town amenities. The services that we provide accommodate residents of all ages. I want to offer you a personal invitation to experience all that Bettendorf has to offer. If you have any questions or if we can be of any assistance, please contact us at City Hall, 563/344-4000.



1609 State Street • Bettendorf, Iowa 52722-4937 • (563) 344-4000

Date: June 30, 2007

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2007/08 Budget Message

The FY 2007/08 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2006. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last fifteen years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2007 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and Five Goals to Guide the City's Future into 2012, can be found on pages 6-13.

2007 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1) Fire Staffing: Evaluate options with budget decision for FY 07/08

In consideration of the Fire Chief's request for three additional full-time fire fighters to be hired July 1, 2007, the Council has requested the Chief to prepare a comprehensive long term staffing plan that addresses the need for the current staffing requests. The Council will review and evaluate the options prior to July 1, 2007.

2) **Life Fitness Center: Continued financial monitoring with focus on long term collaborative relationships**

The Council is in the second year of monitoring the financial performance of the Life Fitness Center and continues to nurture collaborative relationships for recreation options available to our citizenry.

3) **Tanglefoot Extension: Direction and Action for construction**

In light of continued development pushing north and eastward in the City, the Council feels the completion of Tanglefoot Lane extension is appropriate and necessary. Council has directed staff to take strategic action to complete this project.

4) **Economic Development Strategy and Policy Direction**

The Council continues to believe that the City should be a major contributor to the economic development of the City and has funded both the position of Economic Development Director and the business strategy to support that position through 6/30/08. In addition, the Council is also providing financial support of a business retention program that is funded by City and managed by the Chamber of Commerce

5) **Downtown Vision and Master Plan, including Streetscape Plan, East Gateway Greenspace**

The Council believes that with the development of the Event Center and the vision of the construction of a new signature I-74 bridge, that a new streetscape and landscape plan should be created to compliment both these landmark structures in our community.

HIGH PRIORITY:

1) **State Tax Reform Lobbying**

As the City continues to face declining revenue sources, the Council has agreed to support lobbying efforts with local legislators for a comprehensive state-wide tax reform effort.

2) **Solid Waste Fee Adjustment (Full Cost Recovery for Recycling)**

In an effort to eliminate a gaming revenue subsidy for the Solid Waste Program, the Council agreed to raise solid waste fees approximately 10%, May1, 2007, to provide funding for the program solely from user fees.

3) **Consolidated Dispatch: Direction**

The Council continues to monitor and participate in discussions with all other Public Safety Agencies in Scott County regarding consolidated dispatch. Following the completion of several studies, already in progress, the Mayor and Council will make their final decision regarding Bettendorf's participation in consolidated dispatch.

4) **Annual Street Improvement Program and Funding**

The Council will review the content and methodology of the Annual Street Improvement Program prior to allocating funding in the FY 2007/08 budget.

5) **Private Road Policy Decision**

Council agreed to review its policy regarding how private roads are brought into the City inventory and how the funding is considered and allocated in the Community Improvement Program.

6) Business Retention: Funding Performance Monitoring and Report

The Council agreed to once again fund the Bettendorf Chamber of Commerce to manage the business retention program for the 2007/08 fiscal year.

2007 Management Agenda: Top Priority

1. Internet Technology Structure and Staffing, including evaluation of an IT Department and Website Upgrade
2. SMART 21 Cities Recognition: Marketing
3. Eagles Building: Direction and Plan "B"
4. Comprehensive Plan: Update
5. Economic Development Director position and funding
6. Event Center: Funding construction

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plan which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2007/08 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX RATE AND BASE

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2007/08 property taxes will represent 25.08% of total City operating revenues, net of transfers (see pages 26 & 27). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. In addition, the City incurred a permanent reduction in State funding during FY 2003/04 that equates to an annual loss of $570,000, that is now being paid through local property taxes. The City has aggressively been establishing

user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council increased the levy rate $.35 per $1,000/assessed valuation to $12.95 to balance the FY 2007/08 budget, as a direct result of the State of Iowa continuing to reduce the rollback on taxable residential property values and the recommendation to hire three new full-time firefighters for a total cost of $232,500. The increased levy rate of $12.95 for FY 2007/08, will generate $16.8 million in property taxes. The City's General Fund Levy rate of $6.94809 per $1,000 assessed valuation is currently at 85.8% of the maximum $8.1 allowed by the State of Iowa. The 14.2% cushion currently reflects future levying capacity for the Council in excess of $1.35 million.

The City's tax base has increased at an average rate of 3.15% annually over the past ten years. This moderate annual increase is due in part to the state phasing out machinery and equipment assessments, as well as, the continued reduction in residential taxable valuations as a result of the State imposed rollback computation, currently at 45.5552% of fair market value. For FY 2007/08, the City's total taxable valuation base (including TIF increment values) totals $1,374,278,983. The residential class of property represents 69.17% of the City's total tax base. Property taxes on utilities are now paid through excise taxes and are classified under Other City Taxes.

Relatively favorable employment opportunities throughout the bi-state Quad-Cities area continue to foster moderate city population and tax base growth. Overall, the City anticipates to collect $16,797,824 in property taxes in FY 2007/08 which is 7.2% more than FY 2006/07 taxes of $15,663,030.

FY 2006/07 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As we approach the close of FY 06/07, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- The City remains on target with the FY 06/07 budget. As public and private sector entities are faced with extreme financial pressures, we are meeting revenue targets and expenditure requirements, as approved in the FY 06/07 amended budget.

- During June 2007, the City's bond rating on all outstanding general obligation debt was reaffirmed by Moody's Investors Service at Aa3. In their published rating report, Moody's notes "conservative budgeting and maintenance of ample reserves reflect strong financial management."

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 16th consecutive year that the City has achieved this distinction.

- The City continues its effort to streamline operations through implementation of E-Commerce. During FY 06/07 the following progress was made: 100% paperless audit; on-line registration for Parks and the Family Museum of Arts and Science, paperless storage of all internal payroll reports; ACH receipt of all Federal and State Funds; and ACH payments accepted for sewer/garbage/stormwater bills.

FY 07/08 BUDGET HIGHLIGHTS

During recent years, the Mayor and City Council were faced with budget shortfalls resulting from the current local, state and national economies and financial environment. As a result, Administration emphasized the need to implement "long-term" solutions to offset the revenue shortfalls and increased expenditures facing the City. After careful consideration, the Mayor and Council proceeded to balance the budget by increasing the property tax levy rate by $.35 per $1,000/assessed valuation. The FY 07/08 budget continues to "FOLLOW the PLAN" established by the Mayor and Council back in FY 04/05 and includes the following:

- Provides funding for all existing City services, most programs status quo.

- Stabilized operating expenses over the last six fiscal years.

- Managed growth in health care costs. Averaged 4.75% increase over last four years. Made plan design changes & employees began premium share.

- Reduced our Work Comp insurance costs by $50,000. City off of "monitor" status, reduced mod rate of 1.0% down from a high of 1.46%, and zero injuries after implementing automated garbage.

- Funds second year of four year contracts with all bargaining units including the following Cost of Living Adjustment (COLA) increases for all employees:

AFSCME General:	3.00% COLA 7/1/07
Non-Union Employees:	3.75% COLA 7/1/07
Police:	4.00% COLA 7/1/07
AFSCME Library:	4.25% COLA 7/1/07
Fire:	6.00% COLA 7/1/07 2.00% COLA 1/1/08

All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 06/07 or according to union contract.

- Funds the hiring of three full-time career firefighters effective 7/1/07 at a cost of $232,500. In addition, the budget provides increased funding for our volunteer firefighter program with new volunteers and funds employees from other departments to supplement fire support, $50,000.

- Increases the levy rate $.35 from $12.60 to $12.95 per $1,000 assessed valuation to provide funding for:

    1. Three full time firefighters
    2. $50,000 to fund employees from other departments to supplement fire support
    3. Cost of living increases for all City employees
    4. Minimum wage increases

Impact on average residential homeowner: 1.82% increase in property taxes. Impact on average commercial property owner: 4.96% increase in property taxes.

- Continues operations and supplemental funding for the Life Fitness Center through 6/30/08.

- Eliminates gaming revenue subsidy for the Solid Waste Program, providing funding solely from User Fees. Increased fee structure for the Solid Waste Program, effective May 1, 2007 are as follows:

Cart Size	Current Monthly Fee	Current Annual Fee	5/1/07 Monthly Fee	New Annualized Fee	Annual Increase
32 gallonl/2 x per month	5.00	60.00	**5.50**	**66.00**	6.00
32 gallon	7.50	90.00	**8.25**	**99.00**	9.00
65 gallon	10.00	120.00	**11.00**	**132.00**	12.00
95 gallon	12.50	150.00	**13.75**	**165.00**	15.00

- Continues monetary support of Economic Development position utilizing BDC pledges and other revenue sources through 6/30/08.

- Funding is provided for new and replacement vehicles in the amount of $985,300 and electronic equipment in the amount of $793,450.

- The Five-Year Community Investment Program adopts a very aggressive capital budget for the fiscal year 2007/08, totaling $14,086,500, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2007/08 must come before Council individually for formal approval by resolution prior to construction or acquisition.

Non-Property Tax Revenue Sources:

- **Other Major Revenue Sources remain stable:**
  - Local Option Sales Tax ($4.237 million)
  - Hotel/Motel Tax ($925,000)
  - Gaming Revenue ($1.865 down from 2.2 million)
  - Construction Permits ($575,000)
  - Road Use Taxes ($2.6 million – stable but not keeping pace)

- **User Fees:**
  - Solid Waste – Increased fees effective 5/1/07 as outlined above
  - Sewer and Stormwater Fees – no increase

  - Life Fitness Center -- 8% average increase
  - Splash Landing Average 13% increase – (reintroduce season pass)
  - Palmer Hills Golf Course - $1.00 increase on all green fees

Capital Equipment:

- Funds $985,300 of new/replacement Vehicles including:
  - 4 replacement police vehicles - $96,000
  - 1 Excavator - $179,000
  - 1 replacement garbage packer - $93,500
  - 1 replacement recycling truck - $173,000
  - 1 replacement street sweeper - $125,000
  - 1 replacement dump truck - $130,000
  - 4 replacement pick-up trucks and 2 mowers - $188,800

- $793,450 of new/replacement Electronic Equipment including:
  - Phone system replacement - $250,000
  - Financial system replacement - $335,000
  - Other equipment - $433,450

Mayor and Council's Plan:

- Despite projected draw downs in several fund balances, the City remains financially stable
  - Bond Rating of Aa3

- Strive to continue to improve public communication:
  - New Web site, e-mail lists, on-line registrations

- Management continues to streamline, consolidate and enhance efficiencies of operations – as a matter of course. Areas of consolidation or collaboration include*:
  - Waste Water Treatment Plant, MRF, compost facility
  - Police and Fire Dispatch
  - Library services

*The Mayor & Council have indicated that in consideration of consolidation or collaboration – Bettendorf's "quality services" must be maintained, the current level of services we offer to our citizens must not be diminished.

Total City Budget. The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2007/08. The City Council adopted a balanced budget for FY 07/08, net of transfers, in the amount of $65,721,932. The major changes in the budget are explained in the following sections:

General Government Activities.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers and TIF bond proceeds, for the fiscal year beginning July 1, 2007 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2007/08 Budget	Percent of Total	$ Change from FY 2006/07	Percent of Change from FY 2006/07
Net property taxes	16,814,405	36.83%	1,134,794	7.24%
TIF revenues	3,178,876	6.96%	1,228,279	62.97%
Other city taxes	7,736,996	16.95%	6,702	0.09%
Special assessments	18,700	0.04%	9,740	108.71%
Licenses and permits	658,215	1.44%	52,400	8.65%
Charges for services	346,900	0.76%	(6,677)	(1.89%)
Intergovernmental	6,274,495	13.74%	441,337	7.57%
Use of money	1,036,128	2.27%	(177,561)	(14.63%)
Proceeds of long term debt	7,590,000	16.62%	(7,565,000)	(49.92%)
Other	2,001,000	4.38%	1,043,450	108.97%
Total	**45,655,715**	**100.00%**	**(3,832,536)**	**(7.74%)**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 36.83% of the total revenue sources available in the City's Governmental Funds. Of the remaining 63.17% of the revenue derived from non-property tax sources, a significant reliance from other

city taxes continues (16.95%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2007/08, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is down about 1.89% due to the current downswing in the economy. However, the Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be renewed by FY 2008/09. Building permits for new construction continue to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 7.24% over FY 2006/07 levels, or $1,134,794. The City Council increased the levy rate $.35 per $1,000/assessed valuation to $12.95 to balance the FY 2007/08 budget which included funding the following: 1) three full time firefighters; 2) $50,000 to fund employees from other departments to supplement fire support; 3) Cost of living increases for all City employees; and 4) minimum wage increases. The tax impact on the average residential homeowner is a 1.82% increase in property taxes. The tax impact on an average commercial property owner equates to a 4.96% increase in property taxes.

Looking forward, the City currently has 14.2% of the General Fund operating tax rate available for future property tax growth ($6.94809 verses $8.10 State cap) which combined with ample unrestricted fund balance reserves and a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2007/08, $3,178,876 will be generated from the following projects: NEPCO District, Downtown TIF District, Olympic Steel District, GRAFCO District, Trinity Hospital District, Greystone District and the Home Depot District at Duck Creek. The City is currently considering additional TIF projects that may be finalized during the upcoming fiscal year for the RIVERSedge project. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to remain relatively constant with current levels for FY 2007/08, projected up .09%. The outlook for continued benefits from the Riverboat Gaming Industry is optimistic due to the Iowa Legislature recently adopting landside gaming. The City hopes to realize more than $1.9 million from gaming revenue for FY 2007/08.

It should be noted that the Mayor and Council are committed to balancing future City operating budgets without the inclusion of gaming revenue, when possible. The Council intends to use gaming revenue to supplement the capital projects budget and for “one-time” purchases of capital equipment verses “on-going” operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City’s Assessment Policy. Special Assessments are projected to total only $18,700 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2007/08 this revenue stream is expected to remain strong due to exceptionally high revenues projected to be collected from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has eight Enterprise Funds and four Internal Service Funds that properly account for the majority of the City's Charges for Services. For FY 2007/08 charges for services are projected to decrease about 1.89% from last year. Decreases in recreation fees and rental inspections account for most of the decrease. All other charges for services are expected to remain relatively stable compared to FY 2006/07 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2007/08 intergovernmental revenue is reflecting an increase of $441,337 due largely to the reconstruction of Middle Road and Belmont Road which qualified for Federal Funding.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2007/08, this revenue stream is projected to decrease about 14.63% due to lower fund balances to invest, even though interest rates are higher than they have been the last couple of years. Total investment income in the governmental funds is project to total $1,036,128 for FY 2007/08.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2007/08, $7.59 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program, including $3 million bonds for Tanglefoot Lane which is contingent upon the Event Center being constructed. An additional $2.5 million of G.O. Bonds will also be bonded for in each of the Stormwater and Sewer Enterprise Funds, and up to $21.46 million in net TIF bonds for the downtown RIVERSedge project. For fiscal years 2008/09 – 20011/12 annual bonding is planned between $4 - $4.5 million for each year.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category totals $2,001,000 for FY 2007/08.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2007 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2007/08 Budget	Percent of Total	$ Change from FY 2006/07	Percent of Change from FY 2006/07
Public Safety	8,918,005	18.53%	506,641	6.02%
Public Works	2,706,192	5.62%	(28,824)	(1.05%)
Health & Social Services	-	0.00%	-	
Culture & Recreation	3,527,538	7.33%	218,766	6.61%
Community & Economic Development	1,862,996	3.87%	323,375	21.00%
General Government	3,154,410	6.55%	(157,143)	(4.75%)
Debt Service	12,091,998	25.12%	(2,308,321)	(16.03%)
Capital Projects	15,872,161	32.98%	4,129,430	35.17%
Total	**48,133,300**	**100.00%**	**2,683,924**	**5.91%**

Total Governmental Funds expenditures for fiscal year 2007/08 are budgeted to increase 5.91% or $2,683,924 above current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually an increase of only $862,815 or 4.37%. To balance the budget, the Council froze most of the City's operating budgets and increases occurred due to negotiated wages and benefits for all employees and liability insurance. Wage and benefit increases negotiated with union contracts averaged 4.25% across all funds. The budget includes funding for 261.22 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City typically allocates between $10 - $15 million for various capital improvement projects, as well as, $1 million in various capital equipment annually. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $2.3 million due to a refunding in FY 2006/07. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2014/15. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in March 2002 the sewer usage rate was increased from $1.33 to $1.48 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The fund is projected to have an ending cash flow balance of $3,646,954 million by June 30, 2008. The City plans to continue to reduce future bonding requirements by paying cash for a portion of future sewer improvements. In the spring of 2008 the Council plans to bond for $2.5 million for the East Pigeon Creek Interceptor, the Hopewell Interceptor and the City's share of improvements to the Waste Water Treatment Plant. Additional detail on the Sewer Enterprise Fund can be found beginning on page 291.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees. Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 10% for Solid Waste Collection effective May 1, 2007 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. One rear load garbage packer and on recycling truck are scheduled for replacement during FY 2007/8. The projected ending cash balance in this fund at 6/30/08 is projected to be $723,984 or 42.5% of annual operating expenditure. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Sold Waste Management Fund can be found beginning on page 300.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its

doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Because operations are currently subsidized by property taxes, no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. Additional information on the FMAS Fund can be found beginning on page 313.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2007/08, an ending balance in Retained Earnings for the fund is budgeted at $2,331,696, a decrease of $24,311 due largely to a $50,000 transfer out to the General fund to begin paying on a loan to fund a portion of the construction of the new $1.6 million clubhouse, completed spring 2006, and increased depreciation associated with the new facility. Cash reserves are estimated to total $405,875 at the end of FY 2007/08. Additional detail on the Palmer Hills Golf Course can be found beginning on page 336.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering around the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in limiting the continued losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. The Life Fitness Center continued to be a topic of discussion during the FY 07/08 budget process. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been very positive but expenditures are expected to continue exceeding revenue going forward. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves are projected to be nearly depleted by the end of the fiscal year. Additional information on the LFC can be found beginning on page 344.

Splash Landing Enterprise Fund. Splash Landing, the City's new public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years and projects a $38,427 ending cash balance at 6/30/08. Additional information on Splash Landing can be found beginning on page 350.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The Council plans to issue approximately $2.5 million in bonds the spring of 2008 to pay for water detentions at

Hopewell and Ginger Creek, as well as to fund numerous small projects throughout the City. Estimated cash reserves at June 30, 2008 total $1,905,011. Additional information on the Storm Water Fund can be found beginning on page 356.

Public Transit Fund. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2008 total $4,714. Additional information on Public Transit can be found beginning on page 362.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2007 and the accrual rates established for use in the plan year beginning March 1, 2007 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2007/08 are projected to increase about 10.63% due to rising costs. The city has secured several significant changes to the design of the health plan with four of the City's bargaining units including increased deductibles and co-pays which will assist in controlling some of the escalation of health care costs through June 30, 2008 The city has been working with the City's independent claims Administrator and Health Committee in hopes to find additional ways to save costs on future health insurance claims. More detail on the Health Insurance Fund can be found beginning on page 380.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. For FY 2007/08 premiums on the City's workman's compensation insurance will decrease 12.122% due to recent claim history. Overall, total insurance premiums will decrease 6.87% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. The insurance market has increased premiums dramatically the last couple of years but fortunately our costs appear to have leveled out. More detail on the Risk Management Fund can be found beginning on page 386.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2007/08, and the goal is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 392.

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 440-449).

General Fund: The General Fund is expected to end the year with a $4.87 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 24.74% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General

Fund Balances begins on page 44 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance policy, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund begins on page 44.

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2006/07 have been maintained at stable levels as compared to FY 2006/07. The biggest fluctuations have occurred in the City's Police Pension Excess Fund and all of the TIF Funds. The City will continue with the planned draw down of the Police Pension Excess fund over the next couple of years until the fund is projected to be depleted. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of the payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 137.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $443,887 at the end of FY 2007/08. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. However, by a voted referendum, the City issued bonds in 1996 to fund $10.5 million for a new Family Museum and expanded Public Library. That particular debt, issued for 17 years, will have five peak years of principal and interest in FY 03/04 through FY 07/08. The City is prudently setting excess reserves aside from local option sales tax to cover debt service payments for those five years to avoid an unwanted property tax increase. A complete discussion on the City's Debt Service Fund begins on page 204.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 238.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment. The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 280 - 282 for the five-year plan for the use of these revenue sources.

Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2008 and how they compare to the City's policy of minimum fund balances: Only the funds affected by the policy are included (See policy in Supplemental section of this document page 423).

Fund Type	June 30, 2008 Budgeted Fund/Cash Balance	City Policy	Projected as of June 30, 2008
General Fund	$4,874,492	20%-25% of annual operating expenses	24.74%
Road Use Fund	$651,413	20%-25% of annual operating expenses	24.58%
Employee Health Insurance Fund	$959,511	Cash Reserves 20-25% of annual operating expenses	35.79%
Risk Management Fund	$533,431	$500,000 minimum cash balance	$533,431
Debt Service Fund	$443,887	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments	$443,887
Splash Landing	$38,427	As a minimum: Cash Reserves 30% of annual operating expenses	8.6%
Life Fitness Center	$14,516	As a minimum: Cash Reserves 30% of annual operating expenses	1.7%
Palmer Hills Golf Course	$405,875	As a minimum: Cash Reserves 30% of annual operating expenses	32.07%
Family Museum of Arts & Science	$111,165	As a minimum: Cash Reserves 30% of annual operating expenses	6.49%
Recycling/Solid Waste Management	$723,984	As a minimum: Cash Reserves 30% of annual operating expenses	42.48%
Sewer Enterprise Fund	$3,646,954	As a minimum: Cash Reserves 30% of annual operating expenses	129%

SUMMARY

The preparation of the fiscal year 2007/08 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2007/08 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and to Jason Schadt the City's Financial Coordinator for their contributions toward the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,

Decker P. Ploehn	Carol A. Barnes
City Administrator	Finance Director

Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is.....
The City of Bettendorf is a premier city in which to live.

The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is...

- **Bettendorf citizens value safety, education, families, cultural and recreational opportunities.**

- **They expect good communication, quick response, quality services.**

- **They want wise planning and effective use of resources.**

- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a Premier Place to Live.**

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are...
Teamwork
Professionalism
Responsibility
Pride

Our belief in teamwork means we....
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we....
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we...
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we...
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

Key Vision Components and Their Meanings

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities. Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best local healthcare. Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

Pride in our great community

- Citizens trust city government and community leaders Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda Targets for Action 2007

TOP PRIORITY

- Fire Staffing: Options Evaluation Budget Decision for '08 Budget
- Life Fitness Center: Monitoring and Long Term Collaborative Relationships
- Tanglefoot Extension: Direction and Action
- Economic Development Strategy and Policy Direction
- Downtown Vision and Master Plan, including Streetscape Plan, East Gateway Greenspace

HIGH PRIORITY

- State Tax Reform Lobbying
- Solid Waste Fee Adjustment (Full Cost Recovery for Recycling)
- Consolidated Dispatch: Direction
- Annual Street Improvement Program and Funding
- Private Road Policy Decision
- Business Retention: Funding Performance Monitoring and Report

MODERATE PRIORITY

- Citywide Volunteer Program Development including:
- Development of Volunteer Corps
- Downtown Fire Station: Open
- Quad Cities Development Group Participation
- "Lime Pile" Property Sale: Direction

Management Agenda 2007

TOP PRIORITY

- Internet Technology Structure and Staffing, including Evaluation of an IT Department and Website Upgrade
- SMART 21 Cities Recognition: Marketing
- Eagles Building: Direction and Plan "B"
- Comprehensive Plan: Update
- E.D. Director Position and Funding
- Event Center: Funding Construction

HIGH PRIORITY

- Third Hotel Project with Amenities (including Spa and Water Park)
- Strategic Planning with Moline
- Site Development Plan Standards Update
- Zoning Ordinance: Changes
- Wayfinding Signs Direction and Funding

Goals to Guide Our Future Through 2012

- Financially Sound City Providing Quality City Services
- Premier Place to Live in Quad Cities
- Orderly Growth and Quality Development
- Growing Current Businesses and Attracting New
- Businesses Riverfront/Downtown Development - Destination for Entertainment and Living

Goal 1 Financially Sound City Providing Quality City Services

Objective 1	Services Provided in Customer-Friendly Manner
Objective 2	Having a "Premier Workforce" that is Well Trained and has Competitive Compensation
Objective 3	Balanced Budget with Adequate Resources for Services and Reserves
Objective 4	Services Delivered in Most Cost-Effective Manner
Objective 5	Continuous Management and Services Improvement Process
Objective 6	Aligning the Organization with Vision, Mission and Beliefs

Goal 2 Premier Place to Live in Quad Cities

Objective 1	Reputation: Safest City
Objective 2	Maintained Top Quality Facilities and Programs for Your Leisure Time
Objective 3	Greater Sense of Community and Participation
Objective 4	Livable Older Homes that are Well Maintained and Attractive
Objective 5	More Attractive Streetscapes and Gateways
Objective 6	Maintained High Level of Homeownership (85%)

Goal 3 Orderly Growth and Quality Development

Objective 1	Sufficient Resources to Provide Infrastructure and Services to New Development
Objective 2	Managing Growth: Financial and Service Capacity
Objective 3	Effective Road/Street System. (60 or above)
Objective 4	Effective Sanitary and Storm Water Management Systems that is Comprehensive and Citywide
Objective 5	New Developments Consistent with Standards and Plans

Goal 4 Growing Current Businesses and Attracting New Businesses

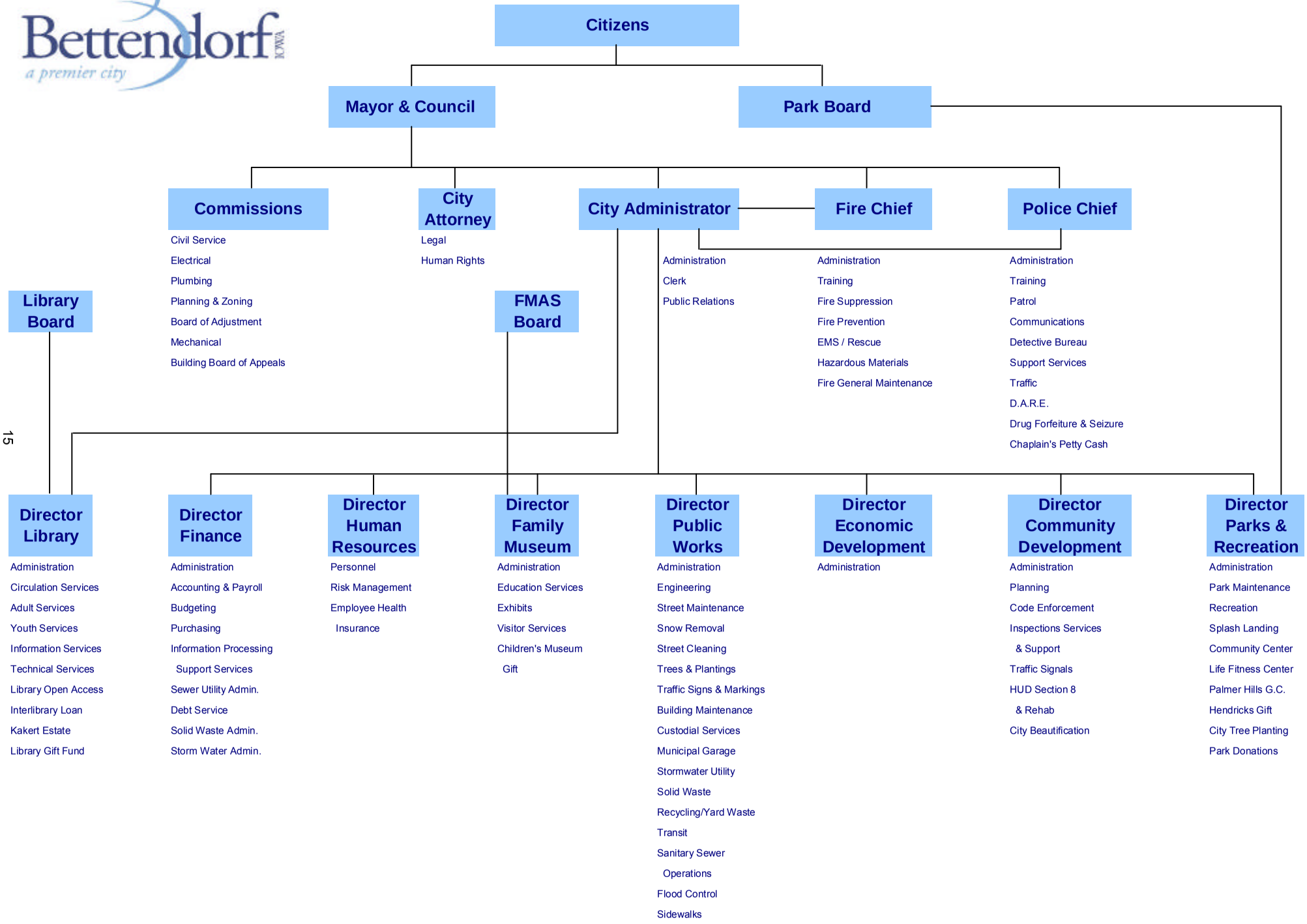
Objective 1	Retaining and Growing Quality Business and Support (through Chamber)
Objective 2	Attracting Quality New Businesses
Objective 3	Expanded Retail Opportunities - Places to Shop for Residents and Guests
Objective 4	More Diverse Businesses and Tax Base that is Insulated from Economic Changes
Objective 5	Getting Business Leaders (Who Reside in Bettendorf) Involved and Providing Leadership

Goal 5 Riverfront/Downtown Development-Destination for Entertainment and Living

Objective 1	Development of Residential Opportunities
Objective 2	Expanded Leisure and Recreational Opportunities Creating an Exciting Place
Objective 3	More Businesses in Downtown with an Expanded Tax Base
Objective 4	Improved Access to the Riverfront
Objective 5	Development: Destination Point for Business and Tourism

Bettendorf
IOWA
a premier city

City of Bettendorf Organizational Structure



Fiscal year 2007/2008 Budget

Michael J. Freemire, **Mayor**

Lisa M. Brown
Alderman at Large

Timothy A. Stecker
Alderman at Large

Norman P. Voelliger
First Ward Alderman

Joseph H. Douglas
Second Ward Alderman

Debe L. LaMar
Third Ward Alderman

Patricia A. Malinee
Fourth Ward Alderman

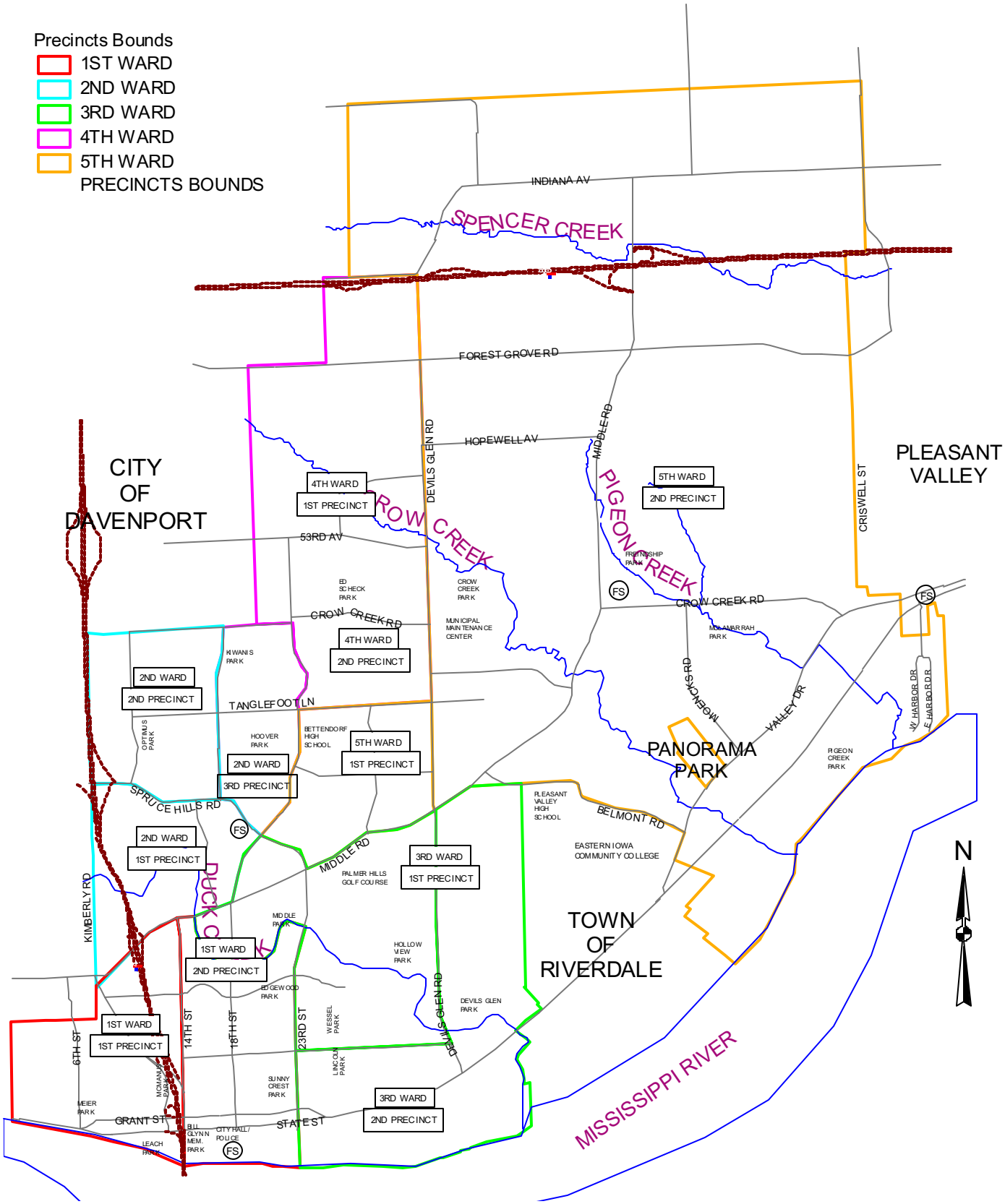
Carolyn R. Koos
Fifth Ward Alderman

Decker P. Ploehn, City Administrator

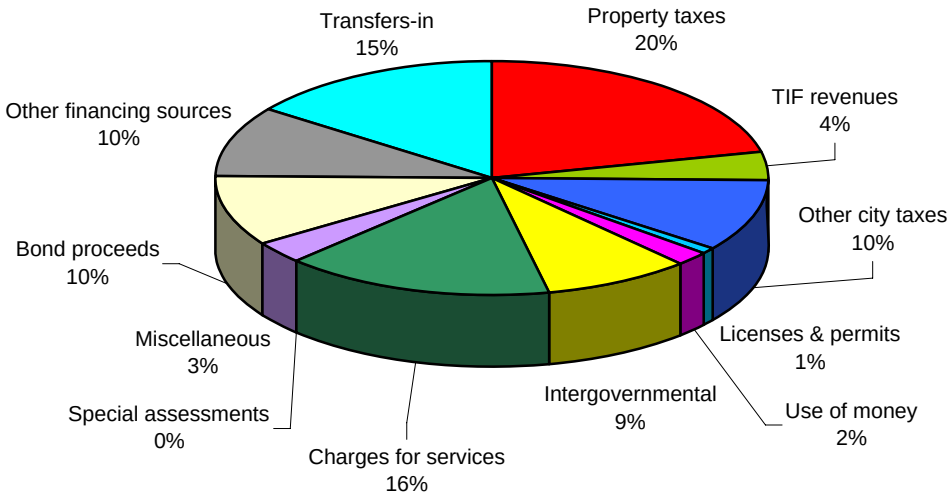
DEPARTMENT HEADS

Carol A. Barnes.....Finance Director
Faye E. Clow ..... Library Director
William M. Connors..... Community Development Director
Steven M. Grimes .....Parks & Recreation Director
Gregory S. Jager..... City Attorney
Tracey K. Kuehl .....Family Museum of Arts & Science Director
Wallace C. Mook.....Public Works Director
Philip J. Redington .....Police Chief
Steven J. Van Dyke .....Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief
Kathleen M. Eisbrener .....Human Resources Director

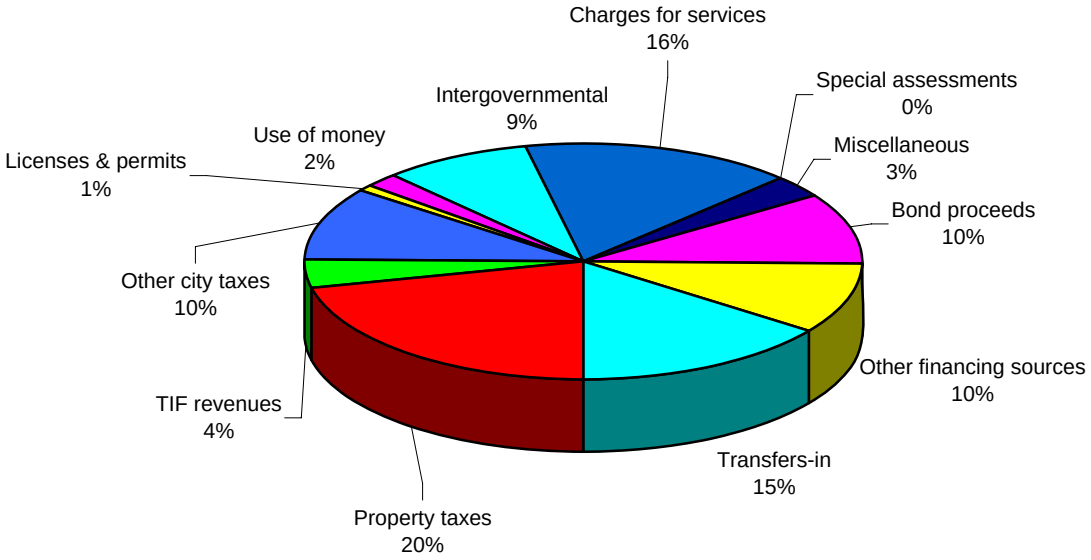
City of Bettendorf
Ward and Precinct Map



Fiscal Year 2007/08
Where the money comes from
$78.9 million



Fiscal Year 2007/08
Where the money goes
$77.6 million



City of Bettendorf, Iowa
Fund Equity Statement
Fiscal Year 2007/08 Budget

Major Governmental Funds:	Estimated Fund Equity Balance 7/1/2007	FY 07/08 Revenues*	FY 07/08 Expenditures*	Estimated Fund Equity Balance 6/30/2008	Inc. (Dec.) Fund Equity
General Fund	4,873,581	19,701,730	19,700,819	4,874,492	911
Tax Increment Financing Districts	401,414	3,239,837	3,204,755	436,496	35,082
Debt Service	4,623,754	6,751,673	10,931,540	443,887	(4,179,867)
Capital Projects Reserve	3,028,704	13,291,047	14,216,500	2,103,251	(925,453)
Total Major Governmental Funds	**12,927,453**	**42,984,287**	**48,053,614**	**7,858,126**	**(5,069,327)**
Nonmajor Governmental Funds:					
Road Use Tax	747,713	2,709,423	2,805,723	651,413	(96,300)
HUD Section 8	75,326	528,500	549,659	54,167	(21,159)
Economic Development	147,784	361,200	555,534	(46,550)	(194,334)
Police	95,968	20,200	22,500	93,668	(2,300)
Library	610,379	125,200	100,963	634,616	24,237
Parks	182,434	113,000	101,868	193,566	11,132
Police Pension Excess	1,303,763	40,000	675,648	668,115	(635,648)
Old Fashioned Fourth of July	28,381	60,700	60,000	29,081	700
Employee Benefits	0	1,615,181	1,615,181	0	0
Vehicle Replacement	910,389	517,900	481,800	946,489	36,100
Electronic Equipment	882,870	400,000	804,900	477,970	(404,900)
Riverboat Gaming	843,404	2,580,585	1,911,984	1,512,005	668,601
CIP/LOT & Interest	1,757,230	1,714,780	1,664,060	1,807,950	50,720
Geo Thuenen overpass/Subdiv Dep/Future Projects	562,151	95,000	8,200	648,951	86,800
Total Nonmajor Governmental Funds	**8,147,792**	**10,881,669**	**11,358,020**	**7,671,441**	**(476,351)**
Business-Type Activities Funds:					
Sewer Utility Enterprise	17,199,776	3,183,350	3,025,050	17,358,076	158,300
Solid Waste Mgmt./Recycling Enterprise	1,904,970	1,987,000	1,704,110	2,187,860	282,890
Family Museum for Arts & Science Enterprise	2,565,474	1,912,313	1,784,967	2,692,820	127,346
Palmer Hills Golf Course Enterprise	2,356,007	1,241,155	1,265,466	2,331,696	(24,311)
Recreation Enterprise	3,138,411	776,323	858,617	3,056,117	(82,294)
Aquatic Enterprise	3,294,808	243,991	444,731	3,094,068	(200,740)
Stormwater Utility	1,105,660	847,525	668,357	1,284,828	179,168
Transit	299,509	1,473,301	1,248,287	524,523	225,014
Educational Center	0	498,500	481,314	17,186	17,186
Events Center	189,828	7,729,720	1,329,237	6,590,311	6,400,483
Employee Health Insurance	1,027,307	2,465,039	2,681,114	811,232	(216,075)
Risk Management	618,822	840,182	840,182	618,822	0
Information Services	312,978	699,292	702,667	309,603	(3,375)
Municipal Garage	731,051	1,140,659	1,144,118	727,592	(3,459)
Total Business-Type Activities Funds	**34,744,601**	**25,038,350**	**18,178,217**	**41,604,734**	**6,860,133**
Total All Funds	***55,819,846***	***78,904,306***	***77,589,851***	***57,134,301***	***1,314,455***

* Includes interfund transfers.

City of Bettendorf

Revenues by Fund

FY 2007/08 Budget

Fund	Actual 02/03	Actual 03/04	Actual 04/05	Actual 05/06	Budget 06/07	Budget 07/08	$ change from 06/07	% change from 06/07
Major Governmental Funds:								
General Fund	16,815,645	17,111,204	17,883,439	18,608,476	19,544,361	19,701,730	157,369	0.81%
Tax Increment Financing Districts	2,537,171	2,187,937	1,745,602	1,914,343	2,202,066	3,239,837	1,037,771	47.13%
Debt Service	8,019,507	9,753,040	5,606,506	5,793,815	16,406,094	6,751,673	(9,654,421)	-58.85%
Capital Projects Reserve	5,414,242	4,188,795	5,716,427	5,837,118	9,612,553	13,291,047	3,678,494	38.27%
Total Major Governmental Funds	**32,786,565**	**33,240,976**	**30,951,974**	**32,153,752**	**47,765,074**	**42,984,287**	**(4,780,787)**	**-10.01%**
Non-major Governmental Funds:								
Road Use Tax	2,571,728	2,657,247	2,644,636	2,708,849	2,709,642	2,709,423	(219)	-0.01%
HUD Section 8	486,904	517,997	555,393	441,650	493,146	528,500	35,354	7.17%
Economic Development	471,610	201,870	632,267	1,021,342	307,194	361,200	54,006	17.58%
Police	65,592	16,886	31,733	144,616	20,150	20,200	50	0.25%
Library	339,712	131,535	162,490	176,575	173,867	125,200	(48,667)	-27.99%
Parks	102,398	103,008	103,266	115,625	113,500	113,000	(500)	-0.44%
Police Pension Excess	83,782	84,664	62,171	89,133	70,000	40,000	(30,000)	-42.86%
Old Fashioned Fourth of July	52,110	42,874	52,757	60,187	61,100	60,700	(400)	-0.65%
Employee Benefits	1,376,076	1,402,141	1,504,306	1,574,697	1,570,238	1,615,181	44,943	2.86%
Subdivision Deposits	-	-	56,652	38,816	12,000	15,000	3,000	25.00%
Vehicle Replacement	317,582	462,975	368,112	448,580	500,672	517,900	17,228	3.44%
Electronic Equipment	218,291	201,287	243,539	270,955	430,000	400,000	(30,000)	-6.98%
Riverboat Gaming	2,172,116	2,281,371	2,254,256	2,137,604	1,955,000	2,580,585	625,585	32.00%
Eagles Building remodel	39,395	-	250,000	-	-	-	-	0.00%
CIP/LOT & Interest	1,503,199	1,534,498	1,846,670	1,577,127	1,794,000	1,714,780	(79,220)	-4.42%
Other Capital funds	134,916	73,645	55,881	112,541	80,000	80,000	-	0.00%
Total Non-major Governmental Funds	**9,935,411**	**9,711,998**	**10,824,129**	**10,918,297**	**10,290,509**	**10,881,669**	**591,160**	**5.74%**
Business-Type Activities Funds:								
Sewer Utility Enterprise	2,525,176	3,780,363	3,369,542	3,059,778	3,167,150	3,183,350	16,200	0.51%
Family Museum for Arts & Science Enterprise	1,810,406	1,920,805	2,026,306	2,154,916	2,013,549	1,912,313	(101,236)	-5.03%
Stormwater Utility	558,105	644,965	604,509	951,433	675,553	847,525	171,972	25.46%
Solid Waste Mgmt./Recycling Enterprise	1,337,836	1,788,504	2,090,605	1,671,629	1,680,000	1,987,000	307,000	18.27%
Palmer Hills Golf Course Enterprise	877,285	827,205	1,195,596	1,630,142	1,147,694	1,241,155	93,461	8.14%
Life Fitness Center Enterprise	694,318	714,443	573,922	670,587	811,653	776,323	(35,330)	-4.35%
Aquatic Enterprise	1,263,874	258,091	183,024	178,808	204,454	243,991	39,537	19.34%
Transit	756,941	1,460,872	904,506	874,675	1,099,357	1,473,301	373,944	34.01%
Educational Center	-	-	-	433,969	260,479	498,500	238,021	91.38%
Event Center				289,684	874	7,729,720	7,728,846	884307.32%
Employee Health Insurance	2,229,966	2,214,275	2,434,245	2,289,682	2,438,898	2,465,039	26,141	1.07%
Risk Management	692,225	757,063	904,491	923,217	937,272	840,182	(97,090)	-10.36%
Information Services	530,700	507,366	595,291	594,663	676,368	699,292	22,924	3.39%
Municipal Garage	799,806	801,360	926,870	1,122,929	1,140,104	1,140,659	555	0.05%
Total Business-Type Activities Funds	**14,076,638**	**15,675,312**	**15,808,907**	**16,846,112**	**16,253,405**	**25,038,350**	**8,784,945**	**54.05%**
Total All Funds*	**56,798,614**	**58,628,286**	**57,585,010**	**59,918,161**	**74,308,988**	**78,904,306**	**4,595,318**	**6.18%**

* Includes interfund transfers.

City of Bettendorf

Expenditures by Fund

FY 2007/08 Budget

Fund	Actual 03/04	Actual 04/05	Actual 05/06	Budget 06/07	Budget 07/08	$ change from 07/08	% change from 07/08
Major Governmental Funds:							
General Fund	17,067,046	17,596,955	18,593,843	19,499,741	19,700,819	201,078	1.02%
Tax Increment Financing Districts	1,641,957	1,744,138	1,795,731	2,034,202	3,204,755	1,170,553	36.53%
Debt Service	8,347,835	10,392,788	6,196,698	12,984,909	10,931,540	(2,053,369)	-18.78%
Capital Projects Reserve	4,993,124	4,870,772	5,474,812	11,035,352	14,216,500	3,181,148	22.38%
Total Major Governmental Funds	**32,049,962**	**34,604,653**	**32,061,084**	**45,554,204**	**48,053,614**	**2,499,410**	**5.20%**
Non-major Governmental Funds:							
Road Use Tax	2,627,040	2,830,292	2,654,761	2,697,816	2,805,723	107,907	3.85%
HUD Section 8	526,682	562,921	462,867	491,437	549,659	58,222	10.59%
Economic Development	740,292	704,715	1,539,318	256,482	555,534	299,052	53.83%
Police	27,125	27,782	63,254	45,500	22,500	(23,000)	-102.22%
Library	92,402	122,027	179,621	138,216	100,963	(37,253)	-36.90%
Parks	75,225	71,546	93,131	127,168	101,868	(25,300)	-24.84%
Police Pension Excess	282	331,326	162,362	443,809	675,648	231,839	34.31%
Old Fashioned Fourth of July	45,219	48,425	64,245	60,000	60,000	-	0.00%
Employee Benefits	1,402,141	1,504,306	1,574,697	1,570,238	1,615,181	44,943	2.78%
Subdivision Deposits	-	6,043	28,688	8,200	8,200	-	0.00%
Vehicle Replacement	501,714	1,130,705	1,046,568	461,250	481,800	20,550	4.27%
Electronic Equipment	134,009	224,614	335,806	438,411	804,900	366,489	45.53%
Riverboat Gaming	2,290,640	1,628,000	2,858,090	1,840,130	1,911,984	71,854	3.76%
Eagles Building remodel	-	430,000	173,883	-	-	-	0.00%
CIP/LOT & Interest	743,743	1,198,445	1,311,395	2,239,994	1,664,060	(575,934)	-34.61%
Other Capital funds	154,625	75,479	3,514	20,000	-	(20,000)	-100.00%
Total Non-major Governmental Funds	**9,361,139**	**10,896,626**	**12,552,200**	**10,838,651**	**11,358,020**	**519,369**	**4.57%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,519,598	2,733,727	2,770,289	2,941,017	3,025,050	84,033	2.78%
Family Museum for Arts & Science Enterprise	1,726,604	1,953,598	1,727,270	1,826,986	1,784,967	(42,019)	-2.35%
Stormwater Utility	120,840	716,528	785,990	681,882	668,357	(13,525)	-2.02%
Solid Waste Mgmt./Recycling Enterprise	1,358,067	1,955,668	1,587,976	1,670,316	1,704,110	33,794	1.98%
Palmer Hills Golf Course Enterprise	871,244	905,401	1,147,016	1,227,717	1,265,466	37,749	2.98%
Life Fitness Center Enterprise	757,830	771,254	782,057	826,801	858,617	31,816	3.71%
Aquatic Enterprise	388,598	418,962	411,909	423,712	444,731	21,019	4.73%
Transit	817,734	1,019,272	1,097,485	1,200,607	1,248,287	47,680	3.82%
Educational Center	-	-	-	694,448	481,314	(213,134)	-44.28%
Event Center	-	-	-	100,730	1,329,237	1,228,507	92.42%
Employee Health Insurance	1,908,904	2,252,920	2,225,113	2,423,552	2,681,114	257,562	9.61%
Risk Management	756,325	905,392	876,022	926,322	840,182	(86,140)	-10.25%
Information Services	560,079	600,400	604,437	668,493	702,667	34,174	4.86%
Municipal Garage	803,878	956,131	1,093,808	1,138,395	1,144,118	5,723	0.50%
Total Business-Type Activities Funds	**12,589,701**	**15,189,253**	**15,109,372**	**16,750,978**	**18,178,217**	**1,427,239**	**7.85%**
Total All Funds*	**54,000,802**	**60,690,532**	**59,722,656**	**73,143,833**	**77,589,851**	**4,446,018**	**5.73%**

* Includes interfund transfers.

City of Bettendorf

Statement of Revenues, Expenditures and Changes in Fund Balance

All Funds

FY 2003/04 through FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	$ Inc(Dec) From 06/07	% Inc(Dec) From 06/07
Revenues & Other Financing Sources:							
Property taxes	13,084,732	14,631,169	15,383,115	15,679,611	16,814,405	107.24%	0.00
TIF Revenues	2,096,940	1,684,641	1,853,383	1,950,597	3,178,876	1,228,279	62.97%
Other city taxes	7,568,647	7,564,060	7,511,852	7,730,294	7,736,996	6,702	0.09%
Licenses and permits	701,542	718,915	989,531	687,465	757,065	69,600	10.12%
Use of Money & Property	505,806	838,439	1,048,715	1,791,742	1,607,628	(184,114)	-10.28%
Intergovernmental	4,808,680	4,343,744	4,219,387	6,458,560	6,813,995	355,435	5.50%
Charges for services	9,753,492	11,044,430	11,297,143	11,671,060	12,409,882	738,822	6.33%
Special Assessments	25,975	5,388	19,947	8,960	18,700	9,740	108.71%
Miscellaneous	2,798,335	1,132,167	1,119,232	1,455,685	2,403,100	947,415	65.08%
Bond Proceeds	8,058,371	4,557,934	4,583,190	15,155,000	7,590,000	(7,565,000)	-49.92%
Other financing sources	-	1,249,040	1,417,584	776,535	7,705,740	6,929,205	892.32%
Transfers In	9,225,766	9,815,083	10,475,082	10,943,479	11,867,919	924,440	8.45%
Total Revenues & Other Sources	**58,628,286**	**57,585,010**	**59,918,161**	**74,308,988**	**78,904,306**	**4,595,318**	**6.18%**
Expenditures & Other Financing Uses:							
Public Safety	6,914,003	7,487,118	7,895,689	8,411,364	8,918,005	506,641	6.02%
Public Works	2,557,007	2,660,482	2,727,337	2,735,016	2,706,192	(28,824)	-1.05%
Culture & Recreation	2,965,014	3,153,672	3,300,346	3,308,772	3,527,538	218,766	6.61%
Community & Economic Development	1,218,663	1,412,845	1,258,141	1,539,621	1,862,996	323,375	21.00%
General Government	2,790,248	2,798,173	3,106,289	3,311,553	3,154,410	(157,143)	-4.75%
Debt service	9,540,758	11,637,960	7,503,068	14,400,319	12,091,998	(2,308,321)	-16.03%
Capital Projects	6,199,642	6,835,946	8,347,332	11,742,731	15,872,161	4,129,430	35.17%
Total Governmental Activities Exp.	**32,185,335**	**35,986,196**	**34,138,202**	**45,449,376**	**48,133,300**	**2,683,924**	**5.91%**
Business Type/Enterprises	12,589,701	14,889,255	15,109,372	16,750,978	17,588,632	837,654	5.00%
Total Gov. Activities & Business Exp.	**44,775,036**	**50,875,451**	**49,247,574**	**62,200,354**	**65,721,932**	**3,521,578**	**5.66%**
Transfers Out	9,225,766	9,815,083	10,475,082	10,943,479	11,867,919	924,440	8.45%
Total all Expenditures/Transfers out	**54,000,802**	**60,690,534**	**59,722,656**	**73,143,833**	**77,589,851**	**4,446,018**	**6.08%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	4,627,484	(3,105,524)	195,505	1,165,155	1,314,455	149,300	12.81%
Fund balance, beginning	52,937,226	57,564,710	54,459,186	54,654,691	55,819,846	1,165,155	2.13%
Fund balance, ending	**57,564,710**	**54,459,186**	**54,654,691**	**55,819,846**	**57,134,301**	**1,314,455**	**2.35%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

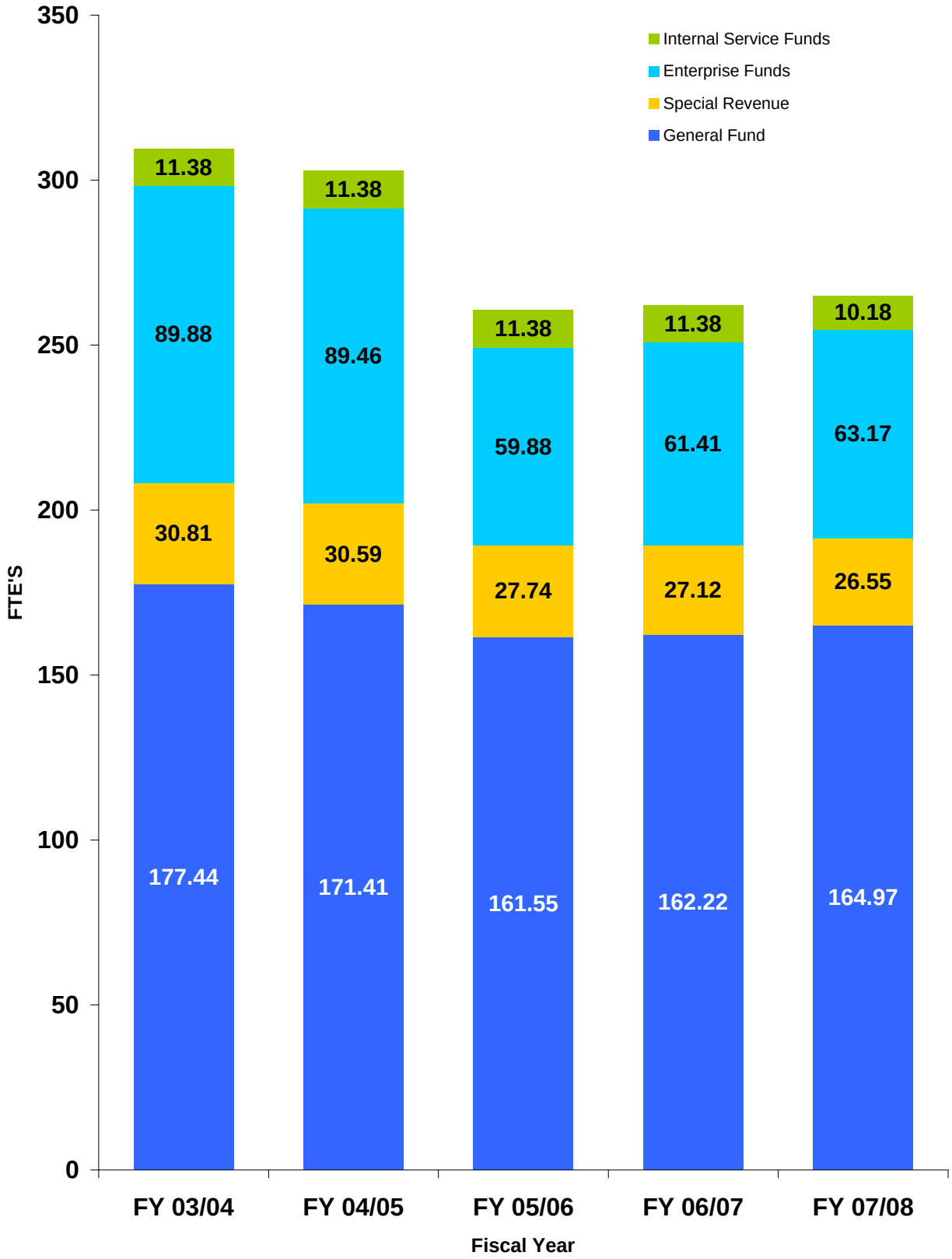
	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	9,093,517	1,546,601	6,174,287	6,174,287	0		22,988,692
TIF Revenues		3,178,876		0	0		3,178,876
Other City Taxes	5,558,089	67,466	246,441	1,865,000	0		7,736,996
Licenses & Permits	658,215	0		0	98,850		757,065
Use of Money & Property	283,900	221,061	256,167	275,000	467,500	104,000	1,607,628
Intergovernmental	591,730	3,207,087	3,678	2,472,000	539,500	0	6,813,995
Charges for Services	346,900	0		0	7,144,510	4,918,472	12,409,882
Special Assessments	18,700	0		0	0	0	18,700
Miscellaneous	146,500	468,600		1,338,000	417,300	32,700	2,403,100
Bond Proceeds		0		7,590,000	0	0	7,590,000
Other financing sources		0		47,900	7,657,840		7,705,740
Transfers In	3,004,179	138,550	71,100	4,996,412	3,567,678	90,000	11,867,919
Total Revenues & Other Sources	**19,701,730**	**8,828,241**	**6,751,673**	**24,758,599**	**19,893,178**	**5,145,172**	**85,078,593**
Expenditures & Other Financing Uses:		0					
Public Safety	8,907,505	10,500		0	0	0	8,918,005
Public Works	55,969	2,650,223		0	0	0	2,706,192
Culture & Recreation	3,431,421	96,117		0	0	0	3,527,538
Community & Economic Development	374,411	1,488,585		0	0	0	1,862,996
General Government	3,153,810	600		0	0	0	3,154,410
Debt Service	65,000	1,493,564	10,533,434	0	0	0	12,091,998
Capital Projects	288,915	424,346		15,158,900	0	0	15,872,161
Total Government Activities Exp.	**16,277,031**	**6,163,935**	**10,533,434**	**15,158,900**	**0**	**0**	**48,133,300**
Business Type/Enterprises		0		0	12,220,551	5,368,081	17,588,632
Total Gov Activities & Business Exp.	**16,277,031**	**6,163,935**	**10,533,434**	**15,158,900**	**12,220,551**	**5,368,081**	**65,721,932**
Transfers Out	3,423,788	3,536,096	398,106	3,920,344	589,585	0	11,867,919
Total ALL Expenditures/Transfers Out	**19,700,819**	**9,700,031**	**10,931,540**	**19,079,244**	**12,810,136**	**5,368,081**	**77,589,851**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	911	(871,790)	(4,179,867)	(494,932)	7,083,042	(222,909)	1,314,455
Estimated Beginning Fund Balance	**4,873,581**	**3,657,699**	**4,623,754**	**7,920,211**	**32,054,443**	**2,690,158**	**55,819,846**
Ending Fund Balance June 30	**4,874,492**	**2,785,909**	**443,887**	**7,425,279**	**39,137,485**	**2,467,249**	**57,134,301**
Fund Balance as a % of expenditures & transfers out	24.74%						

FULL TIME EQUIVALENTS BY FUND

	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	Inc(Dec)
GENERAL FUND						
Administration	1.57	1.92	1.92	1.78	1.82	0.00
Community Development	10.30	9.30	9.60	9.50	9.50	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	20.50	23.50	3.00
Finance	4.72	4.73	5.09	5.17	5.17	0.00
Human Resources	1.77	1.77	1.77	1.80	1.80	0.00
Library	30.21	29.63	29.63	30.91	30.91	0.00
Legal	1.40	1.05	1.05	1.07	1.08	0.01
Police	63.60	61.10	62.10	62.62	62.62	0.00
Parks & Recreation	23.06	22.40	10.78	9.59	9.20	-0.39
Public Works	7.31	6.01	6.11	6.28	6.37	0.09
TOTAL	**177.44**	**171.41**	**161.55**	**162.22**	**164.97**	**2.71**
SPECIAL REVENUE FUNDS						
Administration	0.05	0.05	0.05	0.20	0.15	-0.05
Community Development	2.40	2.40	2.40	2.50	2.50	0.00
Economic Development	0.00	0.00	1.00	1.00	1.00	0.00
Finance	0.59	0.37	0.37	0.35	0.35	0.00
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.02	0.02	0.02	0.02	0.01	-0.01
Parks & Recreation	0.54	0.54	0.00	0.00	0.00	0.00
Public Works	27.11	27.11	23.80	22.95	22.44	-0.51
TOTAL	**30.81**	**30.59**	**27.74**	**27.12**	**26.55**	**-0.57**
ENTERPRISE FUNDS						
Administration	0.03	0.03	0.03	0.03	0.03	0.00
Finance	1.68	1.65	1.53	1.46	1.46	0.00
Human Resources	0.13	0.13	0.13	0.10	0.10	0.00
Legal	0.07	0.07	0.07	0.05	0.06	0.01
Museum	19.13	18.94	16.72	16.98	16.98	0.00
Parks & Recreation	35.51	35.01	9.89	9.92	10.31	0.39
Public Works	33.33	33.63	31.51	32.87	34.23	1.36
TOTAL	**89.88**	**89.46**	**59.88**	**61.41**	**63.17**	**1.76**
INTERNAL SERVICE FUNDS						
Finance	5.02	5.02	5.02	5.02	5.02	0.00
Legal	0.01	0.01	0.01	0.01	0.00	-0.01
Public Works	6.35	6.35	6.35	6.35	5.16	-1.19
TOTAL	**11.38**	**11.38**	**11.38**	**11.38**	**10.18**	**-1.20**
TOTAL FTE'S	***309.50***	***302.83***	***260.54***	***262.12***	***264.86***	***2.70***

TOTAL FTE'S BY DEPARTMENT	**FY 03/04**	**FY 04/05**	**FY 05/06**	**FY 06/07**	**FY 07/08**	**Inc(Dec)**
Administration	1.65	2.00	2.00	2.00	2.00	0.00
Community Development	12.70	11.70	12.00	12.00	12.00	0.00
Economic Development	0.00	0.00	1.00	1.00	1.00	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	20.50	23.50	3.00
Finance	12.00	11.76	12.00	12.00	12.00	0.00
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00
Library	30.21	29.63	29.63	30.91	30.91	0.00
Legal	1.50	1.15	1.15	1.15	1.15	0.00
Museum	19.13	18.94	16.72	16.98	16.98	0.00
Police	63.60	61.10	62.10	62.62	62.62	0.00
Parks & Recreation	59.11	57.95	20.67	19.51	19.51	0.00
Public Works	74.10	73.10	67.77	68.45	68.20	-0.25
TOTAL FTE'S	***309.50***	***302.83***	***260.54***	***262.12***	***264.86***	***2.75***

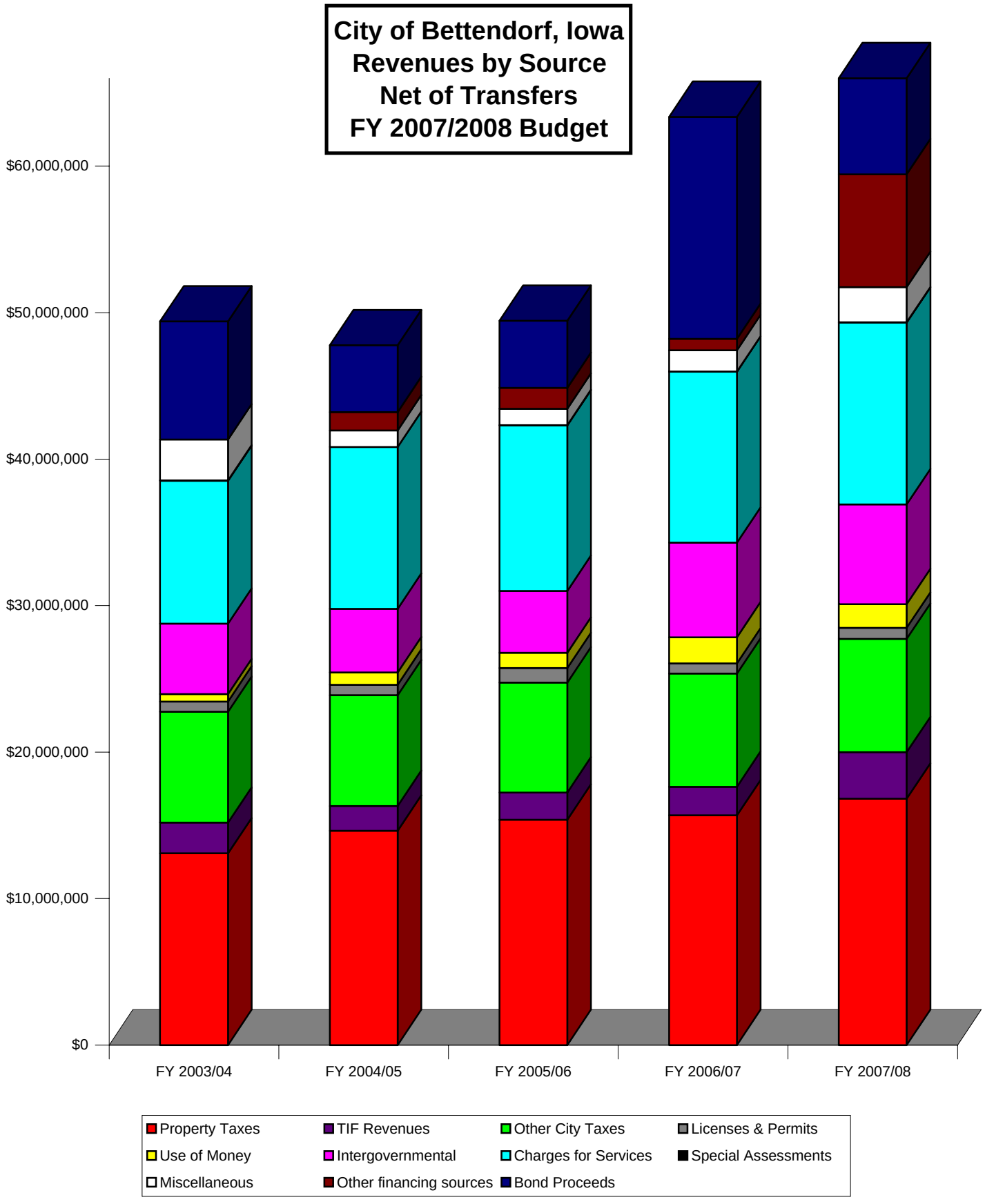
Full Time Equivalents by Fund Type
5 Year History



Beginning January 1, 2005, part-time and seasonal employees are contracted through an employment agency and are not included in the FTE count.

City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2007/08 Budget

Source	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	Percent of total
Property Taxes	13,084,733	14,631,169	15,383,115	**15,679,611**	**16,814,405**	**25.08%**
TIF Revenues	2,096,940	1,684,641	1,853,383	**1,950,597**	**3,178,876**	**4.74%**
Other City Taxes	7,568,647	7,564,061	7,511,852	**7,730,294**	**7,736,996**	**11.54%**
Licenses & Permits	701,542	718,915	989,531	**687,465**	**757,065**	**1.13%**
Use of Money	505,806	838,439	1,048,715	**1,791,742**	**1,607,628**	**2.40%**
Intergovernmental	4,808,680	4,343,743	4,219,387	**6,458,560**	**6,813,995**	**10.16%**
Charges for Services	9,753,492	11,044,430	11,297,143	**11,671,060**	**12,409,882**	**18.51%**
Special Assessments	25,975	5,388	19,947	**8,960**	**18,700**	**0.03%**
Miscellaneous	2,798,335	1,132,167	1,119,232	**1,455,685**	**2,403,100**	**3.58%**
Other financing sources	0	1,249,040	1,417,584	**776,535**	**7,705,740**	**11.49%**
Bond Proceeds	8,058,370	4,557,934	4,583,190	**15,155,000**	**7,590,000**	**11.32%**
Total Revenues	**49,402,520**	**47,769,927**	**49,443,079**	**63,365,509**	**67,036,387**	
Total Net of Bond Proceeds	**41,344,150**	**43,211,993**	**44,859,889**	**48,210,509**	**59,446,387**	

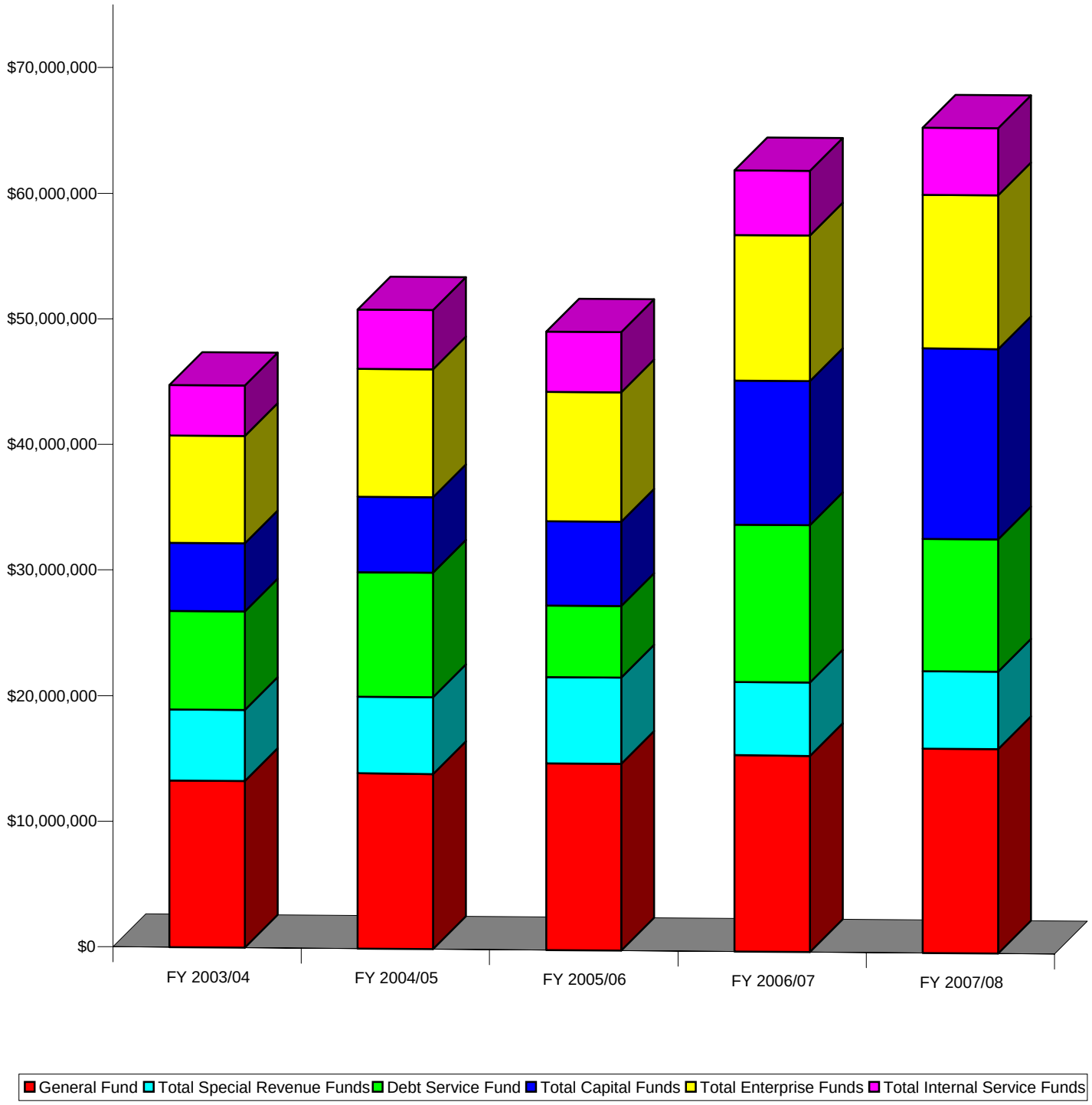


This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 2007/08 revenue from 1% local option sales tax, 7% hotel/motel tax, garbage collection fees and cable franchise fees are projected to reduce the city's dependency on property taxes by more than $7.1 million. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2007/08 Budget

Fund	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	From 06/07 Budget % Change	From 06/07 Budget $ Change
General Fund	**13,275,941**	**13,948,734**	**14,851,977**	**15,621,825**	**16,277,031**	**4.19%**	**655,206**
Road Use Tax	2,517,040	2,830,292	2,646,761	2,689,816	2,797,723	4.01%	107,907
HUD Section 8	526,682	562,921	462,867	491,437	549,659	11.85%	58,222
Economic Development	540,504	661,289	1,526,952	216,482	345,534	59.61%	129,052
Bettendorf Fund/Bechtel Trust	199,788	43,426	12,366	40,000	200,000	400.00%	160,000
Subdivision deposits	0	6,043	28,688	8,200	8,200	0.00%	0
Chaplain's Petty Cash	5,005	8,755	4,725	7,500	7,500	0.00%	0
D.A.R.E.	2,459	0	0	0	0	0.00%	0
City Drug/Seizure	912	14,027	5,000	3,000	3,000	0.00%	0
Federal Drug/Seizure	0	0	49,884	35,000	12,000	(65.71%)	(23,000)
Police/LLEBG Grant	14,271	0	0	0	0	0.00%	0
Police & Fire Pension Excess	282	250	291	600	600	0.00%	0
Library Open Access	17,110	45,335	43,144	54,552	26,945	(50.61%)	(27,607)
Interlibrary Loan	1,761	1,951	1,733	3,000	3,000	0.00%	0
Enrich Iowa	16,783	18,479	33,832	32,430	21,018	(35.19%)	(11,412)
Kakert Estate	2,115	202	2,000	6,234	3,000	(51.88%)	(3,234)
Library Gift Fund	54,633	56,060	98,913	42,000	47,000	11.90%	5,000
City Tree Planting Program	11,856	5,906	10,212	13,500	8,200	(39.26%)	(5,300)
City Beautification	60,789	63,460	81,829	91,068	91,068	0.00%	0
Old Fashioned 4th of July	45,219	48,425	64,245	60,000	60,000	0.00%	0
TIF Districts	1,641,957	1,744,138	1,795,731	2,031,574	1,979,488	(2.56%)	(52,086)
Total Special Revenue Funds	**5,659,166**	**6,110,959**	**6,869,173**	**5,826,393**	**6,163,935**	**5.79%**	**337,542**
Debt Service Fund	**7,851,030**	**9,898,864**	**5,719,985**	**12,541,381**	**10,533,434**	**(16.01%)**	**(2,007,947)**
Capital Projects	4,963,086	4,870,772	5,474,812	10,675,352	13,966,500	30.83%	3,291,148
Vehicle Replacement	201,664	590,009	1,004,449	438,300	481,800	9.92%	43,500
Electronic Equipment	79,823	136,858	214,292	326,125	710,600	117.89%	384,475
Eagles Bldg Remodel	0	430,000	0	0	0	0.00%	0
Geo Thuenen Dr. Overpass	141,892	0	3,514	20,000	0	(100.00%)	(20,000)
Future projects	12,733	0	0	0	0	0.00%	0
Total Capital Funds	**5,399,198**	**6,027,639**	**6,697,067**	**11,459,777**	**15,158,900**	**32.28%**	**3,699,123**
Sewer Utility	2,519,598	2,733,727	2,770,289	2,941,017	3,025,050	2.86%	84,033
Recycling/Solid Waste Management	1,358,067	1,955,668	1,587,976	1,670,316	1,704,110	2.02%	33,794
Family Museum for Arts & Science	1,726,604	1,953,598	1,727,270	1,826,986	1,784,967	(2.30%)	(42,019)
Palmer Hills Golf Course	871,244	905,401	1,147,016	1,227,717	1,265,466	3.07%	37,749
Life Fitness Center	757,830	771,254	782,057	826,801	858,617	3.85%	31,816
Aquatic Center	388,598	418,962	411,909	423,712	444,731	4.96%	21,019
Stormwater Utility	120,840	416,528	785,990	681,882	668,357	(1.98%)	(13,525)
Transit	817,734	1,019,274	1,097,485	1,200,607	1,248,287	3.97%	47,680
Educational Center	0	0	0	694,448	181,314	(73.89%)	(513,134)
Event Center	0	0	0	100,730	1,039,652	100.00%	938,922
Total Enterprise Funds	**8,560,515**	**10,174,412**	**10,309,992**	**11,594,216**	**12,220,551**	**5.40%**	**626,335**
Employee Health Insurance	1,908,904	2,252,920	2,225,113	2,423,552	2,681,114	10.63%	257,562
Risk Management	756,325	905,392	876,022	926,322	840,182	(9.30%)	(86,140)
Information Services	560,079	600,400	604,437	668,493	702,667	5.11%	34,174
Municipal Garage	803,878	956,131	1,093,808	1,138,395	1,144,118	0.50%	5,723
Total Internal Service Funds	**4,029,186**	**4,714,843**	**4,799,380**	**5,156,762**	**5,368,081**	**4.10%**	**211,319**
Total net of Transfers	**44,775,036**	**50,875,451**	**49,247,574**	**62,200,354**	**65,721,932**	**5.66%**	**3,521,578**
Total net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	**28,775,718**	**33,479,352**	**33,360,658**	**35,867,047**	**36,248,510**	**1.06%**	**381,463**

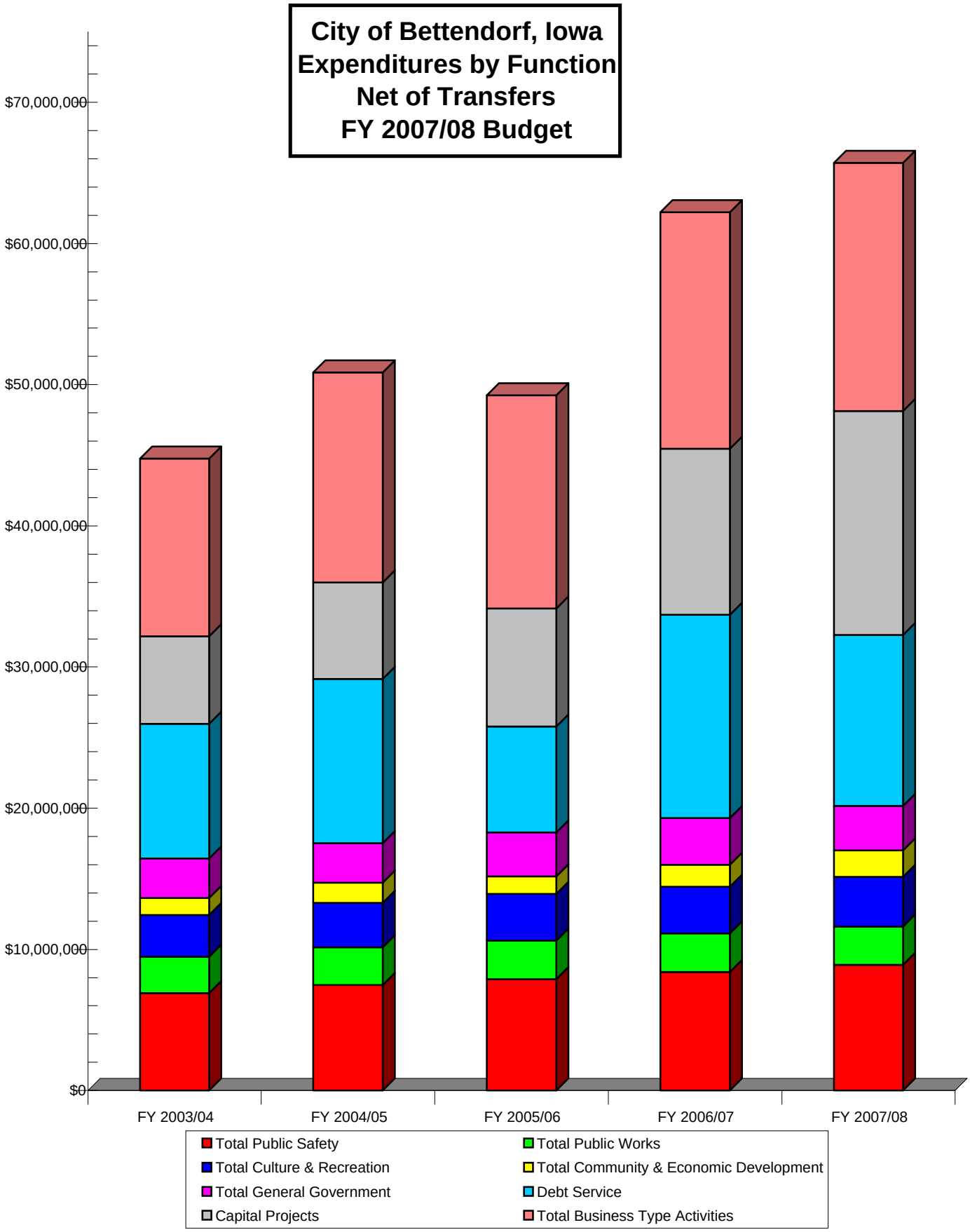
City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2007/08 Budget



This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center, Learning Center, and Events Center funds.

City Expenditures by Function, Net of Transfers, FY 2007/08 Budget

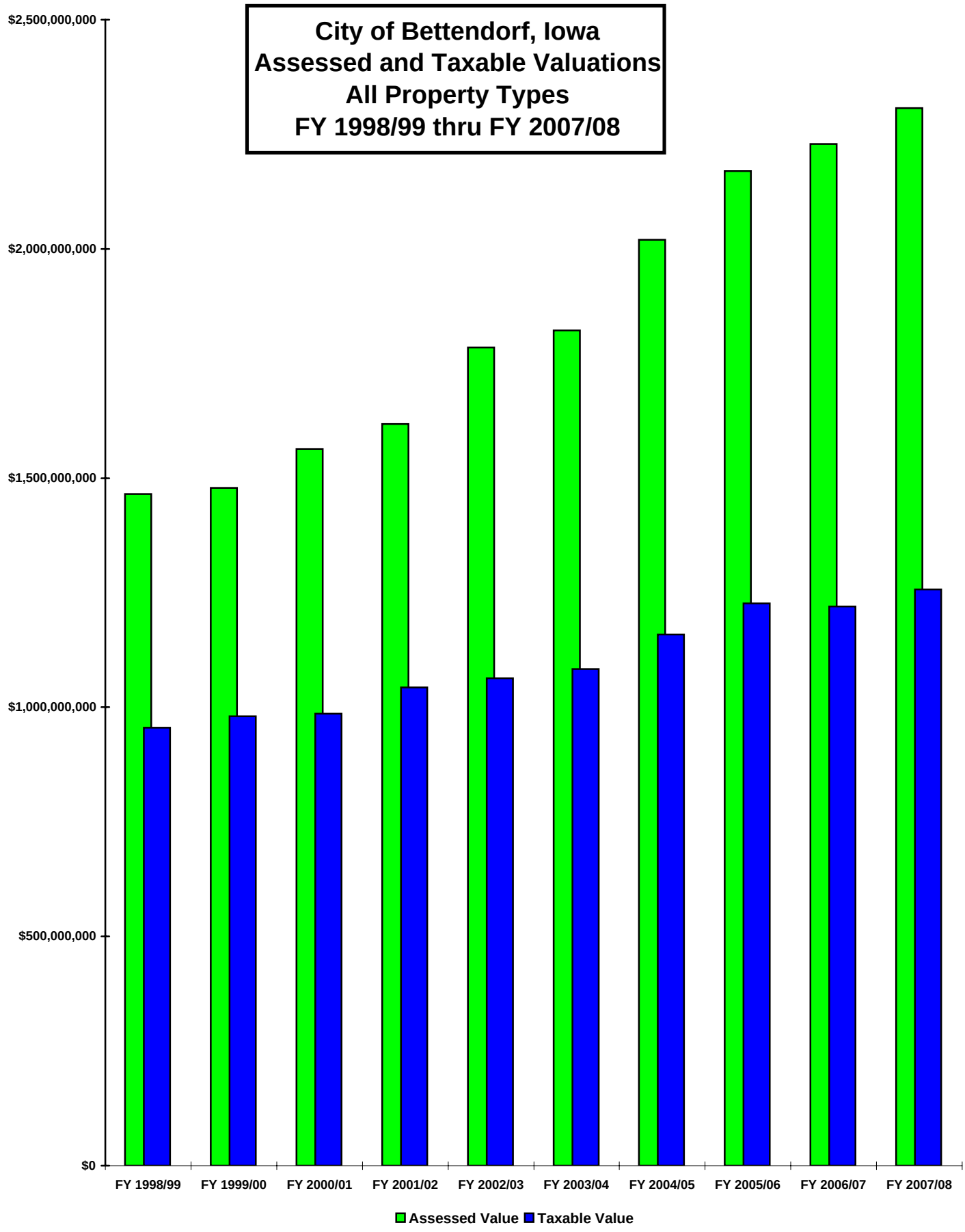
	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	From 2006/07 Budget % Change	From 2006/07 Budget $ Change
Government Activities:							
Police Department	4,791,275	5,201,791	5,515,014	5,795,030	5,944,123	2.57%	149,093
Flood Control	21,061	27,425	32,127	36,130	44,573	23.37%	8,443
Fire Department	1,757,868	1,886,212	2,026,426	2,200,690	2,519,146	14.47%	318,456
Department of Inspections	342,638	351,315	322,122	356,400	380,049	6.64%	23,649
Other Public Safety	1,161	20,375	0	23,114	30,114	30.28%	7,000
Total Public Safety	**6,914,003**	**7,487,118**	**7,895,689**	**8,411,364**	**8,918,005**	**6.02%**	**506,641**
Roads, Bridges & Sidewalks	582,920	694,314	705,562	673,261	786,110	16.76%	112,849
Street Lighting	211,169	215,000	219,310	223,000	230,000	3.14%	7,000
Traffic Control & Safety	310,327	327,114	335,379	383,195	368,108	(3.94%)	(15,087)
Snow Removal	453,405	373,378	598,852	518,742	388,824	(25.04%)	(129,918)
Highway Engineering	478,822	509,818	448,390	412,590	439,970	6.64%	27,380
Street Cleaning	97,759	123,062	0	123,133	72,323	(41.26%)	(50,810)
Other Public Works	422,605	417,796	419,844	401,095	420,857	4.93%	19,762
Total Public Works	**2,557,007**	**2,660,482**	**2,727,337**	**2,735,016**	**2,706,192**	**(1.05%)**	**(28,824)**
Library Services	1,698,283	1,735,652	1,895,071	1,955,928	2,110,074	7.88%	154,146
Parks	887,465	924,699	940,882	890,081	945,175	6.19%	55,094
Recreation	287,812	301,295	325,772	324,168	332,879	2.69%	8,711
Community Center	46,235	70,270	74,376	78,595	79,410	1.04%	815
Other Culture & Recreation	45,219	121,756	64,245	60,000	60,000	0.00%	0
Total Culture & Recreation	**2,965,014**	**3,153,672**	**3,300,346**	**3,308,772**	**3,527,538**	**6.61%**	**218,766**
Community Beautification	72,645	69,366	92,041	104,568	99,268	(5.07%)	(5,300)
Economic Development	252,609	462,903	261,330	593,118	831,458	40.18%	238,340
Housing & Urban Renewal	526,684	562,922	462,868	491,437	549,659	11.85%	58,222
Planning & Zoning	180,131	194,444	206,611	217,015	215,207	(0.83%)	(1,808)
Other Community & Economic Development	186,594	123,210	235,291	133,483	167,404	25.41%	33,921
Total Community & Economic Development	**1,218,663**	**1,412,845**	**1,258,141**	**1,539,621**	**1,862,996**	**21.00%**	**323,375**
Mayor, Council & City Administration	777,792	676,811	836,442	884,378	694,312	(21.49%)	(190,066)
Clerk & Finance Administration	616,230	617,138	602,462	687,941	703,201	2.22%	15,260
Elections	12,549	0	8,457	0	5,000	100.00%	5,000
Legal services/City Attorney	164,489	169,070	175,387	219,124	230,632	5.25%	11,508
City Hall & General Buildings	659,656	694,052	705,174	736,977	763,805	3.64%	26,828
Tort Liability	322,551	404,582	534,877	500,711	447,052	(10.72%)	(53,659)
Other General Government	236,981	236,520	243,490	282,422	310,408	9.91%	27,986
Total General Government	**2,790,248**	**2,798,173**	**3,106,289**	**3,311,553**	**3,154,410**	**(4.75%)**	**(157,143)**
Debt Service	**9,540,758**	**11,637,960**	**7,503,068**	**14,400,319**	**12,091,998**	**(16.03%)**	**(2,308,321)**
Capital Projects	**6,199,642**	**6,835,946**	**8,347,332**	**11,742,731**	**15,872,161**	**35.17%**	**4,129,430**
Total Government Activities	**32,185,335**	**35,986,196**	**34,138,202**	**45,449,376**	**48,133,300**	**5.91%**	**2,683,924**
Business Type Activities/Enterprises:							
Sewer Utility	2,519,598	2,733,727	2,770,289	2,941,017	3,025,050	2.86%	84,033
Recycling/Solid Waste Management	1,358,067	1,955,668	1,587,976	1,670,316	1,704,110	2.02%	33,794
Family Museum	1,726,604	1,953,598	1,727,270	1,826,986	1,784,967	(2.30%)	(42,019)
Palmer Hills Golf Course	871,244	905,401	1,147,016	1,227,717	1,265,466	3.07%	37,749
Life Fitness Center	757,830	771,254	782,057	826,801	858,617	3.85%	31,816
Splash Landing Aquatic Center	388,598	418,962	411,909	423,712	444,731	4.96%	21,019
Stormwater Utility	120,840	416,528	785,990	681,882	668,357	(1.98%)	(13,525)
Transit	817,734	1,019,274	1,097,485	1,200,607	1,248,287	3.97%	47,680
Educational Center	0	0	0	694,448	181,314	(73.89%)	(513,134)
Event Center	0	0	0	100,730	1,039,652	932.12%	938,922
Employee Insurance	1,908,904	2,252,920	2,225,113	2,423,552	2,681,114	10.63%	257,562
Risk Management	756,325	905,392	876,022	926,322	840,182	(9.30%)	(86,140)
Information Services	560,079	600,400	604,437	668,493	702,667	5.11%	34,174
Municipal Garage	803,878	956,131	1,093,808	1,138,395	1,144,118	0.50%	5,723
Total Business Type Activities	**12,589,701**	**14,889,255**	**15,109,372**	**16,750,978**	**17,588,632**	**5.00%**	**837,654**
Total All Expenditures, net of transfers	**44,775,036**	**50,875,451**	**49,247,574**	**62,200,354**	**65,721,932**	**5.66%**	**3,521,578**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	28,775,718	33,479,352	33,360,658	35,867,047	36,248,510	**1.06%**	**381,463**



This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget includes an aggressive $15.8 million budget for FY 2007/08, consisting largely of TIF and infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 1998/99 through 2007/08

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 1998/99			**FY 1999/00**		
Residential	1,101,578,914	604,678,851	54.89%	1,132,752,657	639,273,709	56.44%
Commercial	247,821,390	240,381,645	97.00%	235,782,064	235,221,225	99.76%
Industrial	13,575,439	13,575,439	100.00%	14,550,585	14,550,585	100.00%
Machinery & Equipment	15,484,842	15,484,842	100.00%	16,395,098	16,395,098	100.00%
Public Utility	86,345,631	86,340,825	99.99%	79,579,606	79,579,606	100.00%
Less Military Exemptions	0	(4,810,570)	N/A	0	(4,744,824)	N/A
Total	**1,464,806,216**	**955,651,032**	**65.24%**	**1,479,060,010**	**980,275,399**	**66.28%**
Agricultural	5,803,763	5,583,914	96.21%	5,667,869	5,658,430	99.83%
	FY 2000/01			**FY 2001/02**		
Residential	1,257,127,893	688,903,166	54.80%	1,300,890,182	731,310,002	56.22%
Commercial	259,201,601	254,756,580	98.29%	268,816,253	268,413,408	99.85%
Industrial	14,957,233	14,957,233	100.00%	16,997,563	16,997,563	100.00%
Machinery & Equipment	14,496,736	14,496,736	100.00%	11,491,644	11,491,644	100.00%
Public Utility	18,125,035	18,122,912	99.99%	19,916,751	19,916,751	100.00%
Less Military Exemptions	0	(4,703,154)	N/A	0	(4,680,004)	N/A
Total	**1,563,908,498**	**986,533,473**	**63.08%**	**1,618,112,393**	**1,043,449,364**	**64.49%**
Agricultural	6,140,542	5,905,592	96.17%	6,078,144	6,071,887	99.90%
	FY 2002/03			**FY 2003/04**		
Residential	1,466,869,955	756,758,149	51.59%	1,508,179,680	773,898,748	51.31%
Commercial	278,725,560	271,135,475	97.28%	274,969,629	274,969,629	100.00%
Industrial	15,396,453	15,396,453	100.00%	17,287,710	17,287,710	100.00%
Machinery & Equipment	6,746,181	6,746,181	100.00%	4,505,732	4,505,732	100.00%
Public Utility	17,534,839	17,533,490	99.99%	17,670,824	17,670,824	100.00%
Less Military Exemptions	0	(4,651,525)	N/A	0	(4,574,440)	N/A
Total	**1,785,272,988**	**1,062,918,223**	**59.54%**	**1,822,613,575**	**1,083,758,203**	**59.46%**
Agricultural	5,954,158	5,954,158	100.00%	5,878,051	5,878,051	100.00%
	FY 2004/05			**FY 2005/06**		
Residential	1,652,161,490	799,053,188	48.36%	1,798,988,393	861,119,222	47.8669%
Commercial	338,690,940	335,897,927	99.18%	341,209,113	341,209,113	100.00%
Industrial	13,400,078	13,400,078	100.00%	13,455,769	13,455,769	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,445,981	15,445,981	100.00%	15,613,994	15,613,994	100.00%
Less Military Exemptions	0	(4,517,028)	N/A	0	(4,457,764)	N/A
Total	**2,019,698,489**	**1,159,280,146**	**57.40%**	**2,169,267,269**	**1,226,940,334**	**56.56%**
Agricultural	4,700,968	4,700,968	100.00%	4,529,273	4,529,273	100.00%
	FY 2006/07			**FY 2007/08**		
Residential	1,851,303,035	849,673,860	45.8960%	1,921,741,462	875,453,849	45.5552%
Commercial	347,801,087	344,386,888	99.02%	351,218,507	351,218,507	100.00%
Industrial	14,809,173	14,809,173	100.00%	20,010,233	20,010,233	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,077,966	15,076,278	99.99%	14,536,012	14,536,012	100.00%
Less Military Exemptions	0	(4,397,469)	N/A	0	(4,389,236)	N/A
Total	**2,228,991,261**	**1,219,548,730**	**54.71%**	**2,307,506,214**	**1,256,829,365**	**54.47%**
Agricultural	4,459,440	4,459,440	100.00%	4,437,370	4,437,370	100.00%



This chart displays that although the City's total assessed value has increased 57.5% over the past ten years, taxable valuations have increased only 31.5% over the same period. The state mandated roll-back on residential property accounts for the reduced increase in taxable values.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 1998/99 through FY 2007/08

Fiscal Year	Residential Property	Commercial Property (4)	Industrial Property	Machinery & Equip.(3)	Public Utility (1)(2)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 1998/99	604,678,851	253,273,675	13,575,439	15,484,842	86,340,825	(4,810,570)	5,583,914	974,126,976	11,607,523	1.21%
FY 1999/00	639,273,709	295,966,144	14,550,585	16,395,098	79,579,606	(4,744,824)	5,658,430	1,046,678,748	72,551,772	7.45%
FY 2000/01	690,243,436	318,067,900	24,790,477	12,440,783	18,122,912	(4,703,154)	5,905,592	1,064,867,946	18,189,198	1.74%
FY 2001/02	732,631,732	330,178,121	25,083,070	8,282,956	19,916,751	(4,680,004)	6,071,887	1,117,484,513	52,616,567	4.94%
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	0	14,536,012	(4,389,236)	4,437,370	1,374,278,983	80,314,911	6.21%

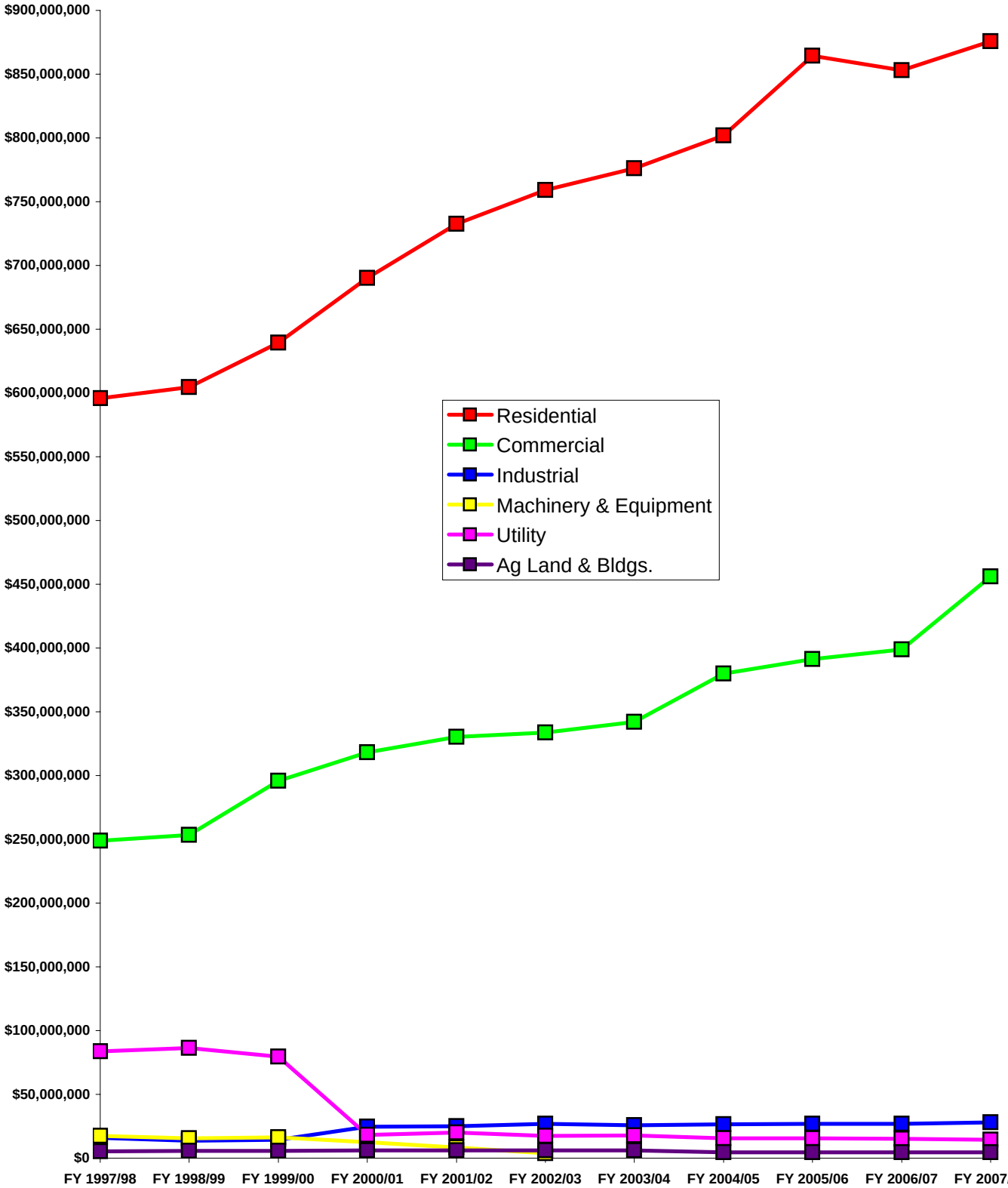
(1) The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through exise taxes as opposed to property taxes.

(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07 & $54,120,189 for FY 07/08.

(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

(4) FY 2007/08 includes $50.5 million of new taxable TIF valuations including $40 million minimum assessment for the Isle of Capri.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 1998/99 thru FY 2007/08



The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through excise taxes as opposed to property taxes.

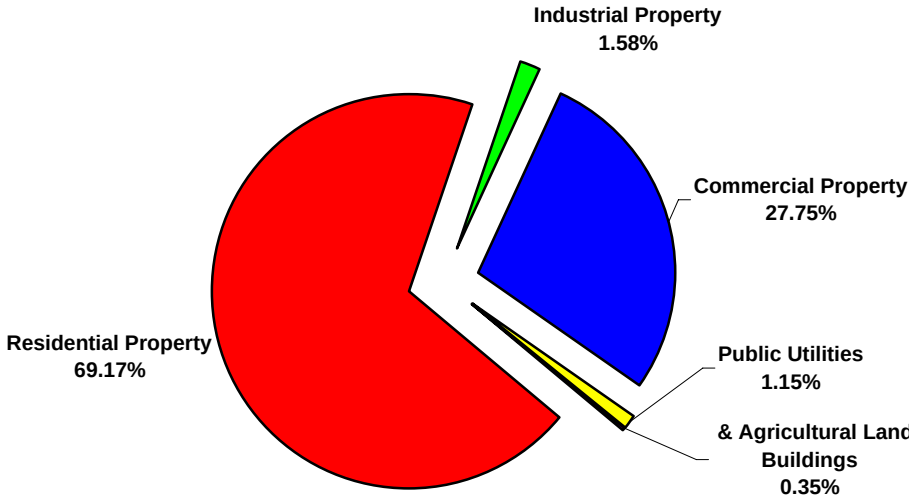
City of Bettendorf, Iowa
FY 2007/08 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$1,921,741,462	83.12%	$875,453,849	69.17%
Industrial Property	20,010,233	0.87%	20,010,233	1.58%
Commercial Property	351,218,507	15.19%	351,218,507	27.75%
Public Utilities	14,536,012	0.63%	14,536,012	1.15%
Agricultural Land & Buildings	4,437,370	0.19%	4,437,370	0.35%
Total Valuations	$2,311,943,584	100.00%	$1,265,655,971	100.00%
Less Military Exemptions	4,389,236		4,389,236	
Total Net Valuation	**$2,307,554,348**		**$1,261,266,735**	

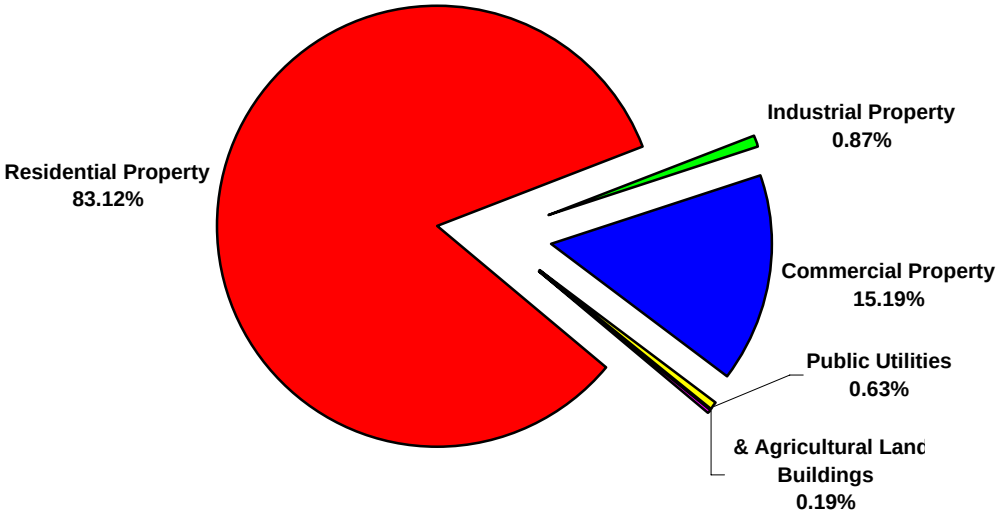
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$85,711,757
NEPCO District	$1,234,620
Duck Creek	$10,402,511
Olympic Steel	$5,825,945
GRAFCO	$1,062,249
Spruce Hills(Trinity)	$8,537,516
Greystone	$237,650
Total TIF	**$113,012,248**

City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2007/08



City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2007/08



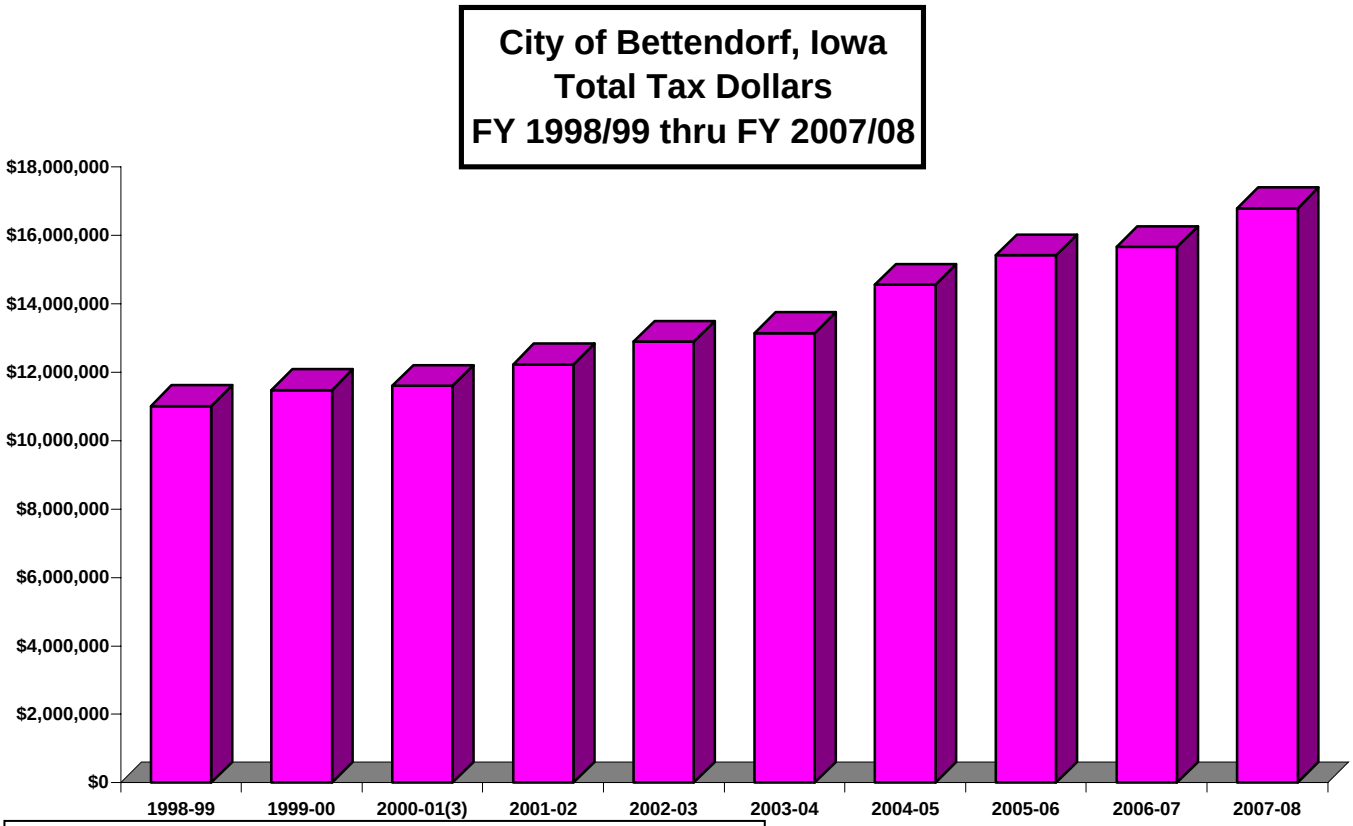
City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 1998/99 through FY 2007/08

Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
1998-99	11,013,269	11.45555	3.00375	111,113	1.02%
1999-00	11,477,426	11.45555	3.00375	464,157	4.21%
2000-01(3)	11,601,946	11.46317	3.00375	124,520	1.08%
2001-02	12,229,784	11.45555	3.00375	627,838	5.41%
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%

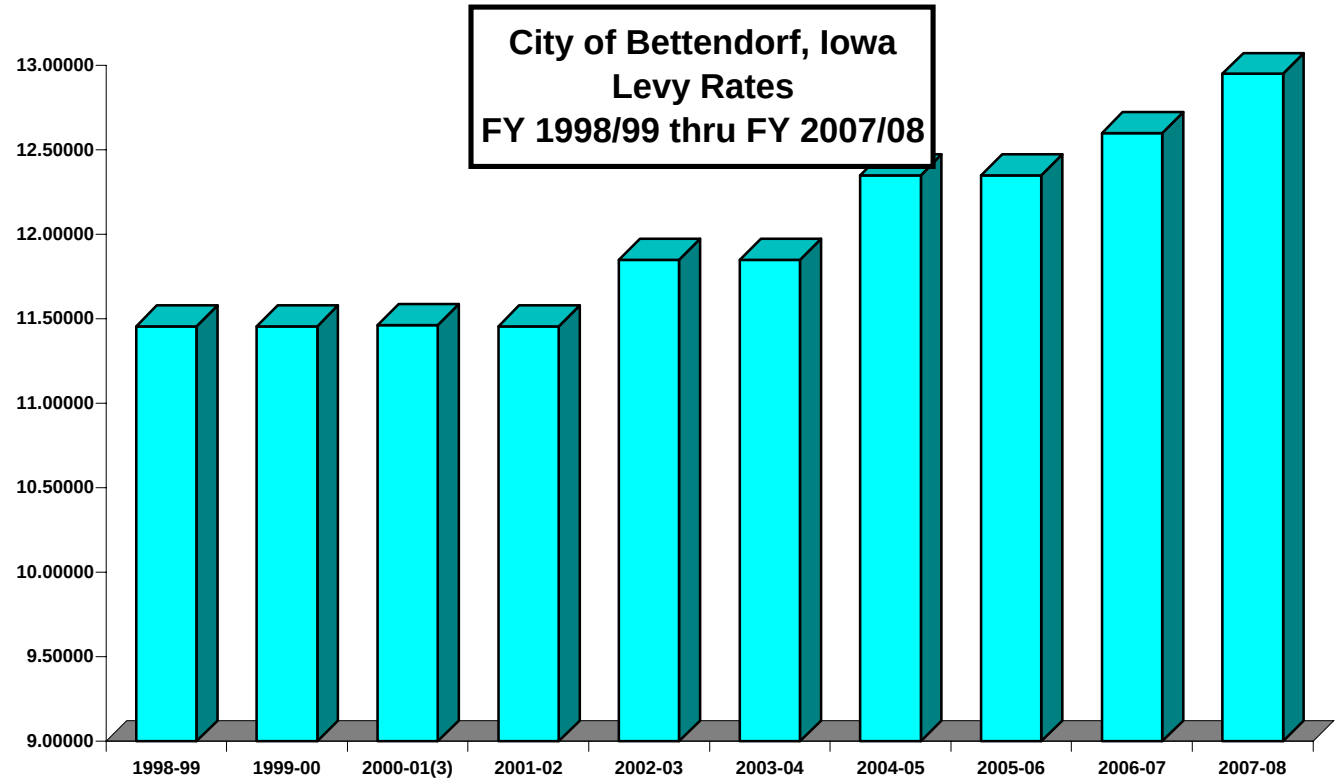
(1) Includes state replacement credits against levied taxes.

(2) Levy rate per $ 1,000 taxable valuation.

(3) Effective fiscal year 2000/2001, property taxes on utility valuations are collected through excise taxes.



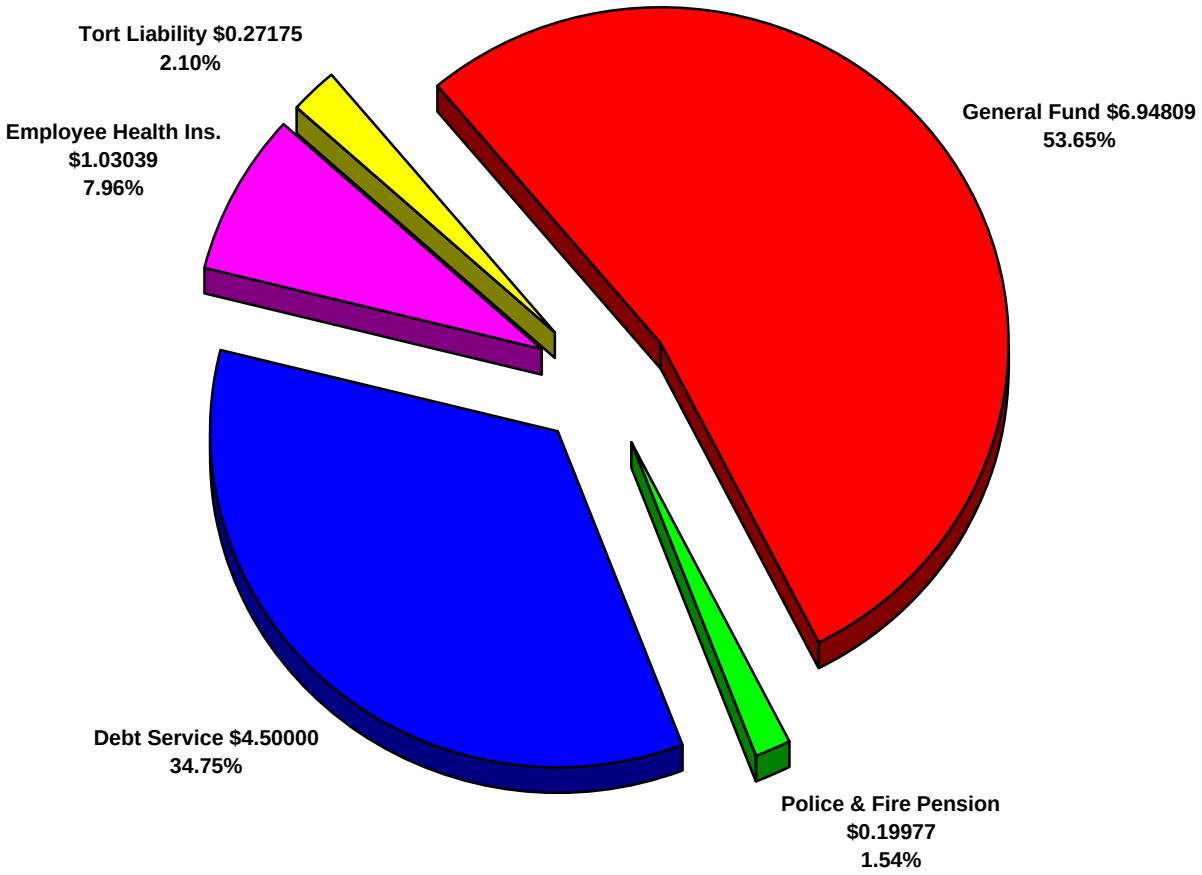
Total dollars collected from property taxes have increased 52.5% over the last ten years due to significant growth in taxable valuations. As a result, the city has been able to limit increases in the levy rate to 13.0% over the last ten years.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2007/2008 Budget

	2006/07 Budget		2007/08 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund	$8,595,489	$7.04809	$8,732,564	$6.94809	$137,075
Tort Liability	$331,412	$0.27175	$341,543	$0.27175	$10,131
Trust & Agency:					
Employee Health Ins.	$1,256,611	$1.03039	$1,295,024	$1.03039	$38,413
Police & Fire Pension	$243,629	$0.19977	$251,077	$0.19977	$7,448
Total Trust & Agency	$1,500,240	$1.23016	$1,546,101	$1.23016	$45,861
Debt Service	$5,222,494	$4.05000	$6,164,287	$4.50000	$941,793
Total Levy Rate	$15,649,635	**$12.60000**	$16,784,495	**$12.95000**	$0.35000
Agricultural Land Levy Rate	$13,395	**$3.00375**	$13,329	**$3.00375**	($66)
Grand Total	**$15,663,030**		**$16,797,824**		$1,134,794

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2007/2008 Budget
$12.95 per $1,000 Valuation



Although the General Fund levy accounts for 53.65% of the total levy rate, the City still has levying capacity of 14% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation.

City of Bettendorf FY 2007/08, Transfers between funds

	From General	From Employee Benefits	From Road Use	From Park Donations	From Eyesurg TIF	From Rivers Edge	From Economic Dev.	From Police Pension	From Debt Service	From CIP	From Electronic	From Gaming	From CIP/LOT	From Events Center	From Educational Center	Total Transfers In
To General Fund		1,615,181		2,600				675,048			30,350	631,000	50,000			**3,004,179**
To Road Use											5,550					**5,550**
To City Beautification												85,000				**85,000**
To Trees			8,000													**8,000**
To Old Fashioned July 4th												40,000				**40,000**
To Debt Service													71,100			**71,100**
To Capital Projects					95,547		10,000			250,000		268,000	1,298,500			**1,922,047**
To Vehicle Replacement	190,000											190,000	50,000			**430,000**
To Electronic Equipment	160,000											150,000	50,000			**360,000**
To Gaming														289,585	300,000	**589,585**
To CIP/LOT & Interest	1,694,780															**1,694,780**
To Recycling/Solid Waste												250,000				**250,000**
To Family Museum	828,707								398,106		18,400		30,000			**1,275,213**
To Palmer Hills Golf													50,000			**50,000**
To Life Fitness Center												207,984				**207,984**
To Aquatic Center												40,000				**40,000**
To Transit	550,301												64,460			**614,761**
To Events Center						1,129,720										**1,129,720**
To Risk Management												50,000				**50,000**
To Information Services											40,000					**40,000**
Total Transfers Out	**3,423,788**	**1,615,181**	**8,000**	**2,600**	**95,547**	**1,129,720**	**10,000**	**675,048**	**398,106**	**250,000**	**94,300**	**1,911,984**	**1,664,060**	**289,585**	**300,000**	**11,867,919**

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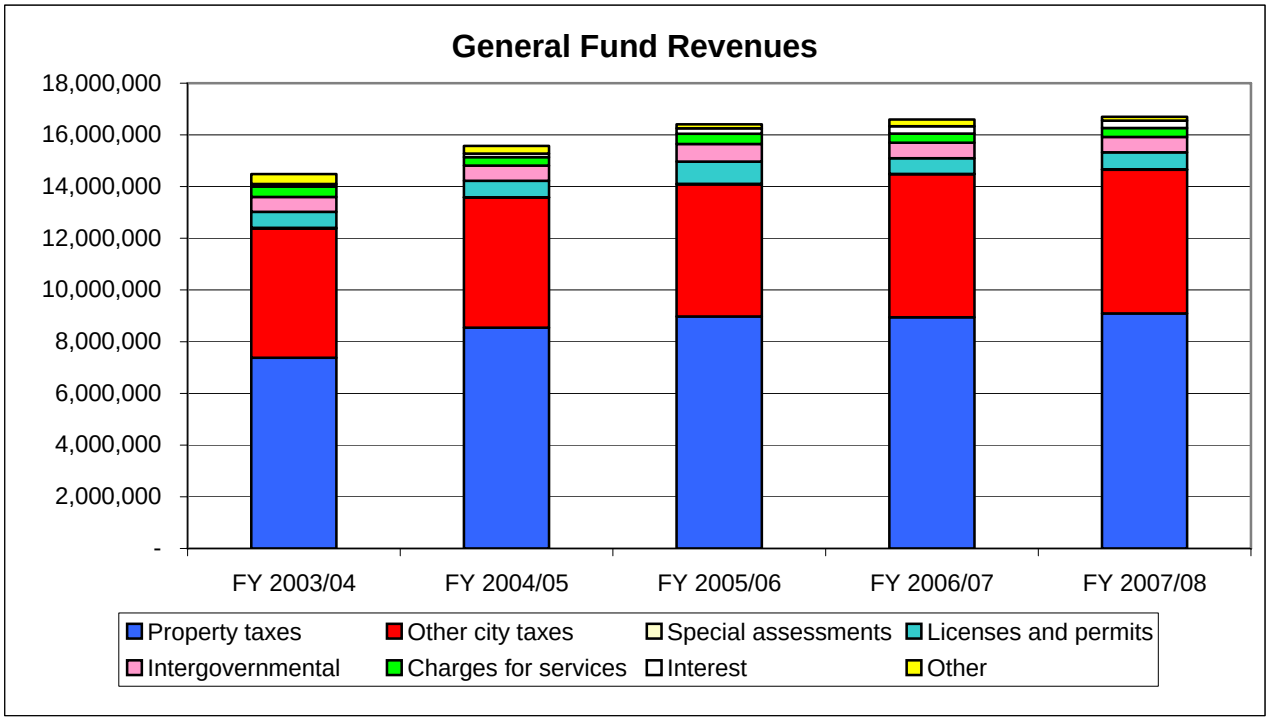
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
98/99	4,841,138	13,950,496	34.70%
99/00	4,436,242	15,483,911	28.65%
00/01	4,182,423	16,051,375	26.06%
01/02	4,311,664	16,355,753	26.36%
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07 Budget	4,873,581	19,499,741	24.99%
07/08 Budget	4,874,492	19,700,819	24.74%

Major Revenue Sources

The fiscal year 2007/08 budget projects an increase in general fund operating revenue of approximately .62% over fiscal year 2006/07. The City of Bettendorf has had growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 54.4% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $8.45 per $1,000 of taxable property valuation for fiscal year 2007/08.

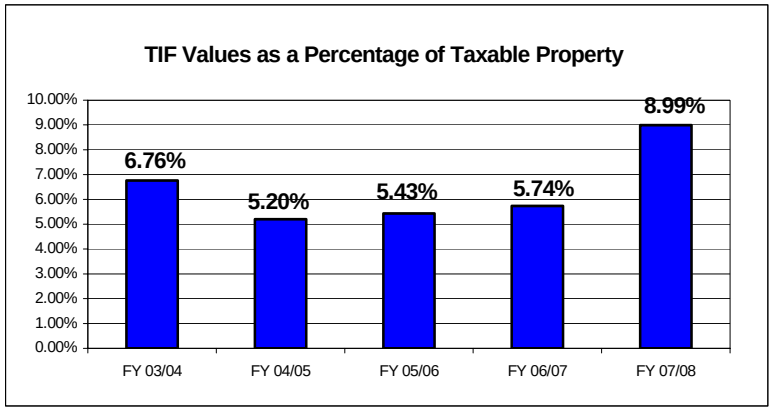
Tax levy analysis

Property tax revenues are projected to increase by 1.72%, or $147,140 due a combination of the following:

- Property values have increased due to revaluation of existing property and new construction of approximately $21 million in taxable value.
- In fiscal year 2007/08 the residential rollback percentage decreased the amount of property tax valuations that are taxable in comparison to the fiscal year 2006/07 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
1998/99	54.91%	97.36%
1999/00	56.48%	100.00%
2000/01	54.85%	98.35%
2001/02	56.27%	100.00%
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%

- The portion of the City included in TIF districts has increased $43.0 million in valuation primarily due to the improvement district in Downtown Bettendorf where there is a planned Event Center being built with a development agreement with the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2007/08, based on the values, the dollar amount lost to the General Fund is estimated at $954,953. The chart at the right is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.2 million in Local Option Sales Tax collections in fiscal year 2007/08 with an increase of approximately 1% over FY 2006/07. $1.69 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $925,000. There is an agreement to forward 24% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $222,000.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 0/08 is estimated at $390,739.

The City also collects a small amount of mobile home taxes, the estimate for FY 07/08 is $5,400.

Other City Taxes	FY 2003/04 Actual	FY 2004/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 06/07 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Local Option Sales Tax	3,781,620	3,813,950	3,832,816	4,195,000	4,236,950	41,950	1.00%
Hotel/Motel Tax	814,230	811,858	876,854	935,000	925,000	(10,000)	-1.07%
Utility Excise Tax	397,486	412,013	397,880	401,610	390,739	(10,871)	-2.71%
Mobile Home Tax	5,162	5,474	5,386	5,400	5,400	-	0.00%
Total Other City Taxes	**4,998,498**	**5,043,295**	**5,112,936**	**5,537,010**	**5,558,089**	**21,079**	**0.38%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $18,700 for FY 07/08.

Licenses and Permits

Licenses and permits revenues are expected to be up in FY 07/08 by approximately $52,400 mainly due to fluctuations in building permits.

Licenses & Permits	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Liquor, Beer & Cigarette permits	6,941	7,126	4,864	7,000	7,500	500	7.14%
Building permits	359,129	371,163	514,193	340,500	375,400	34,900	10.25%
Electrical permits	39,075	44,800	67,996	54,600	60,000	5,400	9.89%
Mechanical permits	67,978	71,850	108,251	72,800	80,000	7,200	9.89%
Plumbing permits	58,595	70,661	95,146	54,600	60,000	5,400	9.89%
Right of way permits	2,858	3,376	5,067	6,000	4,800	(1,200)	-20.00%
Business licenses	85,033	65,581	68,414	69,000	69,000	-	0.00%
Miscellaneous licenses	1,856	1,645	1,278	1,315	1,515	200	15.21%
Total licenses & permits	**621,465**	**636,202**	**865,209**	**605,815**	**658,215**	**52,400**	8.65%

Intergovernmental

Franchise taxes includes Bank Franchise passed through the State of Iowa and Cable Television Franchise which is remitted on a quarterly basis from Mediacom, the local cable provider.

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. Federal grants have reduced from the 05/06 budget due to a one time reimbursement grant for fire department assistance in New Orleans for the Katrina hurricane disaster in FY 05/06.

Intergovernmental	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Franchise taxes	352,434	321,427	345,734	345,000	345,000	-	0.00%
State replacement credits	14,750	14,773	17,670	17,626	17,630	4	0.02%
State shared revenues	26,730	27,640	29,678	32,000	32,000	-	0.00%
State grants	6,518	932	13,314	-	-	-	0.00%
Federal grants	67,615	108,099	156,044	82,161	80,000	(2,161)	-2.63%
Other governments revenue	107,575	113,536	116,836	120,712	117,100	(3,612)	-2.99%
Total Intergovernmental	**575,622**	**586,407**	**679,276**	**597,499**	**591,730**	**(5,769)**	**-0.97%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are reduced from FY 06/07 mainly due to fluctuations of subdivision inspection fees, which can vary widely from year to year.

Charges for Services	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Filing & application fees	179,533	99,629	162,922	109,450	106,600	(2,850)	-2.60%
Recreation fees	137,685	147,422	132,932	144,177	144,450	273	0.19%
Community Center	62,888	64,147	76,740	76,500	76,500	-	0.00%
Miscellaneous	21,647	15,558	21,981	23,450	19,350	(4,100)	-17.48%
Total Charges for Services	**401,753**	**326,756**	**394,575**	**353,577**	**346,900**	**(6,677)**	**-1.89%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Interest revenue increased in FY 06/07 due to increased interest rates, and is budgeted toremain stable in FY 07/08.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to cell phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Interest	41,468	78,894	128,450	221,000	212,500	(8,500)	-3.85%
Rents and leases	49,482	58,744	78,245	64,675	69,400	4,725	7.31%
Penalty and interest	3,561	2,166	1,759	2,000	2,000	-	0.00%
Total Use of Money	**94,511**	**139,804**	**208,454**	**287,675**	**283,900**	**(3,775)**	**-1.31%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2007/08 budget is estimated at $146,500 down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

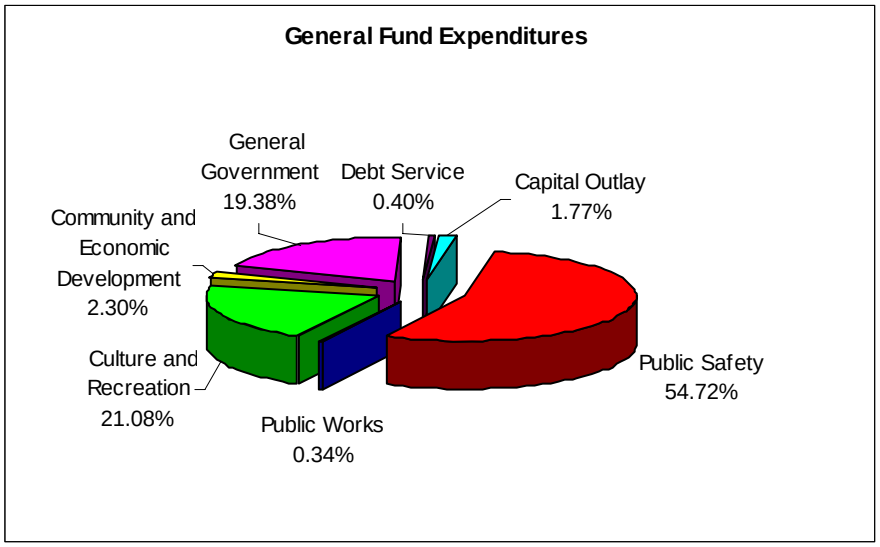
Miscellaneous	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Budget	FY 07/08 Budget	$ Inc (Dec) from 07	% Inc (Dec) from 07
Fines and forfeitures	143,716	125,807	129,153	151,000	136,000	(15,000)	-9.93%
Donations	35,212	8,744	3,938	19,859	1,500	(18,359)	-92.45%
Other grants	49,217	89,500	-	20,000	-	(20,000)	-100.00%
Refunds and reimbursements	49,894	64,785	19,741	65,298	9,000	(56,298)	-86.22%
Miscellaneous	109,499	5,833	4,967	958	-	(958)	-100.00%
Total Miscellaneous	**387,538**	**294,669**	**157,799**	**257,115**	**146,500**	**(110,615)**	**-43.02%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2007/08 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Employee Benefits Fund	$ 1,615,181	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 2,600	Special projects in the Parks department.
Electronic Equipment Fund	$ 30,350	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Gaming Fund	$ 631,000	$108,600 to fund the Public Information program $522,400 to supplement the operating budget in the General Fund.
Capital Improvement/Local Option Tax Fund	$ 50,000	To reimburse the General Fund for bonding costs.
Pension Excess Fund	$ 675,048	To fund the employer share of the pension costs for police and fire employees that is not currently covered by the property tax levy.

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2007/08 are projected to increase 4.19% from FY 2006/07. The primary reason for this increase is due to the approval to hire three new full time firefighters. Projected increases in employee's salaries and benefits include a 3.00-6.00% cost of living increase for existing staff. Operating expenditures are reduced by 2.57% mainly due to the one time capital funding of the YMCA being completed in FY 06/07. Capital funding increased $56,314 for additional fire equipment and replacing a boom mower.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for over 54% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has decreased by $10,769 mainly due to the scheduled upgrade to various software programs used by the division.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $208,815 in library materials.

The Parks department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, and the Community Center facility operations.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.

- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are decreasing from FY 06/07 by 4.75%.

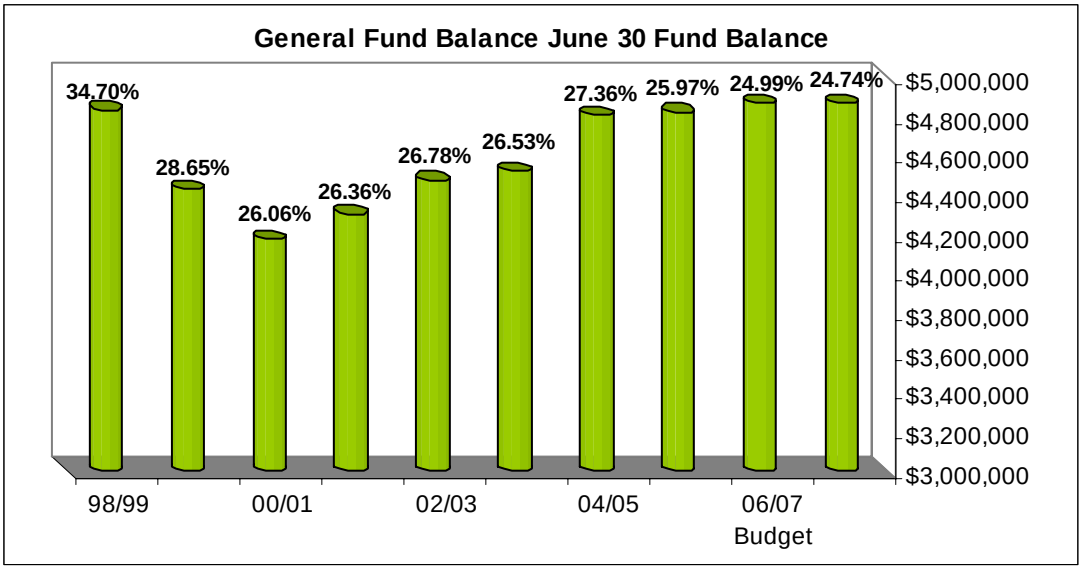
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2007/08:

Transfer out to:	Amount	Reason
Vehicle Replacement Fund	$ 190,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
Electronic Equipment Fund	$ 160,000	To supplement the replacement of city-wide computers & software, copiers, radios, & telephone systems.
CIP/Local Option Tax Fund	$ 1,694,780	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 828,707	Funds approximately 57% of the operating expenditures of the Family Museum.
Transit Fund	$ 550,301	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2008 is projected to be $4,874,492 which is approximately 25% of fiscal year 2007/08 operating expenditures.



Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Safety:							
Police Department	4,769,789	5,199,384	5,478,196	5,807,644	5,963,737	156,093	2.69%
Flood Control	21,061	27,425	32,127	36,130	44,573	8,443	23.37%
Fire Department	1,757,868	1,886,212	2,026,430	2,200,690	2,519,146	318,456	14.47%
Department of Inspections	342,638	351,315	322,122	356,400	380,049	23,649	6.64%
Public Safety	**6,891,356**	**7,464,336**	**7,858,875**	**8,400,864**	**8,907,505**	**506,641**	**6.03%**
Public Works:							
Highway Engineering	39,967	43,904	80,576	45,200	55,969	10,769	23.83%
Public Works	**39,967**	**43,904**	**80,576**	**45,200**	**55,969**	**10,769**	**23.83%**
Culture & Recreation:							
Library Services	1,679,902	1,735,075	1,791,325	1,910,065	2,073,957	163,892	8.58%
Parks	887,465	924,699	940,882	890,081	945,175	55,094	6.19%
Recreation	287,812	301,295	325,772	324,168	332,879	8,711	2.69%
Community Center	46,235	70,270	74,376	78,595	79,410	815	1.04%
Culture & Recreation	**2,901,414**	**3,031,339**	**3,132,355**	**3,202,909**	**3,431,421**	**228,512**	**7.13%**
Community & Economic Development:							
Planning & Zoning	180,131	194,444	206,611	217,015	215,207	(1,808)	-0.83%
Other Community & Economic Development	173,863	117,167	111,980	125,283	159,204	33,921	27.08%
Community & Economic Development	**353,994**	**311,611**	**318,591**	**342,298**	**374,411**	**32,113**	**9.38%**
General Government:							
Mayor, Council & City Administration	845,024	642,677	836,444	884,378	699,312	(185,066)	-20.93%
Clerk & Finance Administration	548,716	651,029	602,461	687,341	702,601	15,260	2.22%
Elections	12,549	-	8,457	-	-	-	
Legal services/City Attorney	164,489	169,070	175,387	219,124	230,632	11,508	5.25%
City Hall & General Buildings	661,464	694,045	705,175	736,977	763,805	26,828	3.64%
Tort Liability	322,551	404,582	534,875	500,711	447,052	(53,659)	-10.72%
Other General Government	235,173	236,520	243,199	282,422	310,408	27,986	9.91%
General Government	**2,789,966**	**2,797,923**	**3,105,998**	**3,310,953**	**3,153,810**	**(157,143)**	**-4.75%**
Debt Service	**47,771**	**33,780**	**37,456**	**87,000**	**65,000**	**(22,000)**	**-25.29%**
Capital Outlay	**251,473**	**265,841**	**318,126**	**232,601**	**288,915**	**56,314**	**24.21%**
Total Expenditures by Function	**13,275,941**	**13,948,734**	**14,851,977**	**15,621,825**	**16,277,031**	**655,206**	**4.19%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	6,242,606	6,457,089	6,622,255	6,965,176	7,346,752	381,576	5.48%
Part-time/Temporary Employees	543,890	603,379	448,316	448,032	432,621	(15,411)	-3.44%
Contract help	-	-	243,662	254,477	270,000	15,523	6.10%
Overtime	270,097	272,611	291,937	336,310	299,400	(36,910)	-10.97%
Holiday pay	87,828	82,119	92,810	104,700	102,400	(2,300)	-2.20%
Retirement contributions	1,166,726	1,430,951	1,557,600	1,683,476	1,679,664	(3,812)	-0.23%
Health, Dental, Life Insurance	1,266,555	1,394,734	1,272,174	1,254,971	1,336,260	81,289	6.48%
Other pay	74,482	82,591	193,694	192,479	497,862	305,383	158.66%
Total Salaries & Benefits	**9,652,184**	**10,323,474**	**10,722,448**	**11,239,621**	**11,964,959**	**725,338**	**6.45%**
Operating expenditures							
Staff development (Conferences, travel & trainin	173,956	193,132	222,615	311,718	312,475	757	0.24%
Repair, maintenance & utilities	674,658	780,016	770,266	825,833	840,273	14,440	1.75%
Risk Management	322,551	404,582	534,877	500,711	447,052	(53,659)	-10.72%
Payment to other agencies	393,405	409,183	567,036	601,679	405,821	(195,858)	-32.55%
Contractual services	1,148,177	986,466	1,071,070	1,140,904	1,289,163	148,259	12.99%
Operating expenditures	506,635	414,205	463,293	485,818	449,843	(35,975)	-7.41%
Minor equipment	105,131	138,048	144,790	195,940	213,530	17,590	8.98%
Total Operating expenditures	**3,324,513**	**3,325,632**	**3,773,947**	**4,062,603**	**3,958,157**	**(104,446)**	**-2.57%**
Debt Service	**47,771**	**33,780**	**37,456**	**87,000**	**65,000**	**(22,000)**	**-25.29%**
Capital Outlay							
Library materials	215,002	220,832	186,435	208,640	208,815	175	0.08%
Miscellaneous equipment	36,471	45,016	131,691	23,961	80,100	56,139	234.29%
Total Capital Outlay	**251,473**	**265,848**	**318,126**	**232,601**	**288,915**	**56,314**	**24.21%**
Total Expenditures by Category	**13,275,941**	**13,948,734**	**14,851,977**	**15,621,825**	**16,277,031**	**655,206**	**4.19%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc(Dec) From 06/07	% Inc(Dec) From 06/07
Revenue:							
Property taxes	7,380,246	8,540,195	8,972,892	8,946,377	9,093,517	147,140	1.72%
Other city taxes	4,998,498	5,043,295	5,112,936	5,537,010	5,558,089	21,079	0.42%
Special assessments	25,975	5,388	18,497	8,960	18,700	9,740	180.77%
Licenses and permits	621,466	636,202	865,209	605,815	658,215	52,400	8.24%
Intergovernmental	575,622	586,407	679,276	597,499	591,730	(5,769)	-0.98%
Charges for services	401,753	326,756	394,575	353,577	346,900	(6,677)	-2.04%
Interest	94,511	139,804	208,454	287,675	283,900	(3,775)	-2.70%
Other	387,538	294,669	157,799	257,115	146,500	(110,615)	-37.54%
Total revenue	**14,485,609**	**15,572,716**	**16,409,638**	**16,594,028**	**16,697,551**	**103,523**	**0.66%**
Expenditures:						-	
Public Safety	6,891,356	7,464,336	7,858,875	8,400,864	8,907,505	506,641	6.79%
Public Works	39,967	43,904	80,576	45,200	55,969	10,769	24.53%
Culture & Recreation	2,901,414	3,031,339	3,132,355	3,202,909	3,431,421	228,512	7.54%
Community & Economic Devleopment	353,994	311,611	318,591	342,298	374,411	32,113	10.31%
General Government	2,789,966	2,797,923	3,105,998	3,310,953	3,153,810	(157,143)	-5.62%
Debt service	47,771	33,780	37,456	87,000	65,000	(22,000)	-65.13%
Capital Projects	251,473	265,841	318,126	232,601	288,915	56,314	21.18%
Total expenditures	**13,275,941**	**13,948,734**	**14,851,977**	**15,621,825**	**16,277,031**	**655,206**	**4.70%**
Revenue over(under) expenditures	1,209,668	1,623,982	1,557,661	972,203	420,520	(551,683)	-33.97%
Financing sources (uses):						-	
Operating transfers in	2,625,595	2,310,723	2,198,838	2,950,333	3,004,179	53,846	2.33%
Operating transfers out	(3,791,105)	(3,648,221)	(3,741,866)	(3,877,916)	(3,423,788)	454,128	-12.45%
Proceeds from bonds						-	
Financing sources (uses), net	(1,165,510)	(1,337,498)	(1,543,028)	(927,583)	(419,609)	507,974	-37.98%
over (under) expenditures and other	**44,158**	**286,484**	**14,633**	**44,620**	**911**	**(43,709)**	**-15.26%**
Fund balance, beginning	4,483,686	4,527,844	4,814,328	4,828,961	4,873,581	44,620	0.99%
Adjustment for restatement						-	
Fund balance, ending	4,527,844	4,814,328	4,828,961	4,873,581	4,874,492	911	0.02%
Fund balance as a % of expenditures	26.53%	27.36%	25.97%	24.99%	24.74%		

Detective Jeff Buckles and Sgt. Rich Streepy demonstrate defensive tactics during Police Citizen Academy.

Crossing Guards holiday breakfast.

**Officer Sean Goodman far left,
and the Quad City Bomb Squad**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Management of the Police Department in an efficient and effective manner toward the accomplishment of the goals and objectives within the framework of staffing and budget constraints.

ANALYSIS:

The Administration Program provides management and personnel services, planning, budgeting, and community services.

In FY 06/07, one police officer was hired to fill the vacancy due to retirement.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Donations	747	1,465	1,509	1,500
General Fund	393,811	347,574	389,838	392,256
TOTAL REVENUES	**394,558**	**349,039**	**391,347**	**393,756**
APPROPRIATION SUMMARY:				
Salaries & Wages	258,600	209,102	220,613	224,788
Employee Benefits & Costs	87,848	82,631	86,059	81,034
Staff Development	1560	1747	2471	2150
Services & Commodities	46,550	55,559	82,204	85,784
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**394,558**	**349,039**	**391,347**	**393,756**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Captain	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Lieutenant	1.00	1.00	1.00	0.85
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.35**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Consolidated Dispatch: direction
2. Maintain actual expenditures within budgeted guideline.
3. Accomplish 83% of all department objectives.
4. Maintain administrative costs at 8% of total budget.
5. Maintain administrative personnel at 4.46% of total FTEs.
6. Traffic Problems: Police Response.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	57.96	57.15	57.15	57.15
2. Departmental budget (General Fund)	$5,217,249	$5,555,709	$5,782,500	$5,824,583
3. City of Bettendorf population	31,275	31,275	31,275	31,275
WORKLOAD:				
1. % of time spent on personnel administration	50%	50%	50%	50%
2. % of time spent on fiscal management	10%	10%	10%	10%
3. % of time spent on community-wide police service	10%	10%	10%	10%
4. % of time spent on community involvement	30%	30%	30%	30%
5. Administration through subordinates (number)	3.5	3.5	3.5	3.5
PRODUCTIVITY:				
1. Administration costs as a % of total department budget	7.56%	6.28%	6.77%	6.76%
2. Administration personnel as a % of departmental personnel	4.31%	4.37%	4.37%	4.11%
3. Departmental cost per capita	$166.82	$177.64	$184.89	$186.24
EFFECTIVENESS:				
1. Total operating costs and capital outlay for the department (General Fund)	$5,217,249	$5,555,709	$5,782,500	$5,824,583
2. Total revenue generated (donations)	$11,658	$6,563	$9,509	$9,500
3. % of program performance objectives accomplished	90%	90%	90%	90%
4. Actual department appropriations compared to budget (%)	100%	100%	100%	100%
5. % of departmental objectives accomplished	90%	90%	90%	90%

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure the continued professionalism of its organization through an established training program, with a flexible approach which takes into consideration a constantly changing environment.

ANALYSIS:

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

In-service training is provided through the respective programs overtime budget, as well as on-duty training during shift overlaps.

This program provides on-going training, which includes training mandated by the State of Iowa.

Our training program is one of the best in the State with our employees receiving hours of training above what is mandated by the State of Iowa.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	135,941	148,277	150,684	40,000
TOTAL REVENUES	**135,941**	**148,277**	**150,684**	**40,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	71,640	69,191	80,200	0
Employee Benefits & Costs	32,734	31,246	30,234	0
Staff Development	31,567	47,840	40,250	40,000
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**135,941**	**148,277**	**150,684**	**40,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Meet the state mandated training requirements of 36 hours of training over a three year period
2. Meet the state mandated training requirements on weapons qualifications.
3. Maintain and enhance the levels of expertise within the department.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of employees receiving training (FTE)	56.00	56.00	56.00	56.00
2. Yearly classroom training hours required by state per employee	12	12	12	12
3. Hours of weapon training mandated per employee annually	8	8	8	8
WORKLOAD:				
1. Weapons training hours provided annually per employee	8	12	12	12
2. # of classroom training hours provided per emp/annually	80	80	80	80
PRODUCTIVITY:				
1. Average cost of training per employee	$2,428	$2,648	$2,691	$714
EFFECTIVENESS:				
1. Average shooting score per employee (200/250 min. passing)	240	240	240	240
2. % of employees meeting state requirements on weapon qualifications	100%	100%	100%	100%
3. % of employees achieving state classroom training requirements	100%	100%	100%	100%

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety and welfare of the community through response to calls for service, enforcement, and preventive patrol, taking into consideration a constantly changing environment.

ANALYSIS:

The Patrol Division is responsible for the majority of all police related activities to include citizen contacts, response to requests for service, and other maintenance and enforcement action. Response time to all requests for services, especially emergency calls, has a direct correlation on arrest and apprehension, as well as the citizens'perception of police services. Patrol officers work four 10-hour days each week. This allows for overlapping shift coverage three times a day. During this time officers work on traffic and crime issues, as well as the completion of reports and training. This schedule helps provide needed manpower at busy times throughout the day, as well as assist in the management of overtime.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Cops More Grants	0	0	0	0
Court Fines/Surcharges	97,699	98,471	120,000	105,000
Parking Tickets	1,160	610	1,000	1,000
Car Unlocking	1,865	2,255	2,000	2,000
Reimbursements	2,131	4,706	22,302	2,000
General Fund	2,460,343	2,674,172	2,937,114	2,761,640
TOTAL REVENUES	**2,563,198**	**2,780,214**	**3,082,416**	**2,871,640**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,628,035	1,754,841	1,971,075	1,856,115
Employee Benefits & Costs	762,027	794,096	879,222	793,333
Staff Development	1,600	561	1,390	1,390
Services & Commodities	171,536	210,126	224,729	215,202
Capital Expenditures	0	20,590	6,000	5,600
TOTAL APPROPRIATIONS	**2,563,198**	**2,780,214**	**3,082,416**	**2,871,640**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	3.00	2.97
Sergeant	3.00	3.00	3.00	3.00
Police Officer	19.00	23.00	25.00	22.64
Community Service Officer	1.00	1.00	0.50	0.50
Code Enforcement Officer			0.50	0.50
TOTAL POSITIONS	**27.00**	**31.00**	**33.00**	**30.61**

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to 90% of all emergency calls for service within 3 minutes.
2. Respond to 90% of all non-emergency calls within 20 minutes.
3. Maintain a 40% non-committed patrol time.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of calls for service	40,000	40,000	40,000	40,000
2. # of budgeted overtime hours	550	550	550	550
3. # of patrol vehicles	14	14	14	14
WORKLOAD:				
1. Dispatched calls responded to	34,000	34,000	34,000	34,000
2. # of Group A offenses (criminal)	2,100	2,100	2,100	2,100
3. # of non-emergency calls	35,400	35,400	35,400	35,400
4. # of emergency calls (911)	4,600	4,600	4,600	4,600
5. # of Group B offenses (HOMO, public order offenses, etc.)	855	855	855	855
6. # of traffic enforcement actions (stops)	6,500	6,500	6,500	6,500
7. Actual $ of overtime worked	$81,000	$81,000	$81,000	$81,000
8. Officer initiated calls	19,200	19,200	19,200	19,200
PRODUCTIVITY:				
1. Total program cost per capita	$81.96	$88.9	$98.56	$91.82
2. Average response time - emergency calls	3.00	3.00	3.00	3.00
3. Average response time - non-emergency calls	4.00	4.00	4.00	4.00
4. # of citations issued as a % of traffic stops	56%	56%	56%	56%
EFFECTIVENESS:				
1. % of emergency calls responded to within 3 minutes	90%	90%	90%	90%
2. % of non-emergency calls responded to within 20 minutes	95%	95%	95%	95%
3. Clearance rate of Group A offenses	35%	35%	35%	35%
4. Total of overtime	100%	100%	100%	100%
5. % of non-committed patrol time (national standard-40%)	40%	40%	40%	40%
6. Crime rate per 1,000 population (Group A)	67.79	67.79	67.79	67.79

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide an effective system for relaying citizens requests for service to the appropriate personnel, responding to requests from police, fire and EMS personnel and recording these activities, and handling walk-ins 24 hours per day seven days per week.

ANALYSIS:

The Communications Division is the central location for all requests for service for police, fire, and EMT responses, in addition to being the only after hour contact point for citizen assistance from other city departments. Without an effective communications center, all departments within our agency would be unable to operate. The need to ensure that two communication/computer specialists are constantly on duty is reflected in our OT request for the program. Other increases in personnel expenditures are the result of contractual increases.

This program will need to be reevaluated if a decision is made to consolidate dispatch centers in Scott County.

In FY 06/07, one part time communication/computer specialist was hired.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	605,641	605,563	635,962	684,997
TOTAL REVENUES	**605,641**	**605,563**	**635,962**	**684,997**
APPROPRIATION SUMMARY:				
Salaries & Wages	429,944	440,211	459,600	489,559
Employee Benefits & Costs	157,022	144,280	153,100	170,973
Staff Development	772	430	730	730
Services & Commodities	17,903	20,642	22,532	23,735
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**605,641**	**605,563**	**635,962**	**684,997**
AUTHORIZED POSITIONS:				
Communications/Computer Specialist	8.50	8.50	8.50	8.50
Lead Dispatcher	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**9.50**	**9.50**	**9.50**	**9.50**

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Dispatch 90% of all emergency calls for service within 1 minute.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of non-emergency calls received	35,400	35,400	35,400	35,400
2. # of 911 calls received	4,600	4,600	4,600	4,600
3. # of walk-ins	950	950	950	950
4. # of cases requiring court processing	6,000	6,000	6,000	6,000
5. City of Bettendorf population	31,275	31,275	31,275	31,275
WORKLOAD:				
1. # of 911 calls dispatched, entered in computer	4,600	4,600	4,600	4,600
2. # of non-emergency calls dispatched, entered in computer	35,400	35,400	35,400	35,400
3. # of documents prepared for court	12,000	12,000	12,000	12,000
4. $ of actual overtime hours worked	$25,000	$25,000	$25,000	$25,000
5. # of officer initiated calls entered in computer	19,200	19,200	19,200	19,200
6. # of fire calls	2,300	2,300	2,300	2,300
PRODUCTIVITY:				
1. # of 911 calls dispatched within 1 minute	3,600	3,600	3,600	3,600
2. # of non-emergency calls dispatched within 1 minute	19,000	19,000	19,000	19,000
3. % of total incoming calls actually dispatched	33%	33%	33%	33%
4. Average calls for service per hour (patrol)	4.80	4.80	4.80	4.80
EFFECTIVENESS:				
1. % of 911 calls dispatched within 1 minute	90%	90%	90%	90%
2. % of non-emergency calls dispatched within 1 minute	50%	50%	50%	50%
3. % of actual overtime hours/budget hours	100%	100%	100%	100%
4. Program cost per capita	$19.37	$19.36	$20.33	$21.90

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Conduct follow-up investigations, when appropriate, on reported crime and maintain liaison with other law enforcement agencies. This program also includes the drug related enforcement.

ANALYSIS:

Investigative Services is responsible for conducting follow-up investigations on all assigned cases. Follow-up includes interviews and interrogations, crime scene processing, evidence collection, case submission, courtroom preparation and short-term counseling and referrals when juveniles are involved.

Officers provide crime prevention information to citizens and businesses. The department continues to work with the Bettendorf Community School District on their anti-drug program "Too Good for Drugs".

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Bettendorf Schools Reimbursement	74,016	81,037	80,000	82,000
Scott County Task Force Grant	59,478	79,031	60,000	60,000
General Fund	849,257	928,336	784,036	1,119,132
TOTAL REVENUES	**908,735**	**1,088,404**	**924,036**	**1,179,132**
APPROPRIATION SUMMARY:				
Salaries & Wages	577,713	679,417	570,900	776,469
Employee Benefits & Costs	246,454	296,078	271,652	323,993
Staff Development	1,894	1,998	13,700	8,900
Services & Commodities	52,674	49,432	67,784	69,770
Capital Expenditures	30,000	61,479	0	0
TOTAL APPROPRIATIONS	**908,735**	**1,088,404**	**924,036**	**1,179,132**
AUTHORIZED POSITIONS:				
Captain	0.50	0.50	0.50	1.00
Lieutenant	1.00	1.00	1.00	0.97
Sergeant	2.00	2.00	2.00	2.96
Police Officer	3.00	3.00	3.00	5.91
Secretary II	0.50	0.50	1.00	1.00
Social Worker				1.00
TOTAL POSITIONS	**7.00**	**7.00**	**7.50**	**12.84**

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain a crime clearance rate of 10% on assault, theft and burglary.
2. Maintain a crime clearance rate of 50% on sex offenses and robberies.
3. Clear 100% of all reported homicides.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total of cases screened	2,100	2,100	2,100	2,100
2. # of Group A offenses reported	2,000	2,000	2,000	2,000
3. # of personnel	7.00	7.00	9.00	9.00
4. City of Bettendorf population	31,275	31,275	31,275	31,275
5. # of employee background checks requested	30	30	30	30
6. Requests or referrals for social worker assistance	260	260	260	260
7. School system student population	4,100	4,100	4,100	4,100
WORKLOAD:				
1. Investigations conducted	900	900	900	900
2. Average # of cases assigned per detective (month/year)	150	150	150	150
3. # of crimes against property	1,380	1,380	1,380	1,380
4. # of crimes against person	446	446	446	446
5. # of crimes against society	174	174	174	174
6. Cases assigned to social worker	260	260	260	260
7. # of background checks conducted	30	30	30	30
PRODUCTIVITY:				
1. Average cost per case	$432.73	$518.29	$440.02	$561.49
2. Program cost per capita	$29.06	$34.80	$29.55	$37.70
EFFECTIVENESS:				
1. Crime clearance rate of Group A offenses	35%	35%	35%	35%
2. Total $ of overtime (%)	100%	100%	100%	100%
3. Crime rate per 1,000 population	67.79	67.79	67.79	67.79
4. % of cases submitted for prosecution that result in same	90%	90%	90%	90%

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide department support by providing reports, information, identification, function, evidence and property storage and evidence processing.

ANALYSIS:

Support Services provides a staff function for the department's mission by providing equipment, supplies, and information.

Information about department activities is achieved by the Records clerks.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Report Copies	7,490	7,564	8,000	7,500
General Fund	327,771	346,941	374,791	374,703
TOTAL REVENUES	**335,261**	**354,505**	**382,791**	**382,203**
APPROPRIATION SUMMARY:				
Salaries & Wages	80,035	84,410	105,465	92,318
Employee Benefits & Costs	22,869	21,755	25,355	26,134
Staff Development	0	145	295	295
Services & Commodities	226,674	248,195	251,676	263,456
Capital Expenditures	5,683	0	0	0
TOTAL APPROPRIATIONS	**335,261**	**354,505**	**382,791**	**382,203**
AUTHORIZED POSITIONS:				
Captain	0.00	0.00	0.00	0.00
Records Clerk	1.50	1.50	1.50	1.50
Senior Records Clerk	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Make available information within 72 hours by data input.
2. Provide all requests for evidence processing in a timely manner.
3. Inventory all recovered/found/seized property (72 hours).
4. Submit all necessary reports, records in a timely manner (72 hours).
5. Maintain accuracy of 99% of 25,000 records.
6. Respond to all record requests from the public within 48 hours.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of officer generated reports requiring data entry	12,000	12,000	12,000	12,000
2. # of reports on arrested/cited individuals (warning)	3,700	3,700	3,700	3,700
3. # of arrested individuals	1,800	1,800	1,800	1,800
4. Bettendorf population	31,275	31,275	31,275	31,275
WORKLOAD:				
1. # of officer generated reports entered	120,000	120,000	120,000	120,000
2. # of mug shots and fingerprints	750	750	750	750
PRODUCTIVITY:				
1. Program cost per capita	$10.72	$11.34	$12.24	$12.22
EFFECTIVENESS:				
1. # of offense & arrest reports entered within five working days	40%	40%	40%	40%
2. Inventory placed in storage within three working days	80%	80%	80%	80%
3. $ of revenues generated	$7,490	$7,564	$8,000	$7,500

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety of the motoring public and pedestrians by a selective program of enforcement, control and direction at designated locations.

ANALYSIS:

Traffic Bureau continues to provide the community with a proactive approach to the enforcement of traffic laws within the city.

Traffic control is provided at selected intersections by school crossing guards, which when combined with safety lectures and enforcement by traffic officers, facilitates the safe passage of our children.

Investigations are conducted on selected categories of accidents.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Governor's Traffic Safety Grant	48,242	28,208	20,000	20,000
IDOT Traffic Safety Project Grant	0	13,314	0	0
General Fund	225,673	188,185	195,264	252,855
TOTAL REVENUES	**273,915**	**229,707**	**215,264**	**272,855**
APPROPRIATION SUMMARY:				
Salaries & Wages	182,851	159,375	144,750	179,252
Employee Benefits & Costs	59,181	48,109	37,751	61,561
Staff Development	0	90	2,720	1,720
Services & Commodities	26,200	22,133	30,043	30,322
Capital Expenditures	5,683	0	0	0
TOTAL APPROPRIATIONS	**273,915**	**229,707**	**215,264**	**272,855**
AUTHORIZED POSITIONS:				
Sergeant	1.00	1.00	1.00	0.95
Police Officer	2.00	2.00	1.00	1.00
Captain/Crossing Guards	0.40	0.40	0.40	0.11
Crossing Guards/part-time	2.20	2.20	2.20	1.61
TOTAL POSITIONS	**5.60**	**5.60**	**4.60**	**3.67**

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain current accident rate through enforcement action.
2. Solve 50% of all hit and run accidents.
3. Maintain school crossing as requested.
4. Conduct a minimum of 3 traffic safety checks
5. Oversee traffic red light camera program.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of accidents occurring city-wide	1,200	1,200	1,200	1,200
2. School children (ages 5-12)	2,750	2,750	2,750	2,750
3. Average of traffic stops (app programs)	6,400	6,400	6,400	6,400
WORKLOAD:				
1. # of citations given	5,900	6,000	6,000	6,000
2. # of investigations performed on traffic accidents	450	450	450	450
3. # of children crossing at controlled intersections	625	625	625	625
4. # of hit and run accidents	190	190	190	190
PRODUCTIVITY:				
1. Program cost per capita	$8.76	$7.34	$6.88	$8.72
EFFECTIVENESS:				
1. Reduction in accidents reported from prior year	0%	0%	0%	0%
2. % of hit and run accidents solved	60%	60%	60%	60%
3. % of investigations resulting in enforcement action	90%	90%	90%	90%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage, coordinate and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials and Training Divisions through planning, writing and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

The department's primary objective shall be to continue to provide emergency response to the public in the most cost-effective manner. It takes a minimum of two personnel on EMS calls, four personnel in vehicle extrication situations, 21 personnel on structure fires involving only room and contents, and 24 personnel on structure fires beyond room and contents and hazardous materials incidents to safely and effectively handle the situation.

All department operations shall be conducted safety and in compliance with OSHA rules and regulations.

The department is the first Iowa fire department to join Illinois Mutual Aid Box Alarm System (MABAS). This is a systematic approach to mutual aid whereas no departments are overtaxed or overutilized. Members include Moline, East Moline, Rock Island, and the Rock Island Arsenal.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	232,700	269,002	276,891	589,097
Fire District #1	33,950	33,860	35,010	33,600
Panorama Park Fire District	1,573	1,513	1,453	1,500
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	1,421	0	21,796	0
Donations	7,042	2,367	17,100	0
Burn permits	580	410	500	500
Report Copies	160	100	150	150
Pleasant Valley Fire Station Rent	125	0	0	0
TOTAL REVENUES	**282,351**	**312,052**	**357,700**	**629,647**
APPROPRIATION SUMMARY:				
Salaries & Wages	173,612	181,422	206,238	495,782
Employee Benefits & Costs	45,809	45,019	48,621	35,641
Staff Development	1,844	2,992	6,175	6,000
Services & Commodities	61,086	82,619	96,666	92,224
Capital Expenditures				
TOTAL APPROPRIATIONS	**282,351**	**312,052**	**357,700**	**629,647**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fire staffing options evaluation
2. Opening of Downtown fire station
3. Serve as liaison between the Department and Mayor, City Council and City Administrator.
4. Develop, implement, and enforce policies and procedures and to increase efficiency and effectiveness of all programs.
5. Provide personnel management to the career and volunteer membership.
6. Recruit and maintain qualified volunteer personnel.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	20.5	20.5	20.5	23.5
2. # of volunteer members	30	30	30	20
3. Total population served	50,345	50,345	50,345	50,345
4. Departmental Budget	$1,944,911	$1,944,911	$1,944,911	$1,944,911
5. Assessed valuation				
a. FD #1	$136,000,000	$136,000,000	$136,000,000	$136,000,000
b. Panorama Park	$2,400,000	$2,400,000	$2,400,000	$2,400,000
6. Mill Levy				
a. FD#1	$0.6075	$0.6075	$0.6075	$0.6075
WORKLOAD:				
1. % of time spent on: (based on 40 hour week)				
a. Personnel	24%	24%	24%	24%
b. Budgeting/Accounting	7%	7%	7%	7%
c. Purchasing	6.5%	6.5%	6.5%	6.5%
d. Planning	25%	25%	25%	25%
e. Community Relations	12.5%	12.5%	12.5%	12.5%
f. Meetings	12.5%	12.5%	12.5%	12.5%
g. Emergency Response	12.5%	12.5%	12.5%	12.5%
PRODUCTIVITY:				
1. Administration cost as a % of total departmental Budget (net of transfers)	14.52%	16.04%	18.39%	32.37%
2. Administrative personnel as a % of departmental personnel	7.32%	7.32%	7.32%	6.38%
EFFECTIVENESS:				
1. Annual departmental cost per capita (net of revenues)	$62.19	$62.19	$62.19	$62.19

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To promote personal career development by providing regular, quality, progressive in-house educational programs. To support participation in local, state and national conferences and seminars, and to encourage advanced certifications in fire suppression, prevention, EMS and hazardous materials.

ANALYSIS:

The provision of quality, professional, and up-to-date training is essential in preparing a staff comprised of paid and volunteer members to respond to and handle diverse types of emergencies.

The firefighting team of the City of Bettendorf maintains the highest level of professionalism through in-house training in both basic and advanced skills in firefighting, emergency medicine, and rescue. Specialized training is provided to all members through the use of recognized training programs and institutions nationwide.

Emphasis will continue to be placed on the completion of the training center located at the city Maintenance Annex to insure a safe controlled training atmosphere.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	37,453	45,658	48,107	54,867
NFA, Training Funds	110	580	6,000	0
TOTAL REVENUES	**37,563**	**46,238**	**54,107**	**54,867**
APPROPRIATION SUMMARY:				
Salaries & Wages	19,617	25,693	25,850	26,178
Employee Benefits & Costs	9,098	11,640	12,047	12,351
Staff Development	4,594	2,414	5,900	5,900
Services & Commodities	4,254	6,491	10,310	10,438
Capital Expenditures				
TOTAL APPROPRIATIONS	**37,563**	**46,238**	**54,107**	**54,867**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.40	0.40	0.40	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.60**

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct three regularly scheduled in-house training sessions per month emphasizing progressive, recognized fire suppression, rescue, emergency medical services, and Haz-Mat operations.
2. Prepare personnel for successful completion of the State of Iowa advanced certifications in Firefighter I & II, Instructor I, and Emergency Medical Technician, Basic through Intermediate.
3. Conduct special in-house training sessions in Engineering, Officer Development, Incident Command, Hazardous Materials, confined space and live fire training.
4. Require and conduct in-house certification as a Recruit Firefighter for all paid and volunteer recruits.
5. Send officers to the International Association of Fire Chiefs and Fire Department Instructor's Conferences.
6. Send personnel to the Iowa State Fire Schools.
7. Maintain the burn building, which includes the confined space training module.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of paid members requiring training	20	20	20	23
2. # of volunteer members requiring training	25	25	25	20
3. # of paid and volunteer candidate firefighters requiring training	15	15	15	15
WORKLOAD:				
1. Annual OSHA training requirements for hazardous materials, confined space, infections disease - provided per member	54	54	54	54
2. Annual required State Emergency Medical Services recertification provided per member (hours)	24	24	24	24
3. Annual required CPR recertifications provided per member	13	13	13	13
4. Annual required rapid defibrillation recertification per member	0	0	0	0
5. Annual Firefighter I, Firefighter II certifications	12	12	12	12
PRODUCTIVITY:				
1. # of regularly scheduled training man-hours annually	1,280	1,280	1,280	1,280
2. # of specialty courses attended annually (NFA, IA fire school)	14	14	14	14
3. # of recruit firefighter courses annually	1	1	1	1
4. # of in-house special training sessions (sort team)	2	2	2	2
5. # of live structure burns	2	2	2	2
EFFECTIVENESS:				
1. # of members certified as Firefighter I, Firefighter II	45	45	43	43
2. # of Emergency Medical Technician certified members	40	44	40	42
3. # of CPR certified members	45	45	43	43
4. % of paid membership certified as Firefighter I, II	100%	100%	100%	100%
5. % of paid membership certified as EMT-A, EMT-I	100%	100%	100%	100%
6. % of volunteer membership certified as EMT-A, EMT-I, FR	70%	70%	70%	70%
7. % of volunteer membership certified as Firefighter I, II	100%	100%	100%	100%
8. % of membership certified as Instructor I	5%	5%	5%	5%

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To immediately respond to, confine, and extinguish fires. To immediately respond to and provide coordination and rescue during man made and natural disasters, and to respond to and assist the public in non-emergency situations.

ANALYSIS:

Provide an efficient, effective firefighting force while accomplishing all services essential to a professional, progressive, and innovative department.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	275,683	319,254	340,376	379,059
TOTAL REVENUES	**275,683**	**319,254**	**340,376**	**379,059**
APPROPRIATION SUMMARY:				
Salaries & Wages	121,620	130,263	139,100	142,825
Employee Benefits & Costs	80,018	86,149	98,912	101,621
Staff Development	4,648	4,146	8,950	13,950
Services & Commodities	69,397	86,483	79,953	80,663
Capital Expenditures	0	12,213	13,461	40,000
Transfers & Other				
TOTAL APPROPRIATIONS	**275,683**	**319,254**	**340,376**	**379,059**
TOTAL NET OF TRANSFERS	**275,683**	**319,254**	**340,376**	**379,059**
AUTHORIZED POSITIONS:				
Lieutenant	0.45	0.45	0.45	0.45
Firefighter	2.10	2.25	2.25	2.70
TOTAL POSITIONS	**2.55**	**2.70**	**2.70**	**3.15**

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Immediately respond to all structural fires with a first alarm assignment of two engines, one truck and one rescue.
2. Employ modern, progressive tactics and strategies in the suppression of fires.
3. Upgrade and enhance the safety of personnel by striving towards compliance with National Fire Protection Association Standard 1500.
4. Provide immediate response by a minimum staffing of three on-duty paid personnel and one officer with a volunteer response of a minimum of fourteen volunteer personnel on all working structural fires.
5. Employ thermal imaging devices in all structural fires.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Fire District #1 & Panorama Park (sq. miles of service area)	13.3	13.3	13.3	13.3
3. Total population served (Bett, Panorama Pk, Fire Dist. #1)	50,345	50,345	50,345	50,345
4. Assessed property valuation to preserve (excluding FD#1)	$1,791,227,146	$1,791,227,146	$1,791,227,146	$1,791,227,146
WORKLOAD:				
1. # of actual fires	92	96	87	90
2. # of fire alarms	221	212	236	240
3. # of public assists	250	292	336	340
4. Call volume - Spruce Hills response area	242	262	268	270
5. Call volume - State Street response area	427	223	161	180
6. Call volume - Pleasant Valley response area	64	68	67	69
7. Call volume - Panorama Park response area	2	0	0	0
8. Call volume - Fire District #1 response area	6	8	6	7
9. # of structure fires	29	45	42	45
PRODUCTIVITY:				
1. Total $ of fire loss	$500,000	$894,288	$500,000	$4,913,775
EFFECTIVENESS:				
1. Average response time provided (minutes)	4.00	4.00	4.00	4.00
2. Insurance Service Office rating	4	3	3	3
3. Paid shift personnel on duty				
7 on duty	0	0	0	50
6 on duty	65	58	50	114
5 on duty	112	114	114	201
4 on duty	188	193	201	0
3 on duty	0	0	0	0
2 on duty	0	0	0	0
4. Personnel on scene at working structure fires (average)	18	18	18	18
5. Paid 40 hour employees on duty (days)				
6 on duty	0	0	0	0
5 on duty	0	0	0	0
4 on duty	0	0	0	0
3 on duty	0	8	0	0
2 on duty	163	174	182	182
1 on duty	83	67	67	67
0 on duty	119	116	116	116

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Prevention of fires and personal loss through inspection of property, investigation of fires to determine cause and origin, public education and training in fire safety, review of construction plans of all new buildings for fire safety, injury prevention programs. The identification and counseling of juvenile firesetters and the preplanning of buildings to provide for efficient and effective response to fire emergencies.

ANALYSIS:

Fire prevention is the cornerstone to which this department revolves.

Inspections and preplans remain a primary focus in this department.

The department conducts the following inspections: rental property, liquor license, new business, and State mandated inspections of schools, hospitals, nursing homes, day care centers, and motels/hotels.

Each shift conducts rental property inspections. C-shift is assigned to all other types.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Tax	174,485	206,954	207,167	232,318
TOTAL REVENUES	**174,485**	**206,954**	**207,167**	**232,318**
APPROPRIATION SUMMARY:				
Salaries & Wages	113,068	122,766	135,525	157,083
Employee Benefits & Costs	47,479	50,815	52,626	54,029
Staff Development	2,828	1,778	5,800	5,800
Services & Commodities	11,110	9,332	13,216	15,406
Capital Expenditures	0	22,263	0	0
TOTAL APPROPRIATIONS	**174,485**	**206,954**	**207,167**	**232,318**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.80	0.80	0.80	0.90
TOTAL POSITIONS	**1.90**	**1.90**	**1.90**	**2.00**

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous, and City owned occupancies.
2. Conduct annual fire/life safety inspections on all occupancies licensed by State Fire Marshal (i.e. preschools, schools, nursing homes, health care facilities).
3. Investigate all fires to determine cause and origin and assist in the prosecution of arson cases.
4. Develop new and update existing preplans for assembly, business, industrial, educational, hotel/apartment, and hazardous occupancies.
5. Review and follow up on all new construction projects.
6. Present fire safety education primarily to the young and old through innovative programs such as puppet shows and Channel 9.
7. Provide fire safety educational materials to all nursery and pre-schools and grades K-2.
8. Provide employee fire safety training and education to the workplace.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Certificate of occupancy inspections	48	48	48	48
2. # of juvenile firesetters	5	5	5	5
3. State mandated fire/life safety inspections				
a. preschools/school	62	65	65	65
b. nursing homes	2	2	2	2
c. Rental	758	760	760	760
4. # of State mandated liquor license inspections	49	60	60	60
WORKLOAD:				
1. # of annual business inspections	98	100	100	100
2. # of tours, presentations, special demonstrations	60	60	60	60
3. # of investigations	55	55	55	55
4. # of new construction building and site plan reviews	110	110	110	110
5. # of private fire hydrant inspections	80	80	80	80
PRODUCTIVITY:				
1. Average man-hours per building plan review	5	5	5	5
2. Average man-hours per inspection	1	1	1	1
3. Average man-hours per site plan review, storage tank	3	3	3	3
4. # of man-hours spent on public education	1,700	1,700	1,700	1,700
EFFECTIVENESS:				
1. # of articles written in newspapers, etc.	0	0	0	0
2. # of permits issued	65	65	65	65
3. # of adults educated	800	800	800	800
4. # of children educated	3,300	3,300	3,300	3,300
5. # of citations	0	0	1	0

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide immediate first response emergency medical services at the emergency medical technician-intermediate level including rapid defibrillation and respond to incidents requiring specialized, technical rescue operations by properly trained and certified personnel.

ANALYSIS:

EMS/rescue calls comprise a high percentage of the department's calls. The greatest staff allocation is towards providing this essential, often times, lifesaving program.

Staff provides immediate first response EMS at the EMT-paramedic provisional level and responds to incidents requiring specialized technical rescue operations by properly trained and certified personnel.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	863,726	935,220	1,004,404	1,013,295
TOTAL REVENUES	**863,726**	**935,220**	**1,004,404**	**1,013,295**
APPROPRIATION SUMMARY:				
Salaries & Wages	532,818	593,226	632,300	649,941
Employee Benefits & Costs	261,666	287,614	293,523	303,795
Staff Development	2,637	7,818	3,448	3,448
Services & Commodities	66,605	46,562	75,133	56,111
Capital Expenditures				
TOTAL APPROPRIATIONS	**863,726**	**935,220**	**1,004,404**	**1,013,295**
AUTHORIZED POSITIONS:				
Lieutenant	1.40	1.40	1.40	1.40
Firefighter	10.10	10.90	10.90	13.00
TOTAL POSITIONS	**11.50**	**12.30**	**12.30**	**14.40**

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to all emergency and non-emergency medical requests immediately with a minimum of two certified EMT's.
2. Provide rapid defibrillation to victims of sudden cardiac arrest.
3. Provide paramedic level care to medical and trauma victims.
4. Provide vehicle extrication (victim removal) in situations of victim entrapment from vehicle accidents in under 10 minutes.
5. Maintain and purchase equipment and supplies as needed.
6. Provide personnel with an infectious disease prevention program.
7. Write reports and maintain records on all victims and calls as required by the State of Iowa Health Department.
8. Provide CPR training programs to city staff.
9. Provide immediate response with trained and certified personnel to incidents requiring swiftwater, underwater (dive), high angle, farm, confined space and other types of specialized rescue.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire Dist. #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Population served	50,345	50,345	50,345	50,345
WORKLOAD:				
1. Call volume	1,520	1,611	1,631	1,653
2. # of ALS calls	212	229	247	270
3. # of victims treated	1,439	1,471	1,504	1,540
4. # of MVA's PI's	155	120	107	100
5. # of extrications	7	5	3	3
6. # of high angle/technical rescues	1	0	1	1
7. # of rapid defibrillations	0	0	0	0
8. # of water rescues	3	7	3	4
PRODUCTIVITY:				
EFFECTIVENESS:				
1. Average response time provided (minutes)	4 minutes	4 minutes	4 minutes	4 minutes

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide trained personnel and adequate resources to safely and effectively mitigate hazardous materials incidents of a chemical, biological, or radiological nature posing a threat to life, property and the environment.

ANALYSIS:

Revenues from the hazardous materials program are derived from both response charges and the General Fund, which pays salaries, benefits, and operating and capital expenses. With this system, the spiller pays the actual cost of the response.

Bettendorf Fire is one of 16 designated haz mat teams in the state of Iowa.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	91,240	87,312	106,682	103,206
Haz-mat Response Charges	2,609	5,780	2,869	2,900
TOTAL REVENUES	**93,849**	**93,092**	**109,551**	**106,106**
APPROPRIATION SUMMARY:				
Salaries & Wage	40,539	43,421	45,555	48,542
Employee Benefits & Costs	19,898	21,066	22,668	22,208
Staff Development	3,691	290	3,500	3,500
Services & Commodities	29,721	28,315	37,828	31,856
Capital Expenditures				
TOTAL APPROPRIATIONS	**93,849**	**93,092**	**109,551**	**106,106**
AUTHORIZED POSITIONS:				
Lieutenant	0.15	0.15	0.15	0.15
Firefighter	0.70	0.75	0.75	0.90
TOTAL POSITIONS	**0.85**	**0.90**	**0.90**	**1.05**

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Detect, establish concentration levels, and identify through lab analysis known materials and wastes.
2. Plug, cap, and seal leaks due to punctures, cracks, tears or corrosion in containers, drums, pipes, and tanks from pin hole size to 12" x 12" in diameter.
3. Contain and store the products of a clean-up operation, disposal of damaged or leaking containers that cannot be stopped, and contaminated equipment and clothing in securable drums up to 85 gallons prior to approved disposal.
4. Neutralize petroleum based product spills.
5. Contain spills up to 100 gallons through the use of diking, blocking, and absorbing materials.
6. Provide the trained personnel with appropriate levels of protective equipment during hazardous materials exposure and handling.
7. Provide decontamination and first aid for personnel and victims exposed to hazardous materials.
8. Provide technical expertise, liaison with local state, federal agencies, and support to the incident commander during incidents.
9. Further organize and administer the Superfund Amendments & Reorganization Act Title III Program. (federal regulations)
10. Provide bulk storage of firefighting foam and hazardous materials containment supplies.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire District #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Scott County East of Highway 61 (sq. miles of service area)	83	83	83	83
4. # of reporting industries/businesses	42	42	42	42
WORKLOAD:				
1. # of hazardous materials calls	89	122	106	110
PRODUCTIVITY:				
1. Hourly response rate charged	$700	$700	$700	$700
EFFECTIVENESS:				
1. Total program revenue from fees and charges	$1,000	$5,000	$5,000	$5,000

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To purchase, inspect, inventory, maintain, repair, and manage Fire Department's equipment, apparatus and station/grounds, resources.

ANALYSIS:

Funds are allocated to small equipment and vehicle repair provided by on-duty staff, maintenance of four fire stations, and general department operating supplies.

To meet the Insurance Services Office (ISO) requirements for certification, department staff annually tests all ladders, hose, and pumps.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	158,552	132,350	140,846	143,854
TOTAL REVENUES	**158,552**	**132,350**	**140,846**	**143,854**
APPROPRIATION SUMMARY:				
Salaries & Wages	56,284	33,460	34,494	37,173
Employee Benefits & Costs	27,807	16,992	16,846	17,265
Staff Development	0	0	0	0
Services & Commodities	74,461	81,898	89,506	89,416
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**158,552**	**132,350**	**140,846**	**143,854**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.60	0.60	0.60	0.70
TOTAL POSITIONS	**0.70**	**0.70**	**0.70**	**0.80**

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purchase National Fire Protection Association compliant equipment and apparatus.
2. Maintain apparatus and equipment to acceptable industry standards.
3. Maintain stations and grounds to a clean, functional, aesthetically pleasing, safe level.
4. Maintain up-to-date inventories and use logs for all equipment.
5. Immediately repair or replace damaged equipment and apparatus.
6. Maintain all apparatus and equipment to be functional and safe.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of fire stations and grounds to maintain	5	5	5	5
2. # of rescue boats to maintain	3	3	3	3
3. # of administrative vehicles to maintain	3	3	3	3
4. # of trailers to maintain	4	5	5	5
5. # of rescue squads to maintain	3	3	3	3
6. # of trucks to maintain	2	1	1	1
7. # of brush trucks to maintain	0	0	0	0
8. # of engines to maintain	4	5	5	5
9. # of tankers to maintain	2	1	1	1
10. Square feet of buildings to maintain	27,900	27,900	27,900	27,900
WORKLOAD:				
1. Annual pump service tests (hours spent)	32	32	32	32
2. Annual hose tests (length of hose in feet tested)	19,200	19,200	19,200	19,200
3. Square feet of buildings maintained	27,300	27,300	27,300	27,300
PRODUCTIVITY:				
1. Average cost of maintenance per square foot	2.90	2.90	2.90	2.90
EFFECTIVENESS:				
1. % of performance objectives completed	100%	100%	100%	100%

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Inspect all construction and demolition of private property; inspect residential rental properties and new businesses for licenses; inspect for all electrical, plumbing, heating and ventilation, building and zoning code violations. Investigate and issue flood plain development permits. Perform plan review of all projects prior to the issuance of building permits. Maintain accurate records of current and archival projects and issues.

ANALYSIS:

We expect a continuation of brisk construction activity through the first half of FY 2007-08. Several commercial projects are due to start or continue through the period. Current residential construction starts are strong, and it appears as though that trend will continue.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Building Permits	371,162	513,749	340,000	375,000
Electrical Permits	44,800	67,996	54,600	60,000
Mechanical Permits	71,850	108,251	72,800	80,000
Plumbing Permits	70,661	95,146	54,600	60,000
Contractor Licenses	34,520	39,885	40,000	40,000
Rental Inspections	15,529	18,780	22,750	20,000
TOTAL REVENUES	**608,522**	**843,807**	**584,750**	**635,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	242,615	205,431	255,500	260,117
Employee Benefits & Costs	90,853	72,589	75,700	94,638
Staff Development	1,573	3,387	7,050	7,050
Services & Commodities	16,273	40,715	18,150	18,244
Capital Expenditures				
TOTAL APPROPRIATIONS	**351,314**	**322,122**	**356,400**	**380,049**
AUTHORIZED POSITIONS:				
Chief Building Official	1.00	1.00	1.00	0.00
Senior Building Inspector				1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.50
Building Technician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**5.50**	**5.50**	**5.50**	**5.50**

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Inspect all new and renovated commercial construction projects within eight hours of request.
2. Inspect all new and renovated residential property within eight hours of request.
3. Inspect/investigate all Flood Plain construction applications, within 48 hours of application.
4. Inspect all miscellaneous construction work (fences, decks, concrete, etc.)
5. Field all private property owner and contractor construction and maintenance questions.
6. Complete plan review on all building permit applications.
7. Review all site plans for code compliance.
8. Field complaints only on rental units.
9. Collect, receipt and deposit funds for licenses and permits on a bi-weekly basis.
10. Schedule and staff monthly board meeting for four boards, prepare agendas, staff reports and minutes.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total requests for inspections - all types	5,100	5,100	6,300	6,200
2. Pre-construction interviews	35	35	40	40
3. # of liquor permits/safety inspections per year	30	30		
4. Flood plain permit applications processed annually	15	15	15	15
5. Permit applications	3,600	3,600	3,400	3,200
6. # of rental inspections	650	650	25	25
7. # of annual board and commission meetings	48	48	48	48
WORKLOAD:				
1. Total inspections conducted - all types	500	500	6,300	6,200
2. Total hours on inspections	3,500	3,500	4,725	4,500
3. Inspector hours on pre-construction interviews	80	80	100	80
4. Inspector hours conducting business/safety inspections	200	200	12	12
5. Inspector hours on flood plain permits	25	25	25	25
6. Building permits issued	3,300	3,300	3,400	3,200
7. # of annual bank deposits made.	110	110	110	110
8. # of seminars and conferences scheduled for staff	8	8	8	8
9. # of licenses issued annually	400	400	400	400
PRODUCTIVITY:				
1. Cost per inspection conducted	$22.55	$22.55	$25.00	$25.00
2. Average hours per inspection	0.75	0.75	0.75	0.75
3. Inspection hours spent per rental unit	0.50	0.50	0.50	0.50
4. Hours spent per pre-construction interview	2.00	2.00	2.00	2.00
5. Hours spent per business/safety inspection	0.75	0.75	0.75	0.75
6. Hours spent per flood plain permit	2.00	2.00	2.00	2.00
7. Staff hours per deposit preparation	1.50	1.50	1.50	1.50
8. Staff hours per rental inspection	1.00	1.00	1.00	1.00
9. Hours of staff support per board/commission meeting	4.00	4.00	4.00	4.00
10. Staff hours for licenses issued, bonds processed per each	0.50	0.50	0.50	0.50
EFFECTIVENESS:				
1. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
2. % of new residential building permits issued within 72 hours of receipt	98%	98%	98%	98%
3. Average response time per inspection request (hours)	6	6	6	6
4. Time of inspections completed to results posted (hours)	4	4	4	4
5. % of rental inspections made within 4-year standard	90%	90%		
6. Total revenue generated from permits	$417,000	$417,000	$560,000	$560,000
7. Revenue generated from license fees	$33,000	$33,000	$41,000	$41,000

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the City's folding floodwall, flood control stations and Mississippi River Levee.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	27,427	32,127	36,130	44,573
TOTAL REVENUES	**27,427**	**32,127**	**36,130**	**44,573**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,334	13,102	17,000	23,719
Employee Benefits & Costs	1,023	6,047	7,175	8,724
Staff Development	0	0	0	0
Services & Commodities	25,070	12,978	11,955	12,130
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**27,427**	**32,127**	**36,130**	**44,573**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required annual inspection.
2. Contract chemical spraying for vegetation control on the Rip. Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable gat	10	10	10	10
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$1.30	$1.45	$1.41	$1.39
EFFECTIVENESS:				
1. Annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Very Good	Very Good	Very Good	Very Good

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Administration Program provides management services, budgeting, public relations, planning, development and community representation. The major initiatives for 2008 will be recarpeting the library and the transition to a new library director.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	41	10	1,000	0
General Fund	245,766	257,665	284,278	301,302
TOTAL REVENUES	**245,807**	**257,675**	**285,278**	**301,302**
APPROPRIATION SUMMARY:				
Salaries & Wages	134,903	144,043	153,000	161,320
Employee Benefits & Costs	46,158	43,148	45,563	47,853
Staff Development	3,882	3,084	5,681	5,681
Services & Commodities	60,864	67,400	81,034	86,448
Capital Expenditures	0	0	0	0
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**245,807**	**257,675**	**285,278**	**301,302**
AUTHORIZED POSITIONS:				
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Maintenance Page	0.41	0.41	0.88	0.76
TOTAL POSITIONS	**2.41**	**2.41**	**2.88**	**2.76**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To continue implementation of a new strategic plan for 2006-2008.
2. Provide at least one continuing education experience for each staff person.
3. Provide monthly financial and statistical reports for review by Library Board.
4. Maintain library program attendance at 11,000 or above.
5. Provide a funded public relations program that uses at least four approaches.
6. Fund and publicize 500 library programs.
7. Ensure that the library receives at least two grants annually.
8. Provide at least seven Brown Bag Lunch programs.
9. Recruit and hire a new Director

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	28.28	28.28	28.28	28.8
2. Departmental Budget (General Fund)	$2,047,324	$2,085,373	$2,167,916	$2,287,272
3. # of objectives to be met (Action Plan)	14	14	14	14
4. # of programs to be publicized and funded	500	1621	500	800
5. Requests for meeting rooms	974	1,070	980	1,000
WORKLOAD:				
1. Hours of in-service attended by staff	200	554	200	200
2. # of publications produced	20	45	20	20
3. Hours spent fundraising	125	200	200	200
4. % of time spent on:				
a) Personnel	14%	14%	14%	14%
b) Budgeting	9%	14%	14%	14%
c) Planning	55%	50%	50%	50%
d) Community Relations	7%	7%	7%	7%
e) Board, Council, etc.	10%	10%	10%	10%
f) Fundraising	5%	5%	5%	5%
5. # of news releases	120	100	100	100
6. # of meeting room bookings	881	1,003	850	850
PRODUCTIVITY:				
1. Administrative cost as % of departmental budget	12.0%	12.4%	13.2%	13.0%
2. Administrative personnel as % of departmental personnel	9.0%	8.5%	9.0%	8.5%
3. Departmental cost per capita (net of revenues)	$65.46	$66.68	$65.69	$66.00
4. Revenue from meeting room fees	$9,545	$9,000	$9,000	$9,000
EFFECTIVENESS:				
1. % of objectives met	95%	95%	95%	95%
2. % of performance objectives met	95%	95%	95%	95%
3. $ raised through Friends, Library Fund, Grants	$100,000	$100,000	$100,000	$100,000
4. % of meeting room requests filled	91%	94%	90%	90%
5. Total program attendance	10,972	14,554	11,000	11,000

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides an efficient system of lending and retrieving library materials.

ANALYSIS:

The Circulation Program is the hub of library service. It registers customer for cards, checks materials in and out, collects overdue fines, mails overdue notices and bills, processes interlibrary loan requests, schedules public computers and meeting rooms and answers thousands of directional questions. This year's initiatives are consultant review of workflow, adaptation to new circulation system and transition to a new manager.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Library Fines	26,946	30,071	30,000	30,000
General Fund	464,776	465,884	483,416	533,889
TOTAL REVENUES	**491,722**	**495,955**	**513,416**	**563,889**
APPROPRIATION SUMMARY:				
Salaries & Wages	322,377	320,677	343,100	368,425
Employee Benefits & Costs	88,228	86,168	89,900	104,232
Staff Development	690	800	2475	2475
Services & Commodities	80,427	88,310	77,941	88,757
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**491,722**	**495,955**	**513,416**	**563,889**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Assistant	1.00	1.00	1.00	1.00
Library Assistant	0.75	0.00	0.00	0.00
Public Relations Assistant	0.00	0.00	0.00	0.00
Library Clerk	3.65	4.40	4.40	5.46
Page	3.23	3.36	3.36	3.10
Receptionist	2.11	1.48	1.48	1.61
1,000 Supplemental part-time hours				
TOTAL POSITIONS	**11.74**	**11.24**	**11.24**	**12.17**

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purge all cards which have been inactive for three years.
2. Provide a minimum collection of 150,000 titles.
3. Maintain a turnover rate of three of more.
4. Maintain a circulation per capita of 12 or more.
5. Increase use of e-mail for patron notification (holds for example).
6. Evaluate staffing levels and duties at circulation desk, reception desk, pick-up window.
7. Evaluate service hours at pick-up window.
8. Evaluate program's procedures and recommend desired changes.
9. Conduct a minimum of six circulation staff meetings and/or "mini" training sessions.
10. Increase number of library card holders by 5%

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of registered borrowers	21,866	24,221	22,000	22,000
2. Patron count	324,373	344,254	300,000	300,000
3. Computer reservation requests				
a - Internet	17,309	49,893	15,000	35,000
b - Personal computers	1,612	2,021	2,000	2,000
c - Connie's Corner & BOB	5,259	5,222	4,800	4,800
4. Directional questions asked	48,000	48,000	48,000	48,000
5. Interlibrary loan requests	20,782	25,728	19,000	23,000
6. Non-resident circulation	152,832	177,864	160,000	160,000
7. Bettendorf population	31,275	31,275	31,275	31,275
8. Size of collection	144,699	150,242	144,000	153,000
9. Hours open per week	65	68	68	68
WORKLOAD:				
1. # of materials circulated	524,487	563,732	530,000	530,000
2. # of overdue handled	24	28,586	23,000	25,000
3. New cards issued	3,362	3,399	3,000	3,000
4. # of cards updated (including withdrawals)	5,168	4,443	5,000	4,500
PRODUCTIVITY:				
1. Program cost per material circulated	$ 0.94	$ 0.88	$ 0.97	$ 0.94
2. Staff hours per interlibrary loan	8 min.	7.3 min.	8 min.	7 min.
EFFECTIVENESS:				
1. $ of fines collected	$41,636	$40,000	$40,000	$40,000
2. % of population as registered borrower	69.90%	78%	70%	70%
3. Circulation per capita	17	18	17	17
4. Library visits per capita	10	11	10	10
5. Turnover rate of materials	3.6	3.8	3.5	3.5
6. Personal computer reservations				
a - Internet	16,888	49,893	15,000	No longer counted
b - Personal computer	1,555	2,021	1,400	No longer counted
c - Connie's Corner and Bob	5,138	5,222	5,000	No longer counted
7. Items circulated per hour	145	168	145	145
8. Collection size per capita	4.00	4.00	4.00	4.00
9. Interlibrary loan requests filled	26,820	30,752	20,000	25,000
10. % of materials checked out by patron	43%	45%	43%	44%

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials and programs to meet needs and interests of adult residents.

ANALYSIS:

The Adult Services Program includes the magazine and newspaper subscriptions, outreach to the elderly and homebound, volunteer coordination, adult programming, audio and video collections, management of Internet and other computer services, Channel 18 and the ICN. The major initiatives this year will be Global Gathering: Middle East, One Book One Bettendorf and planning for Library 2.0.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	345,910	335,099	352,515	392,680
TOTAL REVENUES	**345,910**	**335,099**	**352,515**	**392,680**
APPROPRIATION SUMMARY:				
Salaries & Wages	127,246	137,126	147,200	162,817
Employee Benefits & Costs	52,036	45,149	46,967	57,317
Staff Development	19,952	18,219	22,400	25,200
Services & Commodities	14,123	14,994	18,303	18,701
Capital Expenditures	132,553	119,611	117,645	128,645
TOTAL APPROPRIATIONS	**345,910**	**335,099**	**352,515**	**392,680**
AUTHORIZED POSITIONS:				
Manager	0.70	0.70	0.70	0.70
Library Assistant	1.00	1.00	1.00	1.00
Librarian	1.08	1.08	1.08	1.15
Special Projects Librarian	0.00	0.00	0.00	0.35
Library Clerk	0.35	0.35	0.00	0.00
40 Supplemental part-time hours				
TOTAL POSITIONS	**3.13**	**3.13**	**2.78**	**3.20**

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct a summer and winter adult reading program.
2. Provide monthly senior citizen activity.

3. 90% percent of people who look for something to read, listen to or view and leave saying their needs were met.
4. Provide at least 300 programs for adults.
5. Complete at least 200 outreach visits.
6. Schedule the ICN Room.
6. Promote the use of the web page and its resources.
7. Conduct three series of adult book discussions.
8. Maintain total number of volunteer hours at or above 4,500.
9. Weed and update one-third of non-fiction collection.
10. Conduct an annual themed program involving another culture.
11. Develop a plan for "Library 2.0"

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Bettendorf population over 18 years of age	23,075	23,075	23,075	23,075
2. Nursing home population/elderly housing population	518	597	518	590
3. Hearing and visually impaired population	930	930	930	930
WORKLOAD:				
1. # of programs	384	409	350	375
3. Outreach visits	287	266	270	250
4. Circulation of adult materials	316,855	335,596	300,000	325,000
5. # of materials selected	6,464	6,621	5,000	6,000
6. # of ICN meetings	83	40	60	40
PRODUCTIVITY:				
1. Staff hours/programs conducted	2	2.08	2	2
2. Staff hours/homebound persons served	0.8	0.8	0.8	0.8
3. Staff hours/broadcast hours	0.08	0.08	0.08	0.08
EFFECTIVENESS:				
1. Program attendance	3,050	3,827	2,750	3,000
2. Adult circulation per capita	13.73	14.54	12	13
3. Summer reading program participation	270	217	200	200

PROGRAM NAME: YOUTH SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials, services and programs to meet needs and interests of Bettendorf's children and young adults - ages 12 to 18 and their parents or caregivers.

ANALYSIS:

Youth Services encompasses the children's and young adult collections, services and programs. Major initiatives include One Book, One Bettendorf and promotion of Live Homework Help.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	279,832	281,325	309,083	327,351
TOTAL REVENUES	**279,832**	**281,325**	**309,083**	**327,351**
APPROPRIATION SUMMARY:				
Salaries & Wages	175,905	177,349	185,200	193,769
Employee Benefits & Costs	59,053	56,561	60,308	69,295
Staff Development	1,752	2,793	8,250	8,550
Services & Commodities	9,829	10,896	11,555	11,967
Capital Expenditures	33,293	33,726	43,770	43,770
TOTAL APPROPRIATIONS	**279,832**	**281,325**	**309,083**	**327,351**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Librarian	1.24	1.24	1.24	1.18
Library Assistant	1.00	1.00	1.00	1.00
Page (Seasonal)	0.00	0.00	0.00	0.00
Aide	0.45	0.45	0.45	0.76
TOTAL POSITIONS	**3.69**	**3.69**	**3.69**	**3.94**

PROGRAM NAME: YOUTH SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide summer and winter reading programs for children with summer participation being at least 1,600.
2. Maintain number of contacts with schools at a minimum of 35.
3. Reach a tour and program attendance of 5,000.
4. Provide a young adult reading program with participation of at least 250.
5. Provide at least one program for each age level served.
6. Coordinate a minimum of six meetings with Teen Advisory Board.
7. Provide at least 250 programs for children and young adults.
8. Have at least ten "community contacts".
9. Pursue offsite programming
10. Provide at least one children and young adult readers' advisory program.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Bettendorf population 18 and under	8,200	8,200	8,200	8,200
2. Requests for tours	40	32	52	30
3. Information requests asked	9,000	11,100	9,000	10,000
4. Bettendorf/Pleasant Valley school enrollment	7,600	7,634	7,600	7,600
WORKLOAD:				
1. Number of programs and activities offered	329	419	300	350
2. Tours conducted	50	32	50	30
3. Number of materials selected	3,275	2,537	3,000	3,000
4. Circulation of youth materials (check out)	196,936	217,730	195,000	200,000
PRODUCTIVITY:				
1. Total staff hours spent on programs/activities	343.5	415	340	350
2. Staff hours per program and/or activity	1.04	1	1.2	1
3. % of programming and other activities paid by City budget	15%	15%	15%	15%
4. % of programming and other activities paid by other sourc	85%	85%	85%	85%
EFFECTIVENESS:				
1. Program and activities attendance	7,922	10,727	6,000	8,000
2. Reading program participation	3,004	2,937	2,900	2,900
3. Reference fill rate	95.0%	95.0%	95.0%	99.5%
4. Program attendance per capita	0.8	0.76	0.8	0.7
5. % of information questions answered	97%	97%	97%	97%
6. # of on-line program registrations	50	52	50	50

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides a variety of library materials and services to meet the informational needs of the residents of Bettendorf.

ANALYSIS:

Information Services is a busy center of activity providing professional staff to answer information requests that arrive in person, by phone, email, fax or through our website. Initiatives for this year include input into Library 2.0 plan and revising and increasing on-line database selection.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	331,106	337,878	371,725	361,775
TOTAL REVENUES	**331,106**	**337,878**	**371,725**	**361,775**
APPROPRIATION SUMMARY:				
Salaries & Wages	175,946	187,023	197,200	197,505
Employee Benefits & Costs	61,630	60,432	63,400	61,190
Staff Development	21554	33930	41200	43025
Services & Commodities	16,991	16,430	18,200	19,155
Capital Expenditures	54,985	40,063	51,725	40,900
TOTAL APPROPRIATIONS	**331,106**	**337,878**	**371,725**	**361,775**
AUTHORIZED POSITIONS:				
Manager	0.30	0.30	0.30	0.30
Librarian	3.16	3.16	3.16	3.25
98 additional hours (28 Sundays)				
TOTAL POSITIONS	**3.46**	**3.46**	**3.46**	**3.55**

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2. Index Bettendorf News on Procite software.
3. Maintain a core collection of reference materials selected to suit library's chosen roles.
4. Provide two trained reference staff during all open hours.
5. Maintain a reference fill rate of 90%.
6. Conduct at least 20 training sessions for the public on use of QuadLinc and LAN.
7. Assess need for changes in electronic resources and material format.
8. Conduct at least 8 training sessions for the public on use of the Internet.
9. Update WWW home page monthly.
10. Conduct at least 8 training sessions on the use of remotely accessed indexes and databases.
11. Increase use of web site, databases and reference service.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Information questions asked	57,044	46,020	50,000	50,000
2. Book lists published	40	40	40	40
3. Bibliographic verification for out of system holds	20,782	289	250	250
4. Number of times remote (web based) information resourc are used.	51,003	50,212	50,000	50,000
WORKLOAD:				
1. # of indexes generated in-house	2	2	2	2
2. # of items added to vertical file	300	292	400	250
3. # of items selected	150	123	230	120
4. Number of e-mail reference questions	100	246	80	250
5. # of book list generated	50	32	50	30
6. # of on-line/Internet searches by staff	17,000	17,000	17,000	17,000
PRODUCTIVITY:				
1. Average staff hours per information request	10 min.	12 min.	10 min.	11 min.
2. Program cost per information request	$5.80	$7.34	$7.43	$7.34
EFFECTIVENESS:				
1. Information transactions per capita (annually)	1.82	1.47	1.6	1.5
2. Reference fill rate	96%	100%	96%	96%

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Acquires library materials, prepares them for circulation and keeps collection in usable condition. Provides access to collection through QuadLinc system and maintains accurate shelf list of holdings.

ANALYSIS:

Technical Services is responsible for the acquisition and processing of all materials and for technical/automation functions. This area will continue to implement PrairieCat upgrades.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	261,527	277,130	291,188	340,275
TOTAL REVENUES	**261,527**	**277,130**	**291,188**	**340,275**
APPROPRIATION SUMMARY:				
Salaries & Wages	164,612	176,874	184,993	194,087
Employee Benefits & Costs	64,550	65,951	67,989	72,491
Staff Development	2076	486	2050	2050
Services & Commodities	30,289	33,481	36,156	71,647
Capital Expenditures	0	338	0	0
TOTAL APPROPRIATIONS	**261,527**	**277,130**	**291,188**	**340,275**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Library Clerk	2.70	2.70	2.70	2.70
300 Supplemental part-time hours				
TOTAL POSITIONS	**4.70**	**4.70**	**4.70**	**4.70**

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process 348 periodical titles.
2. Provide materials in formats suitable to needs of population (captioned video, large print, children's materials, etc.).
3. Maintain up-to-date collection by withdrawing 3% annually and adding at least 5% new material.
4. Make 80% of items selected available to public within 30 days of receipt.
5. Fully implement the QuadLinc automated serials system.
6. Monitor and evaluate tasks and staffing levels in light of increased purchasing.
7. Update procedures manual.
8. Provide computer consulting/advice to staff.
9. Maintain the use of OCLC for cataloging.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Size of materials budget	$289,262	$250,000	$250,000	$250,000
2. Number of material formats	12	13	12	13
WORKLOAD:				
1. Number of materials added	13,195	12,135	13,000	12,000
2. Number of materials mended	3,803	4,587	3,000	4,000
3. Number of materials discarded	9,783	12,526	6,000	6,000
4. Number of periodical subscriptions	360	353	350	350
PRODUCTIVITY:				
1. Staff cost per materials processed	$12.00	$12.00	$12.00	$12.00
2. Staff cost per materials mended	$0.88	$0.88	$0.88	$0.88
3. Staff cost per periodical processed	$1.64	$1.64	$1.64	$1.64
EFFECTIVENESS:				
1. Average number of days from receipt to shelf:				
Adult items	2.7	2.1	2.7	2.7
Youth items	3.2	5.1	4	5
Information items	3.1	5.4	3	5
Juvenile items	1.9	5.1	3	5
2. Items processed per FTE (all materials including periodica	3,900	3,466	3,900	3,500

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Park Board in regard to the goals and policy setting. Implements and reviews goals and policies and directs personnel. Performs accounting, budget preparation, payroll, monitors functions, and coordinates with outside agencies and departments. Oversees and assists in the implementation of the Capital Improvement Program.

ANALYSIS:

Board Meetings, functions and reporting continue each year. The Parks Administration Program coordinates activities of all divisions and strives to improve and manage all the policies and procedures implemented by the City and Park Board. Special effort will be placed on coordinating the implementation of the Master Plan and completing CIP projects that we have funding for. No significant changes for the Administration program are anticipated.

Efforts on securing alternative funds through grants and foundations will continue.

Significant time will also be spent in coordinating planning efforts for the Riverfront Recreation Trail and other miscellaneous CIP projects including Field Sike Park, Crow Creek Recreation Trail and Master Plan revisions.

We will be hiring an Assistant Director this year. The orientation of the new employee will take time and effort. They will eventually take over some administrative responsibilities.

Efforts have been made to expand the email database to better utilize it for registration and marketing purposes. Online registration is going well and continues to grow in popularity.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	223,519	170,813	96,313	124,561
TOTAL REVENUES	**223,519**	**170,813**	**96,313**	**124,561**
APPROPRIATION SUMMARY:				
Salaries & Wages	150,850	111,495	53,977	66,288
Employee Benefits & Costs	50,744	35,753	15,400	29,101
Staff Development	7,331	6,070	8,671	11,075
Services & Commodities	14,594	17,495	18,265	18,097
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**223,519**	**170,813**	**96,313**	**124,561**
AUTHORIZED POSITIONS:				
Park Board Officials	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.84	0.84	0.16	0.08
Finance Coordinator	0.86	0.46	0.40	0.40
Administrative Assistant	0.65	0.35	0.65	0.50
Clerk	0.00	0.00	0.18	0.50
Clerk	0.41	0.41	0.41	0.00
TOTAL POSITIONS	**7.76**	**7.06**	**6.80**	**6.48**

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Life Fitness Center monitoring and long term collaborative relationships
2. To complete 100% of department target issues assigned.
3. To keep administrative costs below 7% of total department's budget.
4. To oversee daily operations of program elements of the Parks & Recreation Department.
5. To provide administrative support to the Board of Park Commissioners.
6. To provide an annual review of the Master Plan document and CIP.
7. To seek alternative funding sources that will enhance program and facility development and average over $200,000 annually.
8. To oversee and assist in the implementation of CIP.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Departmental budget (General Fund)	$1,281,710	$1,346,089	$1,292,844	$1,401,708
2. Palmer Hills budget	$903,739	$1,147,015	$926,920	$1,017,620
3. LFC budget	$771,252	$782,058	$826,801	$858,617
4. Pool budget	$418,963	$411,909	$423,712	$444,731
5. Authorized personnel (FTE's)*	63.14	61.80	58.71	57.75
6. # of outside organizations requiring liaison and coordination	20	20	20	20
7. City of Bettendorf population	31,275	31,275	31,275	31,275
8. Department programs supervised	10	10	11	11
9. Funds budgeted for CIP in fiscal year	$852,182	$1,905,765	$400,945	$1,333,000
WORKLOAD:				
1. Performance indicators analyzed	168	168	170	170
2. % of time spent on personnel administration	20%	20%	25%	25%
3. % of time spent on fiscal management	30%	25%	25%	25%
4. % of time spent on Board functions	25%	25%	25%	25%
5. % of time spent on outside organizations	10%	15%	10%	10%
6. % of time spent on accomplishing target issues assigned	15%	15%	15%	15%
7. # of Park Board functions attended	26	26	26	26
8. # of agenda items reviewed by Board	209	233	250	250
9. # of grant applications submitted	8	8	8	8
10. # of CIP projects coordinated	13	9	6	6
PRODUCTIVITY:				
1. Administrative cost as a % of total departmental budget	6.62%	5.13%	4.14%	3.86%
2. Administration personnel as a % of total departmental personne	12.29%	11.42%	11.58%	11.22%
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished department wide	90%	90%	90%	90%
2. % of program performance budget objectives accomplished in division	100%	100%	86%	100%
3. Division cost per capita (net of revenue)	$7.15	$5.46	$3.08	$3.98
4. Total revenue generated - all park programs	$2,239,309	$2,693,426	$2,075,986	$2,123,528
5. % of department budget brought in by revenue (including CIP)	53%	48%	54%	42%
6. Total revenue generated by grants	$363,955	$300,000	$300,000	$100,000
7. # of CIP projects completed	3	3	3	3

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

This program covers the general maintenance of: developed and undeveloped parks; baseball, soccer, football and volleyball fields; public shelters and rest rooms; outdoor ice skating rink; playground equipment; tennis courts; and all park equipment. Maintenance includes mowing, litter control, equipment operation, service to other departments, snow removal, facility maintenance, repairs, special projects and oversight of miscellaneous contracts.

ANALYSIS:

The Park Maintenance Division continues to maintain a seven-day-a-week service. The Field Sike Park playground and shelter construction will be finished this fall. We have been fortunate in securing qualified seasonal help to assist with many ongoing projects and responsibilities. This has been important in light of the absence of one full time staff member for an extended period.

Major projects will include overseeing the Crow Creek Trail project, the dog park project, Field Sike Park installation project. The smaller projects will be to continue updating playgrounds at Sunnycrest Park, along with re-roofing shelters, painting restrooms and installing a gazebo Meier Park.

Assistance will be provided for the updating of the Park & Recreation Master Plan.

We will also be looking at revising some job descriptions to accommodate the replacement of the Parks Foreman positions.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	686,628	775,127	793,768	864,858
Road Use Fund	43,255	28,709	48,613	35,299
Grants	0	0	0	0
TOTAL REVENUES	**729,883**	**803,836**	**842,381**	**900,157**
APPROPRIATION SUMMARY:				
Salaries & Wages	324,859	381,336	416,000	432,281
Employee Benefits & Costs	90,920	85,694	85,397	91,358
Staff Development	2,283	2,274	225	2,000
Services & Commodities	311,821	326,692	340,759	344,518
Capital Expenditures	0	7,840	0	30,000
TOTAL APPROPRIATIONS	**729,883**	**803,836**	**842,381**	**900,157**
AUTHORIZED POSITIONS:				
Parks Manager	1.00	1.00	1.00	1.00
Maintenance Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time Groundskeeper	1.79	1.79	1.79	1.79
Equipment Operator	3.00	3.00	3.00	3.00
Seasonal PT Equipment Operator	1.62	1.20	1.20	1.20
Seasonal PT Heavy Equipment Operator	0.50	0.50	0.50	0.50
In Road Use Budget/Heavy Equipment Operator	0.54	1.00	1.00	1.00
Park Ambassadors Director	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**9.45**	**9.49**	**9.49**	**9.49**

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain a seven day mowing schedule.
2. To maintain the undeveloped areas in the parks by a biweekly inspection.
3. To inspect all playground equipment on a weekly basis.
4. To maintain all athletic fields on a daily basis, weather permitting, during their respective seasons.
5. To assist in snow removal and ice skating maintenance with completion in eight hours on a minor storm and 24 hours on a major storm.
6. To complete all CIP projects funded.
7. To complete all other special projects and repairs throughout the entire Parks system, as needed.
8. To contract out City Beautification Project and maintain landscaped areas.
9. To contract out mowing of city buildings and some city right-of-ways and parks.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total acres of park land	523	535	540	540
2. Developed acres of park land and City property maintained	568	568	573	573
3. City of Bettendorf population	31,275	31,275	31,275	31,275
4. Total miles of sidewalks and bike path snow plowed	13	13	14	14
5. Total # of parking lots snow plowed	12	12	12	12
6. Total miles of park roads plowed	4	4	4	4
7. # of special projects assigned	7	6	7	7
WORKLOAD:				
1. Acres maintained	568	580	585	585
2. Mowing frequency in parks per year	26	26	26	26
3. Mowing frequency on athletic fields per year	60	60	60	60
4. Mowing frequency on City right-of-ways per year*	25	25	25	25
5. # of times snow plowed	25	25	25	25
6. # of hours spent maintaining ice at lagoon	150	200	50	50
7. # of hours spent completing special projects	2,000	1,700	1,900	1,900
PRODUCTIVITY:				
1. Average cost per acre maintained	$1,285	$1,386	$1,440	$1,539
2. # of park acres maintained per FTE	60.11	61.12	61.64	61.64
3. # of days ice skating facility was open	14	17	20	10
4. # of projects completed	7	7	6	6
EFFECTIVENESS:				
1. % of park acres developed	75%	75%	75%	75%
2. Program cost per capita	$23	$26	$27	$29
3. Cost/day to maintain ice	$363	$374	$389	$389
4. Total # of CIP projects completed.	3	2	3	3
5. Total # of special projects completed	7	7	7	7

* City right-of-ways were allocated to road use, but the Parks Department maintains them.

PROGRAM NAME: RECREATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The Recreation Program is responsible for the implementation and administration of a comprehensive offering of leisure programs that reflect the needs of the Bettendorf community. The division provides the Board of Park Commissioners with recommendations on new programs, fees and proposals for future programming trends.

ANALYSIS:

The demand for team sports has remained strong. There were 330 teams participating in a variety of athletic leagues that were offered for both youth and adults. This number of teams should remain relatively stable based on the maximization of available fields and gym space.

The summer programs are strongly supported by the community. Programs are available for children 3 years of age through high school. The past summer over 12,000 children participated in all of our programs. Our summer day camp and playground program provide all day or all afternoon activities for children. Both of these programs are popular and heavily used by parents.

Staff continues to aggressively seek sponsorship assistance in an effort to help reduce tax support for the recreation programs. The Park Foundation continues their sponsorship assistance, which helps offset equipment and supply costs for summer programs.

Staff has continued to support and expand special populations programming. Six major events are hosted in cooperation with Davenport Parks and Recreation and Handicap Development Center. Our summer Camp Mac Program provides a day camp program for children with special needs. This program also receives sponsorship assistance to help offset costs.
Modest fee increases have been approved for various leagues and programs, and day camp program to help keep pace with increasing operating costs. Operating costs will continue to increase based simply on step increases for summer staff and the increases in minimum wage and the part time/seasonal payscales.

The retirement of the Recreation Manager has necessitated the need to rearrange responsibilities among staff. Additional realignment is being implemented to maximize efficiency and the ability to provide quality services. Additional realignment of responsibilities is anticipated when the new assistant director comes on board.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Recreation Fees	154,869	139,021	151,177	151,450
General Fund/Property Taxes	146,425	186,751	172,991	181,429
TOTAL REVENUES	**301,294**	**325,772**	**324,168**	**332,879**
APPROPRIATION SUMMARY:				
Salaries & Wages	178,530	201,530	194,600	204,916
Employee Benefits & Costs	36,253	31,684	27,118	29,118
Staff Development	0	420	400	1,150
Services & Commodities	86,511	92,138	102,050	97,695
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**301,294**	**325,772**	**324,168**	**332,879**
AUTHORIZED POSITIONS:				
Recreation Supervisor (2)	1.05	1.05	1.05	1.05
Recreation Manager / Director	0.35	0.35	0.15	0.30
Seasonal/Part-Time	7.84	7.84	7.72	7.72
Clerk	0.30	0.30	0.30	0.00
Administrative Assistant	0.20	0.20	0.20	0.20
Band Director	0.12	0.12	0.12	0.12
TOTAL POSITIONS	**9.86**	**9.86**	**9.54**	**9.39**

PROGRAM NAME: RECREATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide recreational league opportunities for 330 teams.
2. Continue to seek out opportunities and partnerships to expand leisure programming.
3. Continue to provide a quality level of service, while attempting to hold the per capita cost at or under $5.80.
4. Continue to seek sponsorship donations and support for programs and events.
5. Provide an effective avenue of communication on programs and events to the community.
6. Continue to assist other communities, individuals, and organizations by providing athletic or recreation opportunities for children and adults. (ASA/HDC/USA Volleyball/Swim Teams/Tennis)

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	31,275
2. # of youth programs offered	44	44	44	44
3. # of athletic league teams	330	336	340	340
4. # of open gym activities	1	0	0	0
5. # of special events and activities held	14	14	20	20
WORKLOAD:				
1. # of registrants in youth programs	4,800	3,439	3,500	3,550
2. Attendance at open gym program (Middle)	0	0	0	0
3. # of participants in adult and high school leagues	4600	4700	4760	4760
4. # of brochures & newspaper inserts	9	9	4	4
5. Attendance at special events/programs	50,000	76,205	78,000	78,000
6. Attendance at playgrounds and tot lot	10,200	10,758	10,800	10,800
7. # of registrations for Day Camp programs	700	700	700	750
8. # of ball field and soccer field reservations	210	368	400	400
PRODUCTIVITY:				
1. Total # of league activity hours.	1000	1000	1000	1000
2. Total # of open gym activity hours.	0	0	0	0
3. Total # of youth program activity hours.	2,200	2,200	2,200	2,200
4. Total # of special population program activity hours	265	110	110	110
5. Total # of special events/tournaments	14	14	20	20
EFFECTIVENESS:				
1. Total revenue for all programs	$154,869	$139,021	$151,177	$151,450
2. Total operating expenses	$301,294	$325,772	$324,168	$332,879
3. Program cost per capita (net of revenues)	$4.68	$5.97	$5.53	$5.80
4. Total tax based support	$146,425	$186,751	$172,991	$181,429
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To maintain the HDG Community Center building and grounds, which provides a facility for programs and meeting rooms for the residents of the community and the Bettendorf Park Board.

ANALYSIS:

The Recreation program will continue to use the Community Center facility. The HDG Community Center is essentially for recreation programs and community programming.

The building was constructed in 1954 and still needs to be upgraded in some areas. CIP funds will be used to accomplish the renovation.

Planned capital improvements include remodeling the restrooms on the main floor. This and other improvements will be completed as funding is available.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Community Center Fees	56,700	70,651	69,500	69,500
Donations/Misc.	0	0	0	0
General Fund	13,569	3,726	9,095	9,910
TOTAL REVENUES	**70,269**	**74,377**	**78,595**	**79,410**
APPROPRIATION SUMMARY:				
Salaries & Wages	24,411	25,775	27,041	28,549
Employee Benefits & Costs	13,977	13,392	13,465	14,382
Staff Development	0	0	0	0
Services & Commodities	31,881	35,210	38,089	36,479
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**70,269**	**74,377**	**78,595**	**79,410**
AUTHORIZED POSITIONS:				
Building Supervisor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain the # of programs at the HDG Community Center.
2. To maintain or increase the current level of facility requests.
3. To increase the current level of attendance.
4. To continue to renovate and upgrade the mechanical, structural, and physical appearance of the HDG Community Center by completing at least one major improvement.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	31,275
2. # of facility rental requests	1,549	1,797	2,000	2,000
3. # of programs offered	352	297	250	250
4. # of facility requests, non-rentals	120	39	25	25
5. Square footage of Community Center	17,944	17,944	17,944	17,944
WORKLOAD:				
1. # of hours facility rentals	3,251	3,791	4,341	4,341
2. Total program activity attendance*	61,274	66,279	71,300	71,300
3. # of hours facility non-rentals	348	323	250	200
4. # of program hours	1,599	1,432	1,225	1,225
PRODUCTIVITY:				
1. Annual operating costs of facility	$129,274	$134,932	$148,254	$149,912
2. Annual operating costs per square foot of facility	$7.20	$7.52	$8.26	$8.35
3. # of CIP projects completed at HDG Community Center	2	2	0	0
4. Building maintenance and custodial costs.	$59,005	$60,555	$69,659	$70,502
EFFECTIVENESS:				
1. Revenue generated from facility rentals	$28,129	$39,052	$50,000	$50,000
2. Total operating revenue	$56,700	$70,651	$69,500	$69,500
3. Operating cost for facility (less revenue)	$72,574	$64,281	$78,754	$80,412
4. Per capita cost/operating HDG Comm. Center (net of revenue)	$2.32	$2.06	$2.52	$2.57
5. Total # of hours of facility usage	5,197	5,546	5,900	5,875

*Includes recreation programs offered at site

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Community Development Department, including the Building Inspection, Section 8 Rental Assistance, and Traffic Control Divisions. Long and Short Range Planning.

ANALYSIS:

The department continues to process large volumes of work as commercial and residential development remains strong. We remain dedicated to providing superior customer service by staying focused on the core beliefs which includes a prompt and accurate response to all issues.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	117,167	111,979	125,283	159,204
TOTAL REVENUES	**117,167**	**111,979**	**125,283**	**159,204**
APPROPRIATION SUMMARY:				
Salaries & Wages	64,772	61,909	68,400	88,653
Employee Benefits & Costs	16,942	16,290	18,400	29,998
Staff Development	153	380	2,150	2,150
Services & Commodities	35,300	33,400	36,333	38,403
Capital Expenditures				
TOTAL APPROPRIATIONS	**117,167**	**111,979**	**125,283**	**159,204**
AUTHORIZED POSITIONS:				
Community Development Director	0.80	0.80	0.80	0.80
Secretary	0.25	0.25	0.40	0.30
TOTAL POSITIONS	**1.05**	**1.05**	**1.20**	**1.10**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Comprehensive Plan update adoption
2. Site development plan standards update
3. Zoning ordinance changes
4. To provide staff support, assistance and coordination among the three divisions.
5. To process payroll accounts, requisitions, employee evaluations for 12 employees.
6. To provide direction to move projects and work forward through weekly meetings.
7. To prepare council agenda material within established deadlines.
8. To develop annual budget, staffing needs and programs.
9. To provide coordination of long-range planning.
10. More retail, services and quality jobs in Bettendorf
11. Orderly growth and quality development
12. Devils Glen Road and 53rd Avenue development
13. 18th Street and 53rd Avenue development
14. Middle Road and Crow Creek Road development
15. U S 67 industrial development

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTEs)	11.70	13.00	12.00	12.00
2. Departmental Budget (General Fund)(Salary & Operations)	$739,402	$739,274	-	-
3. # of organizations requiring liaison and coordination	15	15	15	15
4. # of programs in departmental budget	7	7	5	5
5. # of Council and Committee of the Whole meetings	48/year	48/year	51/year	51/year
6. # of Planning/Zoning and Board of Adjustment meetings	24/year	24/year	24/year	24/year
7. # of Comprehensive Plan Review Committee meetings			11/year	11/year
WORKLOAD:				
1. % of time spent on personnel administration	35	35	35	35
2. % of time spent on fiscal management	10	10	10	10
3. % of time spent on liaison activities and coordination	40	40	40	40
4. % of time spent on miscellaneous activities	15	15	15	15
5. # of agenda items prepared for Council action	Avg. 8/Meeting	Avg. 8/Meeting	Avg. 8/meeting	Avg. 8/meeting
6. # of scheduled meetings attended	315	315	400	400
PRODUCTIVITY:				
1. # of agenda items acted on by Council	8/Meeting	8/Meeting	8/meeting	8/meeting
2. Administration cost as a % of departmental budget	16%	15%	10%	10%
3. Administration personnel as a % of departmental personnel	9%	8%	8%	8%
EFFECTIVENESS:				
1. % of all scheduled meetings attended	98%	98%	98%	98%
2. % of council items acted on by City Council	100%	100%	100%	100%
3. Program performance budget objectives accomplished	95%	95%	95%	95%
4. % of total budget dollars expended	99%	99%	99%	99%

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Carry out current planning activities to include processing development related applications and provide assistance to developers and the general public in explaining code requirements and development expectations/standards. Provide thorough and professional staff reports establishing a firm basis to support staff recommendations and subsequent City Council action. Prepare new standards, policies and ordinances and conduct special studies. Add long range planning functions.

ANALYSIS:

Staff has seen a significant increase in developer activity since July 2002. Developer inquiries and submittals have continued to increase every year since that time. Staff has processed land use amendments, rezonings, preliminary plats, final plats, site development plans, vacations of right-of-way, zoning ordinance changes, and variance and special use permit requests needed to process development reports. Staff meets with developers prior to the submittal of many of these requests to facilitate the development process and resolve issues prior to the project's presentation to the Planning and Zoning Commission and/or City Council. Staff also distributes information to numerous walk-in customers, callers, and people who submit written inquiries covering a broad range of development topics such as zoning restrictions, flood plain boundaries, design standards, questions regarding development processes and timetables, and many other issues. Staff also undertakes studies that lead to zoning ordinance revisions. New standards for the zoning, subdivision, storm water detention, and other ordinance provisions are undertaken as a part of the planning function of the department. The committee that was formed as a result of the Zoning Summit held in April 2006 to gather input from the members of the City Council, Board of Adjustment, Planning and Zoning Commission, and staff continues to meet to review the Comprehensive Plan and to incorporate the suggestions received at the summit. Long-term planning activities will continue with further implementation of provisions of the Comprehensive Plan through ordinance changes.

Staff responds to Zoning Ordinance violations by working with non-compliant parties to reach a solution.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	194,444	206,612	217,015	215,207
TOTAL REVENUES	**194,444**	**206,612**	**217,015**	**215,207**
APPROPRIATION SUMMARY:				
Salaries & Wages	141,691	151,415	157,700	155,862
Employee Benefits & Costs	50,220	51,395	53,150	53,180
Staff Development	334	1,476	1,500	1,500
Services & Commodities	2,199	2,326	4,665	4,665
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**194,444**	**206,612**	**217,015**	**215,207**
AUTHORIZED POSITIONS:				
Community Development Director	0.20	0.20	0.20	0.20
City Planner	1.00	1.00	2.00	2.00
Executive Secretary	0.00	0.00	0.00	0.00
Secretary	0.45	0.45	0.60	0.70
Senior Planner	1.00	1.00	0.00	0.00
Grant Administrator	0.10	0.10	0.00	0.00
TOTAL POSITIONS	**2.75**	**2.75**	**2.80**	**2.90**

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To process information requests within three days.
2. To return 100% of all phone calls by end-of-day.
3. To process all development applications within standard time frame.
4. To handle requirements of Planning and Zoning Commission and Board of Adjustment within required time.
5. To process ordinance amendments within legally required time frame.
6. To learn and apply the requirements of the Geographic Information System.
7. Implement Comprehensive Plan by integrating zoning issues
8. Respond to zoning ordinance violations.
9. Research all phone requests and other inquiries.
10. Meet with walk-in inquiring parties.
11. Meet with developers on proposals.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Requests for planning information (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings	30	30	30	30
3. Development applications	92	92	105	105
4. Requests for planning information - phone	15/day	25/day	30/day	30/day
5. Grant applications or TIF requests developed	4/year	4/year	2/year	2/year
6. Development of amendments to various codes	15	15	30	30
7. Update element of Comprehensive Plan	50%	50%	100%	100%
8. Number of City Council meetings/C.O.W	44/year	44/year	51/year	51/year
9. Number of Comprehensive Plan Review Committee meetings			11/year	11/year
WORKLOAD:				
1. Planning information requests handled (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings attended	30	30	30	30
3. # of development applications processed	92	92	105	105
4. # of planning information requests handled (phone)	15/day	15/day	30/day	30/day
5. # of applications filed for grants or TIF requests developed	4/year	4/year	2/year	2/year
6. # of code amendments prepared for Council action	15/year	15/year	30/year	30/year
7. # Board of Adjustment meetings	60/year	60/year	13/year	13/year
PRODUCTIVITY:				
1. Time spent meeting with requesting party	2 hrs.	4 hrs.	4 hrs.	4 hrs.
2. Time spent preparing for and meeting with Commission/Boarc	164 hrs/month	224 hrs/month	224 hrs/month	224 hrs/month
3. Time spent processing development applications	20 hrs/month	20 hrs/month	20 hrs/month	20 hrs/month
4. Time spent responding to telephone inquiries	80 minutes/day	80 minutes/day	80 minutes/day	80 minutes/day
5. Time spent preparing and processing grant applications	41 hrs/year	41 hrs/year	41 hrs/year	41 hrs/year
6. Time spent updating Land Use Plan	101 hrs.	101 hrs.	101 hrs.	101 hrs.
7. Cost per plan review	$550	$550	$550	$550
8. Time spent Board of Adjustment	60 hrs/month	60 hrs/month	60 hrs/month	60 hrs/month
EFFECTIVENESS:				
1. % of information requests handled within two days	98%	98%	98%	98%
2. % of all daily phone calls - returned same day	99%	99%	99%	99%
3. % of development apps. processed within standard time fram	95%	95%	95%	95%
4. % of ordinance amendments completed within minimum legal required time	95%	95%	95%	95%
5. Average time from plan submission to completion of review-commercial	30 days	30 days	30 days	30 days
6. Average time from plan submission to completion of review-residential	30 days	30 days	30 days	30 days

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

Reduction in 2007/2008 budget is due to the payment of $175,000 to the Scott County Family YMCA during fiscal yaer 2006/2007.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	447,962	630,188	655,921	481,382
TOTAL REVENUES	**447,962**	**630,188**	**655,921**	**481,382**
APPROPRIATION SUMMARY:				
Salaries & Wages	51,760	55,798	57,654	60,321
Employee Benefits & Costs	4,785	4,541	5,201	5,346
Staff Development	28,780	30,727	45,500	40,500
Services & Commodities	358,987	539,122	547,566	375,215
Capital Expenditures	3,650			
TOTAL APPROPRIATIONS	**447,962**	**630,188**	**655,921**	**481,382**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant			0.05	0.10
TOTAL POSITIONS	**8.00**	**8.00**	**8.05**	**8.10**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2008 Mayor and Council Action Agenda

1. Fire Staffing
2. Fitness Center Collaborative Relationship
3. Tanglefoot Extension
4. Economic Development Strategy
5. Downtown Master Plan
6. Lobbying on State Funding
7. Solid Waste Fee Increase (Consider)
8. Consolidated Dispatch Resolution/Action
9. Annual Street Program
10. Private Road Policy Resolution/Action
11. Business Retention Fund Resolution/Action

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Population served	31,275	31,275	31,275	31,275
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	5	5	10	10
5. # of adopted target issues	12	12	11	11
6. # of outside agencies requesting financial support from City	8	8	7	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	60	60	60	60
2. # of resolutions deliberated	394	394	330	300
3. # of ordinances deliberated	52	52	19	60
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	800	800	700	700
6. # of annual budget issues discussed	25	25	25	25
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	8	8	8	9
PRODUCTIVITY:				
1. Program cost per citizen	$14.32	$20.15	$20.97	$20.97
2. Program expenditures as a % of total City expenditures	0.592%	0.729%	0.867%	86.700%
3. # of CIP projects adopted	341	341	293	
EFFECTIVENESS:				
1. # of resolutions adopted	394	394	330	297
2. # of ordinances adopted	52	52	19	55
3. Average # of citizens attending Council meetings	25	25	20	30
4. CIP projects completed/work in progress	70%	70%	70%	70%
5. # of targets assigned/completed	8	20	14	6

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

Budget reduction is due to special projects that occurred during fiscal 2006/2007 such as the energy reduction audit.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	197,880	214,713	228,457	217,930
TOTAL REVENUES	**197,880**	**214,713**	**228,457**	**217,930**
APPROPRIATION SUMMARY:				
Salaries & Wages	120,410	127,144	134,025	137,909
Employee Benefits & Costs	30,399	30,873	34,871	34,677
Staff Development	14,022	21,242	16,350	17,100
Services & Commodities	33,049	35,454	43,211	28,244
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**197,880**	**214,713**	**228,457**	**217,930**
AUTHORIZED POSITIONS:				
City Administrator	0.83	0.83	0.84	0.84
Administrative Assistant	0.45	0.25	0.35	0.25
TOTAL POSITIONS	**1.28**	**1.08**	**1.19**	**1.09**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. State tax reform lobbying
2. Citywide volunteer program development, including development of Volunteer Corps
3. Strategic planning with Moline, IL
4. Wayfinding Signs direction and funding
5. Provide administrative support to the Mayor and City Council.
6. Responsible for the implementation of Council policies.
7. Council agenda.
8. Provide one leadership workshop to establish Council Agenda
9. Oversee program performance objectives.
10. Review City operations and service levels
11. I-74 Bridge Project.
12. Downtown/Riverfront Discussion, Feasibility, Actions.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. target agenda (# of issues)	8	20	11	11
2. Program performance objectives	10	8	9	8
3. # of departments	10	11	11	11
4. City of Bettendorf population	31,275	31,275	31,275	31,275
5. Value of City budget, net of transfers	$50,875,451	$49,247,574	$62,200,354	$65,721,932
6. Total department budget - General Fund	$228,605	$265,717	$291,070	$277,722
WORKLOAD:				
1. Individual contacts with Mayor, Council, City Treasurer	800	800	1000	1000
2. % of time spent on:				
a. Organization Management	25%	25%	25%	25%
b. Fiscal management	30%	30%	30%	30%
c. Council Relationships	20%	20%	20%	20%
d. Planning	15%	15%	15%	15%
e. Public Interaction	10%	10%	10%	10%
PRODUCTIVITY:				
1. Administration personnel as a % of total City personnel	0.44%	0.37%	0.40%	40.00%
2. Departmental cost as a % of City budget	0.449%	0.540%	0.370%	37.00%
3. Department cost per capita	$7.31	$8.50	$8.72	$8.72
4. City employees per 1,000 population	9.26	9.31	9.27	9.27
EFFECTIVENESS:				
1. % of target issues accomplished	80%	80%	70%	80%
2. % of dept. program performance objectives accomplished	80%	80%	70%	80%

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the office of City Clerk as required by law.

ANALYSIS:

Decreased expenditures due to projected publications expenses. It is anticipated this will need to be revised with the budget amendment ($7,000). Monies for this year's election ($5,000) have been put into the Mayor and Council budget. (Previously part of the City Clerk budget.)

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Beer Permits	3,226	3,463	3,500	4,000
Liquor Licenses	27,640	20,341	32,000	32,000
Business Licenses	31,061	28,529	29,000	29,000
General Fund	1,517			
TOTAL REVENUES	**63,444**	**52,333**	**64,500**	**65,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	36,280	31,359	34,000	36,640
Employee Benefits & Costs	10,812	9,265	9,380	10,069
Staff Development	2492	73	50	600
Services & Commodities	13,860	10,307	19,183	12,483
Capital Expenditures				
TOTAL APPROPRIATIONS	**63,444**	**51,004**	**62,613**	**59,792**
AUTHORIZED POSITIONS:				
City Administrator	0.09	0.09	0.09	0.09
Administrative Assistant	0.35	0.40	0.30	0.40
TOTAL POSITIONS	**0.44**	**0.49**	**0.39**	**0.49**

PROGRAM NAME: CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Record, transcribe and publish notices/minutes of Council meetings required by law.
2. Maintain all permanent Council records.
3. Record documents as legally required.
4. Maintain records as legally required.
5. Prepare Council Packet and provide Mayor and Council with pertinent information.
6. Provide information to citizens upon request.
7. Process and issue annual cigarette permits.
8. Process and issue new liquor licenses and renewal liquor licenses.
9. Process and issue new and renewal business licenses.
10. Handle all inquiries, walk in and phone for all license information
11. Further improve, update and streamline records keeping processes.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of Council meetings, Committee of the Whole meetings	48	48	48	48
2. # of special Council meetings	6	6	6	1
3. # of Council meetings requiring roll call	54	54	54	49
4. # of formal agenda items compiled for Council	800	800	800	800
5. # of public hearing notices published	87	87	90	78
6. Beer, cigarette, liquor permit requests	105	105	200	200
7. # of regular Council meetings	48	48	48	48
WORKLOAD:				
1. # of Council meetings requiring minutes	54	54	54	49
2. New and/or revised ordinances published	67	67	37	55
3. New and/or revised resolutions	394	394	330	300
4. Public hearings held	87	87	87	78
5. # of annual publications	130	130	130	130
6. # of beer and liquor licenses processed (total)	105	105	115	115
7. # of cigarette processed	34	34	55	60
8. # of special assessments projects	2	2	2	2
9. # of requests for special assessment deficiencies	0	0	2	2
10. # of requests for agricultural deferments	2	2	2	2
11. Record keeping/filing	750	750	1,500	1,500
12. Responding to information requests	1000	1000	1,200	1,200
13. Codifying of ordinances	67	67	67	55
14, #Business Licenses issued	359	359	375	383
PRODUCTIVITY:				
1. Total hours at Council, Committee of Whole meetings	60	60	60	80
2. Average hours of preparation per Council meeting	4	4	120/Hours Per Year	6
3. Time spent on transcribing and proofing minutes (hours)	12	12	30/Hours Per Year	12
4. Time spent updating municipal code (hours)	2	2	4/Hours Per Year	2
5. Time spent preparing and compiling Council packets (hours)	24	24	24/Yhours Per Year	24
6. Record keeping and filing	250	250	365/Hours Per Year	250
7. Responding to information requests	750	750	900/Hours Per Year	750
8. Processing/recording legal documents	50	50	75/Hours Per Year	50
EFFECTIVENESS:				
1. % of public hearing notices published within 4 days/hearing	100%	100%	100%	100%
2. % of Council minutes published within 14 days/mtg. held	100%	100%	100%	100%
3. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing, and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" management support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. As a part of this objective, the City has budgeted for replacement of the Financial software. The Finance department will take the lead on forming a committee to gather information on priorities on choosing the product. We will also be adopting a plan for purchasing cards for specific employees throughout the City. These processes will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	216,009	195,093	279,208	264,110
TOTAL REVENUES	**216,009**	**195,093**	**279,208**	**264,110**
APPROPRIATION SUMMARY:				
Salaries & Wages	82,734	87,980	92,124	95,341
Employee Benefits & Costs	21,552	20,832	22,592	27,409
Staff Development	1,152	497	7,700	7,700
Services & Commodities	76,791	48,328	69,792	68,660
Debt Service	33,780	37,456	87,000	65,000
TOTAL APPROPRIATIONS	**216,009**	**195,093**	**279,208**	**264,110**
AUTHORIZED POSITIONS:				
Finance Director	0.38	0.84	0.84	0.84
Manager of Accounting	0.05	0.05	0.05	0.05
Administrative Assistant	0.20	0.00	0.00	0.00
TOTAL POSITIONS	**0.630**	**0.885**	**0.885**	**0.890**

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/07
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2006/07 Budget Book.
3. To enhance program performance budgeting.
4. To maintain departmental cost per capita below $23.00
5. Marketing - website development
6. E - governance strategy.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	11.75	11.75	12.00	12.00
2. Departmental budget - general fund only	$587,230	$588,914	$711,728	$707,809
3. # of programs to manage - all funds	91	91	94	94
4. $ amount available for investment annually	$87,500,000	$87,500,000	$87,500,000	$88,000,000
5. Bond size of new issues	$4,590,000	$7,125,000	$15,155,000	$29,050,000
6. # of new bond issues	1	1	3	4
7. City of Bettendorf population	31,275	31,275	31,275	31,275
WORKLOAD:				
1. % of time spent on personnel administration	10%	10%	10%	10%
2. % of time spent on fiscal management	50%	50%	50%	50%
3. % of time spent on IS management	20%	10%	10%	10%
4. % of time spent on special projects with financial advisors	20%	30%	30%	30%
5. # of investment transactions annually	230	150	125	125
PRODUCTIVITY:				
1. Administration cost as % of departmental budget (Gen. Fund)	36.78%	33.13%	39.23%	37.31%
2. Administration personnel as a % of departmental personnel	5.36%	7.53%	7.38%	7.42%
3. Departmental cost per capita	$18.78	$18.83	$22.76	$22.63
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished	100%	100%	100%	100%
2. Total interest revenue - all funds	$838,439	$894,804	$1,125,000	$1,125,000
3. Average return on investments	1.50%	1.50%	1.50%	150.00%

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To prepare accurate and timely financial statements for the Mayor, City Council, City Management and citizens of the community. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders, and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities of the City's government. Oversee the City's annual audit and prepare the City's comprehensive annual financial report for submission to G.F.O.A.'s certificate of achievement program.

ANALYSIS:

Providing accurate and timely monthly financial statements and assistance to City management continues to be a top priority of the department. An ongoing objective of the department will be to distribute financial statements within six to eight weeks of the end of the .end of the month to allow for 30 day accruals (E4).

The workload in this program continues to remain very high and is currently being maintained due to the dedication and experience of the existing staff.

The main goal for FY 07/08 for this division will be to begin the process for purchasing a new financial software system, with assistance in the selection, training for new software and scheduling the change over. We plan to make priority in a new system to make it very electronic friendly for the City employee users as well as for vendors and city customers.

We have also make it a goal that the City's financial audit is paperless this year.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the fourteenth year in a row.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	280,265	281,578	301,920	307,441
TOTAL REVENUES	**280,265**	**281,578**	**301,920**	**307,441**
APPROPRIATION SUMMARY:				
Salaries & Wages	138,506	144,204	154,914	144,540
Employee Benefits & Costs	50,444	51,424	53,828	48,978
Staff Development	3,521	2,547	4,605	4,350
Services & Commodities	87,794	83,403	88,573	109,573
Capital Expenditures				
TOTAL APPROPRIATIONS	**280,265**	**281,578**	**301,920**	**307,441**
AUTHORIZED POSITIONS:				
Finance Director	0.00	0.00	0.00	0.00
Manager of Accounting	0.38	0.38	0.38	0.40
Accountant	0.61	0.61	0.61	0.61
Account Clerk	1.60	1.60	1.60	1.00
Clerk	0.00	0.00	1.00	0.50
Secretary				0.15
TOTAL POSITIONS	**2.590**	**2.590**	**3.590**	**2.655**

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program cost as a % of departmental budget at not more than 45%.
2. To distribute monthly financial reports within 60 days of month end.
3. To offer payroll direct deposit to all City employees.
4. To receive the Certificate of Achievement for Excellence in Financial Reporting for the fourteenth consecutive year.
5. Financially sound city providing quality city services

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total City budget including transfers: revenues	$57,991,589	$62,034,931	$74,308,988	$78,904,306
2. Total City budget including transfers: expenditures	$63,662,873	$64,016,984	$73,143,833	$77,589,851
3. # of City vendors	13,900	14,500	14,900	15,000
4. # of employees on City payroll	292	298	277	280
5. # of account numbers	5,400	5,749	5,800	5,850
6. # of cash receipts issued	3,291	3,372	3,400	3,400
WORKLOAD:				
1. # of time cards processed	7,358	7,748	8,000	8,200
2. # of manual journal entries	812	853	850	850
3. Accounts payable checks written	7,957	8,069	7,800	7,800
4. Payroll checks/direct deposits	4485/4603	2675/5642	2600/5600	2600/5600
5. # of capital projects tracked	342	342	345	345
6. # of dog licenses issued	252	222	250	250
7. # of bicycle licenses issued	12	14	25	25
8. # of wire transfers	144	294	420	420
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (General fund only)	47.73%	47.81%	42.42%	43.44%
EFFECTIVENESS:				
1. Payrolls processed on time	100%	100%	100%	100%
2. Date of annual auditor's report	30-Oct	7-Nov	30-Oct	31-Oct
3. # of management comments in audit report	1	1	1	0
4. Average # of days from month end to financial statement distribution	45	60	60	60
5. # of checks & ACH transactions returned	78	25	30	30
6. # of A/R accounts over 90 days delinquent	3	3	3	3

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide accurate and timely financial management guidance and services to the Mayor, City Council, City Administrator and all department heads for budget preparation, budget management and measurement of the financial performance of the City. To properly train department heads and division heads on submitting their annual budgets "on-line", and utilizing "on-line" internal budget reports to properly manage the financial performance of their departments throughout the year.

ANALYSIS:

Enhancing Program Performance budgeting will continue to be a priority this year. Educating department heads and management staff on utilizing program performance budgeting to improve the budget process and to answer the increasing number of requests from departments for accounting support and budget assistance will also be a priority.

Staff continues to monitor and report revenue and expenditure trends throughout the year and to train and educate other staff on using computer on-line reports to manage their departmental budgets more effectively.

The City has received the Government Finance Officer Association's Distinguished Budget Award since FY 1994/95.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	42,138	36,796	45,731	47,720
TOTAL REVENUES	**42,138**	**36,796**	**45,731**	**47,720**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,621	27,742	29,550	30,657
Employee Benefits & Costs	7,804	7,651	7,688	8,570
Staff Development	350	455	400	400
Services & Commodities	7,363	948	8,093	8,093
Capital Expenditures				
TOTAL APPROPRIATIONS	**42,138**	**36,796**	**45,731**	**47,720**
AUTHORIZED POSITIONS:				
Finance Director	0.30	0.00	0.00	0.00
Manager of Accounting	0.30	0.30	0.30	0.30
Accountant	0.08	0.08	0.08	0.08
Account Clerk	0.00	0.00	0.00	0.00
Administrative Assistant	0.24	0.00	0.00	0.00
TOTAL POSITIONS	**0.92**	**0.38**	**0.38**	**0.38**

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program costs at an amount not to exceed .10% of the City budget certified to the State of Iowa.
2. To budget total City expenditures within 3% +/- of actual.
3. To budget total City revenues within 3% +/- of actual.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City budget, net of transfers: revenues	$47,854,392	$50,013,227	$63,365,509	$67,036,387
2. City budget, net of transfers: expenditures	$53,525,676	$51,995,280	$62,200,354	$65,721,932
3. Budget programs to be analyzed	90	94	94	94
4. Performance indicators to be analyzed	1,392	1,404	1,404	1,404
5. Departments requiring budget liaison	10	10	11	11
6. # of funds budgeted and monitored	50	54	55	55
7. $ value of Adopted CIP Plan - all funds	$7,476,012	$14,072,591	$12,761,609	$44,694,507
8. City of Bettendorf taxable valuation	$1,163,981,114	$1,231,469,607	$1,224,008,170	$1,261,266,735
WORKLOAD:				
1. # of funds with minimum fund balance policy	12	12	12	12
2. Budget issues reviewed during workshop sessions	25	25	25	25
3. # of projects on current 5-year CIP Plan	341	292	294	315
4. Volume of budget document produced	592	425	425	425
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (Gen. Fund)	7.18%	6.25%	6.43%	6.74%
2. Program cost as a % of City budget (expenditures net of transfers)	0.08%	0.07%	0.07%	0.07%
EFFECTIVENESS:				
1. # of funds meeting minimum fund balance policy	12	12	12	12
2. % of budgeted General Fund revenue received, net of transfe	100%	101%	99%	99%
3. % of budgeted General Fund expenditures spent, net of transf	97%	96%	98%	98%
4. $ of projects completed on current year Adopted CIP Plan	$4,870,772	$14,072,591	$12,761,609	$44,694,507
5. Total budget amendment certified to State of Iowa, revenues	($17,794,437)	($20,890,565)	$98,128	n/a
6. Total budget amendments certified to State, expenditures	($12,303,373)	($22,402,379)	$4,605,520	n/a
7. % of actual expenditures to budget, all funds, excluding transfe	96.57%	70.58%	95.00%	95.00%
8. % of actual revenue to budget-all funds, excluding transfers	95.06%	99.01%	95.00%	95.00%
9. Levy rate/$1,000 assessed valuation	$12.35000	$12.35000	$12.60000	$12.95000

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide competitive and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors, which meet the needs of the City Council, City Departments and their respective foundations and boards in accordance with City policy. To effectively manage all additions and deletions to the City's general and proprietary fixed assets, maintain registration and titling for all City vehicles, and maintain a comprehensive fixed asset list for insurance and audit purposes.

ANALYSIS:

The City's purchasing policy and procedural manual requires all departments to utilize purchase orders more consistently which enhances internal control. During FY 07/08, this division will continue to work with all departments on this requirement.

We plan to continue efforts in selecting a division each year to verify the physical inventory of its fixed assets.
We have also worked a written procedure for the disposal and/or transfer of capital assets that will be implemented during FY 07/08.

We continue to work with the Engineering division to inventory and record all additions and improvements of infrastructure in accordance with the Governmental Accounting Standards Board.
The City belongs to the Joint Purchasing Council along with 25 other local entities, united to purchase all types of items collectively. During 06/07 the city purchased copier paper, computer paper, janitorial supplies and calendars at a cost savings with this group.

The City will be implementing purchasing cards during FY 07/08.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	48,821	75,448	84,869	88,538
TOTAL REVENUES	**48,821**	**75,448**	**84,869**	**88,538**
APPROPRIATION SUMMARY:				
Salaries & Wages	32,590	53,192	56,468	59,770
Employee Benefits & Costs	13,545	19,420	20,089	22,056
Staff Development	3,899	2,651	2,000	1,400
Services & Commodities	-1,213	185	6,312	5,312
Capital Expenditures				
TOTAL APPROPRIATIONS	**48,821**	**75,448**	**84,869**	**88,538**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.04	0.04	0.04	0.04
Account Clerk	0.835	0.835	0.835	0.840
Finance Coordinator				0.40
TOTAL POSITIONS	**0.870**	**0.870**	**0.870**	**1.280**

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Compile a comprehensive purchasing policy and procedure manual for Council's review and adoption.
2. Maintain a bar coding system (tagging) for tracking all fixed asset inventory.
3. Implement program to expand current vendor list and encourage minority vendors to compete for City business.
4. Compile and implement an asset disposal policy and procedure.
5. Implement the issuance of purchase orders through e-mail whenever possible in accordance with the City Council High Priority Management Agenda

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Requisitions received	405	415	353	360
2. # of vehicles	344	379	385	385
3. # of pieces of equipment	586	606	630	630
4. # of pieces of land	118	124	130	130
5. # of buildings and structures	207	207	210	213
6. # of interceptor sewers (miles beginning FY 03/04)	110	110	110	112
WORKLOAD:				
1. Formal bids, quotes, RFP's	50	50	50	50
2. Purchase orders issued	398	399	375	400
3. $ of additions and deletions to general fixed asset list	$8,728,845	$10,000,000	$10,000,000	
4. $ of additions and deletions to proprietary fixed asset list	$2,590,657	$3,000,000	$3,000,000	
PRODUCTIVITY:				
1. Qualified bidders per bid	3	3	3	3
2. Total dollar amount of purchase orders issued	6,357,281	6,230,945	7,300,000	7,500,000
3. Total $ of purchases made through purchasing department through Bi-State's joint purchasing group	$ 55,000.00	$ 49,214.00	$ 50,000.00	$ 50,000.00
EFFECTIVENESS:				
1. $ value of City's general fixed assets (excluding depreciation)	$121,021,309	$131,021,309	$141,021,309	$141,021,309
2. $ value of City's proprietary fixed assets (excluding depreciatic	$37,210,430	$40,210,430	$43,210,430	$43,210,430

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

The Council has allocated funds for contract assistance,
And has requested the incumbent take additional training
In anticipation of formally becoming the Asst. City Admin.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	169,068	177,539	219,124	230,632
TOTAL REVENUES	**169,068**	**177,539**	**219,124**	**230,632**
APPROPRIATION SUMMARY:				
Salaries & Wages	118,249	120,433	131,200	140,125
Employee Benefits & Costs	32,469	30,648	31,273	34,464
Staff Development	7,480	11,213	11,362	10,600
Services & Commodities	10,870	15,245	45,289	45,443
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**169,068**	**177,539**	**219,124**	**230,632**
AUTHORIZED POSITIONS:				
City Attorney	0.90	0.90	0.92	0.93
Assistant City Attorney	0.15	0.15	0.15	0.15
Administrative Assistant	0.10	0.10	0.00	0.05
TOTAL POSITIONS	**1.15**	**1.15**	**1.07**	**1.13**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Departmental budget	$169,068	$177,539	$219,124	$230,632
2. Authorized personnel (FTE's)	1.15	1.15	1.07	1.07
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	31,275	31,275	31,275	31,275
5. Human Rights inquiries	24	24	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$5.41	$5.68	$7.01	$7.37
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$70.68	$74.22	$91.61	$96.42
2. Average private legal service hourly rate	$165.00	$165.00	$175.00	$175.00
3. Full departmental cost as a % of private legal rates	42.84%	44.98%	52.35%	55.10%

PROGRAM NAME: BUILDING MAINTENANCE **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PROGRAM DESCRIPTION:

To provide in-house maintenance service to the following buildings: City Hall, Maintenance Center/Annex, Library, Family Museum of Arts and Science, Community Center, Surrey Heights Fire Station, Spruce Hills Fire Station, and Pleasant Valley Fire Station. Also assist directors in maintaining all other City owned facilities including the Life Fitness Center, Palmer Hills Golf Course Clubhouse and maintenance garage, Splash Landing, Parks maintenance building, two salt domes, Eagles building, sewage lift stations, and other small out buildings. The staff presently maintains all the building flags and banner, flags at Bill Glynn Park and the two downtown points and the seasonal banners on the downtown light poles.

ANALYSIS:

Building Maintenance is called upon to repair, modify, add to or upgrade all aspects of the city buildings. Some of the larger projects for this year is a generator to be installed at the Community Center, wiring in an exhaust system for the welding area at the maintenance center, replacing the salt dome exhaust system, abandoning the east section of radiant heaters at the Fitness Center, helping with the replacement of the Library carpeting, replacing the crimson room furnace at the community center. Throughout the year we will do many electrical, plumbing and hvac repairs.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	501,558	498,038	520,943	539,585
Family Museum Fund	65,416	85,631	80,995	80,355
Palmer Hills Enterprise Fund	18,107	19,203	37,798	30,974
Recreation Enterprise Fund	93,982	92,451	121,668	117,905
Municipal Garage Fund	1,802	2,890	3,100	1,980
Aquatic Center	57,406	44,775	57,245	61,839
TOTAL REVENUES	**738,271**	**742,988**	**821,749**	**832,638**
APPROPRIATION SUMMARY:				
Salaries & Wages	119,067	122,391	132,900	136,636
Employee Benefits & Costs	42,897	40,302	41,952	44,425
Staff Development	0	0	0	0
Services & Commodities	576,307	580,295	646,897	651,577
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**738,271**	**742,988**	**821,749**	**832,638**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.40	0.40	0.40	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations			0.10	0.06
TOTAL POSITIONS	**2.36**	**2.36**	**2.46**	**2.32**

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PERFORMANCE OBJECTIVES:

1. To repair in-house a majority of maintenance problems.
2. To evaluate large jobs to determine if outside contractor should be used.
3. Assure all buildings provide a safe and comfortable working environment.
4. Find ways to make buildings more energy efficient.
5. Provide 24 hours/7 days a week emergency service.
6. Maintain and repair all HVAC systems.
7. Provide labor and direction for various projects in all buildings.
8. Install flags and banners, keep poles in operation.
9. Get bids for new roofs at the library and maintenance center.
10. Install a welding system for the welding bay. Maintenance systems.
11. Install a new furnace in the Community Center Crimson Room.
12. Renovate Community Center restrooms.
13. New car wash.
14. Move the maintenance center generator to the Community Center.
15. Replace the exhaust system in the large salt dome.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of buildings to be maintained	14	14	14	14
2. Approximate requests received	2,300	2,300	2,300	2,300
WORKLOAD:				
1. # of outside contractual services coordinated	13	13	13	14
2. Square feet of all buildings maintained	355,000	355,000	355,000	355,000
3. # of generators maintained	6	6	6	6
4. Service requests completed	2,300	2,300	2,300	2,300
5. # of fire alarms maintained	9	9	9	9
6. # of building automation systems maintained	6	6	6	6
7. # of garage door openers maintained	74	74	74	74
8. # of air compressors maintained	6	6	6	8
9. # of boilers maintained	9	9	9	9
10. # of tube heaters maintained	88	88	88	88
11. # of heating and/or cooling systems maintained	62	62	62	62
12. # of city car wash maintained	1	1	1	1
13. Approximate # of projects per year	15	15	20	20
PRODUCTIVITY:				
1. Total cost of outside maintenance contractors	$125,000	$51,750	$50,438	$55,438
2. Total building maintenance cost per square foot	$2.08	$2.09	$2.45	$2.47
MAINTANCE COST PER BUILDING:				
Community Center	23,400	24,400	29,688	28,632
City Hall	151,779	155,028	177,867	174,114
Family Museum	71,200	71,200	71,983	80,355
Garage	7,000	7,000	1,980	1,980
Palmer Hills Clubhouse	15,200	15,200	19,913	30,974
Library	107,820	110,178	133,739	138,293
Life Fitness Center	101,100	111,100	71,953	117,905
Maintenance Center	148,616	153,242	171,333	165,735
Splash Landing	50,300	50,300	66,142	61,839
Other Buildings	10,000	7,600	12,206	20,320
Parks Maintenance Building	15,500	18,900	19,481	12,491
Total	701,915	724,148	871,730	882,638
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide janitorial service and supplies to adequately clean the following buildings: City Hall, Maintenance Center/Annex, Family Museum, Community Center, Life Fitness Center, Library, Splash Landing.

ANALYSIS:

The custodians will continue to clean and help maintain the above mentioned buildings. A cleaning service is used in the evening at the library, museum and fitness center. Once a year all the waxed floors are deep scrubbed and re-waxed in house. With the purchase of another carpet scrubber we should no longer need to contract carpet cleaning. This year we are losing the ability to store large quantities of custodial supplies and all supplies will be ordered on an as needed basis and stored at the respective building.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	192,493	207,137	216,034	224,220
Family Museum Fund	52,853	51,440	55,477	60,757
Palmer Hills Enterprise Fund	5,374	4,447	13,442	18,200
Recreation Enterprise Fund	79,449	69,695	76,264	82,364
Aquatic Center	2,256	2,928	4,800	4,703
TOTAL REVENUES	**332,425**	**335,647**	**366,017**	**390,244**
APPROPRIATION SUMMARY:				
Salaries & Wages	150,129	159,742	169,455	177,565
Employee Benefits & Costs	78,491	79,001	81,091	85,623
Staff Development	0	0	0	0
Services & Commodities	103,805	96,904	115,471	127,056
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**332,425**	**335,647**	**366,017**	**390,244**
AUTHORIZED POSITIONS:				
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.60	0.60	0.60	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**5.74**	**5.74**	**5.74**	**5.84**

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To acceptably clean buildings at lower cost per square foot than contractual.
2. Develop a "Hit List" and a questionnaire on building cleaning and follow-up to be used by Department Heads and building occupants.
3. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.
4. Purchase equipment to cut down on floor care time.
5. Purchase a carpet scrubber for city hall.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Buildings to be cleaned	6	6	6	6
2. Approximate special service requests	6	6	6	6
WORKLOAD:				
1. Square footage of buildings cleaned	315,000	315,000	315,000	315,000
2. Annual man hours available for custodial services	11,899	11,899	11,899	11,899
3. Special service requests completed	100%	100%	100%	100%
PRODUCTIVITY:				
1. Man hours available per square foot per year (2,080 hours X positions)/total square footage	0.040	0.040	0.040	0.040
2. Total custodial cost per square foot	$1.06	$1.07	$1.13	$1.24
CUSTODIAL COST PER BUILDING:				
Community Center	35,605	37,170	39,971	41,870
City Hall	47,874	50,449	53,909	57,489
Family Museum	56,573	64,509	54,285	60,757
Palmer Hills Clubhouse	3,850	5,650	5,911	18,200
Library	68,126	70,085	79,194	82,155
Life Fitness Center	74,126	87,550	81,319	82,364
Maintenance Center	36,277	36,776	39,267	42,606
Splash Landing	9,650	4,150	2,481	4,703
Park Maintenance Building	100	100	100	100
Total	332,181	356,439	356,437	390,244
EFFECTIVENESS:				
1. Average contractual custodial service hourly rate	$17.00	$17.00	$17.00	$17.00
2. % of special service requests completed	100%	100%	100%	100%
3. % of special service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day-to-day operational role and a more strategic global role. The day-to-day functions include 1) recruitment and selection; 2) orientation for new employees; 3) administering all benefits to include health plan; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating the four union contracts

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	146,571	141,458	172,229	201,808
TOTAL REVENUES	**146,571**	**141,458**	**172,229**	**201,808**
APPROPRIATION SUMMARY:				
Salaries & Wages	65,928	51,758	67,000	70,059
Employee Benefits & Costs	17,401	13,306	18,700	22,540
Staff Development	11,229	6,946	22,400	20,000
Services & Commodities	52,013	69,448	64,129	89,209
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**146,571**	**141,458**	**172,229**	**201,808**
AUTHORIZED POSITIONS:				
Executive Secretary	0.20	0.20	0.20	0.10
Human Resources Director	0.77	0.80	0.80	0.80
TOTAL POSITIONS	**0.97**	**1.00**	**1.00**	**0.90**

PROGRAM NAME: HUMAN RESOURCES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Position vacancies	12	5	5	5
2. # of vacant positions requiring civil service testing	11	5	4	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	302.73	304.23	312.65	312.65
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	17.56	1.50	8.42	0.00
6. Civil service appeals	0	0	0	0
7. # of grievances filed	0	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	25/500	20/500	20/500	20/500
2. # of civil service tests administered/applicants tested	2/58	2/15	2/15	2/15
3. Training sessions conducted/# of employees in attendance	2/400	2/400	2/400	2/400
4. # of job classification reviews	2	3	2	2
5. Employee orientations	12	10	10	10
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	16	10	10	10
8. Time spent on hiring process for new positions (hours)	200	150	150	150
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	8	10	8	8
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	20%	20%	10%	10%
2. % of time spent on filling vacancies	5%	5%	10%	10%
3. % of time spent on processing personnel actions	20%	20%	20%	20%
4. % of time spent on pay and benefit administration	20%	20%	25%	25%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	25%	25%	25%
EFFECTIVENESS:				
1. % of performance objectives achieved	100%	100%	100%	200%
2. # of days from position vacancy to position filled	50 days	40 days	60 days	60 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail.

The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Crisis Communication Committee, etc.

Public Information has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Transfer In/Gaming Revenue	89,948	101,742	110,193	108,600
TOTAL REVENUES	**89,948**	**101,742**	**110,193**	**108,600**
APPROPRIATION SUMMARY:				
Salaries & Wages	48,458	50,450	53,000	52,155
Employee Benefits & Costs	17,287	16,765	17,073	18,018
Staff Development	106	2,394	3,150	3,150
Services & Commodities	24,097	32,133	36,970	35,277
Capital Expenditures				
TOTAL APPROPRIATIONS	**89,948**	**101,742**	**110,193**	**108,600**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City of Bettendorf population	31,275	31,275	31,275	31,275
2. Public inquiries for information	150	150	150	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	4	4	4	6
6. Channel 9 information graphic request from depts.	75	75	75	80
7. Request to tape department training			6	6
WORKLOAD:				
1. # of special events photographed/videotaped	20	20	50	50
2. # of employee trainings videotaped	2	2	6	8
3. # of Bettendorf Now Programs produced	6	12	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired or	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	4	4	10	12
9. # of requests for information graphics on Channel 9	75	75	100	150
10. # of press releases sent	70	70	75	75
11. # of special community projects (not related to Channel 9)	10	10	10	10
12. # of major print projects	3	3	5	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	55	75	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned			50	50
PRODUCTIVITY:				
1. Program cost per citizen	$2.88	$3.25	$3.52	$3.52
2. Average cost of special program production	$2,500	$2,500	$2,800	$2,800
3. Average # of times special programs aired	50 x per month	50 x per month	50 x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%

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The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds – These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-NEPCO District
-GRAFCO District
-RiversEdge District
-Isle of Capri District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Olympic Steel District
- Home Depot District
- Trinity Hospital District
- Eyesurgeons Associates District
- State St/Windmiller District
- Autotech Technologies District

Road Use Tax Fund – This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Subdivision Deposits Fund – Accounts for the deposits made by developers for incomplete subdivision improvements such as sidewalks and street paving required when temporary occupancy permits are requested. Refunds are made when specific improvements are constructed.

Police Funds – These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds – These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds – These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Old Fashioned Fourth of July – Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Employee Benefits – Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,328,154	1,432,975	1,505,782	1,500,740	1,546,601	45,861	3.06%
TIF revenue	2,096,940	1,684,641	1,853,383	1,950,597	3,178,876		
Other city taxes	72,630	70,167	67,777	68,384	67,466	(918)	-1.34%
Special assessments	-	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	3,214,749	3,352,135	3,138,524	3,211,081	3,207,087	(3,994)	-0.12%
Charges for services	-	-	-	-	-	-	
Interest	200,278	201,826	232,440	281,014	221,061	(59,953)	-21.33%
Fines & forfeitures	-	-	-	-	-	-	
Other	281,537	333,167	332,503	277,360	468,600	191,240	68.95%
Total Revenue	**7,194,288**	**7,074,911**	**7,130,409**	**7,289,176**	**8,689,691**	**1,400,515**	**19.21%**
Expenditures:							
Public Safety	22,647	22,780	36,814	10,500	10,500	-	0.00%
Public Works	2,517,040	2,616,577	2,646,761	2,689,816	2,650,223	(39,593)	-1.47%
Culture & Recreation	63,600	122,333	167,991	105,863	96,117	(9,746)	-9.21%
Community & Economic Development	851,936	1,062,410	939,552	1,197,323	1,488,585	291,262	24.33%
General Government	282	250	291	600	600	-	0.00%
Debt service	1,641,957	1,744,137	1,701,108	1,694,938	1,493,564	(201,374)	-11.88%
Capital Projects	561,704	542,467	1,376,658	127,353	424,346	296,993	233.20%
Total Expenditures	**5,659,166**	**6,110,954**	**6,869,175**	**5,826,393**	**6,163,935**	**337,542**	**5.79%**
Revenue over(under) expenditures	1,535,122	963,957	261,234	1,462,783	2,525,756	1,062,973	72.67%
Financing sources (uses):							
Operating transfers in	151,871	176,363	1,142,404	247,711	138,550	(109,161)	-44.07%
Operating transfers out	(1,519,205)	(1,842,562)	(1,749,502)	(2,046,675)	(3,536,096)	(1,489,421)	72.77%
Other financing sources		300,000	13,020	196,016	-		
Proceeds from bonds	-	-	-	-	-	-	
Financing sources (uses) net	(1,367,334)	(1,366,199)	(594,078)	(1,602,948)	(3,397,546)	(1,794,598)	111.96%
over (under) expenditures and other	**167,788**	**(402,242)**	**(332,844)**	**(140,165)**	**(871,790)**	**(731,625)**	**521.97%**
Fund balances, beginning	4,365,162	4,532,950	4,130,708	3,797,864	3,657,699	(140,165)	-3.69%
Residual equity transfer in (out)	-	-	-	-	-	-	
Adjustment for restatement	-	-	-	-	-	-	
Fund balances, ending	4,532,950	4,130,708	3,797,864	3,657,699	2,785,909	(871,790)	-23.83%
Fund Balance % of Expenditures	80.10%	67.60%	55.29%	62.78%	45.20%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Economic Dev. Funds	Police Funds	Library Funds	Parks Funds
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	3,178,876						
Other City Taxes							
Licenses & Permits							
Use of Money & Property	60,961	45,000	12,000	1,200	8,200	38,100	14,000
Intergovernmental		2,653,873	515,000			37,100	
Charges for Services							
Special Assessments							
Miscellaneous		5,000	1,500	360,000	12,000	50,000	6,000
Bond Proceeds							
Other financing sources							
Transfers In		5,550					93,000
Total Revenues & Other Sources	**3,239,837**	**2,709,423**	**528,500**	**361,200**	**20,200**	**125,200**	**113,000**
Expenditures & Other Financing Uses:							
Public Safety					10,500		
Public Works		2,650,223					
Culture & Recreation						36,117	
Community & Economic Development	485,924		549,659	345,534			99,268
General Government							
Debt Service	1,493,564						
Capital Projects		147,500		200,000	12,000	64,846	
Total Government Activities Exp.	**1,979,488**	**2,797,723**	**549,659**	**545,534**	**22,500**	**100,963**	**99,268**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**1,979,488**	**2,797,723**	**549,659**	**545,534**	**22,500**	**100,963**	**99,268**
Transfers Out	1,225,267	8,000		10,000			2,600
Total ALL Expenditures/Transfers Out	**3,204,755**	**2,805,723**	**549,659**	**555,534**	**22,500**	**100,963**	**101,868**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	35,082	(96,300)	(21,159)	(194,334)	(2,300)	24,237	11,132
Estimated Beginning Fund Balance	**401,414**	**747,713**	**75,326**	**147,784**	**95,968**	**610,379**	**182,434**
Ending Fund Balance June 30	**436,496**	**651,413**	**54,167**	**(46,550)**	**93,668**	**634,616**	**193,566**
Fund Balance as a % of expenditures & transfers out		24.58%					

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Total Spec. Rev.
Revenues & Other Financing Sources:					
Property Taxes			1,546,601		1,546,601
TIF Revenues					3,178,876
Other City Taxes			67,466		67,466
Licenses & Permits					0
Use of Money & Property	40,000	1,600			221,061
Intergovernmental			1,114		3,207,087
Charges for Services					0
Special Assessments					0
Miscellaneous		19,100		15,000	468,600
Bond Proceeds					0
Other financing sources					0
Transfers In		40,000			138,550
Total Revenues & Other Sources	**40,000**	**60,700**	**1,615,181**	**15,000**	**8,828,241**
Expenditures & Other Financing Uses:					0
Public Safety					10,500
Public Works					2,650,223
Culture & Recreation		60,000			96,117
Community & Economic Development				8,200	1,488,585
General Government	600				600
Debt Service					1,493,564
Capital Projects					424,346
Total Government Activities Exp.	**600**	**60,000**	**0**	**8,200**	**6,163,935**
Business Type/Enterprises					0
Total Gov Activities & Business Exp.	**600**	**60,000**	**0**	**8,200**	**6,163,935**
Transfers Out	675,048		1,615,181		3,536,096
Total ALL Expenditures/Transfers Out	**675,648**	**60,000**	**1,615,181**	**8,200**	**9,700,031**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(635,648)	700	0	6,800	(871,790)
Estimated Beginning Fund Balance	**1,303,763**	**28,381**	**0**	**64,537**	**3,657,699**
Ending Fund Balance June 30	**668,115**	**29,081**	**0**	**71,337**	**2,785,909**
Fund Balance as a % of expenditures & transfers out					

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

NEPCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. The project was created in 1997 and is set to expire in the year 2012. TIF receipts from this district are projected to be $33,869 in FY 2007/08, and expect to reimburse the City by FY 2010/11.

Isle of Capri TIF District
The TIF was established to fund the overpass over the railroad tracks and the parking ramp located at the Isle of Capri Riverboat Casino. TIF Bonds were issued on 7/1/1997, in the amounts $4.17 and $5.385 million. The TIF taxes fund the payments on both oth the bond issues and $1,143,639 in TIF receipts are projected from this district in FY 2007/08. The last payment on the bonds is scheduled for FY 6/1/2011.

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. TIF Bonds were issued on 11/1/1997 to fund the project. The TIF taxes fund the payments on the bond issue and TIF receipts are projected to generate $159,819 in FY 2007-08. The final payment on the bonds is schedules for 6/1/2009.

GRAFCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. Phase I of this project was established in 1999 and expired in 2007. Phase II is established to rebate the taxes for 7 years up to a maximum of $150,000. FY 2007/08 is year one. TIF receipts are expected to be $29,140.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traiffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $130,358 in TIF receipts in FY 2007/08. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2007/08 is year three. $95,672 in TIF receipts are expected in FY 2007/08.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06 and ending in FY 2007/08. $6,519 in TIF receipts are projected in FY 2007/08 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates through FY 2010/11 beginning in FY 2006/07. $95,574 in TIF receipts are projected in FY 2007-08 from this district

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2007/08 is year three. $191,976 in TIF receipts are projected in FY 2007/08 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2007/08 is year two. $30,792 in TIF receipts are projected in FY 2007/08 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2007/08 is year two. $50,508 in TIF receipts are projected in FY 2007-08 from this district.
Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2007/08 is year two. $25,676 in TIF receipts are projected in FY 2007-08 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2007/08 is year two. $40,421 in TIF receipts are projected in FY 2007/08 from this district.

Autotech Technologies TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4140 Utica Ridge Rd. for five years beginning in FY 2006/07. FY 2007/08 is year two. $15,220 in TIF receipts are projected in FY 2007/08.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center.located in downtown Bettendorf. $1,129,720 in TIF receipts are projected in FY 2007/08.

Bettendorf
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CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
TIF revenue	2,096,938	1,684,641	1,853,383	1,950,595	3,178,876	1,228,281	62.97%
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	60,961	60,961	60,960	60,960	60,961	1	0.00%
Fines & forfeitures							
Other				79,798			
Total Revenue	**2,157,899**	**1,745,602**	**1,914,343**	**2,091,353**	**3,239,837**	**1,148,484**	**54.92%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development		38,822	94,623	336,636	485,924	149,288	44.35%
General Government							
Debt service	1,641,957	1,705,316	1,701,108	1,694,938	1,493,564	(201,374)	-11.88%
Capital Projects							
Total Expenditures	**1,641,957**	**1,744,138**	**1,795,731**	**2,031,574**	**1,979,488**	**(52,086)**	**-2.56%**
Revenue over(under) expenditures	515,942	1,464	118,612	59,779	1,260,349	1,200,570	2008.35%
Financing sources (uses):							
Operating transfers in	30,038			110,711			
Operating transfers out				(2,628)	(1,225,267)		
Proceeds from bonds							
Financing sources (uses), net	30,038	-	-	108,083	(1,225,267)		
sources over (under) expenditures	**545,980**	**1,464**	**118,612**	**167,862**	**35,082**	**(132,780)**	**-79.10%**
Fund balances, beginning	(432,504)	113,476	114,940	233,552	401,414	167,862	71.87%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	113,476	114,940	233,552	401,414	436,496	35,082	8.74%
Fund Balance % of Expenditures	6.91%	6.59%	13.01%	19.76%	22.05%		

City of Bettendorf										
TIF Certification										
Due 12/1/06										
	1/1/06 total valuation	**Minimum assessment (or base)**	**Amount of valuation for TIF**	**Bal 7/1/06**	**Estimated Tax pyts, FY 06/07**	**add bond payments, FY 07/08**	**add & adj**	**interest 5% thru 06/30/07**	**est bal 6/30/07**	**FY 07/08 certified 12/1/06**
Nepco	1,189,000	11,790	1,177,210	152,089.08	(33,635.00)	-	-	5,922.70	124,376.78	124,377
Olympic Steel	5,844,090	18,145	5,825,945	623,289.79	(158,722.00)	131,455.00	-	29,801.14	625,823.93	625,824
Greystone	1,833,670	1,580,842	252,828	35,284.10	(5,218.00)	-	65,183.22	-	95,249.32	95,249
GRAFCO	4,138,670	11,614	4,127,056	52,466.12	(52,466.00)	-	(0.12)	-	0.00	-
GRAFCO phase ii	4,138,670	3,106,900	1,031,770	-	-	-	29,140.00	-	29,140.00	29,140
Urban Renewal Area 2A:										
Trinity			-	135,217.00	(135,217.00)	130,357.50	-	-	130,357.50	130,358
Autotech Technologies (	1,847,390	1,308,480	538,910	7,033.00	(7,033.00)	-	15,220.00	-	15,220.00	15,220
Eyesurgeons Assoc	3,828,800	445,760	3,383,040	2,628.00	(2,628.00)	-	95,547.00	-	95,547.00	95,547
Total Urban Renewal A	**5,676,190**	**1,754,240**	**3,921,950**	**144,878**	**(144,878)**	**130,358**	**110,767**	**-**	**241,125**	**241,125**
Downtown TIF			-	193,695.00	(193,695.00)	-	-	-	-	-
Lady Luck bonds			-	1,172,915.81	(1,172,915.81)	1,143,639.00	-	-	1,143,639.00	1,143,639
Isle of Capri Events Center		40,000,000	40,000,000	-	-	-	1,129,720.00	-	1,129,720.00	1,129,720
Total Lady luck			**-**	**1,172,915.81**	**(1,172,915.81)**	**1,143,639.00**	**1,129,720**	**-**	**2,273,359.00**	**2,273,359**
QC Realtor Assoc.	1,298,590	-	1,298,590	2,279.00	(2,279.00)		36,676.00	-	36,676.00	36,676
QC Realtor Assoc.	132,590	-	132,590	2,842.00	(2,842.00)		3,745.00	-	3,745.00	3,745
Total QC Realtor Assc	**1,431,180**	**-**	**1,431,180.00**	**5,121.00**	**(5,121.00)**	**-**	**40,421.00**	**-**	**40,421.00**	**40,421**
State Street Redev	1,090,250	-	1,090,250	30,066.00	(30,066.00)	-	30,792.00		30,792.00	30,792
Windmiller	-	-	-	7,825.00	(7,825.00)	-	-	-	-	-
	97,710		97,710	-	-		2,760.00		2,760.00	2,760
	226,780		226,780	-	-		6,407.00		6,407.00	6,407
	112,900		112,900	-	-		3,189.00		3,189.00	3,189
	303,380		303,380	-	-		8,570.00		8,570.00	8,570
	154,600		154,600	-	-		4,367.00		4,367.00	4,367
	297,580		297,580	-	-		8,407.00		8,407.00	8,407
	594,990		594,990	-	-		16,808.00		16,808.00	16,808
Total Windmiller	**1,787,940**	**-**	**1,787,940**	**7,825**	**(7,825)**	**-**	**50,508.00**	**-**	**50,508.00**	**50,508**
State Street Redev	908,880	-	908,880	-	-	-	25,676.00	-	25,676.00	25,676
Total Downtown TIF	**5,218,250**	**-**	**5,218,250**	**1,409,623**	**(1,409,623)**	**1,143,639**	**1,277,117**	**-**	**2,420,756**	**2,420,756**
Walgreens	1,651,450	806,124	845,326	23,443.00	(23,443.00)	-	23,880.00	-	23,880.00	23,880
McDonalds	954,290	249,872	704,418	19,535.00	(19,535.00)	-	19,900.00	-	19,900.00	19,900
existing office bldg/Taco Bell				-			-	-	-	-
New main shopping center - Schnucks and Chinese Rest	8,705,190	4,235,718	4,469,472	22,740.00	(22,740.00)	-	126,262.00	-	126,262.00	126,262
Daly Group - US	1,118,900	634,080	484,820	9,476.00	(9,476.00)	-	13,696.00	-	13,696.00	13,696
Brueggers	745,950	454,340	291,610	1,512.00	(1,512.00)	-	8,238.00	-	8,238.00	8,238
Total Daly Group	**13,175,780**	**6,380,134**	**6,795,646**	**76,706**	**(76,706)**	**-**	**191,976**	**-**	**191,976**	**191,976**
Home Depot	4,780,420	1,393,787	3,386,633	100,824.38	(94,674.00)	-	95,672.00	-	101,822.38	101,822
Total Duck Creek Plaza	**17,956,200**	**7,773,921**	**10,182,279**	**177,530**	**(171,380)**	**-**	**287,648**	**-**	**293,798**	**293,798**
Fields Development										
					-					
Total all TIF's	**45,994,740**	**14,257,452**	**31,737,288**	**2,595,160.28**	**(1,975,921.81)**	**1,405,451.50**	**1,769,855.10**	**35,723.84**	**3,830,268.91**	**3,830,269**

City of Bettendorf
Projected TIF receivables and rebate payments

Outstanding receivables:

	6/30/06	6/30/07	6/30/08	6/30/09	6/30/10	6/30/11	6/30/12	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18
Nepco District	152,089	124,377	95,279	64,726	32,646	(0)						
GRAFCO	52,466	-										
Downtown TIF Bonds	193,695	-										
Olympic Steel Bonds	394,017	262,330	130,875	-								
Olympic cash incentive	485,018	480,882	476,296	470,870	327,756	177,486	19,702					
Lady Luck Bonds	4,570,001	3,884,951	3,203,651	2,438,801	1,286,201	-						
Lady Luck Bonds	1,893,025	1,370,500	847,200	-								
Trinity TIF bonds	1,601,183	1,468,025	1,337,668	1,205,310	1,071,353	936,085	804,808	539,823	406,756	273,804	136,371	-
Greystone	35,284	31,569	27,669	23,573	19,273	14,758	10,017	-				
Total	**9,376,778**	**7,622,634**	**6,118,638**	**4,203,281**	**2,737,228**	**1,128,328**	**834,527**	**539,823**	**406,756**	**273,804**	**136,371**	**-**

$ Amount of rebates by year

Name, Minimum valuation	6/30/06	6/30/07	6/30/08	6/30/09	6/30/10	6/30/11	6/30/12	6/30/14	6/30/15	6/30/16	**Total expected to be paid out**
Autotech Tech (Uticor), $350,000	-	7,033	15,057	15,057	15,057	15,057					**67,261**
Eyesurgeons Assoc., $3,000,000	-	2,628	94,523	94,523	94,523	94,523	94,523				**475,243**
Grafco phase II, $1,200,000	-	-	28,110	28,110	28,110	28,110	28,110	9,450			**150,000**
Quad Cities Realtor Assoc., $1,750,000	-	5,121	39,988	39,988	39,988	39,988	39,988				**205,061**
State St. Revelopment, $1,000,000	-	30,066	30,462	30,462	30,462	30,462	30,462	30,462	30,462	30,462	**303,828**
Windmiller, $1,500,000	-	7,825	49,954	49,954	49,954	49,954	49,954	49,954	49,954	49,954	**447,957**
State St. Revelopment, $2,000,000	-	-	25,394	25,394	25,394	25,394	25,394	25,394	25,394	25,394	**257,152**
Daly Group	-	76,706	189,873	189,873	189,873	189,873	189,873	189,873	189,873	189,873	**1,672,396**
Home Depot	94,623	93,920	94,623	94,623	94,623	94,623	94,623	94,623	94,623	94,623	**1,039,447**
Fields Development, $200,000	-	-	-	-	-	-	-	-	-	-	**-**
Total rebates by year	**94,623**	**223,299**	**567,984**	**567,984**	**567,984**	**567,984**	**552,927**	**399,756**	**390,306**	**390,306**	**4,618,345**

Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $2,653,873 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $84.40 per capita. Census estimates place the population of Bettendorf around 31,275. Current estimates from the IDOT project the per capita rate only increasing 1.4% to approximately $85.60 by FY 2010-11. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2007-08 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2007-08 budgeted expenditures are $2,797,723 which includes $147,500 of capital equipment, specifically, two pickup trucks with plows and spreaders and an excavator.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $651,413 or 24.58% of operating expenditures.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Public Works Administration	351,985	365,600	331,645	341,066	352,709	11,643	3.41%
Engineering	478,822	465,792	448,390	412,590	439,970	27,380	6.64%
Sidewalk Operations	78,431	67,902	63,501	-	-	-	
Street Maintenance	461,233	626,537	616,134	624,648	736,567	111,919	17.92%
Snow Removal	453,402	373,380	598,852	518,742	388,824	(129,918)	-25.04%
Street Cleaning	97,759	123,062	-	123,133	72,323	(50,810)	
Traffic Signs & Markings	148,674	157,591	151,096	192,091	175,855	(16,236)	-8.45%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	30,656	23,482	7,622	14,829	12,179	(2,650)	-17.87%
Trees & Roadway Maintenance	43,256	28,708	25,928	48,613	49,543	930	1.91%
Traffic Signals	372,822	384,524	403,593	414,104	422,253	8,149	1.97%
Public Works	**2,517,040**	**2,616,578**	**2,646,761**	**2,689,816**	**2,650,223**	**(39,593)**	**-1.47%**
Capital Outlay	**-**	**213,714**	**-**	**-**	**147,500**	**147,500**	
Total Expenditures by Function	**2,517,040**	**2,830,292**	**2,646,761**	**2,689,816**	**2,797,723**	**107,907**	**4.01%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	927,000	977,297	894,856	918,000	950,337	32,337	3.52%
Part-time/Temporary Employees	12,077	7,239	-	-	-	-	
Contract help	5,004	6,061	10,550	20,000	20,800	800	4.00%
Overtime	42,181	37,604	47,705	78,400	46,350	(32,050)	-40.88%
Retirement contributions	138,403	155,715	145,344	173,159	164,609	(8,550)	-4.94%
Health, Dental, Life Insurance	210,201	223,881	210,580	213,800	186,798	(27,002)	-12.63%
Other pay	58,284	69,550	75,430	81,178	77,348	(3,830)	-4.72%
Total Salaries & Benefits	**1,393,150**	**1,477,347**	**1,384,465**	**1,484,537**	**1,446,242**	**(38,295)**	**-2.58%**
Operating expenditures							
Staff development (Conferences, travel & training)	12,737	10,062	6,862	18,905	18,373	(532)	-2.81%
Repair, maintenance & utilities	423,804	426,492	424,276	482,741	477,794	(4,947)	-1.02%
Risk Management	45,770	49,021	54,600	54,600	40,097	(14,503)	-26.56%
Contractual services	252,478	317,323	251,250	254,159	302,518	48,359	19.03%
Operating expenditures	381,845	332,174	520,589	389,427	358,927	(30,500)	-7.83%
Minor equipment	7,256	4,159	4,719	5,447	6,272	825	15.15%
Total Operating expenditures	**1,123,890**	**1,139,231**	**1,262,296**	**1,205,279**	**1,203,981**	**(1,298)**	**-0.11%**
Capital Outlay						**-**	
Miscellaneous equipment	-	213,714	-	-	147,500	147,500	100.00%
Total Capital Outlay	**-**	**213,714**	**-**	**-**	**147,500**	**147,500**	**100.00%**
Total Expenditures by Category	**2,517,040**	**2,830,292**	**2,646,761**	**2,689,816**	**2,797,723**	**107,907**	**4.01%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,633,407	2,612,171	2,629,094	2,654,263	2,653,873	(390)	-0.01%
Charges for services							
Interest	9,018	11,177	15,790	44,000	45,000	1,000	2.27%
Fines & forfeitures							
Other	7,989	13,504	8,379	7,378	5,000	(2,378)	-32.23%
Total Revenue	**2,650,414**	**2,636,852**	**2,653,263**	**2,705,641**	**2,703,873**	**(1,768)**	**-0.07%**
Expenditures:							
Public Works	2,517,040	2,616,578	2,646,761	2,689,816	2,650,223	(39,593)	-1.47%
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects		213,714			147,500		
Total Expenditures	**2,517,040**	**2,830,292**	**2,646,761**	**2,689,816**	**2,797,723**	**107,907**	**4.01%**
Revenue over(under) expenditures	133,374	(193,440)	6,502	15,825	(93,850)	(109,675)	-693.05%
Financing sources (uses):							
Operating transfers in	6,833	7,784	55,586	4,000	5,550	1,550	38.75%
Operating transfers out	(110,000)		(8,000)	(8,000)	(8,000)		
Proceeds from bonds							
Financing sources (uses), net	(103,167)	7,784	47,586	(4,000)	(2,450)	1,550	-38.75%
sources over (under) expenditures	**30,207**	**(185,656)**	**54,088**	**11,825**	**(96,300)**	**(108,125)**	**-914.38%**
Fund balances, beginning	837,248	867,455	681,800	735,888	747,713	11,825	1.61%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	867,455	681,800	735,888	747,713	651,413	(96,300)	-12.88%
Fund Balance % of Expenditures	34.46%	24.09%	27.80%	27.80%	23.28%		

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

ANALYSIS:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Road Use Fund	365,601	331,644	341,066	352,709
TOTAL REVENUES	**365,601**	**331,644**	**341,066**	**352,709**
APPROPRIATION SUMMARY:				
Salaries & Wages	176,499	146,718	150,500	169,471
Employee Benefits & Costs	54,809	46,454	44,010	51,439
Staff Development	4,388	3,976	6,200	6,987
Services & Commodities	129,905	134,496	140,356	124,812
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**365,601**	**331,644**	**341,066**	**352,709**
AUTHORIZED POSITIONS:				
Public Works Director	0.50	0.30	0.50	0.40
Deputy Public Works Director	0.00	0.00	0.00	0.21
Administrative Secretary	0.85	0.85	0.85	0.85
Public Works Coordinator	0.60	0.35	0.35	0.35
Operations Coordinator	0.25	0.25	0.00	0.25
Admin./Finance	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**2.70**	**2.25**	**2.20**	**2.56**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Tanglefoot lane extension: direction and action
2. Annual Street Improvement Program funding
3. Private road policy decision
4. To maintain administrative cost at less than 6% of total department budget.
5. Coordinate the activities of the various divisions of the department.
6. Stormwater Management: Continue to implement and perform all requirements of the NPDES permit.
7. Solid Waste Collection: Continue to perform automated garbage collection and bulky waste pick-up as required by the program.
8. Stormwater Permits Action.
9. Traffic Signal Warrants.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	73	78.145	77.915	77.915
2. Total departmental budget - all funds	$8,000,000	$9,712,816	$9,738,024	$9,738,024
3. Departmental budget for capital improvement projects	$7,500,000	$12,518,284	$13,464,000	$13,464,000
WORKLOAD:				
1. % of time spent on personnel administration	20%	20%	20%	20%
2. % of time spent on fiscal management	15%	15%	15%	15%
3. % of time spent on liaison and coordination activities	20%	20%	20%	20%
4. % of time spent on CIP activities	15%	15%	15%	15%
5. % of time spent on miscellaneous activities	10%	10%	10%	10%
6. % of time spent on garage	20%	20%	20%	20%
PRODUCTIVITY:				
1. Administrative cost as a % of departmental budget	4.57%	3.60%	3.50%	3.50%
2. Administrative personnel as a % of departmental personnel	3.50%	2.90%	2.90%	2.90%
EFFECTIVENESS:				
1. % of program performance objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: ENGINEERING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PROGRAM DESCRIPTION:

To perform administrative and engineering services and provide technical assistance for the Department of Public Works and for other departments of the City as may be required by code and policy.

ANALYSIS:

The Engineering Division's routine duties, as well as long and short-term objectives are listed in Performance Objectives. The long-term objectives listed, i.e. GIS Development, Pavement Management and Storm Water Management are extremely important to the City's overall development. However, the time input to these programs present staffing concerns within the division. For the GIS program, it is estimated to take one person seven to eight years to complete. It is anticipated that public requests for electronically formatted data may eventually require one person full-time.

The Pavement Management program has, at present, two people assigned to the field data collection during the winter months and one person performing data entry at approximately ¼ time. The field data assimilation should be done very three years to insure accurate pavement condition evaluation. The first complete field data assimilation took 4 years. With two people for training, staff is in line with our projected goal of a three year turnaround.

Public Works has manpower and equipment to provide storm sewer maintenance and repair services. An Erosion and Sediment Control Inspector is contracted to provide site plan reviews and enforcement of storm water ordinances in the field.

Engineering has request one full-time draftsperson to help alleviate the staffing shortage.

In addition to the above workload, engineering performs the routine duties as listed under the Performance Objectives including CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects, etc. Engineering also provides engineering and technical assistance for most city departments including Administration, Public Works, Police, Fire and Parks and Recreation. The assistance is in the form of project designs, construction administration, planning, code changes, maps, record information, etc.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	44,025	80,577	45,200	55,969
Road Use Fund	465,792	448,390	412,590	439,970
Sewer Utility Fund	106,029	104,307	112,156	118,416
Capital Projects Fund	222,971	254,363	335,859	361,743
Sewer Capital Projects	18,986	20,577	0	0
TOTAL REVENUES	**857,803**	**908,214**	**905,805**	**976,098**
APPROPRIATION SUMMARY:				
Salaries & Wages	528,858	543,528	573,695	600,952
Employee Benefits & Costs	178,409	177,232	180,918	196,545
Staff Development	7,201	2,715	8,712	7,953
Services & Commodities	143,335	184,739	142,480	170,648
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**857,803**	**908,214**	**905,805**	**976,098**
AUTHORIZED POSITIONS:				
City Engineer	0.96	0.96	0.96	1.00
Public Works Engineer	0.00	0.00	0.00	0.00
Public Works Construction Engineer Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.20
Engineering Technician	1.00	1.00	1.00	1.00
Inspector	4.00	4.00	4.00	4.00
Chief Surveyor	0.00	0.00	0.00	0.00
Secretary	0.30	0.00	0.00	0.00
Surveyor	0.98	0.98	0.98	1.00
Seasonal Workers	2.23	2.23	2.23	2.23
Draftsperson	1.00	1.00	1.00	0.93
TOTAL POSITIONS	**12.47**	**12.17**	**12.17**	**12.36**

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PERFORMANCE OBJECTIVES:

1. Prepare construction plans.
2. Open bids and provide construction project inspection.
3. Inspect all City owned highway bridges and dams bi-annually.
4. Plan review of new developments.
5. Inspection of all paving, sanitary sewer and storm sewer improvements in new developments.
6. Provide maps, records and other documents to other departments and the public.
7. Review traffic operations and maintain records.
8. Infrastructure accounting for GASB#34 compliance.
9. Provide billing information for stormwater utility.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Subdivisions reviewed	20	20	20	20
2. City projects	18	20	20	20
3. Special assessment projects	2	0	1	1
4. Number of highway bridges and culverts	21	21	21	21
5. Number of dams	1	1	1	1
6. # of subdivision lots	325	350	250	250
WORKLOAD:				
1. Project design (hours)	2,000	2,000	2,000	2,000
2. Site plan reviews (hours) SubD and site plan review	500	550	500	500
3. Mapping and records (hours)	3,000	3,500	3,500	3,500
4. Subdivision inspection (hours)	3,000	3,000	3,000	3,000
5. Consultant contract administration (hours & #s)	2,000/20	2,000/20	2,000/20	2,000/20
6. Construction contract administration & inspection (hours & #s)	6,000/15	6,000/15	6,000/15	6,000/15
7. Sewer refunds (man-hours)	250	250	250	250
8. Traffic assistance & grants (hours)	250	250	250	250
PRODUCTIVITY:				
1. Design cost % of construction cost	3.5%	3.5%	3.5%	3.5%
2. Subdivision inspection hours/subdivision	250	250	250	250
3. Subdivision inspection cost/lot served	400	400	400	400
4. Project administration, inspection cost % of construction cost	8.0%	8.5%	8.5%	8.5%
EFFECTIVENESS:				
1. Square yards pavement constructed (consultant/in-house/subdivision)	100,000	200,000	300,000	300,000
2. Feet of sanitary sewer constructed	20,000	20,845	20,000	20,000
3. Feet of storm sewer constructed	10,000	19,000	15,000	15,000
4. Subdivisions inspected	10	13	15	15
5. Projects designed (consultant/in-house)	25	20	20	20
6. Projects constructed	20	9	20	20

PROGRAM NAME: SIDEWALKS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

Provide a safe sidewalk surface during non-ice and snow seasons.

ANALYSIS:

City policy was changed to reflect no assessment for replacement of existing sidewalks. Construction of new sidewalks will still be the responsibility of the developer or builder with a two year warranty. After two years, responsibility rests with the City for repair and replacement of damaged sections. Conversion of most curbs to handicapped ramps was completed three years ago; however, several more years will be necessary to modify existing ramps to the 1:12 (one inch per foot) slope requirements. In the early years of the program, the 1:12 guidelines did not exist so depressed curbs were built at a stepper angle to better handle storm water in the gutter.

In addition, ADA requirements provides for placement of specific truncate domes for the detention surfacing instead of the roughened concrete as required in the past. Notices mailed to property owners and repairs made for property owners now will consist of work where a plumber or homeowners damage the sidewalk or did not backfill a trench properly. Utility companies are sent notices where their construction is involved and usually make the repairs themselves.

City policy is to inspect and repair, at no cost to the resident, 1/5 of sidewalks every year. However, resident call-ins are taken throughout the year and are investigated and placed in the contract if bad enough. This is in lieu of waiting for the normal 5 year turnaround. Residents are required to control ice/snow on walks during winter. Program is working well.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	67,902	63,501	0	0
TOTAL REVENUES	**67,902**	**63,501**	**0**	**0**
APPROPRIATION SUMMARY:				
Salaries & Wages	7,619	7,294	0	0
Employee Benefits & Costs	2,677	1,859	0	0
Staff Development	0	0	0	0
Services & Commodities	57,606	54,348	0	0
Capital Expenditures	0	0	0	0
*Increase of $18,000 for change in sidewalk policy				
TOTAL APPROPRIATIONS	**67,902**	**63,501**	**0**	**0**
AUTHORIZED POSITIONS:				
City Engineer	0.04	0.04	0.04	0.00
Chief Surveyor	0.00	0.00	0.00	0.00
Surveyor	0.02	0.02	0.02	0.00
Seasonal Workers	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.56**	**0.56**	**0.56**	**0.50**

PROGRAM NAME: SIDEWALKS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. Inspect 20% (1/5) of the sidewalks in the city every year.
2. Inspect all sidewalks in and along city property annually.
3. Construct or repair approximately 30 pedestrian ramps at intersections annually.
4. Notify developer of requirement for repair under warranty.
5. Repair defective sidewalks under city control.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Miles of sidewalks	106	107	100	100
2. # of intersections with sidewalks	740	760	800	800
3. # of complaints	12	20	10	10
WORKLOAD:				
1. Inspections - hours	120	100	160	160
2. # of sidewalk miles inspected	22	23	23	23
3. Administer contracts - hours	80	47	40	40
PRODUCTIVITY:				
1. Cost per ramp	$700.00	$685.00	$700.00	$700.00
2. Cost per square foot of repair	$8.00	$8.15	$8.50	$8.50
3. Average cost - repair & replace	$165.00	$384.00	$350.00	$350.00
4. Average cost - mud jacking	n/a	n/a	n/a	n/a
EFFECTIVENESS:				
1. # of pedestrian ramps constructed or reconstructed	30	28	38	38
2. # of notices mailed to property owners	0	0	0	0
3. # of repairs made for property owners	0	0	0	0
4. # of sidewalk injury claims	0	0	0	0
5. # of repairs made along city property	2	2	2	2
6. Square feet of sidewalk replaced	8,500	9,300	10,000	10,000
7. Square feet of sidewalk repaired by mud jacking	0	0	n/a	n/a

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Keep in good repair, the surface, curbs and shoulders of 180 miles of concrete, asphalt, seal coat roadways.
City policy is no crushed rock driving surfaces - all seal coat or better.

ANALYSIS:

Street Section will utilize the hot asphalt patching box for pothole repairs. Mudjacking of residential streets will be by a time and material contract.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	632,228	616,134	624,648	826,067
TOTAL REVENUES	**632,228**	**616,134**	**624,648**	**826,067**
APPROPRIATION SUMMARY:				
Salaries & Wages	284,031	295,465	260,000	343,936
Employee Benefits & Costs	112,168	118,655	136,105	136,914
Staff Development	169	31	1,000	1,000
Services & Commodities	230,170	201,983	227,543	254,717
Capital Expenditures	5,690	0	0	89,500
TOTAL APPROPRIATIONS	**632,228**	**616,134**	**624,648**	**826,067**
AUTHORIZED POSITIONS:				
Deputy Public Works Director, Operations	0.23	0.25	0.20	0.00
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.75	2.00	2.00	2.00
Light Equipment Operator	4.15	5.35	5.35	5.60
Labor\Seasonal	2.00	2.00	2.00	2.00
Operations Coordinator	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**7.88**	**10.35**	**10.30**	**10.35**

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Respond to documented requests for street repair in a prompt and efficient manner.
2. Continue working with the Engineering Division to upgrade concrete street repair and curb repair programs.
3. Administer mud-jack contract.
4. Inspect seal coat contract.
5. Staff will remove and replace bad concrete paving.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total center line miles to maintain	187	195	195	195
2. Total miles of park roadway to maintain	4	4	4	4
3. Miles of alleys to maintain	17	17	17	17
4. Total # of City parking lots to maintain	40	40	40	40
5. Total miles of road shoulder to maintain	10	9	9	9
WORKLOAD:				
1. Miles of annual seal coating	16	14	14	14
2. Cubic yards of concrete applied (panel replacement by staff)	200	200	200	200
3. Miles of park roadway seal coated	2	2	2	2
4. Miles of alleys seal coated	3	3	3	3
5. Tons of rock applied	500	500	500	500
6. Contract mud-jack locations	35	35	35	35
7. Contract steel bridge painting	$0	$0	$0	$0
PRODUCTIVITY:				
1. Average cost per mile of seal coating	$7,700	$7,700	$7,700	$7,700
2. Average cost per mile of street patching	$240	$240	$240	$240
3. Average cost per mud-jack location	$1,000	$1,000	$1,000	$1,000
EFFECTIVENESS:				
1. Seal coating of rural roads as needed	100%	100%	100%	100%
2. Seal coating of Parks parking lots and roads	100%	100%	100%	100%
3. Completion of contracted mud-jack locations	100%	100%	100%	100%
4. Completion of pavement of patchwork delegated to Street Division by Engineering	100%	100%	75%	75%

PROGRAM NAME: SNOW REMOVAL **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove snow and ice in a timely manner to minimize hazardous driving conditions.

ANALYSIS:

The Snow Removal Policy is bare pavement within 18 hours of an average snowfall event of 4"-6". During the winter of 07/08 Public Works crews will continue to perform anti-ice procedures before snow events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. City receives reimbursement from IDOT for this effort. Portions of Belmont Road are maintained by Riverdale with Bettendorf providing reimbursement.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	581,404	598,852	518,742	446,824
TOTAL REVENUES	**581,404**	**598,852**	**518,742**	**446,824**
APPROPRIATION SUMMARY:				
Salaries &Wages	120,295	142,425	178,313	125,145
Employee Benefits & Costs	41,278	48,519	53,100	22,790
Staff Development	831	280	1,950	1,950
Services & Commodities	210,976	407,628	285,379	238,939
Capital Expenditures	208,024	0	0	58,000
TOTAL APPROPRIATIONS	**581,404**	**598,852**	**518,742**	**446,824**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.25	0.25	0.25	0.00
Light Equipment Operator	0.50	0.25	0.25	0.00
TOTAL POSITIONS	**1.25**	**1.00**	**1.00**	**0.50**

PROGRAM NAME: SNOW REMOVAL **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
2. Remove snow and achieve bare pavement policy as set by City Council.
3. Utilize Parks and Engineering staff for cul-de-sacs.
4. Plow alleys when accumulations are four inches or more.
5. Apply anti-icing chemicals prior to snow event when possible.
6. City Inter-governmental agreement with Riverdale has Belmont Road being done by contractor.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Miles of road cleared to bare pavement with each snow	187	195	195	195
2. Inches of snowfall (average)	32	32	32	32
3. # of storm days (average)	30	30	30	30
WORKLOAD:				
1. Total lane miles of snow plowing	414	428	428	428
2. Tons of salt applied	3,100	3,100	3,100	3,100
3. Apply anti-icing chemicals prior to event	10	10	10	10
PRODUCTIVITY:				
1. Cost per lane mile plowed and salted	$1,400	$1,230	$944	$1,179
EFFECTIVENESS:				
1. Average total cost per storm day	$11,728	$11,920	$13,474	$12,890
2. # of legitimate citizen complaints	30	30	30	30
3. Total hours to achieve snow policy	18	18	18	18

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Removal of dirt, litter, and leaves from paved streets and alleys.

ANALYSIS:

Public Works has a goal of sweeping the residential areas four times a year and the downtown (State and Grant Streets) 11 times a year.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund until FY 05/06, Storm Water Utility Fund beginning FY 05/06 Road Use Fund beginning FY 06/07	123,061	141,674	123,133	72,323
TOTAL REVENUES	**123,061**	**141,674**	**123,133**	**72,323**
APPROPRIATION SUMMARY:				
Salaries & Wages	54,906	54,096	51,100	17,923
Employee Benefits & Costs	21,322	20,847	25,415	6,888
Staff Development	0	0	0	0
Services & Commodities	46,833	66,731	46,618	47,512
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**123,061**	**141,674**	**123,133**	**72,323**
AUTHORIZED POSITIONS:				
Light Equipment Operator	1.15	1.15	1.15	0.40
TOTAL POSITIONS	**1.15**	**1.15**	**1.15**	**0.40**

PROGRAM NAME: STREET CLEANING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Sweep 334 curb miles of streets. State and Grant - 11 times per year. Residential streets - 4 times per year.
2. Remove debris from roadways and alleys to avoid damage to vehicles.
3. Flush streets from spills, etc.
4. Sweep up excess rock chips from seal coat operations.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Curb miles to sweep	334	334	334	334
WORKLOAD:				
1. Lane miles of streets swept (residential)	1,843	1,843	1,843	1,843
2. Rounds through residential neighborhoods	6	6	6	4
3. Sweeping of State and Grant Streets - Downtown	14	14	14	11
PRODUCTIVITY:				
1. Cost per lane mile swept	$66.77	$76.87	$66.81	$68.25
EFFECTIVENESS:				
1. Days between residential sweepings (in season)	40	40	40	50
2. Days between State/Grant street sweepings (in season)	21	21	21	30

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a five-year period. The installation of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: signal at 17th Street and Grant Street, upgrade of intersection at Middle Road and Devils Glen Road, and repair of poles and mast arms at Spruce Hills Drive and 18th Street and at 18th Street and Middle Road.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	384,524	403,594	414,104	422,253
TOTAL REVENUES	**384,524**	**403,594**	**414,104**	**422,253**
APPROPRIATION SUMMARY:				
Salaries & Wages	87,601	97,860	102,000	101,198
Employee Benefits & Costs	27,898	29,246	30,571	30,353
Staff Development	1,049	945	3,777	3,777
Services & Commodities	267,976	275,543	277,756	286,925
Capital Expenditures				
TOTAL APPROPRIATIONS	**384,524**	**403,594**	**414,104**	**422,253**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.50
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. Devils Glen Road and Middle Road (renovation of intersection)
   b. 17th Street and Grant Street
   c. Video Detection at I-74 and Middle Rd.
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads
4. Install yellow LED lamps for all traffic signals (final year of project).
5. Install and update Opticom Systems (3rd year of project, finish this year).

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of traffic signals/street lights	270	290	290	320
2. # of traffic controllers	47	49	49	51
3. # of traffic boxes, poles and arms	252	262	262	270
4. # of signal maintenance requests annually	210	210	210	198
5. # of hours traffic signals inoperative	10	10	10	12
6. # of Opticom signals	47	49	49	51
7. # of street lights power company owned	2,000	2,175	2,175	2,240
WORKLOAD:				
1. # of signals/street lights repaired	460	470	470	525
2. # of traffic controllers replaced	2	2	2	3
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,410	4,520	4,520	4,520
5. # of new opticom signals installed	3	0	0	0
6. Opticom signals maintained	47	49	49	51
PRODUCTIVITY:				
1. Program cost per capita	$12.29	$12.90	$12.55	$12.80
2. Cost per traffic controller replaced	$5.25	$5.25	$5.25	$5.25
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	190	210	210	210
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$11,000	$11,000	$11,000	$11,000
2. % of time signals on-line and operating as programmed	99.6%	99.6%	99.6%	99.6%

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install, paint and maintain traffic signs, street name signs and pavement markings.

ANALYSIS:

Public Works continues to inventory signs that have been placed throughout the City with electronic software. Public Works is currently replacing old U-Posts with Square posts and anchor systems. The painting of white and yellow lines throughout the City will be contracted as in the past. The process of changing over thte old street names with new high intensity street names will continue one section at a time. Two parallel line crosswalks changing with paint to a continental crosswalk.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	157,592	151,096	192,091	175,855
TOTAL REVENUES	**157,592**	**151,096**	**192,091**	**175,855**
APPROPRIATION SUMMARY:				
Salaries & Wages	56,516	55,538	67,500	53,037
Employee Benefits & Costs	20,195	19,279	20,973	18,058
Staff Development	0	0	651	651
Services & Commodities	80,881	76,279	102,967	104,109
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**157,592**	**151,096**	**192,091**	**175,855**
AUTHORIZED POSITIONS:				
Sign Technician	1.00	1.00	1.00	1.00
Summer Help	0.25	0.25	0.25	0.25
Manager	0.15	0.25	0.00	0.00
TOTAL POSITIONS	**1.40**	**1.50**	**1.25**	**1.25**

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Continue replacing faded 24" engineering grade stop signs with 30" V.I.P. grade stop signs.
2. Continue replacing street signs at residential streets with 9" signs in accordance with federal guidelines.
3. Paint long line pavement marking and crosswalks.
4. Paint all crosswalks at least once a year; some twice a year.
5. Recover data from the field to continue a computerized inventory of signs.
6. Keep up with demands from all City departments as requested.
7. Coordinate with department heads and Police to provide signs and traffic control for special events, i.e. Halloween, 4th of July, Homecoming, etc.
8. Various other jobs painting parking lots, curbs, medians, hash marks in road painted medians, type III barricades.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Paint intersection with crosswalk	72	75	75	77
2. Painted miles to maintain	88	90	93	93
3. Stop signs to be maintained	1,600	1,620	1,622	1,632
WORKLOAD:				
1. Crosswalks painted (intersections)	276	280	280	282
2. Lane miles painted	82	84	93	93
3. Signs maintained/replaced	650	650	650	650
4. Recover field data for sign inventory	50%	95%	95%	95%
5. Signs requested by other departments	175	175	180	200
PRODUCTIVITY:				
1. # of 24" stop signs replaced with 30"	30	15	20	15
2. # of replaced faded or knocked down signs	55	55	150	276
EFFECTIVENESS:				
1. % of stop signs replaced annually	10%	10%	10%	10%

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove dead trees from City right-of-way and cut brush from City owned creek banks, ditches and near public buildings.

ANALYSIS:

Trees that are on City right-of-ways are the responsibility of Public Works for removal and hauling away. Smaller trees will be removed by staff. Larger diameter trees can be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Road Use Fund	23,482	7,622	14,829	12,179
TOTAL REVENUES	**23,482**	**7,622**	**14,829**	**12,179**
APPROPRIATION SUMMARY:				
Salaries & Wages	9,606	-507	2,300	0
Employee Benefits & Costs	3,267	992	350	0
Staff Development	0	0	0	0
Services & Commodities	10,609	7,137	12,179	12,179
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**23,482**	**7,622**	**14,829**	**12,179**
AUTHORIZED POSITIONS:				
Light Equipment Operator	0.20	0.20	0.00	0.00
TOTAL POSITIONS	**0.20**	**0.20**	**0.00**	**0.00**

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove dead and dangerous trees from the City right-of-way.
2. Remove down trees and branches from roadways and alleys after storms.
3. Clean ditches in rural areas.
4. Remove trees from culvert openings for proper drainage.
5. Remove trees fallen into creeks.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of tree removal requests	20	20	20	20
2. Miles of creek bank/ditches to be maintained	5	5	5	5
WORKLOAD:				
1. Hours spent on removing brush	420	420	420	420
2. Trees removed by contract	12	12	12	12
3. Trees removed by City crews	5	5	5	5
PRODUCTIVITY:				
1. Program cost per capita	$0.75	$0.24	$0.45	$0.38
EFFECTIVENESS:				
1. % of trees removed upon request	100%	100%	100%	100%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $528,500. Budget requests will generate $549,659 in expenditures in FY 2007/08.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to decline by $21,159 to $54,167 by the end of FY 2007/08.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Public Works Administration	351,985	365,600	331,645	341,066	352,709	11,643	3.41%
Engineering	478,822	465,792	448,390	412,590	439,970	27,380	6.64%
Sidewalk Operations	78,431	67,902	63,501	-	-	-	
Street Maintenance	461,233	626,537	616,134	624,648	736,567	111,919	17.92%
Snow Removal	453,402	373,380	598,852	518,742	388,824	(129,918)	-25.04%
Street Cleaning	97,759	123,062	-	123,133	72,323	(50,810)	
Traffic Signs & Markings	148,674	157,591	151,096	192,091	175,855	(16,236)	-8.45%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	30,656	23,482	7,622	14,829	12,179	(2,650)	-17.87%
Trees & Roadway Maintenance	43,256	28,708	25,928	48,613	49,543	930	1.91%
Traffic Signals	372,822	384,524	403,593	414,104	422,253	8,149	1.97%
Public Works	**2,517,040**	**2,616,578**	**2,646,761**	**2,689,816**	**2,650,223**	**(39,593)**	**-1.47%**
Capital Outlay	**-**	**213,714**	**-**	**-**	**147,500**	**147,500**	
Total Expenditures by Function	**2,517,040**	**2,830,292**	**2,646,761**	**2,689,816**	**2,797,723**	**107,907**	**4.01%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	927,000	977,297	894,856	918,000	950,337	32,337	3.52%
Part-time/Temporary Employees	12,077	7,239	-	-	-	-	
Contract help	5,004	6,061	10,550	20,000	20,800	800	4.00%
Overtime	42,181	37,604	47,705	78,400	46,350	(32,050)	-40.88%
Retirement contributions	138,403	155,715	145,344	173,159	164,609	(8,550)	-4.94%
Health, Dental, Life Insurance	210,201	223,881	210,580	213,800	186,798	(27,002)	-12.63%
Other pay	58,284	69,550	75,430	81,178	77,348	(3,830)	-4.72%
Total Salaries & Benefits	**1,393,150**	**1,477,347**	**1,384,465**	**1,484,537**	**1,446,242**	**(38,295)**	**-2.58%**
Operating expenditures							
Staff development (Conferences, travel & training)	12,737	10,062	6,862	18,905	18,373	(532)	-2.81%
Repair, maintenance & utilities	423,804	426,492	424,276	482,741	477,794	(4,947)	-1.02%
Risk Management	45,770	49,021	54,600	54,600	40,097	(14,503)	-26.56%
Contractual services	252,478	317,323	251,250	254,159	302,518	48,359	19.03%
Operating expenditures	381,845	332,174	520,589	389,427	358,927	(30,500)	-7.83%
Minor equipment	7,256	4,159	4,719	5,447	6,272	825	15.15%
Total Operating expenditures	**1,123,890**	**1,139,231**	**1,262,296**	**1,205,279**	**1,203,981**	**(1,298)**	**-0.11%**
Capital Outlay						**-**	
Miscellaneous equipment	-	213,714	-	-	147,500	147,500	100.00%
Total Capital Outlay	**-**	**213,714**	**-**	**-**	**147,500**	**147,500**	**100.00%**
Total Expenditures by Category	**2,517,040**	**2,830,292**	**2,646,761**	**2,689,816**	**2,797,723**	**107,907**	**4.01%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	510,847	545,051	415,822	477,937	515,000	37,063	7.75%
Charges for services							
Interest	555	415	7,087	14,000	12,000	(2,000)	-14.29%
Fines & forfeitures							
Other	6,595	9,927	18,741	1,209	1,500	291	24.07%
Total Revenue	**517,997**	**555,393**	**441,650**	**493,146**	**528,500**	**35,354**	**7.17%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	526,682	562,921	462,867	491,437	549,659	58,222	11.85%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**526,682**	**562,921**	**462,867**	**491,437**	**549,659**	**58,222**	**11.85%**
Revenue over(under) expenditures	(8,685)	(7,528)	(21,217)	1,709	(21,159)	(22,868)	-1338.09%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	-	-	-		-	
sources over (under) expenditures	**(8,685)**	**(7,528)**	**(21,217)**	**1,709**	**(21,159)**	**(22,868)**	**-1338.09%**
Fund balances, beginning	111,047	102,362	94,834	73,617	75,326	1,709	2.32%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	102,362	94,834	73,617	75,326	54,167	(21,159)	-28.09%
Fund Balance % of Expenditures	19.44%	16.85%	15.90%	15.33%	9.85%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: SECTION 8**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

It is still unknown what 2008 will bring. Changes were made in 2007 to reduce our per unit cost.

At this point, to increase program utilization as encouraged by HUD, we will continue to use the increased payment standards implemented last year. The increase of payment standards to 110% of approved area Fair Market Rents increases voucher utilization by bringing our current payment standards more in line with actual rents in Bettendorf and matching our neighboring communities thereby opening up portability options.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	545,051	415,822	477,937	515,000
Interest	415	7,088	14,000	12,000
Miscellaneous	9,927	18,550	1,209	1,500
TOTAL REVENUES	**555,393**	**441,460**	**493,146**	**528,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	38,553	42,248	46,504	45,859
Employee Benefits & Costs	16,156	16,590	17,711	17,396
Staff Development	528	528	3,550	3,550
Services & Commodities	507,683	403,501	423,672	482,854
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**562,920**	**462,867**	**491,437**	**549,659**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	0.90	0.90	1.00	1.00
Accountant	0.00	0.00	0.02	0.02
Manager of Accounting	0.09	0.04	0.01	0.01
TOTAL POSITIONS	**0.99**	**0.94**	**1.03**	**1.03**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: SECTION 8**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 85% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on annual SEMAP (Section 8 Management Assessment Program) evaluation.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	216	216	208	188
3. # of applications processed	0	0	20	20
4. # of program violations investigated	18	18	20	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	98	90	90	90
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	98	90	90	90
4. Total # of interim eligibility reviews	70	70	70	70
5. Total annual inspections of Section 8 units	98	90	90	90
6. Total site visits	150	150	90	90
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded) (per n	$480	$459	$465	$465
2. Revenue recovered from fraud cases (actual numbers)	$7,564	$7,564	$6,424	$6,424
EFFECTIVENESS:				
1. Annual lease up rate	98%	90%	94%	94%
2. % of program violations prosecuted	1	1	1	1
3. % of funds recovered from fraud	85%	85%	85%	85%
4. # of tenant/landlord disputes resolved	5	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $361,200 in revenues in FY 2007/08.

Estimated Ending Fund Balance

The projected ending fund balance at the end of FY 2007/08 is estimated to be $(46,550) due to amending the FY 06/07 after the adoption of the budget for FY 07/08. Land sales were reduced by $265,000. The Mayor and Council are considering alternative revenue sources to fund this program. The following is an estimated cashflow for the fund:

	FY 2005/06 Actual	FY 2006/07 Actual	Optimistic FY 2007/08 Adopted	Conservative FY 2007/08 Estimate
Cash balance beginning July 1	457,132	10,942	123,126	123,126
Interest	2,327	6,829	1,200	1,200
Rents & leases	28,004	18,337	-	-
Sale of property (Ace Radiator)	-	196,016	-	-
Refunds & reimbursements (BDC funding)	-	8,474	160,000	
Transfers in from TIF's (Grafco)	89,546	52,828	-	-
Transfer in from Gaming - Lindquist property	953,818	-	-	-
Miscellaneous	34,001	39,022	200,000	200,000
Total Revenues	**1,107,696**	**321,506**	**361,200**	**201,200**
Salaries & benefits	(125,496)	(131,362)	(147,222)	(147,222)
Travel & conferences	(4,067)	(4,390)	(40,000)	(40,000)
operating expenditures	(71,288)	(7,974)	(19,190)	(18,000)
Marketing expenses	-	-	(45,000)	(45,000)
Other professional services	(3,569)	(10,008)	(25,000)	(25,000)
Chamber of Commerce Business Retention	(30,000)	(30,000)	(30,000)	(30,000)
Property taxes	(25,497)	(25,588)	(12,000)	(12,000)
Underground Storage tank removal - Plaza bldg	(11,963)	-	-	-
Site clean-up - Koellner	(4,019)	-	-	-
Property acquisition Ace Radiator	(321,261)	-	-	-
Property acquisition Lindquist	(956,726)	-	-	-
Property acquisition	-	-	(200,000)	(200,000)
Transfer out to CIP - Community Entrance signs	-	-	(10,000)	(10,000)
Total expenditures	**(1,553,886)**	**(209,322)**	**(528,412)**	**(527,222)**
Cash balance ending June 30	**10,942**	**123,126**	**(44,086)**	**(202,896)**

Economic Development Funds Fiscal Year 2007/2008

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Community & Economic Development							
Economic Development	52,821	380,956	248,964	216,482	345,534	129,052	
Bettendorf Fund	199,788	43,126	12,366	40,000	-	(40,000)	-100.00%
Community & Economic Development	**252,609**	**424,082**	**261,330**	**256,482**	**345,534**	**89,052**	**34.72%**
Capital Outlay	**487,683**	**280,634**	**1,277,987**	**-**	**200,000**	**200,000**	
Total Expenditures by Function	**740,292**	**704,716**	**1,539,317**	**256,482**	**545,534**	**289,052**	**112.70%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	9,344	30,888	101,536	109,736	114,861	5,125	4.67%
Retirement contributions	1,253	4,460	14,163	16,108	17,271	1,163	7.22%
Health, Dental, Life Insurance	2,476	3,267	10,503	12,075	10,890	(1,185)	-9.81%
Other pay	-	-	-	-	4,200	4,200	
Total Salaries & Benefits	**13,073**	**38,615**	**126,202**	**137,919**	**147,222**	**9,303**	**6.75%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,033	1,375	4,067	1,810	50,500	48,690	2690.06%
Repair, maintenance & utilities	896	366	1,304	1,965	800	(1,165)	-59.29%
Property Tax	6,192	40,331	25,497	25,588	12,000	(13,588)	-53.10%
Loans & community development programs	5,240	140,000	-	-	50,000	50,000	
Contractual services	225,175	203,320	103,961	88,500	84,312	(4,188)	-4.73%
Operating expenditures	1,000	76	319	700	700	-	0.00%
Total Operating expenditures	**239,536**	**385,468**	**135,148**	**118,563**	**198,312**	**79,749**	**67.26%**
Capital Outlay							
Land acquisition	487,683	280,633	1,277,987	-	200,000	200,000	
Total Capital Outlay	**487,683**	**280,633**	**1,277,987**	**-**	**200,000**	**200,000**	
Total Expenditures by Category	**740,292**	**704,716**	**1,539,337**	**256,482**	**545,534**	**289,052**	**112.70%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental		140,000					
Charges for services							
Interest	36,259	32,077	33,522	27,704	1,200	(26,504)	-95.67%
Fines & forfeitures							
Other	165,611	160,190	20,982	83,474	360,000	276,526	
Total Revenue	**201,870**	**332,267**	**54,504**	**111,178**	**361,200**	**250,022**	**224.88%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	252,609	424,082	261,331	256,482	345,534	89,052	34.72%
General Government							
Debt service							
Capital Projects	487,683	280,633	1,277,987	-	200,000	200,000	
Total Expenditures	**740,292**	**704,715**	**1,539,318**	**256,482**	**545,534**	**289,052**	**112.70%**
Revenue over(under) expenditures	(538,422)	(372,448)	(1,484,814)	(145,304)	(184,334)	(39,030)	26.86%
Financing sources (uses):							
Operating transfers in			953,818			-	
Operating transfers out		-	-		(10,000)	(10,000)	
Other financing sources		300,000	13,020	196,016			
Financing sources (uses), net	-	300,000	966,838	196,016	(10,000)	(206,016)	-105.10%
sources over (under) expenditures	**(538,422)**	**(72,448)**	**(517,976)**	**50,712**	**(194,334)**	**(245,046)**	**-483.21%**
Fund balances, beginning	1,225,918	687,496	615,048	97,072	147,784	50,712	52.24%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	687,496	615,048	97,072	147,784	(46,550)	(194,334)	-131.50%
Fund Balance % of Expenditures	92.87%	87.28%	6.31%	57.62%	-8.53%		

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION:

Develop and implement marketing and assistance programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road, I-80 and Middle Road Corridors.

ANALYSIS:

The marketing of the Smart21 designation received from the Intelligent Community Forum, determining a direction for the former Eagles Building and constructing the Bettendorf Event Center are Top Priorities of the Mayor and City Council for 2007, while High Priorities listed are creating a third hotel along with a waterpark, furthering the MirrorImage strategic plan with the City of Moline and installing Wayfinding signage throughout the city. The Economic Development Department has partial or full responsibilities in all of these initiatives along with the overall marketing of Bettendorf, assemblage of properties to market and fundraising for the Bettendorf Development Corporation.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Intergovernmental	140,000	0	0	0
Interest/Use of Money	31,543	32,558	26,004	0
Miscellaneous Revenue	5,440	0	234,490	160,000
Sale of Ground	300,000	13,020	0	0
Loan Repayments	149,750	0	0	0
Transfers-In	0	953,818	0	0
TOTAL REVENUES	**626,733**	**999,396**	**260,494**	**160,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	30,888	101,536	109,736	114,861
Employee Benefits & Costs	7,727	24,666	28,183	32,361
Staff Development	1,375	2,878	1,810	50,000
Services & Commodities	340,966	119,884	76,753	147,812
Capital Expenditures/Land Acquisition	280,634	1,277,987		
Loans (RLF Origination)/Other				0
Transfers Out			0	10,000
TOTAL APPROPRIATIONS	**661,590**	**1,526,951**	**216,482**	**355,034**
AUTHORIZED POSITIONS:				
Economic Development Director	0.00	1.00	1.00	1.00
Executive Secretary	0.00	0.00	0.15	0.10
TOTAL POSITIONS	**0.00**	**1.00**	**1.15**	**1.10**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To implement an Economic Development Strategy and Policy Direction.
2. Downtown Vision and Master Plan, including Streetscape Plan, East Gateway Greenspace
3. Business Retention: Funding Performance Monitoring and Report
4. Quad Cities Development Group Participation
5. "Lime Pile" Property Sale Direction
6. SMART 21 Cities Recognition: Marketing
7. Eagles Building Direction and Plan "B"
8. Director position and funding
9. Event Center funding and construction
10. Third hotel project with amenities including spa and water park
11. To work with the QCDG and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
12. To bring 10 new business and 300 new jobs to Bettendorf over the next 5 years.
13. To develop 10 assistance package proposals per year that hopefully attract prospects to the City.
14. To provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
15. To acquire and market property within the I-80 and Middle Road Corridor.
16. To assist with redevelopment of the area surrounding Duck Creek Plaza and Cumberland Square.
17. B.D.C. Fundraising
18. To undertake an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	5	5	5
2. # of commercial prospect inquiries received	30	30	30	20
3. # of requests for economic development loans and grants received	5	5	5	5
4. # of economic development urban renewal districts	6	6	6	6
5. Total # of acres of land owned by the City - available for development	10	0	0	6
6. Store fronts in commercial corridor needing improvements	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	75	75	75	50
2. # of presentations made	40	40	40	50
3. # of prospects sent proposals	25	25	25	35
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$12.18	$7.96	$6.56	$10.76
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	100	100	101	100
2. Commercial/Industrial property tax base increase over last year	$5.7M	$5.4M	$48.7M	$10M
3. Total $ of economic development loans outstanding	$250,000	$250,000	$250,000	$0
4. % of improvements to buildings completed	N/A	N/A	N/A	N/A
5. Total of$ Economic Development Accounts Receivable	$0	$0	$0	$0

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $22,500 in FY 20007/08.

Estimated Ending Fund Balance

By the end of FY 2007/08 the fund is estimated to have a balance of $93,668.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Safety							
D.A.R.E.	2,459	-	-	-		-	
Drug Seizure	912	11,620	5,000	3,000	3,000	-	
Federal Drug Seizure	-	-	27,089	-		-	0.00%
Chaplain's Petty Cash	5,005	8,755	4,725	7,500	7,500	-	0.00%
Public Safety	**8,376**	**20,375**	**36,814**	**10,500**	**10,500**	**-**	**0.00%**
Capital Outlay	**-**	**-**	**22,796**	**35,000**	**12,000**	**(23,000)**	
Total Expenditures by Function	**8,376**	**20,375**	**59,610**	**45,500**	**22,500**	**(23,000)**	**-50.55%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)	8,376	20,375				-	
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures			4,725	7,500	7,500		
Minor equipment			32,089	3,000	3,000		
Total Operating expenditures	**8,376**	**20,375**	**36,814**	**10,500**	**10,500**	**-**	**0.00%**
Capital Outlay							
Miscellaneous equipment	-		22,796	35,000	12,000	(23,000)	-65.71%
Total Capital Outlay	**-**	**-**	**22,796**	**35,000**	**12,000**	**(23,000)**	**-65.71%**
Total Expenditures by Category	**8,376**	**20,375**	**59,610**	**45,500**	**22,500**	**(23,000)**	**-50.55%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	14,022		24,980				
Charges for services							
Interest	555	430	2,689	8,150	8,200	50	0.61%
Fines & forfeitures							
Other	2,309	31,303	116,947	12,000	12,000	-	0.00%
Total Revenue	**16,886**	**31,733**	**144,616**	**20,150**	**20,200**	**50**	**0.25%**
Expenditures:						-	
Public Safety	22,647	22,782	36,814	10,500	10,500	-	0.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects			22,796	35,000	12,000		
Total Expenditures	**22,647**	**22,782**	**59,610**	**45,500**	**22,500**	**(23,000)**	**-50.55%**
Revenue over(under) expenditures	(5,761)	8,951	85,006	(25,350)	(2,300)	23,050	-90.93%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(4,478)	(5,000)	(3,644)				
Proceeds from bonds							
Financing sources (uses), net	(4,478)	(5,000)	(3,644)	-	-		
sources over (under) expenditures	**(10,239)**	**3,951**	**81,362**	**(25,350)**	**(2,300)**	**23,050**	**-90.93%**
Fund balances, beginning	46,244	36,005	39,956	121,318	95,968	(25,350)	-20.90%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	36,005	39,956	121,318	95,968	93,668	(2,300)	-2.40%
Fund Balance % of Expenditure	158.98%	175.38%	203.52%	210.92%	416.30%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Donation	10,911	5,098	8,000	8,000
Interest	212	358	900	900
TOTAL REVENUES	**11,123**	**5,456**	**8,900**	**8,900**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	8755	4725	7500	7500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**8,755**	**4,725**	**7,500**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	31,275	31,275	31,275	31,275
2. Requests for assistance	45	45	45	45
3. # of chaplains	6	6	6	6
WORKLOAD:				
1. # of individuals and families assisted	70	70	70	70
2. # of meals provided	16	16	16	16
3. # of lodgings provided	16	16	16	16
4. # of motorists provided with fuel	11	11	11	11
5. Transportation (other)	10	10	10	10
6. Counseling	11	11	11	11
PRODUCTIVITY:				
1. Average $ of individual assistance	$35	$35	$35	$36
2. Donations	$10,911	$5,098	$8,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	70%	70%	70%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	218	144	300	250
Seizure Revenue	1,628	1,837	2,000	2,000
Miscellaneous Revenue	0	0	0	0
TOTAL REVENUES	**1,846**	**1,981**	**2,300**	**2,250**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	11,620	5,000	3,000	3,000
Capital Expenditures	0	0	0	0
Transfer Out / General Fund	5,000	0	0	0
TOTAL APPROPRIATIONS	**16,620**	**5,000**	**3,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$40,000	$40,000	$40,000	$40,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$40,000	$40,000	$40,000	$40,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$15,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$20,000	$20,000	$20,000	$20,000

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $37,100 of State of Iowa grants, $38,100 in interest earnings and $50,000 of miscellaneous donations in FY 2007/08. Expenditures are budgeted at $36,117 for operating supplies and $64,846 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2007/08 is projected at $634,616..

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	54,118	52,745	65,490	77,767	37,100	(40,667)	-52.29%
Charges for services							
Interest	6,278	10,918	16,686	40,100	38,100	(2,000)	-4.99%
Fines & forfeitures							
Other	71,139	98,827	94,399	56,000	50,000	(6,000)	-10.71%
Total Revenue	**131,535**	**162,490**	**176,575**	**173,867**	**125,200**	**(48,667)**	**-27.99%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	18,381	73,908	103,746	45,863	36,117	(9,746)	-21.25%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	74,021	48,119	75,875	92,353	64,846	(27,507)	-29.78%
Total Expenditures	**92,402**	**122,027**	**179,621**	**138,216**	**100,963**	**(37,253)**	**-26.95%**
Revenue over(under) expenditures	39,133	40,463	(3,046)	35,651	24,237	(11,414)	-32.02%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net sources over (under) expenditures	**39,133**	**40,463**	**(3,046)**	**35,651**	**24,237**	**(11,414)**	**-32.02%**
Fund balances, beginning	498,178	537,311	577,774	574,728	610,379	35,651	6.20%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	537,311	577,774	574,728	610,379	634,616	24,237	3.97%
Fund Balance % of Expenditures	581.49%	473.48%	319.97%	441.61%	628.56%		

PROGRAM NAME: OPEN ACCESS **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: LIBRARY ACCESS**

PROGRAM DESCRIPTION:

Money received from the State of Iowa for loaning library materials to non-residents. Reimbursement is currently $.33 per item loaned.

ANALYSIS:

Open Access helps the library recover the cost of serving non-residents. The program pays postage to return materials and a fluctuating amount per item loaned to Iowans who do no live in Bettendorf. The primary initiative of this fund is the purchase of materials to lend.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	22,557	24,622	48,237	25,000
Interest	5,204	7,416	18,000	16,000
TOTAL REVENUES	**27,761**	**32,038**	**66,237**	**41,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	1,629	0	0	0
Services & Commodities	28,509	29,156	10,945	10,945
Capital Expenditures	15,197	13,989	43,607	16,000
Transfers & Other	0	0		
TOTAL APPROPRIATIONS	**45,335**	**43,145**	**54,552**	**26,945**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: OPEN ACCESS **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Utilize funds to build the collection.
2. Replace all items lost by lending to non-residents.
3. Fund special projects.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,800,000	2,800,000	2,800,000	2,800,000
WORKLOAD:				
1. Non-resident circulation (Iowa)	129,590	177,864	140,000	160,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,915	9,915
EFFECTIVENESS:				
1. Open access revenue received	22,000	39,221	30,000	48,235

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Contributions from library users, memorials and grants.
Money is invested by the City, interest earned is applied to account. Funds are used for the benefit of the library.

ANALYSIS:

The Gift Fund receives unsolicited donations, memorials and grants. Expenditures are for training, supplies, programming and grant purposes. This year it will receive and expend funds for One Book, One Bettendorf.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Donations/Grants	98,827	94,399	56,000	50,000
Interest	2,535	3,879	9,500	10,000
TOTAL REVENUES	**101,362**	**98,278**	**65,500**	**60,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	915	1015	2000	2000
Services & Commodities	40,102	69,250	10,000	15,000
Capital Expenditures	15,043	28,648	30,000	30,000
TOTAL APPROPRIATIONS	**56,060**	**98,913**	**42,000**	**47,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fund at least 10 programs.
2. Fund civic participation of two staff members.
3. Purchase at lease $2,000 of print materials.
4. Fund additional staff training.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Contributions received	$98,827	$94,399	$90,000	$75,000
2. Interest earned	$2,535	$3,879	$2,000	$1,800
EFFECTIVENESS:				
1. # of programs funded	30	30	30	30
2. $ value of items purchased and programs funded	$56,060	$98,913	$57,000	$57,000
3. # of items purchased	100	100	100	100

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The State Library of Iowa subsidizes each interlibrary loan at the rate of $1.50 per item.

ANALYSIS:

These funds from the State Library of Iowa help cover the cost of lending materials to other libraries. The funds are used to purchase materials for the collection.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Interlibrary Loan Reimbursement	0	3,000	4,000	4,000
Interest	335	526	1,300	1,200
TOTAL REVENUES	**335**	**3,526**	**5,300**	**5,200**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	1,951	1,733	3,000	3,000
TOTAL APPROPRIATIONS	**1,951**	**1,733**	**3,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Use interlibrary loan subsidy to fortify the juvenile, non-fiction, and fiction collection.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of interlibrary loan requests	20,782	25,728	20,000	24,000
WORKLOAD:				
1. # of items loaned	26,820	30,752	25,000	28,000
2. # of items borrowed	26,769	36,567	25,000	34,000
PRODUCTIVITY:				
1. Average staff time to loan materials	8 min.	8 min.	8 min.	8 min.
EFFECTIVENESS:				
1. Amount of subsidy received ($1.50 each)	$3,000	$4,777	$3,000	$4,000

PROGRAM NAME: KAKERT ESTATE **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: KAKERT ESTATE**

PROGRAM DESCRIPTION:

A bequest to the public library. The principle is invested by the City and the interest earned is expended with approval of Library Board of Trustees.

ANALYSIS:

The Kakert Fund is invested and the Board of Trustees expends the interest earned for special projects. Primary objectives are training, web support, staff recognition and small improvements.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Interest	2,313	3,633	8,500	8,500
Miscellaneous	0	0	0	0
TOTAL REVENUES	**2,313**	**3,633**	**8,500**	**8,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	2,000	2,000	2,000
Services & Commodities	202	0	4,234	1,000
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**202**	**2,000**	**6,234**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PERFORMANCE OBJECTIVES:

1. Fund the staff recognition program.
2. Fund the Norman Kelison Scholarship.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Interest earned	$2,313	$3,633	$8,500	
EFFECTIVENESS:				
1. Staff recognition program held	1	1	1	1
2. Scholarship given	1	1	1	1

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PROGRAM DESCRIPTION:

Enrich Iowa is an appropriation from the state to public libraries based on services and population and intended to be used to improve the library.

ANALYSIS:

Enrich Iowa funds are direct aid to the library from the State of Iowa. The major initiatives are purchase of e-books and marketing.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Revenue	30,189	37,869	25,530	8,100
Interest	530	1,233	2,800	2,400
TOTAL REVENUES	**30,719**	**39,102**	**28,330**	**10,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	3000	0
Services & Commodities	15,928	31,381	27,930	19,418
Capital Expenditures	1,975	2,451	1,500	1,600
TOTAL APPROPRIATIONS	**17,903**	**33,832**	**32,430**	**21,018**

AUTHORIZED POSITIONS:

TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: ENRICH IOWA **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: ENRICH IOWA**

PERFORMANCE OBJECTIVES:

1. Purchase e-books
2. Support the marketing plan of the library

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Number of E-Books registrations	179	190	200	
WORKLOAD:				
PRODUCTIVITY:				
1. Funds received	$8,700	$8,700	$8,100	$8,700
EFFECTIVENESS:				
1. Number of E-Books purchased		Four hundred	Four hundred	Four hundred

Parks Funds

These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

The City Tree Planting Program provides funding for the planting and maintenance of trees on public property throughout the City. Funds are also allocated to educational and marketing efforts designed to promote proper tree planting and care techniques. The Trees 'R Us committee provides a significant amount of volunteer assistance in these areas. The Tree Board, appointed by the Park Board, is responsible for financial oversight of the fund. The Road Use fund provides $8,000 annually to the fund. Revenue is also received from grants and donations.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The City Beautification Program is funded annually by gaming revenue. In FY 2007/08 $85,000 will be transferred to this fund which will be used for various landscaping maintenance and improvement projects on public property throughout the City. The program is managed by the Parks Maintenance Manager. A majority of the work is contracted to outside vendors.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2007/08 is $193,566.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	1,000	1,000	2,000			-	
Charges for services							
Interest	1,753	3,187	5,786	14,500	14,000	(500)	-3.45%
Fines & forfeitures							
Other	20,255	14,079	14,839	6,000	6,000	-	0.00%
Total Revenue	**23,008**	**18,266**	**22,625**	**20,500**	**20,000**	**(500)**	**-2.44%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation						-	
Community & Economic Development	72,645	69,366	92,041	104,568	99,268	(5,300)	-5.07%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**72,645**	**69,366**	**92,041**	**104,568**	**99,268**	**(5,300)**	**-5.07%**
Revenue over(under) expenditures	(49,637)	(51,100)	(69,416)	(84,068)	(79,268)	4,800	-5.71%
Financing sources (uses):							
Operating transfers in	80,000	85,000	93,000	93,000	93,000	-	0.00%
Operating transfers out	(2,580)	(2,180)	(1,090)	(22,600)	(2,600)	20,000	-88.50%
Proceeds from bonds							
Financing sources (uses), net	77,420	82,820	91,910	70,400	90,400	20,000	28.41%
sources over (under) expenditures	**27,783**	**31,720**	**22,494**	**(13,668)**	**11,132**	**24,800**	**-181.45%**
Fund balances, beginning	114,105	141,888	173,608	196,102	182,434	(13,668)	-6.97%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	141,888	173,608	196,102	182,434	193,566	11,132	6.10%
Fund Balance % of Expenditures	195.32%	250.28%	213.06%	174.46%	194.99%		

Police Pension Excess Fund

Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan, which may be used by the City to meet future pension funding requirements as prescribed by law.

Estimated Ending Fund Balance

An ending fund balance of $668,115 is projected for the Police Pension Excess Fund in FY 2007/08.

The following chart shows the estimated future plans for the remainder of the fund balance and the projected increase in the tax levy rate after the funds are drawn down.

City of Bettendorf
Police & Fire Pension Funding Sources
FY 07/08 Budget

Fiscal Year	Estimated Employer Contribution	Interest Earnings Transferred from Pension Fund	Tax Levy for Pension $.19977	Pension Supported through General Fund Levy	Estimated Draw Down on Pension Reserves	Projected Ending Fund Balance	Transfer in from Gaming	$ Increase Pension Levy	Pension Levy Rate after TRANSFER from Debt Service	Total Transfer of levy from Debt Service
2005/06	949,162	89,133	245,106	541,985	72,938	1,677,572	-	0	$ 0.19777	$ -
2006/07	975,700	70,000	254,704	277,787	373,209	1,304,363	-	0	$ 0.19777	$ -
2007/08	936,936	40,000	261,888	0	635,048	669,315		0	$ 0.19777	$ -
2008/09	979,098	20,000	267,126	0	469,315	200,000	-	222,657	**$ 0.39777**	**$ 0.20**
2009/10	1,023,158	0.00	272,468	0	200,000	0		550,689	$ 0.64777	$ 0.45
2010/11	1,069,200	0.00	277,918	0	0	0	225,000	566,282	$ 0.64777	$ 0.45

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PENSION EXCESS FUND
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	84,664	62,171	89,133	70,000	40,000	(30,000)	-42.86%
Fines & forfeitures							
Other							
Total Revenue	**84,664**	**62,171**	**89,133**	**70,000**	**40,000**	**(30,000)**	**-42.86%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government	282	250	291	600	600	-	0.00%
Debt service							
Capital Projects							
Total Expenditures	**282**	**250**	**291**	**600**	**600**	**-**	**0.00%**
Revenue over(under) expenditures	84,382	61,921	88,842	69,400	39,400	(30,000)	-43.23%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	-	(331,076)	(162,071)	(443,209)	(675,048)	(231,839)	52.31%
Proceeds from bonds							
Financing sources (uses), net	-	(331,076)	(162,071)	(443,209)	(675,048)	(231,839)	52.31%
sources over (under) expenditures	**84,382**	**(269,155)**	**(73,229)**	**(373,809)**	**(635,648)**	**(261,839)**	**70.05%**
Fund balances, beginning	1,935,574	2,019,956	1,750,801	1,677,572	1,303,763	(373,809)	-22.28%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	2,019,956	1,750,801	1,677,572	1,303,763	668,115	(635,648)	-48.75%

Old Fashioned Fourth of July Fund

This fund accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf. Bettendorf's Old Fashioned 4th of July is a one day event organized year round by an active committee of volunteers including elected officials, staff and community leaders. The annual budget of $60,000 is covered by revenue from rides, vendors and sponsors and is also subsidized with a portion of the City's gaming revenue. Expenditures include one of the area's best fireworks displays, rides, attractions and entertainment and the necessary facilities and supplies. The event attracts thousands of people from all over the Quad City area.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2007/08 is $29,081.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FOURTH OF JULY FUND
FY 2002/03 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	235	401	787	1,600	1,600	813	103.30%
Fines & forfeitures							
Other	7,639	17,356	19,400	19,500	19,100	100	0.52%
Total Revenue	**7,874**	**17,757**	**20,187**	**21,100**	**20,700**	**913**	**4.52%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	45,219	48,425	64,245	60,000	60,000	(4,245)	-6.61%
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**45,219**	**48,425**	**64,245**	**60,000**	**60,000**	**(4,245)**	**-6.61%**
Revenue over(under) expenditures	(37,345)	(30,668)	(44,058)	(38,900)	(39,300)	5,158	-11.71%
Financing sources (uses):							
Operating transfers in	35,000	35,000	40,000	40,000	40,000	-	0.00%
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	35,000	35,000	40,000	40,000	40,000	-	0.00%
sources over (under) expenditures	**(2,345)**	**4,332**	**(4,058)**	**1,100**	**700**	**5,158**	**-127.11%**
Fund balances, beginning	29,352	27,007	31,339	27,281	28,381	(4,058)	-12.95%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	27,007	31,339	27,281	28,381	29,081	1,100	4.03%
Fund Balance % of Expenditures	59.72%	64.72%	42.46%	47.30%	48.47%		

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2007/08 the levy for employee benefits will be $1,612,677. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2007/08 is always projected at $0 due to the transfers out to the General Fund always being made as the revenues come in.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	Inc (Dec) over FY 2006/07	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,328,154	1,432,974	1,505,782	1,500,740	1,546,601	45,861	3.06%
Other city taxes	72,632	70,165	67,777	68,384	67,466	(918)	-1.34%
Special assessments							
Licenses and permits							
Intergovernmental	1,355	1,167	1,138	1,114	1,114	-	0.00%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,402,141**	**1,504,306**	**1,574,697**	**1,570,238**	**1,615,181**	**44,943**	**2.86%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,402,141	1,504,306	1,574,697	1,570,238	1,615,181	44,943	2.86%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,402,141)	(1,504,306)	(1,574,697)	(1,570,238)	(1,615,181)	(44,943)	2.86%
Proceeds from bonds							
Financing sources (uses), net	(1,402,141)	(1,504,306)	(1,574,697)	(1,570,238)	(1,615,181)	(44,943)	2.86%
sources over (under) expenditures	**-**	**-**	**-**	**-**	**-**	**-**	
Fund balances, beginning	-		-	-	-	-	
Residual equity transfer in (out)	-	-	-				
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2007/08 revenues are expected to be $15,000 and expenditures $8,200. The budgets can vary widely depending upon the projects and developments and also the weather.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2007/08 is $71,337.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2003/04 THROUGH FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other		8,073	38,816	12,000	15,000		
Total Revenue	**-**	**8,073**	**38,816**	**12,000**	**15,000**	**3,000**	**25.00%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development		6,043	28,688	8,200	8,200	-	0.00%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**6,043**	**28,688**	**8,200**	**8,200**	-	0.00%
Revenue over(under) expenditures	-	2,030	10,128	3,800	6,800	3,000	78.95%
Financing sources (uses):							
Operating transfers in		48,579					
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	48,579	-	-			
sources over (under) expenditures	**-**	**50,609**	**10,128**	**3,800**	**6,800**	**3,000**	78.95%
Fund balances, beginning	-		50,609	60,737	64,537	3,800	
Residual equity transfer in (out)	-	-	-				
Adjustment for restatement							
Fund balances, ending	-	50,609	60,737	64,537	71,337	6,800	

Veterans' Memorial Park

Disc Golf Course at Middle Park

Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

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Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2007 total general obligation debt in the Governmental Activities amounts to $52,448,700.

As of July 1, 2007 the City also has $4,210,000 of general obligation bonds and $460,000 of revenue bonds outstanding in the Sewer Enterprise Fund; $1,776,300 of general obligation bonds outstanding in the Family Museum Enterprise Fund and $1,770,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund each of which are included in the Enterprise Funds section of the budget document.

The City currently has seventeen general obligation bond issues outstanding as of July 1, 2007. The bonds have interest rates ranging from 1.25% to 9.174% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2023. A brief description of these issues are listed below:

- **MAY 1, 1996 $3,060,000 SERIES 1996A PUBLIC IMPROVEMENTS GENERAL OBLIGATION BONDS:**

  Proceeds from these bonds were used primarily to finance $2,555,000 of street, storm sewer and drainage improvements. The two major street projects included in the bonding were for Crow Creek Road and Devils Glen widening. The balance of the proceeds financed a recreation trail, traffic signals and traffic controllers.

  These bonds were rated A from Moody's Investors Service.

- **JANUARY 1, 1997 $1,640,000 SERIES 1997B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds from these bonds will be used to refund in advance of maturity the 1997 through 2011 maturities of the City's $1,640,000 General Obligation Bonds, Series 1992B, dated April 1, 1992, which financed public improvements associated with the City's waterfront development.

  These bonds were rated A from Moody's Investors Service.

- **JULY 1, 1997 $4,170,000 SERIES 1997A URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a bridge overpass from State Street to the Lady Luck Casino and Marina development site.

  These bonds were rated A from Moody's Investors Service.

- **JULY 1, 1997 $5,385,000 SERIES 1997B TAXABLE URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a parking ramp and marina adjacent to the Lady Luck Casino and Hotel.

  These bonds were rated A from Moody's Investors Service.

- **NOVEMBER 1, 1997 $1,030,000 SERIES 1997C GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of a new manufacturing facility for Olympic Steel, Inc. at the Riverside Development Park (Bettendorf Urban Renewal District #4).

  These bonds were rated A1 from Moody's Investors Service.

- **MAY 1, 2000 $6,560,000 SERIES 2000A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects as specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

-

- **MAY 15, 2001 $6,635,000 SERIES 2001A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **DECEMBER 1, 2001, $600,000 GENERAL OBLIGATION NOTE**

  Proceeds of these bonds will be used to finance an 85 foot fire aerial ladder truck.

- **JUNE 1, 2002 $4,620,000 SERIES 2002B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2002 $1,360,000 SERIES 2002A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of street, sewer and traffic improvements near the new Trinity Hospital construction site.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $2,860,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2004 through the June 1, 2008 maturities of the City's $6,500,000 General Obligation Bonds, Series 1993A, dated May 1, 1993. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2007 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2007
Various Public Improvements	May 1996	3,060,000	4.20 - 4.80%	345,000
Refunding	Jan. 1997	1,640,000	3.90 - 4.80%	180,000
Lady Luck Overpass TIF (1)	July 1997	4,170,000	5.898%	1,250,000
Lady Luck Ramp & Marina TIF (1)	July 1997	5,385,000	9.174%	3,070,000
Olympic Steel TIF (1)	Oct. 1997	1,030,000	4.25-4.70%	245,000
Various Public Improvements	May 2000	6,560,000	4.30-5.25%	4,125,000
Various Public Improvements	May 2001	6,635,000	4.00-5.00%	5,185,000
Fire Truck note	Dec. 2001	600,000	4.16%	240,000
Various Public Improvements	June 2002	4,620,000	2.00-5.00%	3,795,000
Trinity TIF (1)	June 2002	1,360,000	3.00-4.90%	1,130,000
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	3,360,000
Refunding	June 2003	2,840,000	1.05-2.00%	600,000
Various Public Improvements(2)	June 2004	3,570,000	2.25-5.00%	3,095,000
Refunding(3)	June 2004	4,534,050	3.00-4.00%	2,678,700
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	4,205,000
Various Public Improvements(4)	June 2006	4,580,000	4.125-4.50%	4,395,000
Refunding	July 2006	6,300,000	5.00-4.05%	5,695,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	3,760,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	5,095,000
Total General Obligation Bonds				$52,448,700

(1) The bond principal and interest payments for these bonds are budgeted in the TIF funds.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,770,000 and the Storm Water Enterprise Fund $1,770,000 are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Family Museum Fund. $1,776,300, are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,440,000, are properly accounted for in the Enterprise Funds section of this document.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2007 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2008	9,315,000.00	2,423,745.36
2009	4,520,400.00	1,946,404.08
2010	4,188,100.00	1,730,779.93
2011	4,524,300.00	1,519,016.63
2012	3,405,900.00	1,280,114.59
2013-2017	13,625,000.00	4,470,103.02
2018-2022	10,415,000.00	1,911,533.25
2023-2026	2,455,000.00	219,199.42
Total	**52,448,700.00**	**15,500,896.28**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of June 30, 2007 is computed as follows:

January 2005 100% assessed valuation	$2,224,593,689
Plus: Public Gas & Electric Utilities	65,453,665
Plus: Captured Tax Increment Value	69,956,005
Less: Military Exemption	(4,397,572)
Total assessed valuation of the property in the City of Bettendorf	**$2,364,462,799**
Debt Limit, 5% of total actual valuation	$118,223,140
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	48,128,700
Debt service TIF general obligation and TIF revenue bonds	4,320,000
Enterprise general obligation bonds	7,756,300
Legal debt margin	**$58,018,140**
Percent of legal debt margin used	**50.92%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $6,174,287 for FY 2007/08 compared to $5,232,494 for FY 2006/07. This is an increase of 17.99% due to the increase in property valuations and an increase in the tax levy rate for debt service from $4.05 to $4.50 per $1,000 of taxable property value. Revenues from property taxes, TIF revenues, interest earnings, escrowed bond proceeds and local option sales tax transferred in from the General Fund total the amount necessary to support debt service principal and interest payments of $10,272,333. Debt Service payments are decreasing $1,898,073 from FY 2006/07 due largely to a refunding issue paid during FY 2006/07. Five of the City's bond issues will be paid off in the next two years.

The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2010/11. The Council plans to draw down the excess fund balance in this fund through FY 11/12 and maintain only a moderate balance. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

Bettendorf
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a premier city

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2003/04 through FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 06/07	% Inc (Dec) from 06/07
Revenue:							
Property taxes	4,376,332	4,658,000	4,904,441	5,232,494	6,174,287	941,793	18.00%
Other city taxes	224,357	216,736	209,365	224,900	246,441	21,541	9.58%
Special assessments	-	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	4,327	3,613	3,527	3,678	3,678	-	0.00%
Charges for services	-	-	-	-	-	-	
Interest	46,441	148,732	99,832	250,000	256,167	6,167	2.47%
Fines & forfeitures	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
Total revenue	**4,651,457**	**5,027,081**	**5,217,165**	**5,711,072**	**6,680,573**	**969,501**	**16.98%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	7,851,030	9,898,864	5,719,985	12,541,381	10,533,434	(2,007,947)	-16.01%
Capital Projects							
Total expenditures	**7,851,030**	**9,898,864**	**5,719,985**	**12,541,381**	**10,533,434**	**(2,007,947)**	**-16.01%**
Revenue over(under) expenditures	(3,199,573)	(4,871,783)	(502,820)	(6,830,309)	(3,852,861)	2,977,448	-43.59%
Financing sources (uses):							
Operating transfers in	582,200	579,425	576,650	573,875	71,100	(502,775)	-87.61%
Operating transfers out	(496,805)	(493,924)	(476,713)	(443,528)	(398,106)	45,422	-10.24%
Proceeds from bonds	4,519,383			10,121,147			
Payment to bond escrow agent							
Financing sources (uses), net	4,604,778	85,501	99,937	10,251,494	(327,006)	(10,578,500)	-103.19%
sources over (under) expenditures	**1,405,205**	**(4,786,282)**	**(402,883)**	**3,421,185**	**(4,179,867)**	**(7,601,052)**	**-222.18%**
Fund balances, beginning	4,986,529	6,391,734	1,605,452	1,202,569	4,623,754	3,421,185	284.49%
Residual equity transfer in (out)							
Fund balances, ending	6,391,734	1,605,452	1,202,569	4,623,754	443,887	(4,179,867)	-90.40%

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, will be established for each indicator. The target number/range establishes parameters the City intends to achieve overtime, through a prudent program of debt management.

A listing of the key debt indicators to be adopted annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Range	Ceiling or Floor
Debt Margin Ratio	52.64%	50.19%	50.92%	30-50%	100%(Ceiling)

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation. The Ceiling number is mandated by State Law

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Direct Debt as a % of full assessed value	2.04%	2.33%	2.41%	1.60%	5% (Ceiling)

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999. State Law mandates the Ceiling number.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Median	Ceiling or Floor
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.36%	2.91%	2.94%	3.20%	N/A

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Debt per Capita	$1,498	$1,695	$1,735	$1,500	N/A

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Median	Ceiling or Floor
Overlapping Net Debt per Capita	$1,735	$2,116	$2,118	$1,800	N/A

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers. The target number is Moody's median level for cities with a population range of 25,000 to 49,999.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Range	Ceiling or Floor
Debt Per Capita as a % of Per Capita Income	5.37%	6.55%	6.56%	2.5-5.0%	N/A

This ratio is a measure of the capacity of citizens to finance tax-supported debt. A low ratio means that taxes required to repay debt represents a smaller portion of the average citizen's income. The target range is recommended by the Municipal Treasurer's Association, Debt Policy Handbook.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Range	Ceiling or Floor
Debt Service as a % of General Governmental Expenditures	20.52%	16.77%	17.00%	15-30%	N/A

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. The target ratio is recommended by Springsted Inc. for Cities with a population size comparable to the City of Bettendorf.

	6/30/05 Actual	6/30/06 Actual	6/30/07 Projected	Target # Or Range	Ceiling or Floor
Unreserved General Fund Balance as a % of General Fund Revenues	26.92%	25.95%	24.94%	20-40%	20%(Floor)

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues. Target and floor numbers recommended by GFOA in Government Finance Review publications.

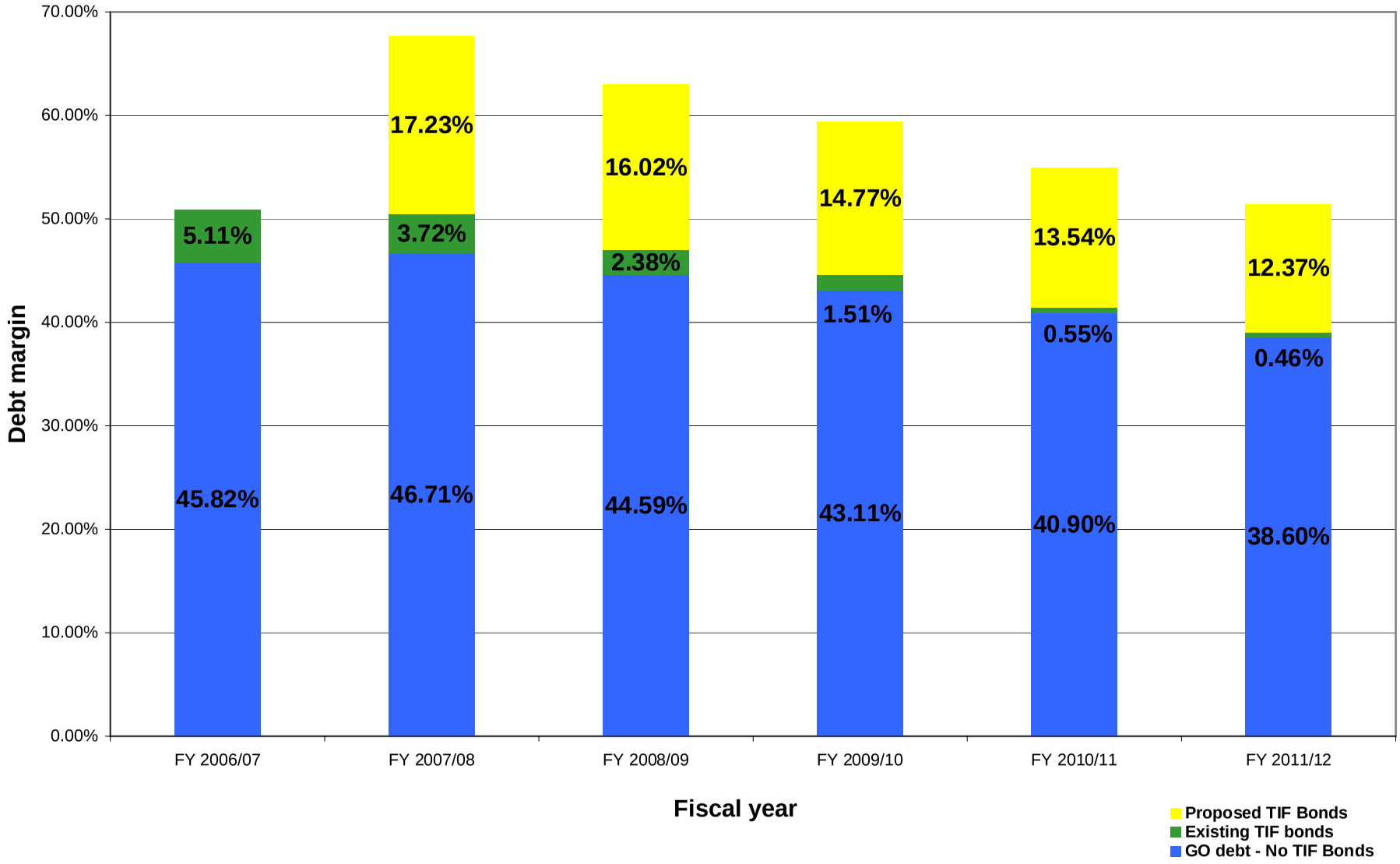
Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa
Debt Margin Analysis

Fiscal year	FY 2006/07	Projected FY 2007/08	Projected FY 2008/09	Projected FY 2009/10	Projected FY 2010/11	Projected FY 2011/12
Value as of Jan 1:	2005	2006	2007	2008	2009	2010
Fiscal year ended June 30:	2007	2008	2009	2010	2011	2012
100% assessed valuation	2,233,450,701	2,311,943,584	2,427,540,763	2,548,917,801	2,676,363,691	2,810,181,876
Plus: Public gas & electric utilities	65,453,665	70,778,591	70,778,591	70,778,591	70,778,591	70,778,591
Plus: Tax increment value	69,956,005	113,012,248	113,012,248	113,012,248	113,012,248	113,012,248
Less: Military exemption	(4,397,572)	(4,389,236)	(4,389,236)	(4,389,236)	(4,389,236)	(4,389,236)
Gross property value	**2,364,462,799**	**2,491,345,187**	**2,606,942,366**	**2,728,319,404**	**2,855,765,294**	**2,989,583,479**
Gross Property Value change from previous year	3.15%	5.37%	4.64%	4.66%	4.67%	4.69%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	118,223,140	124,567,259	130,347,118	136,415,970	142,788,265	149,479,174
Outstanding bonds at June 30	60,205,000	50,270,000	45,105,000	40,255,000	35,050,000	30,930,000
Proposed bonds	0	34,015,817	36,998,366	40,753,346	43,475,601	45,940,132
Total outstanding debt	**60,205,000**	**84,285,817**	**82,103,366**	**81,008,346**	**78,525,601**	**76,870,132**
Debt margin used, GO, proposed and existing TIF	**50.92%**	**67.66%**	**62.99%**	**59.38%**	**54.99%**	**51.43%**
Total outstanding debt excluding TIF proposed bo	**60,205,000**	**62,825,817**	**61,223,366**	**60,858,346**	**59,185,601**	**58,380,132**
Debt margin used, GO & existing TIF	**50.92%**	**50.44%**	**46.97%**	**44.61%**	**41.45%**	**39.06%**
Total outstanding debt excluding all TIF bonds	**54,165,000**	**58,185,817**	**58,118,366**	**58,803,346**	**58,405,601**	**57,695,132**
Debt margin used, Existing and proposed GO onl	**45.82%**	**46.71%**	**44.59%**	**43.11%**	**40.90%**	**38.60%**
Legal debt margin available	**58,018,140**	**40,281,442**	**48,243,752**	**55,407,624**	**64,262,664**	**72,609,042**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart shows that the City of Bettendorf has been well under the limit and projects tc stay under the limit.

City of Bettendorf Debt Margin



This chart shows that the City's debt margin ratio excluding TIF bonds (blue bar) falls within the City's practice of keeping the debt margin ratio at approximately 50% or below. TIF bonds (green and yellow bar) issued for the economic development benefit of the City, are considered exceptions to the city council's practice of utilizing up to 50% of the debt margin.

City of Bettendorf

Debt Payment & Fund Balance Analysis by Fiscal Year

Fiscal Year:	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12
Fiscal year ended June 30:	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**
Taxable property value (estimated 2% annual growth)	1,289,504,632	1,369,841,613	1,402,238,445	1,430,283,214	1,463,888,878	1,493,166,656
Percentage increase from previous year	-0.32%	6.23%	2.00%	2.00%	2.00%	2.00%
Tax levy	4.05000	4.50000	4.30000	4.05000	4.05000	4.05000
Debt Service Fund:						
Property taxes levied	5,222,494	6,164,287	6,029,625	5,792,647	5,928,750	6,047,325
Less uncollected	-	-	-	-	-	-
Delinquent taxes	10,000	10,000	25,000	25,000	25,000	25,000
Other city taxes	224,900	246,441	245,000	245,000	245,000	245,000
Intergovernmental	3,678	3,678	3,600	3,600	3,600	3,600
Interest	250,000	256,167	100,000	100,000	100,000	100,000
Net Bond proceeds	10,060,000	-	-	-	-	-
Total revenues	**15,771,072**	**6,680,573**	**6,403,225**	**6,166,247**	**6,302,350**	**6,420,925**
Principal retirement & Interest	12,431,507	10,533,434	5,957,943	5,781,089	6,125,247	6,411,085
Notes Payable	-	-	-	-	-	-
Capital leases	-	-	-	-	-	-
Total expenditures	12,431,507	10,533,434	5,957,943	5,781,089	6,125,247	6,411,085
Transfers in from General Fund	500,000	-	-	-	-	-
Transfers in from CIP/LOT	73,875	71,100	68,325	65,550	62,775	-
Bond premium	61,147					
Bond issuance costs	(109,874)	-	-	-	-	-
Transfer out to Family Museum	(443,528)	(398,106)	(403,271)	(394,209)	(395,692)	(399,464)
Revenue & other financing sources over(under) expenditures and other financing uses	3,421,185	(4,179,867)	110,336	56,499	(155,814)	(389,624)
Beginning fund balance	1,202,569	4,623,754	443,887	554,223	610,722	454,908
Ending fund balance	**4,623,754**	**443,887**	**554,223**	**610,722**	**454,908**	**65,284**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	Original Amount Issued	Balance at 6/30/06	FY 06/07 Principal Payments	Balance at 6/30/07	FY 07/08 Principal Payments	Balance at 6/30/08	FY 08/09 Principal Payments	Balance at 6/30/09	FY 09/10 Principal Payments	Balance at 6/30/10	FY 10/11 Principal Payments	Balance at 6/30/11	FY 11/12 Principal Payments
GO Bonds:													
5/1/1996 TIF	3,060,000	670,000	325,000	345,000	345,000	0		0		0		0	
May-96	1,535,000	185,000	185,000	0		0		0		0		0	
Jan-97	1,310,000	165,000	165,000	0		0		0		0		0	
Jan-97	1,640,000	350,000	170,000	180,000	180,000	0		0		0		0	
8/1/1997 tif	4,170,000	1,675,000	425,000	1,250,000	450,000	800,000	800,000	0		0		0	
8/1/199 tif	5,385,000	3,445,000	375,000	3,070,000	405,000	2,665,000	525,000	2,140,000	960,000	1,180,000	1,180,000	0	
9/1/1999 tif	1,030,000	360,000	115,000	245,000	120,000	125,000	125,000	0		0		0	
Apr-98	9,700,000	6,275,000	6,275,000	0		0		0		0		0	
Apr-00	6,620,000	4,525,000	400,000	4,125,000	4,125,000	0		0		0		0	
May-01	5,105,000	5,450,000	265,000	5,185,000	275,000	4,910,000	285,000	4,625,000	300,000	4,325,000	310,000	4,015,000	325,000
Dec-01	600,000	300,000	60,000	240,000	60,000	180,000	60,000	120,000	60,000	60,000	60,000	0	
May-02	8,625,000	3,970,000	175,000	3,795,000	180,000	3,615,000	185,000	3,430,000	195,000	3,235,000	205,000	3,030,000	215,000
5/1/2002 tif	3,575,000	1,210,000	80,000	1,130,000	80,000	1,050,000	85,000	965,000	90,000	875,000	95,000	780,000	95,000
Jun-03	4,080,000	3,545,000	185,000	3,360,000	190,000	3,170,000	195,000	2,975,000	200,000	2,775,000	205,000	2,570,000	215,000
Jun-03	2,840,000	1,180,000	580,000	600,000	600,000	0							
Jun-04	3,570,000	3,260,000	165,000	3,095,000	165,000	2,930,000	170,000	2,760,000	175,000	2,585,000	175,000	2,410,000	180,000
Jun-04	2,040,000	1,860,000	90,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000	100,000	1,380,000	105,000
Jun-04	2,040,000	1,860,000	90,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000	100,000	1,380,000	105,000
Jun-04	4,534,050	3,623,700	945,000	2,678,700	975,000	1,703,700	410,400	1,293,300	413,100	880,200	429,300	450,900	450,900
Jun-04	2,409,200	2,091,300	315,000	1,776,300	325,000	1,451,300	349,600	1,101,700	351,900	749,800	365,700	384,100	384,100
GO Jun-05	4,590,000	4,400,000	195,000	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000
GO Jun-06	4,580,000	4,580,000	185,000	4,395,000	185,000	4,210,000	195,000	4,015,000	200,000	3,815,000	210,000	3,605,000	215,000
Swr GO Jun-06	2,545,000	2,545,000	105,000	2,440,000	105,000	2,335,000	105,000	2,230,000	110,000	2,120,000	115,000	2,005,000	120,000
GO refunding Jul-06	6,300,000		605,000	5,695,000	600,000	5,095,000	615,000	4,480,000	685,000	3,795,000	705,000	3,090,000	730,000
GO refunding Feb-07	3,760,000			3,760,000	0	3,760,000	470,000	3,290,000	500,000	2,790,000	520,000	2,270,000	535,000
GO Jun-07	5,095,000			5,095,000	180,000	4,915,000	195,000	4,720,000	200,000	4,520,000	210,000	4,310,000	220,000
Total current		**57,525,000**	**12,475,000**	**60,205,000**	**9,935,000**	**50,270,000**	**5,165,000**	**45,105,000**	**4,850,000**	**40,255,000**	**5,205,000**	**35,050,000**	**4,120,000**
TIF Jan 08	10,380,000					10,380,000	240,000	10,140,000	370,000	9,770,000	425,000	9,345,000	440,000
TIF Jan 08	11,080,000					11,080,000	340,000	10,740,000	360,000	10,380,000	385,000	9,995,000	410,000
GO Jul 07	3,000,000				124,183	2,875,817	127,451	2,748,366	130,719	2,617,647	133,987	2,483,660	137,255
Storm GO Mar 08	2,545,000					2,545,000	105,000	2,440,000	105,000	2,335,000	105,000	2,230,000	110,000
GO Jun-08	4,590,000					4,590,000	190,000	4,400,000	195,000	4,205,000	200,000	4,005,000	205,000
Sewer GO Jun 08	2,545,000					2,545,000	105,000	2,440,000	105,000	2,335,000	105,000	2,230,000	110,000
Fire GO Note Jul 08	650,000						650,000	0		0		0	
GO Jun-09	4,090,000							4,090,000	169,301	3,920,699	173,758	3,746,941	178,214
Garbage GO Jul 09	750,000								150,000	600,000	150,000	450,000	150,000
GO Jun-10	4,590,000									4,590,000	190,000	4,400,000	195,000
GO Jun-11	4,590,000											4,590,000	190,000
GO Jun 12	4,590,000												
Total proposed		**0**	**0**	**0**	**124,183**	**34,015,817**	**1,757,451**	**36,998,366**	**1,585,020**	**40,753,346**	**1,867,745**	**43,475,601**	**2,125,469**
Total GO debt:		**57,525,000**	**12,475,000**	**60,205,000**	**10,059,183**	**84,285,817**	**6,922,451**	**82,103,366**	**6,435,020**	**81,008,346**	**7,072,745**	**78,525,601**	**6,245,469**
Revenue bonds:													
Jun-03	1,515,000	740,000	280,000	460,000	280,000	180,000	180,000	0					
Total current		740,000	280,000	460,000	280,000	180,000	180,000	0					
n/a		0		0		0		0		0		0	
Total proposed		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:		**740,000**	**280,000**	**460,000**	**280,000**	**180,000**	**180,000**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	Balance at 6/30/12	FY 12/13 Principal Payments	Balance at 6/30/13	FY 13/14 Principal Payments	Balance at 6/30/14	FY 14/15 Principal Payments	Balance at 6/30/15	FY 15/16 Principal Payments	Balance at 6/30/16	FY 16/17 Principal Payments	Balance at 6/30/17	FY 17/18 Principal Payments	Balance at 6/30/18	FY 18/19 Principal Payments	Balance at 6/30/19
GO Bonds:															
5/1/1996 TIF	0		0		0		0		0		0		0		
May-96	0		0		0		0		0		0		0		
Jan-97	0		0		0		0		0		0		0		
Jan-97	0		0		0		0		0		0		0		
8/1/1997 tif	0		0		0		0		0		0		0		
8/1/199 tif	0		0		0		0		0		0		0		
9/1/1999 tif	0		0		0		0		0		0		0		
Apr-98	0		0		0		0		0		0		0		
Apr-00	0		0		0		0		0		0		0		
May-01	3,690,000	340,000	3,350,000	355,000	2,995,000	370,000	2,625,000	385,000	2,240,000	405,000	1,835,000	425,000	1,410,000	445,000	965,000
Dec-01															
May-02	2,815,000	225,000	2,590,000	235,000	2,355,000	245,000	2,110,000	260,000	1,850,000	270,000	1,580,000	285000	1,295,000	300,000	995,000
5/1/2002 tif	685,000	100,000	585,000	105,000	480,000	110,000	370,000	115,000	255,000	125,000	130,000	130,000	0		0
Jun-03	2,355,000	220,000	2,135,000	230,000	1,905,000	240,000	1,665,000	250,000	1,415,000	260,000	1,155,000	270,000	885,000	280,000	605,000
Jun-03															
Jun-04	2,230,000	190,000	2,040,000	195,000	1,845,000	200,000	1,645,000	210,000	1,435,000	215,000	1,220,000	225,000	995,000	235,000	760,000
Jun-04	1,275,000	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000	700,000	130,000	570,000	135,000	435,000
Jun-04	1,275,000	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000	700,000	130,000	570,000	135,000	435,000
Jun-04	0		0		0		0		0		0		0		0
Jun-04	0		0		0		0		0		0		0		0
GO Jun-05	3,145,000	235,000	2,910,000	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000
GO Jun-06	3,390,000	225,000	3,165,000	230,000	2,935,000	240,000	2,695,000	250,000	2,445,000	260,000	2,185,000	275,000	1,910,000	285,000	1,625,000
Swr GO Jun-06	1,885,000	125,000	1,760,000	130,000	1,630,000	135,000	1,495,000	140,000	1,355,000	145,000	1,210,000	150,000	1,060,000	160,000	900,000
GO refunding Jul-06	2,360,000	750,000	1,610,000	795,000	815,000	815,000	0								
GO refunding Feb-07	1,735,000	555,000	1,180,000	570,000	610,000	610,000	0								
GO Jun-07	4,090,000	225,000	3,865,000	235,000	3,630,000	245,000	3,385,000	250,000	3,135,000	260,000	2,875,000	270,000	2,605,000	280,000	2,325,000
Total current	**30,930,000**	**3,400,000**	**27,530,000**	**3,540,000**	**23,990,000**	**3,690,000**	**20,300,000**	**2,360,000**	**17,940,000**	**2,460,000**	**15,480,000**	**2,575,000**	**12,905,000**	**2,550,000**	**10,355,000**
TIF Jan 08	8,905,000	460,000	8,445,000	480,000	7,965,000	505,000	7,460,000	525,000	6,935,000	550,000	6,385,000	580,000	5,805,000	605,000	5,200,000
TIF Jan 08	9,585,000	435,000	9,150,000	465,000	8,685,000	495,000	8,190,000	525,000	7,665,000	560,000	7,105,000	595,000	6,510,000	640,000	5,870,000
GO Jul 07	2,346,405	143,791	2,202,614	147,059	2,055,555	153,595	1,901,960	156,863	1,745,097	163,399	1,581,698	169,935	1,411,763	176,471	1,235,292
Storm GO Mar 08	2,120,000	115,000	2,005,000	120,000	1,885,000	125,000	1,760,000	130,000	1,630,000	135,000	1,495,000	140,000	1,355,000	145,000	1,210,000
GO Jun-08	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000
Sewer GO Jun 08	2,120,000	115,000	2,005,000	120,000	1,885,000	125,000	1,760,000	130,000	1,630,000	135,000	1,495,000	140,000	1,355,000	145,000	1,210,000
Fire GO Note Jul 08	0		0		0		0		0		0		0		0
GO Jun-09	3,568,727	182,669	3,386,058	187,124	3,198,934	196,035	3,002,899	200,490	2,802,409	209,401	2,593,008	213,856	2,379,152	222,767	2,156,385
Garbage GO Jul 09	300,000	150,000	150,000	150,000	0		0		0		0		0		0
GO Jun-10	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000	240,000	2,670,000
GO Jun-11	4,400,000	195,000	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000
GO Jun 12	4,590,000	190,000	4,400,000	195,000	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000
Total proposed	**45,940,132**	**2,396,460**	**43,543,672**	**2,489,183**	**41,054,489**	**2,439,630**	**38,614,859**	**2,537,353**	**36,077,506**	**2,647,800**	**33,429,706**	**2,768,791**	**30,660,915**	**2,894,238**	**27,766,677**
Total GO debt:	**76,870,132**	**5,796,460**	**71,073,672**	**6,029,183**	**65,044,489**	**6,129,630**	**58,914,859**	**4,897,353**	**54,017,506**	**5,107,800**	**48,909,706**	**5,343,791**	**43,565,915**	**5,444,238**	**38,121,677**
Revenue bonds:															
Jun-03															
Total current															
n/a															
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	FY 19/20 Principal Payments	Balance at 6/30/20	FY 20/21 Principal Payments	Balance at 6/30/21	FY 21/22 Principal Payments	Balance at 6/30/22	FY 22/23 Principal Payments	Balance at 6/30/23	FY 23/24 Principal Payments	Balance at 6/30/24	FY 24/25 Principal Payments	Balance at 6/30/25	FY 25/26 Principal Payments	Balance at 6/30/26
GO Bonds:														
5/1/1996 TIF														
May-96														
Jan-97														
Jan-97														
8/1/1997 tif														
8/1/199 tif														
9/1/1999 tif														
Apr-98														
Apr-00														
May-01	470,000	495,000	495,000	0		0								
Dec-01														
May-02	315,000	680,000	330,000	350,000	350,000	0								
5/1/2002 tif		0		0		0								
Jun-03	295,000	310,000	310,000	0										
Jun-03														
Jun-04	240,000	520,000	255,000	265,000	265,000	0		0		0				
Jun-04	140,000	295,000	145,000	150,000	150,000	0		0		0				
Jun-04	140,000	295,000	145,000	150,000	150,000	0		0		0				
Jun-04		0		0		0		0		0				
Jun-04		0		0		0		0		0				
GO Jun-05	305,000	1,005,000	320,000	685,000	335,000	350,000	350,000	0		0		0		0
GO Jun-06	295,000	1,330,000	310,000	1,020,000	325,000	695,000	340,000	355,000	355,000	0		0		0
Swr GO Jun-06	165,000	735,000	170,000	565,000	180,000	385,000	190,000	195,000	195,000	0		0		0
GO refunding Jul-06														
GO refunding Feb-07														
GO Jun-07	295,000	2,030,000	305,000	1,725,000	315,000	1,410,000	330,000	1,080,000	345,000	735,000	360,000	375,000	375,000	0
Total current	**2,660,000**	**7,695,000**	**2,785,000**	**4,910,000**	**2,070,000**	**2,840,000**	**1,210,000**	**1,630,000**	**895,000**	**735,000**	**360,000**	**375,000**	**375,000**	**0**
TIF Jan 08	640,000	4,560,000	670,000	3,890,000	705,000	3,185,000	740,000	2,445,000	775,000	1,670,000	815,000	855,000	855,000	0
TIF Jan 08	680,000	5,190,000	730,000	4,460,000	775,000	3,685,000	830,000	2,855,000	890,000	1,965,000	950,000	1,015,000	1,015,000	0
GO Jul 07	186,275	1,049,017	192,810	856,207	199,346	656,861	209,150	447,711	218,954	228,757	228,757	0		0
Storm GO Mar 08	150,000	1,060,000	160,000	900,000	165,000	735,000	170,000	565,000	180,000	385,000	190,000	195,000	195,000	0
GO Jun-08	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000	320,000	685,000	335,000	350,000	350,000	0
Sewer GO Jun 08	150,000	1,060,000	160,000	900,000	165,000	735,000	170,000	565,000	180,000	385,000	190,000	195,000	195,000	0
Fire GO Note Jul 08		0		0		0		0		0		0		0
GO Jun-09	231,678	1,924,707	240,588	1,684,119	253,954	1,430,165	262,865	1,167,300	271,776	895,524	285,142	610,382	298,508	311,874
Garbage GO Jul 09		0		0		0		0		0		0		0
GO Jun-10	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000	320,000	685,000
GO Jun-11	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000
GO Jun 12	235,000	2,910,000	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000
Total proposed	**3,032,953**	**24,733,724**	**3,188,398**	**21,545,326**	**3,338,300**	**18,207,026**	**3,502,015**	**14,705,011**	**3,685,730**	**11,019,281**	**3,878,899**	**7,140,382**	**3,828,508**	**3,311,874**
Total GO debt:	**5,692,953**	**32,428,724**	**5,973,398**	**26,455,326**	**5,408,300**	**21,047,026**	**4,712,015**	**16,335,011**	**4,580,730**	**11,754,281**	**4,238,899**	**7,515,382**	**4,203,508**	**3,311,874**
Revenue bonds:														
Jun-03														
Total current														
n/a														
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	FY 26/27 Principal Payments	Balance at 6/30/27	FY 27/28 Principal Payments	Balance at 6/30/28	FY 28/29 Principal Payments	Balance at 6/30/29	FY 28/29 Principal Payments	Balance at 6/30/29
GO Bonds:								
5/1/1996 TIF								
May-96								
Jan-97								
Jan-97								
8/1/1997 tif								
8/1/199 tif								
9/1/1999 tif								
Apr-98								
Apr-00								
May-01								
Dec-01								
May-02								
5/1/2002 tif								
Jun-03								
Jun-03								
Jun-04								
Jun-04								
Jun-04								
Jun-04								
Jun-04								
GO Jun-05								
GO Jun-06		0		0		0		0
Swr GO Jun-06		0		0		0		0
GO refunding Jul-06								
GO refunding Feb-07								
GO Jun-07		0		0		0		0
Total current	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
TIF Jan 08		0		0		0		0
TIF Jan 08		0		0		0		0
GO Jul 07		0		0		0		0
Storm GO Mar 08		0		0		0		0
GO Jun-08		0		0		0		0
Sewer GO Jun 08		0		0		0		0
Fire GO Note Jul 08		0		0		0		0
GO Jun-09	311,874	0		0		0		0
Garbage GO Jul 09		0		0		0		0
GO Jun-10	335,000	350,000	350,000	0		0		0
GO Jun-11	320,000	685,000	335,000	350,000	350,000	0		0
GO Jun 12	305,000	1,005,000	320,000	685,000	335,000	350,000	350,000	0
Total proposed	**1,271,874**	**2,040,000**	**1,005,000**	**1,035,000**	**685,000**	**350,000**	**350,000**	**0**
Total GO debt:	**1,271,874**	**2,040,000**	**1,005,000**	**1,035,000**	**685,000**	**350,000**	**350,000**	**0**
Revenue bonds:								
Jun-03								
Total current								
n/a								
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 6/1	1/1/1997 $1.640 Million GO Ref. Bonds Due 6/1	7/1/1997 $4.170 Million TIF Rev. Bonds Due 6/1	7/1/1997 $5.385 Million TIF Rev. Bonds Due 6/1	10/1/1997 $1.030 Million TIF GO Bonds Due 6/1	5/1/2000 $6.560 Million GO Bonds Due 6/1	6/1/2001 $6.635 Million GO Bonds Due 6/1	12/1/2001 $600 Thousand GO Notes Due 6/1	6/1/2002 $4.620 Million GO Bonds Due 6/1	6/1/2003 $1.360 Million TIF GO Bonds Due 6/1	6/1/2003 $4.080 Million GO Bonds Due 6/1
	Principal								Principal		
2008	345,000.00	180,000.00	450,000.00	405,000.00	120,000.00	4,125,000.00	275,000.00	60,000.00	180,000.00	80,000.00	190,000.00
2009			800,000.00	525,000.00	125,000.00		285,000.00	60,000.00	185,000.00	85,000.00	195,000.00
2010				960,000.00			300,000.00	60,000.00	195,000.00	90,000.00	200,000.00
2011				1,180,000.00			310,000.00	60,000.00	205,000.00	95,000.00	205,000.00
2012							325,000.00		215,000.00	95,000.00	215,000.00
2013							340,000.00		225,000.00	100,000.00	220,000.00
2014							355,000.00		235,000.00	105,000.00	230,000.00
2015							370,000.00		245,000.00	110,000.00	240,000.00
2016							385,000.00		260,000.00	115,000.00	250,000.00
2017							405,000.00		270,000.00	125,000.00	260,000.00
2018							425,000.00		285,000.00	130,000.00	270,000.00
2019							445,000.00		300,000.00		280,000.00
2020							470,000.00		315,000.00		295,000.00
2021							495,000.00		330,000.00		310,000.00
2022									350,000.00		
2023											
2024											
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**345,000.00**	**180,000.00**	**1,250,000.00**	**3,070,000.00**	**245,000.00**	**4,125,000.00**	**5,185,000.00**	**240,000.00**	**3,795,000.00**	**1,130,000.00**	**3,360,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	6/1/2003 $2.840 Million GO Ref. Bonds Due 6/1	6/1/2003 $1.515 Million Sewer Ref. Bonds Due 6/1	6/1/2004 $3.570 Million GO Bonds Due 6/1	6/1/2004 $2.040 Million Sewer GO Bonds Due 6/1	6/1/2004 $2.040 Million Storm GO Bonds Due 6/1	6/1/2004 $7.160 Million GO Ref. Bonds Due 6/1	6/1/2004 $7.160 Million Museum Ref. Bonds Due 6/1	6/1/2005 $4.590 Million GO Bonds Due 6/1	6/1/2006 $4.580 Million GO Bonds Due 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 6/1
								Principal		
2008	600,000.00	280,000.00	165,000.00	95,000.00	95,000.00	975,000.00	325,000.00	200,000.00	185,000.00	105,000.00
2009		180,000.00	170,000.00	95,000.00	95,000.00	410,400.00	349,600.00	205,000.00	195,000.00	105,000.00
2010			175,000.00	100,000.00	100,000.00	413,100.00	351,900.00	210,000.00	200,000.00	110,000.00
2011			175,000.00	100,000.00	100,000.00	429,300.00	365,700.00	220,000.00	210,000.00	115,000.00
2012			180,000.00	105,000.00	105,000.00	450,900.00	384,100.00	225,000.00	215,000.00	120,000.00
2013			190,000.00	105,000.00	105,000.00			235,000.00	225,000.00	125,000.00
2014			195,000.00	110,000.00	110,000.00			240,000.00	230,000.00	130,000.00
2015			200,000.00	115,000.00	115,000.00			250,000.00	240,000.00	135,000.00
2016			210,000.00	120,000.00	120,000.00			260,000.00	250,000.00	140,000.00
2017			215,000.00	125,000.00	125,000.00			270,000.00	260,000.00	145,000.00
2018			225,000.00	130,000.00	130,000.00			285,000.00	275,000.00	150,000.00
2019			235,000.00	135,000.00	135,000.00			295,000.00	285,000.00	160,000.00
2020			240,000.00	140,000.00	140,000.00			305,000.00	295,000.00	165,000.00
2021			255,000.00	145,000.00	145,000.00			320,000.00	310,000.00	170,000.00
2022			265,000.00	150,000.00	150,000.00			335,000.00	325,000.00	180,000.00
2023								350,000.00	340,000.00	190,000.00
2024									355,000.00	195,000.00
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**600,000.00**	**460,000.00**	**3,095,000.00**	**1,770,000.00**	**1,770,000.00**	**2,678,700.00**	**1,776,300.00**	**4,205,000.00**	**4,395,000.00**	**2,440,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/06 $6.300 Million GO Refunding Due 6/2	2/1/07 $3.760 Million GO Refunding Due 6/1	5/15/07 $5.095 Million GO Bonds Due 6/1	6/1/07 $700 Thousand Educational Ctr Notes Due 6/1	7/1/07 $10.380 Million TIF Bonds Due 6/1	7/1/07 $11.080 Million TIF Bonds Due 6/1	7/1/07 $3.000 Million GO Tanglefoot Due 6/1	3/1/08 $2.545 Million Storm Bonds Due 6/1	6/1/2008 $4.590 Million GO Bonds Due 6/1	6/1/08 $2.545 Million Sewer Bonds Due 6/2	7/1/08 $650 Thousand GO Notes Due 6/0
2008	600,000.00		180,000.00	26,051.00			124,183.00				
2009	615,000.00	470,000.00	195,000.00	54,470.00	240,000.00	340,000.00	127,451.00	105,000.00	190,000.00	105,000.00	650,000.00
2010	685,000.00	500,000.00	200,000.00	57,788.00	370,000.00	360,000.00	130,719.00	105,000.00	195,000.00	105,000.00	
2011	705,000.00	520,000.00	210,000.00	61,306.00	425,000.00	385,000.00	133,987.00	105,000.00	200,000.00	105,000.00	
2012	730,000.00	535,000.00	220,000.00	65,040.00	440,000.00	410,000.00	137,255.00	110,000.00	205,000.00	110,000.00	
2013	750,000.00	555,000.00	225,000.00	69,001.00	460,000.00	435,000.00	143,791.00	115,000.00	210,000.00	115,000.00	
2014	795,000.00	570,000.00	235,000.00	73,203.00	480,000.00	465,000.00	147,059.00	120,000.00	220,000.00	120,000.00	
2015	815,000.00	610,000.00	245,000.00	77,661.00	505,000.00	495,000.00	153,595.00	125,000.00	225,000.00	125,000.00	
2016			250,000.00	82,391.00	525,000.00	525,000.00	156,863.00	130,000.00	235,000.00	130,000.00	
2017			260,000.00	87,408.00	550,000.00	560,000.00	163,399.00	135,000.00	240,000.00	135,000.00	
2018			270,000.00	45,681.00	580,000.00	595,000.00	169,935.00	140,000.00	250,000.00	140,000.00	
2019			280,000.00		605,000.00	640,000.00	176,471.00	145,000.00	260,000.00	145,000.00	
2020			295,000.00		640,000.00	680,000.00	186,275.00	150,000.00	270,000.00	150,000.00	
2021			305,000.00		670,000.00	730,000.00	192,810.00	160,000.00	285,000.00	160,000.00	
2022			315,000.00		705,000.00	775,000.00	199,346.00	165,000.00	295,000.00	165,000.00	
2023			330,000.00		740,000.00	830,000.00	209,150.00	170,000.00	305,000.00	170,000.00	
2024			345,000.00		775,000.00	890,000.00	218,954.00	180,000.00	320,000.00	180,000.00	
2025			360,000.00		815,000.00	950,000.00	228,757.00	190,000.00	335,000.00	190,000.00	
2026			375,000.00		855,000.00	1,015,000.00		195,000.00	350,000.00	195,000.00	
2027											
2028											
2029											
2030											
2031											
2032											
Total	**5,695,000.00**	**3,760,000.00**	**5,095,000.00**	**700,000.00**	**10,380,000.00**	**11,080,000.00**	**3,000,000.00**	**2,545,000.00**	**4,590,000.00**	**2,545,000.00**	**650,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/09 $750 Thousand GO Notes Due 6/1	6/1/2009 $4.090 Million GO Bonds Due 6/1	6/1/2010 $4.590 Million GO Bonds Due 6/1	6/1/2011 $4.590 Million GO Bonds Due 6/1	6/1/2012 $4.590 Million GO Bonds Due 6/1	6/1/2013 $3.500 Million GO Bonds Due 6/1	6/1/2014 $3.500 Million GO Bonds Due 6/1	
			Principal					
2008								
2009								
2010	150,000.00	169,301.00						
2011	150,000.00	173,758.00	190,000.00					
2012	150,000.00	178,214.00	195,000.00	190,000.00				
2013	150,000.00	182,669.00	200,000.00	195,000.00	190,000.00			
2014	150,000.00	187,124.00	205,000.00	200,000.00	195,000.00	150,000.00		
2015		196,035.00	210,000.00	205,000.00	200,000.00	150,000.00	150,000.00	
2016		200,490.00	220,000.00	210,000.00	205,000.00	155,000.00	150,000.00	
2017		209,401.00	225,000.00	220,000.00	210,000.00	160,000.00	155,000.00	
2018		213,856.00	235,000.00	225,000.00	220,000.00	165,000.00	160,000.00	
2019		222,767.00	240,000.00	235,000.00	225,000.00	170,000.00	165,000.00	
2020		231,678.00	250,000.00	240,000.00	235,000.00	175,000.00	170,000.00	
2021		240,588.00	260,000.00	250,000.00	240,000.00	180,000.00	175,000.00	
2022		253,954.00	270,000.00	260,000.00	250,000.00	190,000.00	180,000.00	
2023		262,865.00	285,000.00	270,000.00	260,000.00	195,000.00	190,000.00	
2024		271,776.00	295,000.00	285,000.00	270,000.00	205,000.00	195,000.00	
2025		285,142.00	305,000.00	295,000.00	285,000.00	210,000.00	205,000.00	
2026		298,508.00	320,000.00	305,000.00	295,000.00	220,000.00	210,000.00	
2027		311,874.00	335,000.00	320,000.00	305,000.00	230,000.00	220,000.00	
2028			350,000.00	335,000.00	320,000.00	240,000.00	230,000.00	
2029				350,000.00	335,000.00	250,000.00	240,000.00	
2030					350,000.00	260,000.00	250,000.00	
2031						270,000.00	260,000.00	
2032							270,000.00	
Total	**750,000.00**	**4,090,000.00**	**4,590,000.00**	**4,590,000.00**	**4,590,000.00**	**3,575,000.00**	**3,575,000.00**	121,915,000.00

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 12/1 & 6/1	1/1/1997 $1.64 Million GO Ref. Bonds Due 12/1 & 6/1	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	5/1/2000 $6.56 Million GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1
	Interest								Interest		
2008	16,560.00	8,640.00	73,300.00	276,300.00	11,455.00	211,850.00	248,182.50	11,100.00	175,597.50	50,357.50	111,480.00
2009			47,200.00	239,850.00	5,875.00		235,807.50	8,325.00	168,397.50	47,357.50	106,730.00
2010				192,600.00			222,697.50	5,550.00	160,997.50	43,957.50	101,367.50
2011				106,200.00			208,897.50	2,775.00	153,002.50	40,267.50	95,267.50
2012							194,637.50		144,290.00	36,277.50	88,912.50
2013							179,687.50		134,937.50	32,192.50	82,247.50
2014							163,707.50		124,925.00	27,792.50	75,427.50
2015							147,022.50		114,232.50	23,067.50	68,067.50
2016							129,447.50		102,840.00	17,952.50	60,147.50
2017							110,967.50		90,490.00	12,432.50	51,772.50
2018							91,325.00		77,665.00	6,370.00	42,802.50
2019							70,500.00		63,985.00		33,217.50
2020							48,250.00		49,435.00		22,997.50
2021							24,750.00		34,000.00		11,935.00
2022									17,500.00		
2023											
2024											
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**16,560.00**	**8,640.00**	**120,500.00**	**814,950.00**	**17,330.00**	**211,850.00**	**2,075,880.00**	**27,750.00**	**1,612,295.00**	**338,025.00**	**952,372.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	6/1/2003 $2.84 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.580 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 12/1 & 6/1
								Interest		
2008	12,000.00	10,430.00	139,090.62	78,423.44	78,423.44	85,819.50	73,105.50	170,077.50	186,516.46	103,646.04
2009		4,410.00	134,085.12	75,601.19	75,601.19	63,004.50	53,670.50	163,077.50	178,826.96	99,373.04
2010			128,586.12	72,500.69	72,500.69	49,666.50	42,308.50	155,902.50	170,872.31	94,952.69
2011			121,536.12	68,525.69	68,525.69	35,208.00	29,992.00	148,027.50	162,652.51	90,384.99
2012			114,486.12	64,550.69	64,550.69	18,036.00	15,364.00	139,777.50	154,034.97	85,596.29
2013			107,154.12	60,416.69	60,416.69			130,777.50	145,152.28	80,660.22
2014			99,399.12	56,044.19	56,044.19			121,377.50	135,871.85	75,503.15
2015			91,109.50	51,370.25	51,370.25			111,777.50	126,326.27	70,198.73
2016			82,015.00	46,242.50	46,242.50			101,777.50	116,382.96	64,673.30
2017			72,497.50	40,876.25	40,876.25			91,377.50	106,041.92	58,926.84
2018			61,570.00	34,715.00	34,715.00			80,577.50	95,303.14	52,959.36
2019			50,172.50	28,288.75	28,288.75			69,177.50	84,034.05	46,697.21
2020			38,305.00	21,597.50	21,597.50			57,082.50	71,877.10	39,941.66
2021			26,085.00	14,707.50	14,707.50			44,425.00	58,940.75	32,753.01
2022			13,277.50	7,486.25	7,486.25			30,825.00	45,441.95	25,251.81
2023								15,750.00	31,240.08	17,359.92
2024									15,909.30	8,840.70
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**12,000.00**	**14,840.00**	**1,279,369.34**	**721,346.58**	**721,346.58**	**251,734.50**	**214,440.50**	**1,631,787.50**	**1,885,424.86**	**1,047,718.96**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/06 $6.300 Million GO Refunding Due 12/1 & 6/2	2/1/07 $3.760 Million GO Refunding Due 12/1 & 6/3	5/15/07 $5.095 Million GO Bonds Due 12/1 & 6/1	6/1/07 $700.00 Thousand Educational Ctr Notes Due 12/1 & 6/1	7/1/07 $10.380 Million TIF Bonds Due 12/1 & 6/1	7/1/07 $11.080 Million TIF Bonds Due 12/1 & 6/1	7/1/07 $3.000 Million GO Tanglefoot Due 12/1 & 6/2	3/1/08 $2.545 Million Storm Bonds Due 12/1 & 6/3	6/1/2008 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/08 $2.55 Million Sewer Bonds Due 12/1 & 6/2	7/1/08 $650.00 Thousand GO Notes Due 12/1 & 6/1
2008	228,207.50	192,450.00	214,761.28	36,314.00	419,558.33	620,093.75	119,029.00	25,000.00			
2009	204,207.50	144,337.50	199,322.50	32,796.00	503,470.00	744,112.50	115,304.00	104,322.20	182,115.00	104,322.20	39,000.00
2010	179,607.50	126,477.50	192,497.50	29,062.00	503,470.00	744,112.50	111,162.00	103,646.04	176,415.00	103,646.04	
2011	152,207.50	107,477.50	185,497.50	25,101.00	493,390.00	723,202.50	106,587.00	99,373.04	170,077.50	99,373.04	
2012	124,007.50	87,717.50	177,937.50	20,899.00	477,665.00	700,702.50	101,897.00	94,952.69	163,077.50	94,952.69	
2013	94,807.50	67,387.50	169,137.50	16,441.00	459,390.00	676,447.50	96,750.00	90,384.99	155,902.50	90,384.99	
2014	64,807.50	46,020.00	160,137.50	11,711.00	440,030.00	650,412.50	91,358.00	85,596.29	148,027.50	85,596.29	
2015	33,007.50	23,790.00	150,737.50	6,694.00	419,330.00	622,572.50	85,476.00	80,660.22	139,777.50	80,660.22	
2016			140,937.50	1,370.00	397,010.00	592,347.50	79,332.00	75,503.15	130,777.50	75,503.15	
2017			130,937.50		373,022.50	559,677.50	73,057.00	70,198.73	121,377.50	70,198.73	
2018			120,537.50		347,822.50	525,027.50	66,521.00	64,673.30	111,777.50	64,673.30	
2019			109,737.50		321,147.50	487,787.50	59,724.00	58,926.84	101,777.50	58,926.84	
2020			98,537.50		292,727.50	447,625.00	52,665.00	52,959.36	91,377.50	52,959.36	
2021			86,737.50		262,780.00	404,105.00	45,214.00	46,697.21	80,577.50	46,697.21	
2022			74,156.26		230,780.00	357,865.00	37,309.00	39,941.66	69,177.50	39,941.66	
2023			60,926.26		197,280.00	307,860.00	29,036.00	32,753.01	57,082.50	32,753.01	
2024			46,901.26		161,677.50	254,772.50	20,147.00	25,251.81	44,425.00	25,251.81	
2025			32,066.26		124,307.50	197,502.50	10,294.00	17,359.92	30,825.00	17,359.92	
2026			16,406.26		85,170.00	136,092.50		8,840.70	15,750.00	8,840.70	
2027					43,605.00	70,542.50					
2028											
2029											
2030											
2031											
2032											
Total	**1,080,860.00**	**795,657.50**	**2,367,910.08**	**180,388.00**	**6,553,633.33**	**9,822,861.25**	**1,300,862.00**	**1,177,041.16**	**1,990,317.50**	**1,152,041.16**	**39,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/09 $750.00 Thousand GO Notes Due 12/1 & 6/2	6/1/2009 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2011 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2013 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $3.50 Million GO Bonds Due 12/1 & 6/1	
			Interest					
2008								
2009	45,000.00							
2010	36,000.00	162,277.00						
2011	27,000.00	157,198.00	182,115.00					
2012	18,000.00	151,551.00	176,415.00	182,115.00				
2013	9,000.00	145,313.00	170,077.50	176,415.00	182,115.00			
2014		138,920.00	163,077.50	170,077.50	176,415.00	134,540.00		
2015		131,903.00	155,902.50	163,077.50	170,077.50	130,940.00	134,540.00	
2016		124,551.00	148,027.50	155,902.50	163,077.50	127,115.00	130,940.00	
2017		116,532.00	139,777.50	148,027.50	155,902.50	123,007.50	127,115.00	
2018		108,155.00	130,777.50	139,777.50	148,027.50	118,447.50	123,007.50	
2019		99,601.00	121,377.50	130,777.50	139,777.50	113,332.50	118,447.50	
2020		90,691.00	111,777.50	121,377.50	130,777.50	107,722.50	113,332.50	
2021		81,423.00	101,777.50	111,777.50	121,377.50	101,597.50	107,722.50	
2022		71,800.00	91,377.50	101,777.50	111,777.50	95,027.50	101,597.50	
2023		61,642.00	80,577.50	91,377.50	101,777.50	87,902.50	95,027.50	
2024		50,864.00	69,177.50	80,577.50	91,377.50	80,395.00	87,902.50	
2025		39,586.00	57,082.50	69,177.50	80,577.50	72,195.00	80,395.00	
2026		27,467.00	44,425.00	57,082.50	69,177.50	63,690.00	72,195.00	
2027		14,034.00	30,825.00	44,425.00	57,082.50	54,560.00	63,690.00	
2028			15,750.00	30,825.00	44,425.00	44,785.00	54,560.00	
2029				15,750.00	30,825.00	34,465.00	44,785.00	
2030					15,750.00	23,590.00	34,465.00	
2031						12,150.00	23,590.00	
2032							12,150.00	
Total	**135,000.00**	**1,773,508.00**	**1,990,317.50**	**1,990,317.50**	**1,990,317.50**	**1,525,462.50**	**1,525,462.50**	51,367,118.80

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 12/1 & 6/1	1/1/1997 $1.64 Million GO Ref. Bonds Due 12/1 & 6/1	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	5/1/2000 $6.56 Million GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1
	Principal & Interest								Principal & Interest		
2008	361,560.00	188,640.00	523,300.00	681,300.00	131,455.00	4,336,850.00	523,182.50	71,100.00	355,597.50	130,357.50	301,480.00
2009			847,200.00	764,850.00	130,875.00		520,807.50	68,325.00	353,397.50	132,357.50	301,730.00
2010				1,152,600.00			522,697.50	65,550.00	355,997.50	133,957.50	301,367.50
2011				1,286,200.00			518,897.50	62,775.00	358,002.50	135,267.50	300,267.50
2012							519,637.50		359,290.00	131,277.50	303,912.50
2013							519,687.50		359,937.50	132,192.50	302,247.50
2014							518,707.50		359,925.00	132,792.50	305,427.50
2015							517,022.50		359,232.50	133,067.50	308,067.50
2016							514,447.50		362,840.00	132,952.50	310,147.50
2017							515,967.50		360,490.00	137,432.50	311,772.50
2018							516,325.00		362,665.00	136,370.00	312,802.50
2019							515,500.00		363,985.00		313,217.50
2020							518,250.00		364,435.00		317,997.50
2021							519,750.00		364,000.00		321,935.00
2022									367,500.00		
2023									0.00		
2024									0.00		
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**361,560.00**	**188,640.00**	**1,370,500.00**	**3,884,950.00**	**262,330.00**	**4,336,850.00**	**7,260,880.00**	**267,750.00**	**5,407,295.00**	**1,468,025.00**	**4,312,372.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	6/1/2003 $2.84 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.58 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.55 Million Sewer GO Bonds Due 12/1 & 6/1
								Principal & Interest		
2008	612,000.00	290,430.00	304,090.62	173,423.44	173,423.44	1,060,819.50	398,105.50	370,077.50	371,516.46	208,646.04
2009		184,410.00	304,085.12	170,601.19	170,601.19	473,404.50	403,270.50	368,077.50	373,826.96	204,373.04
2010			303,586.12	172,500.69	172,500.69	462,766.50	394,208.50	365,902.50	370,872.31	204,952.69
2011			296,536.12	168,525.69	168,525.69	464,508.00	395,692.00	368,027.50	372,652.51	205,384.99
2012			294,486.12	169,550.69	169,550.69	468,936.00	399,464.00	364,777.50	369,034.97	205,596.29
2013			297,154.12	165,416.69	165,416.69			365,777.50	370,152.28	205,660.22
2014			294,399.12	166,044.19	166,044.19			361,377.50	365,871.85	205,503.15
2015			291,109.50	166,370.25	166,370.25			361,777.50	366,326.27	205,198.73
2016			292,015.00	166,242.50	166,242.50			361,777.50	366,382.96	204,673.30
2017			287,497.50	165,876.25	165,876.25			361,377.50	366,041.92	203,926.84
2018			286,570.00	164,715.00	164,715.00			365,577.50	370,303.14	202,959.36
2019			285;172.50	163,288.75	163,288.75			364,177.50	369,034.05	206,697.21
2020			278,305.00	161,597.50	161,597.50			362,082.50	366,877.10	204,941.66
2021			281,085.00	159,707.50	159,707.50			364,425.00	368,940.75	202,753.01
2022			278,277.50	157,486.25	157,486.25			365,825.00	370,441.95	205,251.81
2023								365,750.00	371,240.08	207,359.92
2024									370,909.30	203,840.70
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**612,000.00**	**474,840.00**	**4,374,369.34**	**2,491,346.58**	**2,491,346.58**	**2,930,434.50**	**1,990,740.50**	**5,836,787.50**	**6,280,424.86**	**3,487,718.96**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/06 $6.30 Million GO Refunding Due 12/1 & 6/2	2/1/07 $3.76 Million GO Refunding Due 12/1 & 6/3	5/15/07 $5.10 Million GO Bonds Due 12/1 & 6/1	6/1/07 $700.00 Thousand Educational Ctr Notes Due 12/1 & 6/1	7/1/07 $10.380 Million TIF Bonds Due 12/1 & 6/1	7/1/07 $11.080 Million TIF Bonds Due 12/1 & 6/1	7/1/07 $3.000 Million GO Tanglefoot Due 12/1 & 6/2	3/1/08 $2.545 Million Storm Bonds Due 12/1 & 6/3	6/1/2008 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/08 $2.55 Million Sewer Bonds Due 12/1 & 6/2	7/1/08 $650.00 Thousand GO Notes Due 12/1 & 6/1
2008	828,207.50	192,450.00	394,761.28	62,365.00	419,558.33	620,093.75	243,212.00	25,000.00	0.00	0.00	0.00
2009	819,207.50	614,337.50	394,322.50	87,266.00	743,470.00	1,084,112.50	242,755.00	209,322.20	372,115.00	209,322.20	689,000.00
2010	864,607.50	626,477.50	392,497.50	86,850.00	873,470.00	1,104,112.50	241,881.00	208,646.04	371,415.00	208,646.04	0.00
2011	857,207.50	627,477.50	395,497.50	86,407.00	918,390.00	1,108,202.50	240,574.00	204,373.04	370,077.50	204,373.04	0.00
2012	854,007.50	622,717.50	397,937.50	85,939.00	917,665.00	1,110,702.50	239,152.00	204,952.69	368,077.50	204,952.69	0.00
2013	844,807.50	622,387.50	394,137.50	85,442.00	919,390.00	1,111,447.50	240,541.00	205,384.99	365,902.50	205,384.99	0.00
2014	859,807.50	616,020.00	395,137.50	84,914.00	920,030.00	1,115,412.50	238,417.00	205,596.29	368,027.50	205,596.29	0.00
2015	848,007.50	633,790.00	395,737.50	84,355.00	924,330.00	1,117,572.50	239,071.00	205,660.22	364,777.50	205,660.22	0.00
2016			390,937.50	83,761.00	922,010.00	1,117,347.50	236,195.00	205,503.15	365,777.50	205,503.15	0.00
2017			390,937.50	87,408.00	923,022.50	1,119,677.50	236,456.00	205,198.73	361,377.50	205,198.73	0.00
2018			390,537.50	45,681.00	927,822.50	1,120,027.50	236,456.00	204,673.30	361,777.50	204,673.30	0.00
2019			389,737.50		926,147.50	1,127,787.50	236,195.00	203,926.84	361,777.50	203,926.84	0.00
2020			393,537.50		932,727.50	1,127,625.00	238,940.00	202,959.36	361,377.50	202,959.36	0.00
2021			391,737.50		932,780.00	1,134,105.00	238,024.00	206,697.21	365,577.50	206,697.21	0.00
2022			389,156.26		935,780.00	1,132,865.00	236,655.00	204,941.66	364,177.50	204,941.66	0.00
2023			390,926.26		937,280.00	1,137,860.00	238,186.00	202,753.01	362,082.50	202,753.01	0.00
2024			391,901.26		936,677.50	1,144,772.50	239,101.00	205,251.81	364,425.00	205,251.81	0.00
2025			392,066.26		939,307.50	1,147,502.50	239,051.00	207,359.92	365,825.00	207,359.92	0.00
2026			391,406.26		940,170.00	1,151,092.50			365,750.00	203,840.70	0.00
2027					43,605.00	70,542.50					
2028											
2029											
2030											
2031											
2032											
Total	**6,775,860.00**	**4,555,657.50**	**7,462,910.08**	**880,388.00**	**16,933,633.33**	**20,902,861.25**	**4,300,862.00**	**3,518,200.46**	**6,580,317.50**	**3,697,041.16**	**689,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

FY	7/1/09 $750.00 Thousand GO Notes Due 12/1 & 6/2	6/1/2009 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2011 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2013 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $3.50 Million GO Bonds Due 12/1 & 6/1	
			Principal & Interest					
2008	0.00							
2009	45,000.00	0.00						
2010	186,000.00	331,578.00						
2011	177,000.00	330,956.00	372,115.00					
2012	168,000.00	329,765.00	371,415.00	372,115.00				
2013	159,000.00	327,982.00	370,077.50	371,415.00	372,115.00			
2014	150,000.00	326,044.00	368,077.50	370,077.50	371,415.00	284,540.00		
2015	0.00	327,938.00	365,902.50	368,077.50	370,077.50	280,940.00	284,540.00	
2016	0.00	325,041.00	368,027.50	365,902.50	368,077.50	282,115.00	280,940.00	
2017	0.00	325,933.00	364,777.50	368,027.50	365,902.50	283,007.50	282,115.00	
2018	0.00	322,011.00	365,777.50	364,777.50	368,027.50	283,447.50	283,007.50	
2019	0.00	322,368.00	361,377.50	365,777.50	364,777.50	283,332.50	283,447.50	
2020	0.00	322,369.00	361,777.50	361,377.50	365,777.50	282,722.50	283,332.50	
2021	0.00	322,011.00	361,777.50	361,777.50	361,377.50	281,597.50	282,722.50	
2022	0.00	325,754.00	361,377.50	361,777.50	361,777.50	285,027.50	281,597.50	
2023	0.00	324,507.00	365,577.50	361,377.50	361,777.50	282,902.50	285,027.50	
2024	0.00	322,640.00	364,177.50	365,577.50	361,377.50	285,395.00	282,902.50	
2025	0.00	324,728.00	362,082.50	364,177.50	365,577.50	282,195.00	285,395.00	
2026	0.00	325,975.00	364,425.00	362,082.50	364,177.50	283,690.00	282,195.00	
2027		325,908.00	365,825.00	364,425.00	362,082.50	284,560.00	283,690.00	
2028			365,750.00	365,825.00	364,425.00	284,785.00	284,560.00	
2029				365,750.00	365,825.00	284,465.00	284,785.00	
2030					365,750.00	283,590.00	284,465.00	
2031						282,150.00	283,590.00	
2032							282,150.00	
Total	**885,000.00**	**5,863,508.00**	**6,580,317.50**	**6,580,317.50**	**6,580,317.50**	**5,100,462.50**	**5,100,462.50**	173,078,278.10

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Educational Center Fund	Total Principal Payments
	Principal Summary by Fund						
2008	8,384,183.00	1,055,000.00	480,000.00	95,000.00	325,000.00	26,051.00	10,365,234.00
2009	3,952,851.00	2,115,000.00	485,000.00	200,000.00	349,600.00	54,470.00	7,156,921.00
2010	3,783,120.00	1,780,000.00	315,000.00	205,000.00	351,900.00	57,788.00	6,492,808.00
2011	4,097,045.00	2,085,000.00	320,000.00	205,000.00	365,700.00	61,306.00	7,134,051.00
2012	4,366,369.00	945,000.00	335,000.00	215,000.00	384,100.00	65,040.00	6,310,509.00
2013	4,236,460.00	995,000.00	345,000.00	220,000.00	0.00	69,001.00	5,865,461.00
2014	4,539,183.00	1,050,000.00	360,000.00	230,000.00	0.00	73,203.00	6,252,386.00
2015	4,704,630.00	1,110,000.00	375,000.00	240,000.00	0.00	77,661.00	6,507,291.00
2016	3,397,353.00	1,165,000.00	390,000.00	250,000.00	0.00	82,391.00	5,284,744.00
2017	3,522,800.00	1,235,000.00	405,000.00	260,000.00	0.00	87,408.00	5,510,208.00
2018	3,673,791.00	1,305,000.00	420,000.00	270,000.00	0.00	45,681.00	5,714,472.00
2019	3,814,238.00	1,245,000.00	440,000.00	280,000.00	0.00	0.00	5,779,238.00
2020	3,972,953.00	1,320,000.00	455,000.00	290,000.00	0.00	0.00	6,037,953.00
2021	4,148,398.00	1,400,000.00	475,000.00	305,000.00	0.00	0.00	6,328,398.00
2022	3,488,300.00	1,480,000.00	495,000.00	315,000.00	0.00	0.00	5,778,300.00
2023	2,997,015.00	1,570,000.00	360,000.00	170,000.00	0.00	0.00	5,097,015.00
2024	2,760,730.00	1,665,000.00	375,000.00	180,000.00	0.00	0.00	4,980,730.00
2025	2,508,899.00	1,765,000.00	190,000.00	190,000.00	0.00	0.00	4,653,899.00
2026	2,373,508.00	1,870,000.00	195,000.00	195,000.00	0.00	0.00	4,633,508.00
2027	1,721,874.00	0.00	0.00	0.00	0.00	0.00	1,721,874.00
2028	1,475,000.00	0.00	0.00	0.00	0.00	0.00	1,475,000.00
2029	1,175,000.00	0.00	0.00	0.00	0.00	0.00	1,175,000.00
2030	860,000.00	0.00	0.00	0.00	0.00	0.00	860,000.00
2031	530,000.00	0.00	0.00	0.00	0.00	0.00	530,000.00
2032	270,000.00	0.00	0.00	0.00	0.00	0.00	270,000.00
Total	**80,753,700.00**	**27,155,000.00**	**7,215,000.00**	**4,315,000.00**	**1,776,300.00**	**700,000.00**	**121,915,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Educational Center Fund	Total Interest Payments
	Interest Summary by Fund						
2008	2,131,361.86	1,451,064.58	192,499.48	103,423.44	73,105.50	36,314.00	3,987,768.86
2009	1,987,540.58	1,587,865.00	283,706.43	179,923.39	53,670.50	32,796.00	4,125,501.90
2010	1,980,076.43	1,484,140.00	271,099.42	176,146.73	42,308.50	29,062.00	3,982,833.08
2011	2,015,526.63	1,363,060.00	258,283.72	167,898.73	29,992.00	25,101.00	3,859,862.08
2012	2,036,892.59	1,214,645.00	245,099.67	159,503.38	15,364.00	20,899.00	3,692,403.64
2013	2,046,861.90	1,168,030.00	231,461.90	150,801.68	0.00	16,441.00	3,613,596.48
2014	2,014,088.97	1,118,235.00	217,143.63	141,640.48	0.00	11,711.00	3,502,819.08
2015	1,977,764.77	1,064,970.00	202,229.20	132,030.47	0.00	6,694.00	3,383,688.44
2016	1,793,270.96	1,007,310.00	186,418.95	121,745.65	0.00	1,370.00	3,110,115.56
2017	1,658,880.92	945,132.50	170,001.82	111,074.98	0.00	0.00	2,885,090.22
2018	1,516,271.64	879,220.00	152,347.66	99,388.30	0.00	0.00	2,647,227.60
2019	1,365,639.05	808,935.00	133,912.80	87,215.59	0.00	0.00	2,395,702.44
2020	1,206,205.60	740,352.50	114,498.52	74,556.86	0.00	0.00	2,135,613.48
2021	1,038,340.25	666,885.00	94,157.72	61,404.71	0.00	0.00	1,860,787.68
2022	861,044.71	588,645.00	72,679.72	47,427.91	0.00	0.00	1,569,797.34
2023	712,339.34	505,140.00	50,112.93	32,753.01	0.00	0.00	1,300,345.28
2024	587,676.56	416,450.00	34,092.51	25,251.81	0.00	0.00	1,063,470.88
2025	472,198.76	321,810.00	17,359.92	17,359.92	0.00	0.00	828,728.60
2026	366,193.26	221,262.50	8,840.70	8,840.70	0.00	0.00	605,137.16
2027	264,616.50	114,147.50	0.00	0.00	0.00	0.00	378,764.00
2028	190,345.00	0.00	0.00	0.00	0.00	0.00	190,345.00
2029	125,825.00	0.00	0.00	0.00	0.00	0.00	125,825.00
2030	73,805.00	0.00	0.00	0.00	0.00	0.00	73,805.00
2031	35,740.00	0.00	0.00	0.00	0.00	0.00	35,740.00
2032	12,150.00	0.00	0.00	0.00	0.00	0.00	12,150.00
Total	**28,470,656.28**	**17,667,299.58**	**2,935,946.70**	**1,898,387.74**	**214,440.50**	**180,388.00**	**51,367,118.80**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2007/2008 Budget

	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Educational Center Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund						
2008	10,515,544.86	2,506,064.58	672,499.48	198,423.44	398,105.50	62,365.00	14,353,002.86
2009	5,940,391.58	3,702,865.00	768,706.43	379,923.39	403,270.50	87,266.00	11,282,422.90
2010	5,763,196.43	3,264,140.00	586,099.42	381,146.73	394,208.50	86,850.00	10,475,641.08
2011	6,112,571.63	3,448,060.00	578,283.72	372,898.73	395,692.00	86,407.00	10,993,913.08
2012	6,403,261.59	2,159,645.00	580,099.67	374,503.38	399,464.00	85,939.00	10,002,912.64
2013	6,283,321.90	2,163,030.00	576,461.90	370,801.68	0.00	85,442.00	9,479,057.48
2014	6,553,271.97	2,168,235.00	577,143.63	371,640.48	0.00	84,914.00	9,755,205.08
2015	6,682,394.77	2,174,970.00	577,229.20	372,030.47	0.00	84,355.00	9,890,979.44
2016	5,190,623.96	2,172,310.00	576,418.95	371,745.65	0.00	83,761.00	8,394,859.56
2017	5,181,680.92	2,180,132.50	575,001.82	371,074.98	0.00	87,408.00	8,395,298.22
2018	5,190,062.64	2,184,220.00	572,347.66	369,388.30	0.00	45,681.00	8,361,699.60
2019	5,179,877.05	2,053,935.00	573,912.80	367,215.59	0.00	0.00	8,174,940.44
2020	5,179,158.60	2,060,352.50	569,498.52	364,556.86	0.00	0.00	8,173,566.48
2021	5,186,738.25	2,066,885.00	569,157.72	366,404.71	0.00	0.00	8,189,185.68
2022	4,349,344.71	2,068,645.00	567,679.72	362,427.91	0.00	0.00	7,348,097.34
2023	3,709,354.34	2,075,140.00	410,112.93	202,753.01	0.00	0.00	6,397,360.28
2024	3,348,406.56	2,081,450.00	409,092.51	205,251.81	0.00	0.00	6,044,200.88
2025	2,981,097.76	2,086,810.00	207,359.92	207,359.92	0.00	0.00	5,482,627.60
2026	2,739,701.26	2,091,262.50	203,840.70	0.00	0.00	0.00	5,034,804.46
2027	1,986,490.50	114,147.50	0.00	0.00	0.00	0.00	2,100,638.00
2028	1,665,345.00	0.00	0.00	0.00	0.00	0.00	1,665,345.00
2029	1,300,825.00	0.00	0.00	0.00	0.00	0.00	1,300,825.00
2030	933,805.00	0.00	0.00	0.00	0.00	0.00	933,805.00
2031	565,740.00	0.00	0.00	0.00	0.00	0.00	565,740.00
2032	282,150.00	0.00	0.00	0.00	0.00	0.00	282,150.00
Total	**109,224,356.28**	**44,822,299.58**	**10,150,946.70**	**6,009,547.04**	**1,990,740.50**	**880,388.00**	**173,078,278.10**

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2007/08, $3 million of GO bonds will be issued in January of 2008. They will be used for the Tanglefoot Road paving project. Then, in June of 2008, the City will issue $4.59 million of GO bonds to be used for various other projects. (See the Capital Projects Funds section for more information.)

$21.46 million in Tax Increment Financing (TIF) bonds may also be issued in the spring of 2008 for the Riversedge project.

Moody's Investors Service last reaffirmed an Aa3 rating to the City's General Obligation bonds in the spring of 2007.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 46.71% at the end of 2007/08 and within City policy. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at 50% or below. The total legal debt margin, including TIF debt (E3) may exceed 50% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Property Taxes	4,658,000	4,904,441	5,232,494	6,174,287
Other City Taxes	216,736	209,364	224,900	246,441
Intergovernmental	3,612	3,527	3,678	3,678
Interest	148,733	99,833	250,000	256,167
Transfer In/Other	579,425	576,650	635,022	71,100
Proceeds From Bonds	0	0	10,060,000	0
TOTAL REVENUES	**5,606,506**	**5,793,815**	**16,406,094**	**6,751,673**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	9,898,864	5,719,985	12,541,381	10,533,434
TOTAL APPROPRIATIONS	**9,898,864**	**5,719,985**	**12,541,381**	**10,533,434**
Transfer Out / Family Museum	493,924	476,713	443,528	398,106
TOTAL NET OF TRANSFERS	**10,392,788**	**6,196,698**	**12,984,909**	**10,931,540**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 50% or below.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	13	14	16	14
2. Total outstanding principal on Debt Service G.O. bonds	$41,622,074	$42,217,916	$46,753,700	$45,959,517
3. # of TIF bond issues currently outstanding	5	5	4	6
4. Total outstanding principal on TIF bonds	$7,980,000	$6,875,000	$5,695,000	$26,100,000
WORKLOAD:				
1. # new G.O. bonds issued	1	1	3	2
2. Size of new G.O. bonds issued	$4,590,000	$4,580,000	$15,155,000	$7,590,000
3. # of new TIF bonds issued	0	0	0	2
4. Size of new TIF bonds issued	$0	$0	$0	$21,460,000
5. # of G.O/TIF bonds retired/called	1	0	2/1	3/1
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$7,987,165	$3,984,159	$10,619,216	$8,384,183
2. $ of interest paid on G.O. bonds	$1,911,699	$1,749,485	$1,812,291	$2,131,362
3. $ of principal paid on TIF bonds	$1,050,000	$1,105,000	$1,180,000	$1,055,000
4. $ of interest paid on TIF bonds	$655,316	$555,008	$486,115	$1,451,065
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$3.80000	$3.80000	$4.05000	$4.50000
2. Current G.O. bond rating	Aa3	Aa3	Aa3	Aa3
3. % of legal debt margin ratio used*	52.64%	50.19%	50.92%	67.66%
4. % of legal debt margin ratio used net of all TIF bonds*	44.59%	43.77%	45.82%	46.71%
5. Debt Service Fund balance	$1,605,452	$1,202,569	$4,623,754	$443,887
6. % of Debt Obligations amortized within 10 years	74.10%	72.65%	72.75%	73.00%

4th of July Parade and Festival in the Park

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The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

Eagles Building Remodeling Fund – Accounts the accumulation of funds and expenditures for the Eagles building project.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes	2,273,158	2,233,866	2,121,774	1,900,000	1,865,000	(35,000)	-1.84%
Special assessments	-	-	1,450	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	178,858	96,847	131,174	2,020,900	2,472,000	451,100	22.32%
Charges for services	-	-	-	-	-	-	
Use of money & property	103,246	149,093	220,820	395,000	275,000	(120,000)	-30.38%
Fines & forfeitures	-	-	-	-	-	-	
Miscellaneous	307,148	139,814	239,542	147,240	1,338,000	1,190,760	808.72%
Total revenue	**2,862,410**	**2,619,620**	**2,714,760**	**4,463,140**	**5,950,000**	**1,486,860**	**33.31%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment	12,733						
General Government							
Debt service				77,000			
Capital Projects	5,386,467	6,027,640	6,652,548	11,382,777	15,158,900	3,776,123	33.17%
Total expenditures	**5,399,200**	**6,027,640**	**6,652,548**	**11,459,777**	**15,158,900**	**3,699,123**	**32.28%**
Revenue over(under) expenditures	(2,536,790)	(3,408,020)	(3,937,788)	(6,996,637)	(9,208,900)	(2,212,263)	31.62%
Financing sources(uses):						-	
Operating transfers in	2,341,175	3,551,214	3,008,023	4,795,413	4,746,412	(49,001)	-1.02%
Operating transfers out	(3,418,657)	(3,530,376)	(4,507,001)	(4,575,360)	(3,670,344)	905,016	-19.78%
Proceeds from bonds	3,538,986	4,590,000	4,583,190	5,095,000	7,590,000	2,495,000	48.97%
Bond discount		(32,066)	(44,519)	-	-	-	
Other financing sources				18,672	47,900	29,228	156.53%
Proceeds from sale of capital assets		6,120	77,952	-	-	-	
Financing sources(uses), net	2,461,504	4,584,892	3,117,645	5,333,725	8,713,968	3,380,243	63.37%
Revenue and other financing sources over (under) expenditures and other financing uses	**(75,286)**	**1,176,872**	**(820,143)**	**(1,662,912)**	**(494,932)**	**1,167,980**	**-70.24%**
Fund balances, beginning	9,301,680	9,226,394	10,403,266	9,583,123	7,920,211	(1,662,912)	-17.35%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	9,226,394	10,403,266	9,583,123	7,920,211	7,425,279	(494,932)	-6.25%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes				1,865,000			
Licenses & Permits							
Use of Money & Property	125,000	40,000	40,000	20,000	20,000	20,000	10,000
Intergovernmental	2,366,000			106,000			
Charges for Services							
Special Assessments							
Miscellaneous	1,288,000					50,000	
Bond Proceeds	7,590,000						
Other financing sources		47,900					
Transfers In	1,922,047	430,000	360,000	589,585	1,694,780		
Total Revenues & Other Sources	**13,291,047**	**517,900**	**400,000**	**2,580,585**	**1,714,780**	**70,000**	**10,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects	13,966,500	481,800	710,600				
Total Government Activities Exp.	**13,966,500**	**481,800**	**710,600**	**0**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**13,966,500**	**481,800**	**710,600**	**0**	**0**	**0**	**0**
Transfers Out	250,000		94,300	1,911,984	1,664,060	0	0
Total ALL Expenditures/Transfers Out	**14,216,500**	**481,800**	**804,900**	**1,911,984**	**1,664,060**	**0**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(925,453)	36,100	(404,900)	668,601	50,720	70,000	10,000
Estimated Beginning Fund Balance	**3,028,704**	**910,389**	**882,870**	**843,404**	**1,757,230**	**343,381**	**154,233**
Ending Fund Balance June 30	**2,103,251**	**946,489**	**477,970**	**1,512,005**	**1,807,950**	**413,381**	**164,233**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Total Capital Funds
Revenues & Other Financing Sources:	
Property Taxes	0
TIF Revenues	0
Other City Taxes	1,865,000
Licenses & Permits	0
Use of Money & Property	275,000
Intergovernmental	2,472,000
Charges for Services	0
Special Assessments	0
Miscellaneous	1,338,000
Bond Proceeds	7,590,000
Other financing sources	47,900
Transfers In	4,996,412
Total Revenues & Other Sources	**18,584,312**
Expenditures & Other Financing Uses:	
Public Safety	0
Public Works	0
Culture & Recreation	0
Community & Economic Development	0
General Government	0
Debt Service	0
Capital Projects	15,158,900
Total Government Activities Exp.	**15,158,900**
Business Type/Enterprises	0
Total Gov Activities & Business Exp.	**15,158,900**
Transfers Out	3,920,344
Total ALL Expenditures/Transfers Out	**19,079,244**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(494,932)
Estimated Beginning Fund Balance	**7,920,211**
Ending Fund Balance June 30	**7,425,279**
Fund Balance as a % of expenditures & transfers out	

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits			1,450			-	
Intergovernmental	178,858	96,847	131,174	2,020,900	2,366,000	345,100	17.08%
Charges for services						-	
Interest	49,741	56,613	98,773	62,000	125,000	63,000	101.61%
Fines & forfeitures						-	
Other	237,140	84,150	138,292	97,240	1,288,000	1,190,760	1224.56%
Total revenue	**465,739**	**237,610**	**369,689**	**2,180,140**	**3,779,000**	**1,598,860**	**73.34%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:				77,000			
Capital Projects	4,963,086	4,870,773	5,430,293	10,598,352	13,966,500	3,368,148	31.78%
Total expenditures	**4,963,086**	**4,870,773**	**5,430,293**	**10,675,352**	**13,966,500**	**3,291,148**	**30.83%**
Revenue over(under) expenditures	(4,497,347)	(4,633,163)	(5,060,604)	(8,495,212)	(10,187,500)	(1,692,288)	19.92%
Financing sources(uses):						-	
Discounts	(31,014)	(32,066)	(44,519)			-	
Operating transfers in	184,070	920,884	884,239	2,337,413	1,922,047	(415,366)	-17.77%
Operating transfers out	(30,038)			(360,000)	(250,000)	110,000	
Proceeds from bonds	3,570,000	4,590,000	4,583,190	5,095,000	7,590,000	2,495,000	48.97%
Financing sources(uses), net	3,693,018	5,478,818	5,422,910	7,072,413	9,262,047	2,189,634	30.96%
Revenue and other financing sources over (under) expenditures and other financing uses	**(804,329)**	**845,655**	**362,306**	**(1,422,799)**	**(925,453)**	**497,346**	**-34.96%**
Fund balances, beginning	4,047,871	3,243,542	4,089,197	4,451,503	3,028,704	(1,422,799)	-31.96%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	3,243,542	4,089,197	4,451,503	3,028,704	2,103,251	(925,453)	-30.56%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2007/08 – 2011/12

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2007/08 through 2011/12. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;

- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;
- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:

- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2007/08 - FY 2011/12 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, TIF Bond proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 07/08 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and TIF Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and TIF Bonds. General Obligation bonds are backed by the full faith and credit and power of the issuer to levy general property taxes for repayment of the bonds. During the spring of 2008, $7,590,000 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2008 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are a number of other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds.

In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of the project. In conjunction with the RIVERSedge Downtown Development Plan, the Mayor and Council have signed a development agreement with the Isle of Capri, which includes issuing $18,000,000 in net TIF revenue bonds during FY 2007/08. The bonds will assist in funding a $15.75 million Event Center, a $5.72 million parking ramp, $2 million skywalk bridge, and $1.38 million in surface parking. The $18 million TIF project is properly recorded as a separate Special Revenue Fund.

During the next five years the City anticipates to issue approximately $28.491 million in G.O. Bonds, nearly $3.5 million in Sewer & Stormwater G.O. Bonds, and $19 million in various TIF Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks. The $2 million in Sewer Bonds will be issued to finance the construction of the final phase of the Hopewell Avenue Sewer Interceptor which will open up a significant area encouraging commercial and residential development within the City, as well as, finance the 6th Street Sewer separation. The $1.5 million in Storm Water bonds will help fund erosion projects and detention areas throughout the City including Ginger Creek and Hopewell The TIF Revenue Bonds will finance projects in the downtown area, as well as, improvements at the old Shopko/Joe-Van site on Kimberly Road.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $625,000 during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue

The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2008, the one-cent local option sales tax will generate approximately $4,236,950 for the City, with $1,694,780 (40%) allocated for capital projects. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $1,575,600 - $1,650,000 annually to be used for capital projects listed in the CIP. In addition to the 40% allocation to CIP projects, during FY 07/08 approximately $1,000,000 in local option sales tax has been ear marked to assist in the renovation of the Eagles Building into an Educational Center to be leased by Scott Community College, Bettendorf Schools and the Iowa State Ag Extension Office at the City's Learning Campus.

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $10.5 million dollars of the total revenue stream. Slightly more than $4.3 million dollars of Federal money will be allocated for the reconstruction of Middle Road and the Bridge over Crow Creek, as well as, Belmont Road during FY 2007/08 and 2008/09.

Riverboat Gaming Revenue
Gaming revenue received from the Isle of Capri Riverboat Casio was a new revenue source available to the City effective April 1995. For fiscal years FY 2007/08 - FY 2011/12 the Council has ear marked approximately $1.55 million of gaming revenue to fund various capital projects throughout the City. The city has also allocated gaming money annually towards the annual operating expenses of several funds including pubic information program, city beautification flowering project, vehicle & electronic replacement funds, and health and liability insurance funds. In addition, for the period of FY 07/08 – 11/12, $3.92 million in gaming revenue has been reserved to potentially supplement the General Fund if unforeseen shortfalls in operating revenue occur.

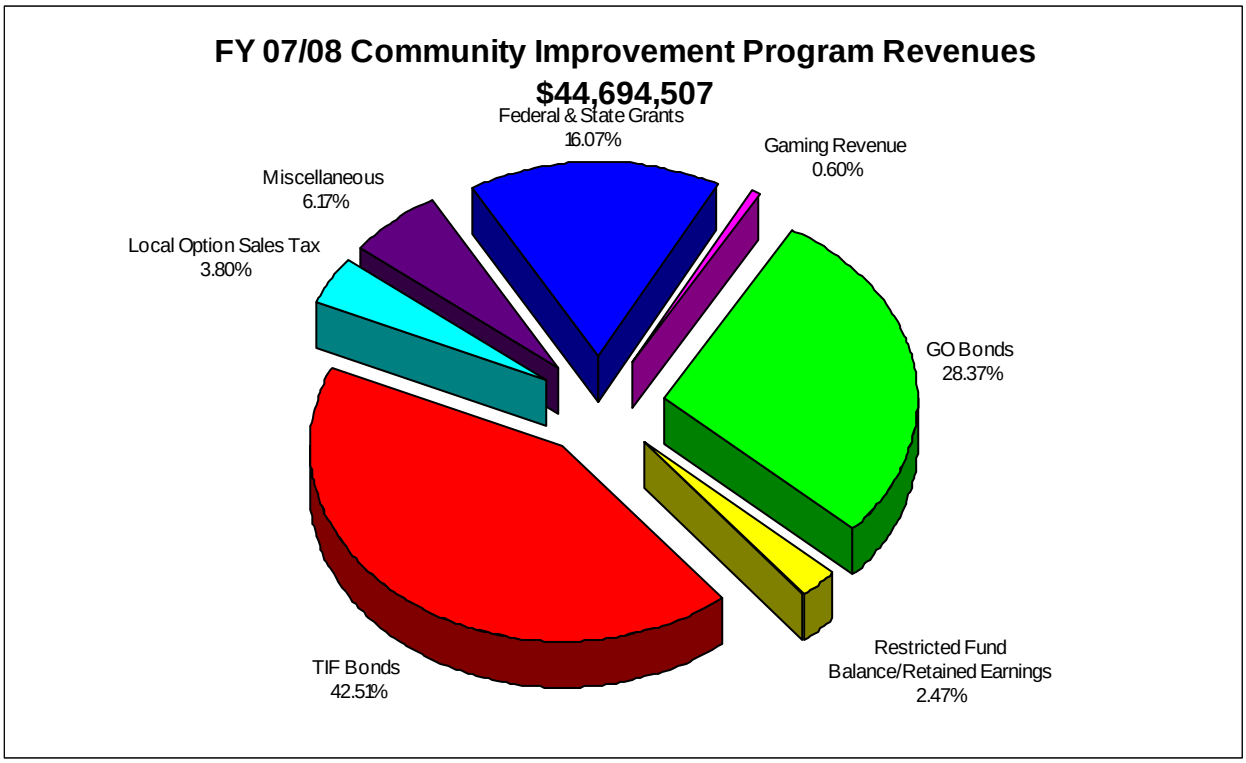
The Council has been unified in appropriating the majority of gaming revenue towards the funding of "one-time" capital projects or the purchase of capital equipment verses "on-going" operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City's Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2007/08, approximately $ .75 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2007/08 CIP Plan.

Unrestricted Retained Earnings totaling $ .35 million from the Sewer Utility Fund are projected to be used to supplement revenue bonding requirements and reduce the City's cost of debt.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Sewer Connection Fees, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds. (Fiscal Year 2007/08, $ 12,680,000 G.O. Bonds)

TIF Revenue Bonds: Revenue bonds are repaid from property taxes generated by the project for which they are issued.
(Fiscal Year 2007/08, $ 19,000,000 TIF Revenue Bonds)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects. (Fiscal Year 2007/08, $ 1,699,633)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings.
(Fiscal Year 2007/08 $ 2,758,000)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2007/08 $ 7,183,840)

- **Riverboat Gaming Revenue:** The City Council has allocated a portion of the gaming revenue received from the Isle of Capri casino to enhance the Capital Improvement Program.
(Fiscal Year 2007/08 $ 268,000)

- **Fund Balances/Retained Earnings:**
  Restricted balances from reserve funds or unspent bond proceeds.
  Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.(Fiscal Year 2007/08 $ 1,105,034)

CAPITAL EXPENDITURES

The FY 2007/08 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2007/08, capital project expenditures are projected to account for $44,694,507 of the City's total budget. Projects in FY 2007/08 are designated in eight major categories described below:

Municipal Facilities: The largest allocation of capital funds for FY 2007/08 is attributed to Municipal Facilities in the amount of $25,259,460 million. The Mayor and Council plans to issue $18 million in TIF revenue bonds to construct an events center, a parking ramp, and a skywalk and other public improvements related to the RIVERSedge project and Isle of Capri casino/hotel project in the Riverfront – Downtown area.

The City of Bettendorf has established as one of its goals the redevelopment of its downtown. The proposed projects helps to meet this goal by placing new commercial endeavors within the downtown, increasing the property tax base of the City, in conjunction with increasing tourism within the City of Bettendorf and the Quad City area generally, through the establishment of an Events Center. More specifically, the project consists of the Isle of Capri adding an additional 250 hotel rooms on its site. This will establish a base of 500 rooms within one facility, making the site more attractive to regional conferences. The City of Bettendorf will construct and own a 53,000 square foot events center, a skywalk connecting the events center with the hotel addition, and surface parking, located immediately adjacent the Event Center, as well as, an additional third floor added to the parking ramp at the Isle of Capri, for a total of 900 parking spaces.

The City has been awarded a total of $14.6 million in grants for the project coming from a combination of sources including the Scott County Regional Authority (a non-profit corporation located within Scott County which provides funding for worthy community projects), Scott County Iowa, a "Vision Iowa Grant" awarded through the State of Iowa Community Attraction and Tourism program, and the U S Government. It is anticipated that construction will start late in the fall of 2007, with a completion date on or before December 31, 2008.

An additional $3.05 million was been allocated for renovating the old Eagles building into an Educational Center to be leased to Scott Community College, Bettendorf Schools Administrative Offices and the Iowa State Ag Extension office at the City's Learning Campus. Funding for replacement of roofs, carpet, generators, etc to existing City facilities has also been budgeted. At the time of compiling this budget book, the project and the $3.05 million allocated for renovation has been put on hold.

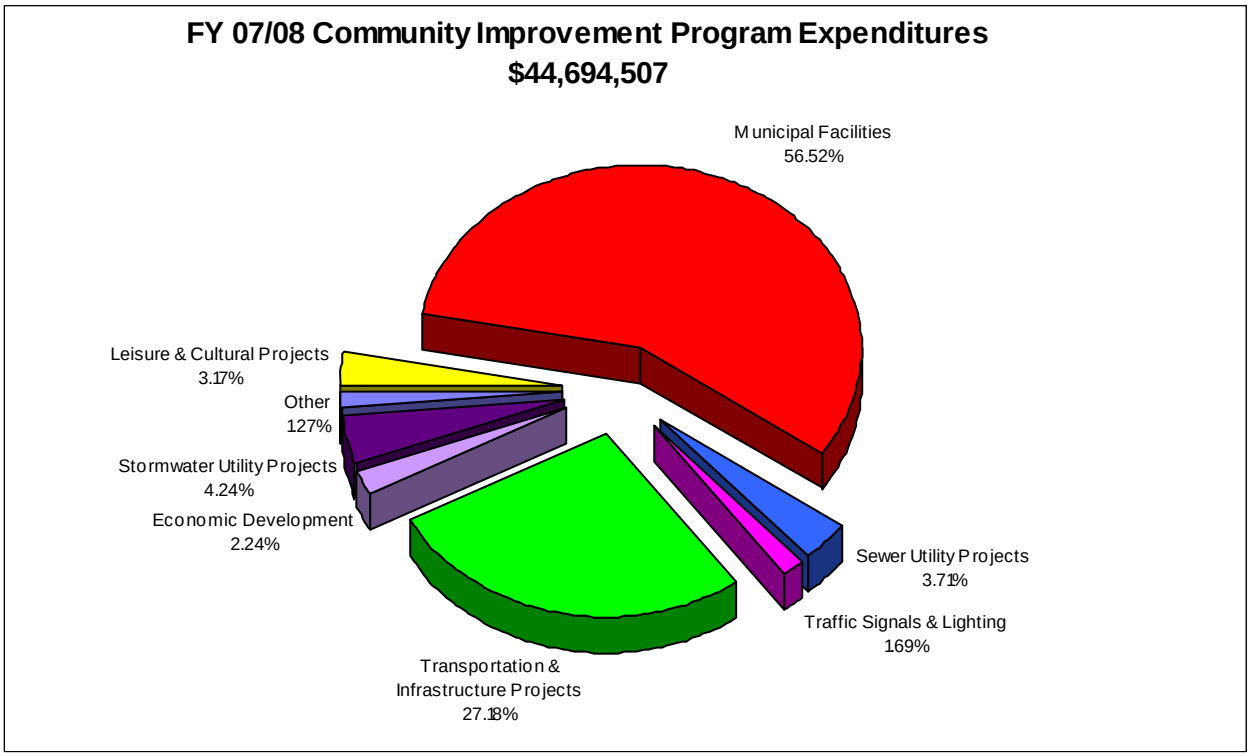
Transportation and Infrastructure Projects: More than $12.15 million has been allocated to "Transportation and Infrastructure" projects for FY 2007/08. The largest projects in that category include $1.81 allocated towards Belmont Road sealcoat replacement; $600,000 for the first phase of Field Sike Drive sealcoat replacement; $770,000 for various improvements to Hopewell Ave, $2.34 million for Middle Road reconstruction from Norwood to Crow Creek, $1.26 million for the final phase of Moencks Road Sealcoat replacement, and $5.37 million in various street resurfacing, sealcoat and patching projects under $500,000 each, account for the balance of projects in this category.

Leisure and Cultural Projects: Nearly $1.4 million has been budgeted for "Leisure & Cultural" projects for FY 2007/08. Projects in this category include the development and improvement of various city parks, Crow Creek Park, park land acquisition and the downtown and Crow Creek recreation trails.

Sewer Utility Projects: Approximately $1.66 million will be allocated for "Sewer Utility Projects" this year. Two new sewer interceptors are anticipated to be constructed to open up areas within the City limits for new commercial and residential development at Crow Creek/North of Hopewell and East Pigeon Creek. In addition, numerous smaller sewer projects will be completed throughout the City, including sewer separation at 6th Street.

Stormwater Utility Projects: The City's new Stormwater Utility Fund anticipates to construct $4.4 million in projects over the next 5 years. Two areas targeted for regional detention improvements include Ginger Creek and Hopewell Creek. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $754,034 for FY 2007/08. Projects include various replacement and construction of devices throughout the City.



- **Transportation & Infrastructure Projects:** Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
  (Fiscal Year 2007/08 $ 12,146,000)

- **Sewer Utility Projects:** Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
  (Fiscal Year 2007/08 $ 1,658,000)

- **Traffic Signals & Lighting:** Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
  (Fiscal Year 2007/08 $ 754,034)

- **Municipal Facilities:** Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
  (Fiscal Year 2007/08 $ 25,259,460)

- **Leisure & Cultural Projects:** Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
  (Fiscal Year 2007/08 $ 1,414,673)

- **Economic Development Projects:** Economic development projects are large-scale endeavors in cost, size and benefit to the community.
  (Fiscal Year 2007/08 $ 1,000,000)

- **Stormwater Utility Projects:**
  Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2007/08 $ 1,893,000)

- **Other:**
  Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
  (Fiscal Year 2007/08 $ 569,340)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that several major projects will have on the FY 2007/08 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
All street projects, Road Use Fund		111,111	111,111
Capital Replacement, Event Center		250,000	250,000
New traffic signals, Road Use Fund		18,340	18,340
Recreation Trails, General Fund	-	5,800	5,800
Playground & Park Expansion, General Fund		8,950	8,950
		Total	**394,201**

A brief narrative summary of other projected impacts on the FY 2007/08 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-12:
With the exception of constructing and expanding several streets, all projects listed in these sections are not anticipated to impact the current or future operating budgets of the City greatly. Most of the projects are one-time expenditures or TIF projects, which will be maintained by a third party. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets so no additional property taxes should be required for maintenance.

Public Works projects, numbers 13 -147:
The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years.

Park and Recreation projects, numbers 148-174:
Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets. For FY 2007/08, increased operating costs of $8,950 are summarized in the chart above. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 175-199:
Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating costs associated with them. The increased costs have been addressed in the FY 2007/08 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 200-216:

Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2007/08 BOND ISSUES:

- $12.680 million of G.O. bonds are proposed to be issued during the spring of 2008 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2008. As the downtown development unfolds, the Council may also consider issuing $18 million in net TIF Bonds and offering additional incentives to attract developers.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2006 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2007/08 through fiscal year 2011/12 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2007/08;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and current interest rates effective the Spring of 2008;
- Taxable valuations as a percentage of gross valuations would *average* 61% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain constant at $4.50 per $1,000 of assessed valuation through FY 2011/12;
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2007/08 through FY 2011/12 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 216 projects in the City's governmental funds and 99 projects in various enterprise funds. The CIP list covers fiscal years 2007/08 through 2011/12 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2011/12

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Community & Economic Development:												
1	Community Entrance Signs (6 @ $10,000)	CD0001	OTHER	Economic Development		10,000					10,000	
2	Downtown Streetscape Master Plan	ED0002	OTHER	G.O. Bonds		250,000	250,000	250,000	250,000	250,000	1,250,000	
3	23rd Street Overpass	3PW010	TRANS	TIF Bonds							0	4,500,000
4	IJR-I80/Middle interchange study	ED0003	TRANS	G.O. Bonds	170,000						0	
5	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	TRANS	Gaming revenue	200,000	225,000					225,000	
6	Isle of Capri Parkway to Gilbert St. - 13th St - Extending Isle of Capri Parkway West under Bridge		TRANS	G.O. Bonds							0	500,000
7	I-74 Bridge Revolving Loan Fund		ECON	Economic Development			200,000	100,000	100,000		400,000	
8	I-74 Bike Path Participation		LEISURE	Federal Aid							0	8,000,000
9	I-80 Interchange Reconstruction		ECON	other							0	20,000,000
10	Kimberly Road, Shopko/Joe-Van improvements	CD0020	ECON	TIF Revenue		1,000,000					1,000,000	
11	Flood Monitoring Cam/Duck	CD0033	OTHER	Gaming revenue	11,700							
12	Middle at 53rd Ave. - Kronach fountain @ round-a-bout		ECON	Sales Tax & Interest			50,000				50,000	
Public Works												
13	Aerial Photos/Mapping	PW0049	TRANS	G.O. Bonds	850						0	
14	Final ROW surveys	PW0079	TRANS	G.O. Bonds	1,000						0	
15	6th Street Reconstruction. City limits-State. (result of sewer separation)		TRANS	G.O. Bonds		420,000	513,000				933,000	
16	14th Street resurfacing (varying width) from Central Avenue to Fairlane Drive		TRANS	G.O. Bonds			150,000	240,000			390,000	
17	18th St. & Middle intersection, eastbound dual left turn lane		TRANS	G.O. Bonds							0	220,000
18	18th St. & Middle intersection, eastbound dual left turn lane, additional northbound thru lane		TRANS	G.O. Bonds							0	400,000
19	18th Street reconstruction - Tanglefoot to Crow Creek		TRANS	G.O. Bonds				800,000			800,000	
20	18th St. @ Middle, northbound right turn lane r/w paving		TRANS	G.O. Bonds							0	95,000
21	18th St. - Spruce Hills to Avalon southbound added third lane		TRANS	G.O. Bonds							0	130,000
22	23rd Avenue from Grant to Lincoln Road-reconstuct/paving		TRANS	G.O. Bonds							0	1,250,000
23	53rd Ave Widening Devils Glen - Middle - Lane widening	6PW007	TRANS	G.O. Bonds			125,000		125,000		250,000	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2011/12

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
24	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversize culvert	PW0050	TRANS	G.O. Bonds		50,000	50,000				100,000	
25	Belmont Rd Paving Phase III-Middle to Devils Glen-New 31'B/B PCC Pavement Completing the Final Section	0PW021	TRANS	G.O. Bonds	12,250						0	
26	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	TRANS	Intergovernmental	70,000	225,000	105,000				330,000	
27	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	TRANS	Federal Aid	100,000	1,360,000	1,740,000				3,100,000	
28	Belmont Road sealcoat replcaement Phase II Corral-Valley Dr.	PW0068	TRANS	G.O. Bonds	70,000	225,000	105,000				330,000	
29	Boulevard shaping, seeding & sodding	PW0074	TRANS	G.O. Bonds	4,658	10,000					10,000	
30	Central Avenue - 14th to 23nd, 23nd to 28th		TRANS	G.O. Bonds			110,000		175,000		285,000	
31	CIP Final Row Surveys	pw0039	TRANS	G.O. Bonds	10,000	10,000	10,000	10,000	10,000	10,000	50,000	10,000
32	Contingency (projects>$25,000)	2AD001	TRANS	G.O. Bonds		75,000	75,000	75,000	75,000	75,000	375,000	75,000
33	Contingency (Council approved)		TRANS	G.O. Bonds	100,000						0	
34	Criswell paving (Valley Drive - U.S. 67)	1PW028	TRANS	G.O. Bonds							0	900,000
35	Criswell sealcoat replacement (Valley Drive/53rd)		TRANS	G.O. Bonds							0	1,100,000
36	Criswell Sealcoat replacement 53rd to Forrest Grove		TRANS	G.O. Bonds							0	1,800,000
37	Criswell St. Preliminary design	1PW028	TRANS	G.O. Bonds		20,000	80,000				100,000	
38	Crow Creek Road reconstruction - Lindberg to 18th		TRANS	gaming Revenue			170,000				170,000	
39	Crow Creek Road reconstruction - Lindberg to 18th		TRANS	Sales Tax & Interest			100,000				100,000	
40	Curb & Gutter Replacement 04/05	PW0046	TRANS	G.O. Bonds	1,073	40,000		40,000		40,000	120,000	
41	Deerbrook Dr. Turn Lane at Devils Glen Rd		TRANS	G.O. Bonds							0	80,000
42	Devils Glen sealcoat replacement, South of State	PW0007	TRANS	Other							0	260,000
43	Devils Glen Sealcoat Replacement, South of State	PW0007	TRANS	G.O. Bonds							0	260,000
44	Devils Glen Bridge at Spencer Creek	8PW040	TRANS	G.O. Bonds							0	425,000
45	Devils Glen paving/53rd Av. to Hopewell	1PW005	TRANS	G.O. Bonds	536						0	
46	Devils paving Hopewell to Forest Grove		TRANS	G.O. Bonds			30,000	700,000	750,000		1,480,000	
47	Devils Glen Rd., 5th lane at Regency Apts.		TRANS	G.O. Bonds							0	95,000
48	Devils Glen continuous left turn/Tanglefoot - Middle (HyVee)	pw0064	TRANS	G.O. Bonds	946,135						0	
49	Duck Creek Hydraulic analysis		TRANS	G.O. Bonds							0	75,000
50	Duck Creek Mall Median	PW0051	TRANS	G.O. Bonds	10,000	190,000					190,000	

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
51	Dundee Lane reconstruction. - 29th to Maplecrest		TRANS	G.O. Bonds							0	570,000
52	East Crest Ave Reconstruction (31' wide) 18th Street to Apple Valley Drive		TRANS	G.O. Bonds							0	330,000
53	Fairmeadows Drive Reconstruction (27' wide) from Parkway Drive to Middle Road	PW0043	TRANS	G.O. Bonds	19,619						0	
54	Fairmeadows Dr Bd Restore	PW0075	TRANS	G.O. Bonds	2,029						0	
55	Fairview reconstruction - North of Sunburst		TRANS	G.O. Bonds			100,000				100,000	
56	Field Sike Drive Grading & sealcoat replacement/Devils Glen to Bridge at Barcelona	8PW015	TRANS	G.O. Bonds	10,000	600,000	850,000				1,450,000	
57	Forest Grove sealcoat replacement west City limits to Devils Glen (Design/ROW)	PW0047	TRANS	G.O. Bonds							0	560,000
58	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving)		TRANS	Federal Aid							0	2,500,000
59	Forest Grove sealcoat replacement/west City limits to Devils Glen Road		TRANS	Other							0	600,000
60	Forest Grove sealcoat replacement - Middle to Criswell		TRANS	G.O. Bonds							0	2,400,000
61	Forest Grove, sealcoat replacement Devils Glen to Middle Road		TRANS	G.O. Bonds							0	500,000
62	Forest Grove Prelim Design/ 1/2 mile east of Devils Glen to Middle	PW0084	TRANS	G.O. Bonds	60,000	40,000					40,000	
63	Hopewell Ave. sealcoat replacement/ROW/Design Middle to Devils Glen	PW0009	TRANS	G.O. Bonds			400,000				400,000	
64	Hopewell Ave sealcoat replacement - Devils Glen to Middle, paving	pw0009	TRANS	G.O. Bonds				540,000	2,360,000		2,900,000	4,700,000
65	Hopewell Ave paving - Middle to east line Century Hgts 16th	PW0081	TRANS	G.O. Bonds				220,000	400,000		620,000	
66	Hopewell Ave right of way/2 acres	PW0081	TRANS	G.O. Bonds				100,000			100,000	
67	Hopewell Ave paving - Middle to east line Century Hgts 16th	PW0081	TRANS	Future Projects					165,000		165,000	
68	Indiana Ave sealcoat replacement at Middle Rd.		TRANS	TIF Bonds							0	820,000
69	Indiana Ave Bridge near 56th Street		TRANS	G.O. Bonds							0	125,000
70	Lincoln Road sealcoat replacement - 14th St. to 18th St.	8Pw036	TRANS	G.O. Bonds							0	900,000
71	Lincoln Road reconstruction - from West City Limits to Kimberly Rd.		TRANS	G.O. Bonds							0	230,000
72	Spruce Hills southbound @ Middle - dual left turn		TRANS	G.O. Bonds							0	150,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
73	Middle Drive reconstruction		TRANS	G.O. Bonds			100,000				100,000	
74	Middle Rd Bridge over Crow Creek	2PW028	TRANS	Federal Aid	1,000,000						0	
75	Middle Rd Bridge over Crow Creek	2PW028	TRANS	G.O. Bonds	1,480,000						0	
76	Middle Rd Bridge over Duck Creek	0PW023	TRANS	G.O. Bonds							0	1,500,000
77	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	TRANS	G.O. Bonds	163,990	1,100,000					1,100,000	
78	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	TRANS	Federal Aid	750,000	1,241,000					1,241,000	
79	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		TRANS	G.O. Bonds							0	5500000
80	Middle Road Reconstruction, Devils Glen to Norwood Subdivision		TRANS	G.O. Bonds							0	1,200,000
81	Middle Rd. 5th lane, 18th to Devils Glen		TRANS	G.O. Bonds							0	1,350,000
82	Middle Rd. 5th lane, I-74 to 18th St.		TRANS	G.O. Bonds							0	800,000
83	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	TRANS	G.O. Bonds							0	120,000
84	Middle Rd resurfacing/Crow Creek to Forest Grove	PW0062	TRANS	G.O. Bonds	117,665						0	
85	Middle Rd patching south of Crow Creek Rd	PW0063	TRANS	G.O. Bonds	81,521						0	
86	Moencks Road Sealcoat Replacement/ Valley Dr. to Crow Creek	PW0037	TRANS	Sales Tax & Interest	1,070,000						0	
87	Moencks Road Sealcoat Replacement - Valley Dr. to Crow Creek	PW0069	TRANS	Sales Tax & Interest		360,000					360,000	
88	Moencks Road Sealcoat Replacement - Valley Dr. to Crow Creek	PW0069	TRANS	G.O. Bonds	240,000	900,000					900,000	
89	Oak Lane Reconstruction (27' wide) east of 23rd Street		TRANS	G.O. Bonds							0	110,000
90	Overland Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive. OCI=46		TRANS	G.O. Bonds							0	300,000
91	Parkway Dr Left Turn Lane at Middle Rd.		TRANS	G.O. Bonds							0	80,000
92	Parkway Dr., cul-de-sac at I74		TRANS	G.O. Bonds							0	100,000
93	Parkway Drive resurfacing/18th to Fairmeadows. OCI=59		TRANS	Sales Tax & Interest					340,000		340,000	
94	Parkway Drive resurfacing/Middle to 18th Reconstruction		TRANS	Sales Tax & Interest					500,000		500,000	
95	Rail Road Crossing, 12th & 42nd	PW0031	TRANS	G.O. Bonds	58,000	80,000					80,000	
96	Sealcoat Rural Roads-City wide projects 2007	PW0065	TRANS	G.O. Bonds	2,000	178,000					178,000	
97	Sealcoat Rural Roads- City-wide projects 2006	PW0061	TRANS	Sales Tax & Interest	120,709		150,000	300,000	150,000	300,000	900,000	300,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
98	Sidewalk Construction, new & replacement & ADA ramps	PW0072	TRANS	G.O. Bonds	21,932		115,000	115,000	115,000	115,000	460,000	20,000
99	Sidewalks/New/Repl/ADA	PW0086	TRANS	G.O. Bonds	30,000	247,000						
100	Sidewalk New Construction 2007	PW0066	TRANS	G.O. Bonds	1,268						0	
101	Spruce Hills Dr reconstruction - East of Utica. OCI=51 West Bound/OCI=81 East Bound		TRANS	Gaming Revenue			260,000				260,000	
102	Spruce Hills Dr. westbound right turn lane at Utica Ridge		TRANS	G.O. Bonds							0	140,000
103	Spruce Hills Drive Widening/18th-23rd		TRANS	G.O. Bonds							0	350,000
104	Street patching (5 yr)		TRANS	G.O. Bonds		250,000	250,000	250,000	250,000	250,000	1,250,000	300,000
105	Street patching 2007	PW0067	TRANS	G.O. Bonds							0	
106	Street patching 2007		TRANS	Federal Aid	100,000						0	
107	Street patching 2006	PW0059	TRANS	G.O. Bonds	236,774						0	
108	Street Resurfacing 2006	PW0060	TRANS	G.O. Bonds	878,840						0	
109	Street resurfacing - undesignated		TRANS	Sales Tax & Interest			250,000	500,000	250,000	500,000	1,500,000	500,000
110	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46		TRANS	G.O. Bonds							0	290,000
111	Sycamore Terrace reconstruction - Parkway to Hillside.OCI=48	PW0082	TRANS	G.O. Bonds		250,000					250,000	230,000
112	Tanglefoot Lane from Dierks to Middle Road ROW	PW0083	TRANS	G.O. Bonds	91	700,000					700,000	
113	Tanglefoot Lane Extension, Diercks to Middle		TRANS	G.O. Bonds	100,000	2,000,000					2,000,000	
114	Tanglefoot Lane Extension (Middle to Valley Dr.)	PW0023	TRANS	G.O. Bonds							0	6,600,000
115	Tanglefoot ROW Valley to 67	3PW026	TRANS	G.O. Bonds							0	400,000
116	Tanglefoot Lane Paving/State St. to Valley Dr.		TRANS	G.O. Bonds							0	1,200,000
117	Tanglefoot Widening (18th/Devils Glen)		TRANS	G.O. Bonds							0	1,200,000
118	Tanglefoot Widening (Utica Rdg/18th)		TRANS	G.O. Bonds							0	1,700,000
119	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		TRANS	G.O. Bonds							0	720,000
120	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		TRANS	G.O. Bonds							0	990,000
121	Tanglewood Road Bridge at Crow Creek		TRANS	G.O. Bonds							0	1,575,000
122	Tech Dr. Left Turn Lane at 18th St.		TRANS	G.O. Bonds							0	80,000
123	Terrace Park reconstruction, Utica Ridge Road to 1300 block. OCI =39	PW0042	TRANS	G.O. Bonds	9,370						0	
124	Terrace Park reconstruction, 1300 block to Amesbury Drive. OCI=39	PW0071	TRANS	G.O. Bonds	15,000	350,000					350,000	
125	Alley Replacement - 8th -10th between Brown & Grant		TRANS	G.O. Bonds							0	210,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
126	Valley Drive . Widening/ultra thin white topping. Belmont Road NE to Park Ave	PW0076	TRANS	G.O. Bonds	10,000	400,000					400,000	3,300,000
127	Weindruch Road sealcoat replacement		TRANS	G.O. Bonds							0	450,000
128	Woodland Lane resurfacing. - Spruce Hills to Hillside. OCI = 47.8		TRANS	G.O. Bonds							0	182,000
Undesignated Sealcoat Replacement												
129	Undesignated Sealcoat Replacement		TRANS	Gaming Revenue					550,000		550,000	300,000
130	15th Street - Sealcoat Replacement (31' wide) from Mississippi Blvd to Central Ave	PW0045	TRANS	G.O. Bonds	508,950						0	
131	24th Street sealcoat replacement - from Central to Terminus	PW0044	TRANS	G.O. Bonds	304,903						0	
132	'21st Street - Central to Cody	PW0078	TRANS	G.O. Bonds	250,000	175,000					175,000	
133	31st St sealcoat replacement - S. of Central. OCI=47.5	PW0070	TRANS	G.O. Bonds	100,000	425,000					425,000	
134	Custer Terrace - Wood Lane to Bechtal OCI=26.5		TRANS	G.O. Bonds						230,000	230,000	
135	26th Street and Cody Street = 25th to Dead End OCI=26.6		TRANS	G.O. Bonds							0	320,000
136	Roberson Avenue - 15th to 17th OCI=30.2		TRANS	G.O. Bonds							0	350,000
137	Tenplus Street - 28th to Central OCI=32.9		TRANS	G.O. Bonds							0	250,000
138	35th Street Sealcoat Replacement - State to Elm		TRANS	G.O. Bonds			400,000	410,000			810,000	
139	35th to 42nd St sealcoat replacement- Elm Street Paving.		TRANS	G.O. Bonds					500,000	690,000	1,190,000	
140	42nd Street sealcoat replacement south of State Street		TRANS	G.O. Bonds				450,000	450,000		900,000	
141	26th Street-State Street to 27th OCI=34.9		TRANS	G.O. Bonds							0	320,000
Undesignated Street Replacement												
142	Sunburst Drive-29th to First Cul-de-sac OCI=35.1		TRANS	G.O. Bonds			360,000				360,000	360,000
143	Magnolia Drive-Hillside to 2815 OCI=39.6		TRANS	G.O. Bonds							0	30,000
144	Avalon Court-Avalon Drive to End OCI=41.7		TRANS	G.O. Bonds							0	100,000
145	Avalon Drive-18th Street to Sutton PL. OCI=41.9		TRANS	G.O. Bonds							0	480,000
146	Harmony Drive-Olympia to Harmony Ct. OCI=42.8		TRANS	G.O. Bonds							0	65,000
147	Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97		TRANS	G.O. Bonds							0	275,000
Parks & Recreation - Council Allocation												

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
148	Field Sike Park Development (Valley Wynds)	PK0001	LEISURE	Gaming Revenue	50,000						0	
149	Downtown Recreation Trail (I74, East to Duck Creek) (20% City)		LEISURE	Sales Tax & Interest		77,000	350,000				427,000	1,695,000
150	Downtown Recreation Trail (I74, East to Duck Creek) (80% State)		LEISURE	Sales Tax & Interest		600,000	400,000	710,000			1,710,000	
151	Recreation Trail (I74, E to Duck Creek)	PK0002	LEISURE	Sales Tax & Interest	60,000						0	
152	Recreation Trail (West City Limits to12th St.) - Paving	7PW009	LEISURE	Federal Aid	900						0	150,000
153	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	LEISURE	Sales Tax & Interest						300,000	300,000	
154	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	LEISURE	Federal Aid						800,000	800,000	
155	Crow Creek Recreation Trail, Phase 1 - State Grant	PK0010	LEISURE	Other		218,000			200,000		418,000	
156	Crow Creek Recreation Trail, Phase 1 (City Match)	PK0010	LEISURE	Gaming Revenue	30,000	43,000			300,000		343,000	1,218,200
Parks & Recreation - Board Allocation												
157	Baseball Field Lights	PK0006	LEISURE	Sales Tax & Interest	6,793						0	
158	Community Center Remodel - New HVAC-women's RR	4PK004	MUNI	Sales Tax & Interest		25,000					25,000	50,000
159	Crow Creek Park Development - Entrance-Paving-Shelters-Landscaping-Pedestrian Bridge-Trails-Signage, road improvements	9PK003	LEISURE	Sales Tax & Interest			100,000			80,000	180,000	1,000,000
160	Devils Glen Park/Paving Roadways Curbs, Gutters, Asphalting		LEISURE	Sales Tax & Interest							0	75,000
161	Field Sike Park Development & playground (Valley Wynds)	pk0001	LEISURE	Sales Tax & Interest	40,000	200,000					200,000	
162	Skate park renovation	PK0008	LEISURE	Sales Tax & Interest	35,000						0	
163	Dog Park @ Crow Creek Park	PK0009	LEISURE	Other	50,000						0	
164	Kiwanis Park-Resurf Parking Lot - Surfacing Parking	9PK007	LEISURE	Sales Tax & Interest							0	50,000
165	Leach Park and Lagoon Dredging	2pk012	LEISURE	Sales Tax & Interest				125,000	100,000		225,000	30,000
166	McLamarrah Park, Development	9PK006	LEISURE	Sales Tax & Interest							0	35,000
167	Middle Park Development Bandshell Parking Lot - Hard Surfacing Parking at 23rd St. Bandshell Area-Field upgrades	5PK006	LEISURE	Sales Tax & Interest							0	50,000
168	Middle Park Disc Golf	PK0007	LEISURE	Sales Tax & Interest	2,860	7,673					7,673	
169	Park & Master Plan	1PK006	LEISURE	Sales Tax & Interest	9,000	9,000				20,000	29,000	
170	Park Land Acquisition - Property Acquistion	2PK004	LEISURE	Sales Tax & Interest			50,000	75,000	100,000	50,000	275,000	500,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
171	Park playground equipment	2PK005	LEISURE	Sales Tax & Interest	45,139	25,000	50,000		50,000	50,000	175,000	100,000
172	Pigeon Creek Park Development - Additional Improvements	4PK008	LEISURE	Sales Tax & Interest							0	1,418,200
173	Leach Park Docks	PK0005	LEISURE	Sales Tax & Interest	35,000						0	
174	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails-Development of Skate Park	9PK002	LEISURE	Sales Tax & Interest			50,000	50,000		50,000	150,000	100,000
Traffic												
175	17th & Grant TSL	CD0023	SIGNALS	G.O. Bonds	0	130,000					130,000	
176	18th & Crow Creek Rd. TSL	CD0019	SIGNALS	G.O. Bonds			160,000				160,000	
177	21st and State Street TSL		SIGNALS	G.O. Bonds		85,000	60,000				145,000	
178	23rd & Middle Road TSL		SIGNALS	G.O. Bonds		75,000					75,000	
179	23rd & State St video	CD0027	SIGNALS	G.O. Bonds	24,000						0	
180	13th & State Street/18th & Grant/Middle Road detectors	CD0028	SIGNALS	G.O. Bonds	24,000						0	
181	26th & State Street video	CD0029	SIGNALS	G.O. Bonds	24,000						0	
182	Bettendorf High School TSL		SIGNALS	Intergovernmental							0	140,000
183	Middle Road and Devils Glen - moving fiber	CD0030	SIGNALS	G.O. Bonds	106,335						0	
184	ITS Fiber - Bettendorf share of QC project with DOT	CD0031	SIGNALS	G.O. Bonds	0	60,000					60,000	
185	Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane		SIGNALS	G.O. Bonds		95,000					95,000	
186	18th and Spruce Hills Traffic Signal upgrade	CD0024	SIGNALS	G.O. Bonds	5,548	35,000					35,000	
187	Fiber Optic Cabling	2CD005	SIGNALS	G.O. Bonds	130,000	70,000	45,000	45,000	45,000	45,000	250,000	45,000
188	Fiber from 18th and Grant to 18th and Middle Road		SIGNALS	G.O. Bonds							0	65,000
189	Fiber for bridge on Middle Road - moving existing fiber (50% from ICN)		SIGNALS	G.O. Bonds		65,000					65,000	
190	LED's	2CD011	SIGNALS	G.O. Bonds	10,000	6,000	6,000	6,000	6,000	6,000	30,000	6,000
191	18th and Middle Road Traffic Siganl upgrade	CD0032	SIGNALS	G.O. Bonds	40,000	11,900					11,900	140,000
192	Pre-emption Upgrades - To Allow Emergency Vehicles to Change Signals	2CD010	SIGNALS	G.O. Bonds	13,000	22,134	15,000				37,134	
193	Scott Community College & Belmont Road TSL		SIGNALS	G.O. Bonds			145,000				145,000	

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
194	Spruce Hills, Utica TSL	CD0013	SIGNALS	G.O. Bonds	200						0	
195	Traffic Signal Studies	CD0022	SIGNALS	G.O. Bonds	35,000	39,000	25,000	25,000	25,000	25,000	139,000	25,000
196	Traffic Signals & Mast Arms Upgrades	2CD009	SIGNALS	G.O. Bonds	60,000	60,000	60,000	60,000	60,000	60,000	300,000	50,000
197	Highland Grn/Valley Wynds	2CD016	SIGNALS	G.O. Bonds	430						0	
198	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road		SIGNALS	G.O. Bonds			102,000				102,000	
199	Utica and Tanglefoot	CD0018	SIGNALS	G.O. Bonds							0	160,000
Miscellaneous City-Wide Projects												
200	ADA Improvements	1AD002	OTHER	Sales Tax & Interest							0	50,000
201	Annex Expansion & Elevator Study		OTHER	Sales Tax & Interest		50,000					50,000	
202	I-80 & Middle, Gateway Fire Station land land aquisition		OTHER	Sales Tax & Interest							0	100,000
203	Radio Towers	AD0006	OTHER	Sales Tax & Interest	25,000	20,000		12,000			32,000	
204	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	OTHER	Sales Tax & Interest	20,000	11,500		20,000			31,500	
205	City Hall Carpet Replacement and Painting		MUNI	Sales Tax & Interest		25,000	50,000	50,000	50,000	50,000	225,000	100,000
206	Equipment storage building expansion		MUNI	Sales Tax & Interest							0	50,000
207	Equipment storage building expansion		MUNI	Other							0	40,000
208	Generator Community Center		MUNI	Sales Tax & Interest		25,000						
209	Generator Library/Museum		MUNI	Sales Tax & Interest							0	100,000
210	Gun Range Improvements - Police - Improvement of Outdoor Gun Range Safety & Cleanup of Gun Range to prevent Contamination	0PD001	OTHER	Sales Tax & Interest	31,784						0	
211	Library roof replacement(old section)		MUNI	Sales Tax & Interest			100,000				100,000	
212	Library carpeting	LB0003	OTHER	Sales Tax & Interest	233,500						0	
213	Maintenance Ctr roof replacement		MUNI	Sales Tax & Interest			280,000				280,000	
214	Wayfinding Signs		OTHER	Sales Tax & Interest		50,000					50,000	
215	Maintenance Center Elevator Installation		MUNI	Sales Tax & Interest							0	200,000
216	Card Reader Locks - City Wide	AD0005	MUNI	Sales Tax & Interest		90,000					90,000	
	TOTAL PROJECTS				10,598,352	15,636,207	9,146,000	6,278,000	8,451,000	3,996,000	43,507,207	96,949,400

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2011/12

Project Description	Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
		CASH FLOW								
Total Projects to be Constructed, ALL FUNDS			10,598,352	15,636,207	9,146,000	6,278,000	8,451,000	3,996,000	98,001,148	
Less: Available Cash Balance, CAP PROJ FUND			4,947,574	2,618,800	822,546	511,546	1,186,546	601,546	33,842,561	
Contracts payable at 6/30			(1,090,344)	0	0	0	0	0	-6,559,746	
Receivable at 6/30				0	0	0	0	0	215,148	
Sales Tax Revenue - no specific project									0	
Sales Tax Revenue/Transfer in LOT			1,734,785	1,575,173	1,980,000	1,842,000	1,540,000	1,400,000	12,483,914	
Investment Earnings, CAP PROJ FUND			62,000	125,000	125,000	125,000	125,000	125,000	947,000	
TIF Revenues(all but Hobby & GRAFCO)			63,297	157,780	150,000	281,000	281,000	247,400	1,074,244	
DOT Street Patching Reimburse									0	
Trinity Reimburse									0	
Davenport to Reimburse for Trinty									0	
Special Assessments			0	0	0	0	0	0	0	
Federal Aid			1,950,900	2,601,000	1,740,000	0	0	800,000	12,080,130	
State Aid			0	0	0	0	0	0	0	
Intergovernmental			70,000	225,000	105,000	0	0	0	672,119	
TIF Bonds			0	0	0	0	0	0	0	
TIF Revenues			0	1,000,000	0	0	0	0	1,000,000	
G.O. Econ Dev Bonds										
Economic Development/Transfer in			0	10,000	200,000	100,000	100,000	0	552,242	
Future Projects			0	0	0	0	165,000	0	0	
Gaming Revenue-no specific project									0	
Gaming Revenue/Transfer in			291,700	268,000	430,000	0	850,000	0	1,800,538	
RDA										
Other/misc			97,240	288,000	15,000	15,000	215,000	15,000	1,031,280	
Total financing sources excluding G.O. Bonds			8,127,152	8,868,753	5,567,546	2,874,546	4,462,546	3,188,946	60,711,834	
Net Projects in CAP PROJECTS FUND to be financed with G.O. Bonds			2,471,200	6,767,454	3,578,454	3,403,454	3,988,454	807,054	22,294,138	
									0	
		Net Bond Issue Size Required	5,090,000	7,590,000	4,090,000	4,590,000	4,590,000	4,590,000	53,720,000	
									0	
			10,598,352	15,636,207	9,146,000	6,278,000	8,451,000	3,996,000		

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Rivers Edge TIF												
1	Downtown Development Project - Skywalk, Net Bond Proceeds (Total Project, $2,000,000)	CD0011	MUNI	Tax Exempt Revenue TIF Bonds		1,750,000					1,750,000	
2	Downtown Development Project - Skywalk (Total Project, $2,000,000)		MUNI	Federal Grant			250,000				250,000	
3	Downtown Development Project - Parking Ramp, Net Bond Proceeds (Total Project, $5,720,000)		MUNI	Tax Exempt Revenue TIF Bonds		5,720,000					5,720,000	
4	Downtown Development Project - Event Center, Net Bond Proceeds (Total Project, $15,750,000)	AD0004	MUNI	Taxable TIF Revenue Bonds		9,150,000					9,150,000	
5	Downtown Development Project - Event Center (Total Project, $15,750,000)		MUNI	Vision Iowa Grant		4,100,000					4,100,000	
6	Downtown Development Project - Event Center (Total Project, $15,750,000)		MUNI	Isle Contribution		2,500,000					2,500,000	
7	Downtown Development Project - Surface Parking		MUNI	Tax Exempt Revenue TIF Bonds		1,380,000					1,380,000	
8	Downtown Development Project - Event Center (Paid toward Debt Retirement)		MUNI	SCRA			283,685	841,873	701,051	686,328	2,512,937	
9	Downtown Development Project - Event Center (Paid toward Debt Retirement)		MUNI	Scott County			25,000	25,000	25,000	25,000	100,000	
10	Downtown Development Project - Architect Fees		MUNI	Gaming Revenue							0	
	Total Rivers Edge TIF				0	24,600,000	558,685	866,873	726,051	711,328	27,462,937	30,325,873

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Palmer Hills Golf Enterprise Fund:												
1	New Club House/Parking Lot	2gc002	LEISURE	Existing fund balance	16,947						0	
2	Double Row Irrigation System		LEISURE	Existing fund balance							0	500,000
	Total Palmer Hills Enterprise Fund				16,947	0	0	0	0	0	0	500,000
Family Museum for Arts & Science Funds:												
1	Carpeting in Homestead gallery, Gallery Renovation	FM0002	LEISURE	sales tax & interest							0	220,000
2	Courtyard/playground upgrade	FM0004	LEISURE	sales tax & interest	4,634						0	220,000
3	Carpet, 1st Floor, Theater, Gift Store, Volunteer Lounge	FM0005	LEISURE	sales tax & interest	12,200						0	
4	Carpet 2nd Floor, Offices and Hallway	FM0006	LEISURE	sales tax & interest	9,500						0	
5	Gallery Renovation		LEISURE	Fund Raising		30,000	80,000	80,000			190,000	
6	Gallery Renovation	FM0003	LEISURE	sales tax & interest		60,000	95,000	80,000			235,000	
	Total Family Museum				26,334	90,000	175,000	160,000	0		425,000	440,000
George Thuenen Bridge												
1	Geo Thuenen bridge repairs	PW0008	TRANS	Existing fund balance	20,000						0	
	Total Geo Thuenen bridge											
Transit												
1	20 Benches & 11 Shelters (80/20 match)		OTHER	5307 Fed Grant		68,000						
2	AVL bus equipment, passenger cameras (80/20 match)		OTHER	5307 Fed Grant		109,840	130,880	32,000				
3	Vehicle carwash (new bay 3 bay stand alone)	GA001	MUNI	5307 Fed Grant		80,000					80,000	
4	City Match to above projects	GA001	MUNI	sales tax & interest		64,460	32,720	8,000			105,180	
	Total Transit					322,300	163,600	40,000	0	0	525,900	
Municipal Garage												
1	Vehicle carwash (new 3 bay stand alone)	GA001	MUNI	Existing fund balance		350,000					350,000	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2011/12

	Project Description	Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Life Fitness Center											
1	Tennis/B-Ball/Track Court Surfacing	LF0001	LEISURE	Existing fund balance		130,000					130,000	
2	Dumont Air Handler		LEISURE	Existing fund balance	5,000	5,000	5,000	5,000	5,000			
3	Polyurethane Floor		LEISURE	Existing fund balance			15,000					
4	Cardio Room SCS		LEISURE	Existing fund balance		10,000						
5	Sidewalk Repairs	LF0001	LEISURE	Existing fund balance	15,000						0	
	Total Recreation Fund				20,000	145,000	20,000	5,000	5,000	0	130,000	0
Educational Center											0	
1	Eagles Renovation	AD0003	MUNI	Existing fund balance							0	0
2	Eagles Renovation-repay loan of cash flow from gaming		MUNI	SCRA							0	
3	Eagles Renovation		MUNI	Capital Note							0	
4	Eagles Renovation		MUNI	State Culinary Grant							0	
5	Eagles Renovation		MUNI	Fund Raising							0	
6	Eagles Renovation		MUNI	Gaming Revenue							0	
7	Eagles Renovation		MUNI	sales tax & interest							0	
	Net Cash Flow				0	0	0	0	0		0	0

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Sewer Enterprise Fund:												
1	Undesignated Sewer Repair	SW0006	SWR	Sewer G.O. Bonds	2,344							
2	8th - 10th St. & State St. Sewer	SW0013	SWR	Sewer G.O. Bonds	20,000	180,000					180,000	
3	6th Street Sewer separation	SW0030	SWR	Sewer G.O. Bonds	2,000	300,000	322,000					
4	28th St & Oak St manhole repair	SW0032	SWR	Sewer G.O. Bonds	20,000							
5	Brookview Heights sewer extention	SW0033	SWR	Sewer G.O. Bonds	22,880	50,000	250,000					
6	Chimney Seals	SW0016/ sw0017	SWR	Sewer G.O. Bonds	5,746	75,000	75,000	75,000	75,000	75,000	375,000	150,000
7	Contingency	SW0023	SWR	Sewer G.O. Bonds	22,000	75,000	75,000	75,000	75,000	75,000	375,000	50,000
8	East Pigeon Creek Interceptor	0SW003	SWR	Sewer G.O. Bonds							0	600,000
9	East Pigeon Creek Int. Phase II report	sw0021	SWR	Sewer G.O. Bonds	1,080,000						0	
10	West Pigeon Creek Interceptor @ Century Hts VI	SW0004	SWR	Sewer G.O. Bonds			130,000				130,000	290,000
11	Field Stone PT. District Sewer		SWR	Sewer G.O. Bonds			25,000				25,000	315,000
12	Golden Triangle Development Sewer Interceptor Extension		SWR	Sewer G.O. Bonds							0	200,000
13	Greenway Dr. parallel sewer		SWR	Sewer G.O. Bonds							0	375,000
14	Cody/Oak St Swr Repair	SW0029	SWR	Sewer G.O. Bonds	160,000	48,000					48,000	
15	Hopewell Inter Phase II	SW0014	SWR	Sewer G.O. Bonds							0	
16	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	sw0009	SWR	Sewer G.O. Bonds	0	600,000	400,000				1,000,000	700,000
17	Manhole Rehabilitation and pipelining 03/04	SW0012	SWR	Sewer G.O. Bonds							0	140,000
18	Manhole Rehabilitation and pipelining 04/05	SW0015	SWR	Sewer G.O. Bonds							0	
19	Manhole Rehabilitation and pipelining 2006	SW0027	SWR	Sewer G.O. Bonds	10,000	230,000	120,000	120,000	120,000	120,000	710,000	
20	Onion Field Sewer Extention		SWR	Sewer G.O. Bonds							0	530,000
21	Other Local Sewers	6SW002	SWR	Sewer G.O. Bonds	27,120	50,000	50,000	50,000	50,000	50,000	250,000	50,000
22	San Swr repair @ 2485 Tech Dr	SW0031	SWR	Sewer G.O. Bonds	34,000							
23	Spencer Creek Lift station-Design & ROW & Construction	SW0028	SWR	Sewer G.O. Bonds	43,157	50,000					50,000	2,700,000
24	Spencer Creek Interceptor Sewer		SWR	Sewer G.O. Bonds							0	2,400,000
25	Waste Water Treatment Plant - Secondary Clarifier Project		SWR	Sewer G.O. Bonds	122,571						0	
26	Waste Water Treatment Plant - SCADA &process metering		SWR	Sewer G.O. Bonds	125,675						0	
	Total Sewer Projects				1,697,493	1,658,000	1,447,000	320,000	320,000	320,000	4,065,000	8,500,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
Storm Water Utility Fund - Project Costs												
1	East Pigeon Creek, East Branch North of Hopewell Regional Detention		STORM	Stormwater GO Bonds	0	125,000	50,000				175,000	
2	East Pigeon Creek, West Branch North of Hopewell Regional Detention		STORM	Stormwater GO Bonds		30,000	30,000				60,000	
3	East Pigeon Creek, West Branch, Regional Detention @ Pigeon Creek Road		STORM	Stormwater GO Bonds		50,000	50,000				100,000	
4	Erosion Projects - Stormwater Management	SM0004	STORM	Stormwater GO Bonds				250,000	250,000	250,000	750,000	
5	Erosions Projects- Greenway Creek & Morning Star & Community of Joy Church	sm0005	STORM	Stormwater GO Bonds	130,000						0	
6	Greenway Creek waterhsed improvement @ Comm of Joy church	SM0019	STORM	Stormwater GO Bonds	20,000	170,000						
7	Drain Tile & Small Storm Sewers		STORM	Stormwater GO Bonds							0	
8	Fox Grove Storm Sewer	SM0014	STORM	Stormwater GO Bonds	11,475						0	
9	Ginger Creek, east branch, regional detention @Hopewell		STORM	Stormwater GO Bonds	0	50,000	110,000				160,000	
10	Ginger Creek, west branch, regional detention @Hopewell		STORM	Stormwater GO Bonds	0	60,000	140,000				200,000	
11	Ginger Creek Reg. Detention - Century Hts	SM0002	STORM	Stormwater GO Bonds		40,000					40,000	
12	Ginger Creek Reg. Detention - Century Hts		STORM	Stormwater GO Bonds							0	
13	Hopewell Creek Reg. Detention @ Hopewell - land	SM0003	STORM	Stormwater GO Bonds							0	
14	Hopewell Creek Regional Detention @ Hopewell - design, construction		STORM	Stormwater GO Bonds			80,000	115,000			195,000	
15	Hopewell Creek Regional Detention @ Hopewell - design, construction		STORM	Stormwater GO Bonds							0	
16	Hopewell Creek Reg. Detention @ 53rd-land	SM0001	STORM	Stormwater GO Bonds							0	
17	Hopewell Creek Regional Detention @ 53rd-construction	SM0007	STORM	Stormwater GO Bonds	10,000	360,000					360,000	
18	Hopewell Creek Regional Detention @ 53rd-construction	SM0007	STORM	Stormwater GO Bonds							0	
19	Hopewell Creek Reg. Det. @ Forest Grove		STORM	Stormwater GO Bonds							0	600,000
20	Hopewell Creek Reg. Det. @ Forest Grove		STORM	Stormwater GO Bonds							0	600,000
21	Intake Repair		STORM	Stormwater GO Bonds		75,000	75,000	75,000	75,000	75,000	375,000	
22	Intake Repair 06/07	SM0013	STORM	Stormwater GO Bonds	0	78,000					78,000	
23	Intake Repair 05/06	sm0010	STORM	Stormwater GO Bonds	16,008						0	
24	Kimberly Rd Storm Sewer - W. City Limits to Kimberly	sm0018	STORM	Stormwater GO Bonds							0	80,000

	Project Description		Type	Anticipated Revenue Source	FY 06/07 Total Amended Budget	FY 07/08 Adopted	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	Five Year CIP Cost	Unfunded Projects
25	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		STORM	Stormwater GO Bonds			500,000				500,000	
26	Quail Ridge Rd Drainage	SM0011	STORM	Stormwater GO Bonds	40,000	50,000					50,000	
27	Storm Greenbrier/magnolia/mont sqr	SM0012	STORM	Stormwater GO Bonds	30,000	120,000					120,000	
28	Small Storm Sewers	SM0021	STORM	Stormwater GO Bonds	30,000	100,000	100,000	100,000	100,000	100,000	500,000	
29	Small Storm Sewers/12th St @State storm repair	SM0020	STORM	Stormwater GO Bonds	20,000							
30	Regional Detention Report & Design - NE Bettendorf		STORM	Stormwater GO Bonds	10,000	40,000					40,000	
31	Stafford Creek Stormwater Detention Ambury		STORM	Stormwater GO Bonds		100,000						
32	Terrace Park Dr. St SE of Squire		STORM	Stormwater GO Bonds							0	150,000
33	West Pigeon Creek regional detention @ Hopewell		STORM	Stormwater GO Bonds							0	400,000
34	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak		STORM	Stormwater GO Bonds	20,000	60,000					60,000	80,000
35	Storm Sewer Lining	SM0022	STORM	Stormwater GO Bonds	10,000	240,000						
36	Blackbird Cr Storm Management	SM0015	STORM	Stormwater GO Bonds	20,000	130,000						
37	Ginger & Pigeon Creek Regional Detention Study at Hopewell	SM0009	STORM	Stormwater GO Bonds	15,000	15,000					15,000	400,000
	Total PROJECT COSTS Storm Water Utility Fund				382,483	1,893,000	1,135,000	540,000	425,000	425,000	4,418,000	2,310,000

Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 07/08.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	27,975	27,242	24,970	62,000	40,000	(22,000)	-35.48%
Fines & forfeitures							
Other		6,120	-	-	-	-	
Total revenue	**27,975**	**33,362**	**24,970**	**62,000**	**40,000**	**(22,000)**	**-35.48%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	201,664	590,009	1,004,449	438,300	481,800	43,500	9.92%
Total expenditures	**201,664**	**590,009**	**1,004,449**	**438,300**	**481,800**	**43,500**	**9.92%**
Revenue over(under) expenditures	(173,689)	(556,647)	(979,479)	(376,300)	(441,800)	(65,500)	17.41%
Financing sources(uses):						-	
Proceeds from sale of assets			77,952	18,672	47,900	29,228	
Operating transfers in	435,000	334,750	345,658	420,000	430,000	10,000	2.38%
Operating transfers out	(300,050)	(540,696)	(42,119)	(22,950)		22,950	-100.00%
Proceeds from bonds						-	
Financing sources(uses), net	134,950	(205,946)	381,491	415,722	477,900	62,178	14.96%
Revenue and other financing sources over (under) expenditures and other financing uses	**(38,739)**	**(762,593)**	**(597,988)**	**39,422**	**36,100**	**(3,322)**	**-8.43%**
Fund balances, beginning	2,270,287	2,231,548	1,468,955	870,967	910,389	39,422	4.53%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,231,548	1,468,955	870,967	910,389	946,489	36,100	3.97%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2007/08 Thru FY 2011/12

Vehicle Fund:	07/08 Estimate	08/09 Estimate	09/10 Estimate	10/11 Estimate	11/12 Estimate
Fund Balance at July 1:	**910,389**	**946,489**	**883,989**	**558,989**	**372,489**
Revenues:					
Transfer In /General Fund	190,000	200,000	200,000	200,000	200,000
Transfer in/Road use	0	0	0	0	0
Transfer In /Gaming Fund	190,000	200,000	210,000	220,000	220,000
Transfer In/Sales Tax	50,000	50,000	75,000	75,000	75,000
Note proceeds	0	650,000	0	0	0
Interest	40,000	20,000	15,000	10,000	14,900
Vehicle sales	47,900	20,000	20,000	15,000	10,000
Total revenue	**517,900**	**1,140,000**	**520,000**	**520,000**	**519,900**
Expenditures:					
Police	96,000	166,500	145,000	231,000	154,500
Fire	0	685,000	100,000	255,000	250,000
Parks	73,800	117,000	143,000	93,000	59,000
Public Works	283,000	214,000	377,000	3,060	180,000
Community Development	29,000	20,000	80,000	0	30,000
Administration/Finance	0	0	0	0	23,000
Transfer to Recycling/Garbage	0	0	0	0	0
Transfer to Stormwater Fund	0	0	0		
Transfer to Transit fund	0	0	0	124,440	0
Total expenditures	**481,800**	**1,202,500**	**845,000**	**706,500**	**696,500**
Revenues over(under) exp	36,100	(62,500)	(325,000)	(186,500)	(176,600)
Fund balance at June 30	**946,489**	**883,989**	**558,989**	**372,489**	**195,889**

Other funds:

Recycling fund	266,500	-	740,720	203,544	-
Transit fund	-	-	-	732,000	-
Sewer fund	-	32,000	146,000	80,000	-
Road Use fund	147,500	-	-	-	-
Stormwater Utility	89,500	-	-	-	29,000
Garage fund	-	-	-	-	-
Life Fitness Center	-	-	-	22,000	-
Museum	-	-	-	-	-
Golf enterprise fund	-	60,000	53,500	95,000	-
Total all vehicle purchases	**985,300**	**1,294,500**	**1,785,220**	**1,714,604**	**725,500**

VEHICLE REQUESTS
FISCAL YEAR 2007/08

Department/Description	Replaces:	$ requested	$ Vehicle Committee Rec	Notes
Road Use Fund:				
4x4 pickup truck w/plow & spreader	20015, 2000 Ford F250	29,000	29,000	Cul-de-sac snow plowing vehicle
4x4 pickup truck w/plow & spreader	9919,	29,000	29,000	Cul-de-sac snow plowing vehicle
1/2 excavator	Addition to fleet	89,500	89,500	Investigate lease option
Total Road Use Fund		**147,500**	**147,500**	
Vehicle Replacement Fund:				
Police:				
Detective car	20019, 2000 Ford Taurus	21,000	0	From Parks Administration
Detective car	20101, 2001 Chevy Impala	21,000	0	from Brauer or Keeshan
1 patrol car	Addition to fleet	29,000	0	from pool
4 patrol cars	20204,20505,20506,20503	96,000	96,000	Upgrade 2 to SUV type for command veh
Total Police		**167,000**	**96,000**	
Library:				
Car or van for hauling books	9114, 1991 Ford Escort	23,000	0	Share Museum van/split maintenance costs
Total Library		**23,000**	**0**	
Community Development:				
SUV vehicle for Dept Head/Chief Bldg Officia	Addition to fleet	26,000	0	Car allowance/or 1999 Explorer (Snyder)
Pickup truck 2wd, replace w/4x4 3/4 ton	20017, 2000 Ford Ranger	29,000	29,000	Cul-de-sac crew, Joe Creeek drives it
Total Community Development		**55,000**	**29,000**	
Public Works:				
Single axle dump truck w/plow & spreader	9825, 2000 International	74,000	0	move out 1 year
Single axle dump truck w/plow & spreader	9923, 2000 International	74,000	0	move out 1 year
Tandem dump truck w/wing plow & spreader	grader	90,000	130,000	Add to fleet, but trade in or sell old grader
Street sweeper	9606, 1997 Tymco	125,000	125,000	10 years old, 7-8 usual life
1 ton pickup with utility box	9719, 1997 Ford F150	28,000	28,000	Bldg maint, move old to Parks garbage duty
Total Public Works		**391,000**	**283,000**	
Parks:				
11' outfront mower	0014, 2000 Toro 455D	37,000	38,000	In line with replacement schedule
4x4 tractor, replace with field drag, sell Kubot	9814, 1998 Kubota 2900 4x4	9,800	9,800	Sell Kubota on e-bay or other $8,000
1/2 ton pickup truck	9611, 1997 Ford F150	17,000	0	From building maintenance
Tractor	9650, Kubota 5030 4x4	16,000	0	move out 1 year
Mower	0201, 2002 Toro 3500D	26,000	26,000	Main line mower
Total Parks		**105,800**	**73,800**	
Total Vehicle Replacement Fund		**741,800**	**481,800**	
Stormwater Fund:				
1/2 excavator	Addition to fleet	89,500	89,500	In line with replacement schedule
Total Recycling/Solid Waste Fund		**89,500**	**89,500**	
Recycling/Solid waste Fund:				
Rear load garbage packer	9980, 1999 International	93,653	93,500	In line with replacement schedule
Recycling truck	2007, 2000 International	173,008	173,000	In line with replacement schedule
Total Recycling/Solid Waste Fund		**266,661**	**266,500**	
Total Vehicle Requests		**1,245,461**	**985,300**	

Vehicles to be sold:	Estimated sale price
9516, Buick Regal	1,500
9612, Chevrolet Lumina	1,800
9410, Oldsmobile Cutlass	800
9816, Buick LeSabre	2,000
9611, Ford F-150	800
9311, Chevrolet 4x4 w/plow	2,500
9114, Ford Escort	500
8280, Cat grader	25,000
4 transit buses,	10,000
9408, Chevrolet 4x4 w/plow	3,000
Total estimated sale price	**47,900**

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 07/08.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	11,287	17,875	25,955	70,000	40,000	(30,000)	-42.86%
Fines & forfeitures							
Other		5,664					
Total revenue	**11,287**	**23,539**	**25,955**	**70,000**	**40,000**	**(30,000)**	**-42.86%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	79,823	136,858	214,292	326,125	710,600	384,475	117.89%
Total expenditures	**79,823**	**136,858**	**214,292**	**326,125**	**710,600**	**384,475**	**117.89%**
Revenue over(under) expenditures	(68,536)	(113,319)	(188,337)	(256,125)	(670,600)	(414,475)	161.83%
Financing sources(uses):							
Discounts							
Operating transfers in	190,000	220,000	245,000	360,000	360,000	-	0.00%
Operating transfers out	(54,186)	(87,756)	(121,514)	(112,286)	(94,300)	17,986	-16.02%
Proceeds from bonds							
Financing sources(uses), net	135,814	132,244	123,486	247,714	265,700	17,986	7.26%
Revenue and other financing sources over (under) expenditures and other financing uses	**67,278**	**18,925**	**(64,851)**	**(8,411)**	**(404,900)**	**(396,489)**	**4713.93%**
Fund balances, beginning	869,929	937,207	956,132	891,281	882,870	(8,411)	-0.94%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	937,207	956,132	891,281	882,870	477,970	(404,900)	-45.86%

City of Bettendorf						
Electronic Equipment Fund						
Five Year Plan						
	FY 06/07	**FY 07/08**	**FY 08/09**	**FY 09/10**	**FY 10/11**	**FY 11/12**
Electronic Equipment Fund:	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Fund Balance at July 1	**891,281**	**882,870**	**477,970**	**588,870**	**612,270**	**129,470**
Revenues:						
Transfer In /General Fund	160,000	160,000	160,000	160,000	160,000	160,000
Transfer In /Gaming Fund	150,000	150,000	150,000	150,000	150,000	150,000
Transfer in/CIP(Sales tax)	50,000	50,000	75,000	75,000	75,000	75,000
Interest	70,000	40,000	25,000	25,000	25,000	5,000
Total revenue	**430,000**	**400,000**	**410,000**	**410,000**	**410,000**	**390,000**
Expenditures (indiviual Items greater than $5,000, General Fund and Road Use Fund)						
Copiers		45,000	15,000	15,000	15,000	15,000
Plotters	15,175				10,000	
Website development	25,000					
Software						
Request Partner						
Document Management System	7,500					15,000
SQUAD CAR EQUIPMENT						
Wireless Mobile Data Network						
Mobile Data Computers	59,595	6,000			60,000	
MPH II Radar Units		9,600				
Mobile Vision Cameras	114,192			16,800	16,800	16,800
RADIO EQUIPMENT						
800 MHz handheld radios				145,000	145,000	145,000
Mobile Radios			50,000	50,000	50,000	
Orion Desktop Radios			15,000	15,000	15,000	
Linkers (1 Fire, 1 Police)		10,000				
Mobile wireless network radio towers	30,000					
Radio Tower Repeaters						18,000
Pagers-fire		0	0	10,000		0
TELEPHONE NETWORK						
Phone System Replacement		250,000				
Voicemail System				15,000		
VIDEO EQUIPMENT						
Video/Security Police Department				6,000		
Audio/Video Equipment Library						
Audio/Video Equipment Council	5,000	30,000				
PIO Officer						
Public Television - Channel 18				5,000		
ICN room - Library			10,000			
PUBLIC SAFETY						
RACOM Equipment	49,663					
Radios						
Console					480,000	
AVLIS				10,000		
E9-1-1			100,000			
NETWORK						
Network Infrastructure	20,000	25,000	20,000	20,000	20,000	20,000
Financial System Replacement		335,000				
Total expenditures - over $5,000	326,125	710,600	210,000	307,800	811,800	229,800
Transfer to General Fund - minor equipment less than $5,000	54,286	30,350	31,000	37,300	39,500	46,000
Transfer to Road Use Fund - minor equipment less than $5,000	4,000	5,550	11,100	10,500	6,500	10,100
Transfer to Museum - All Electronic Equipment - regardless of $ amount	7,000	18,400	5,000	1,000	5,000	9,000
Transfer to Information Services - minor equipment less than $5,000	47,000	40,000	42,000	30,000	30,000	30,000
Total Transfers Out	112,286	94,300	89,100	78,800	81,000	95,100
Total Expenditures & Transfers Ou	438,411	804,900	299,100	386,600	892,800	324,900
Revenues over(under) expenditure	(8,411)	(404,900)	110,900	23,400	(482,800)	65,100
Fund balance at June 30	**882,870**	**477,970**	**588,870**	**612,270**	**129,470**	**194,570**

	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12
Other funds replacements (All Electronic Equipment - regardless of $ amount)	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Recycling fund	0		1,350	0	0	1,200
Transit fund	0		2,700	1,200	1,200	500
Sewer fund	0		1,350	1,200	0	500
Garage fund	0		2,700	1,200	0	0
Life Fitness Center	0	2,550	2,700	1,850	1,700	4,200
Splash Landing	0		500	0	0	0
Golf enterprise fund	0		7,700	3,400	500	1,200
Total Other Funds -all electronic replacements	**-**	**2,550**	**19,000**	**8,850**	**3,400**	**7,600**
General fund (Minor Equipment less than $5,000)						
Police	34,000	850	2,000	15,000	10,000	10,000
Fire Dept.	0	3,850	1,000	7,500	4,000	6,500
Finance	4,000		3,000	3,700	8,000	12,000
Administration	3,500	2,000	2,000	1,000	0	0
Mayor & Council	0					
Human Resources	0		2,000	0	0	0
Legal	0		2,000	0	0	0
Public Information	2,000		2,000	0	2,000	0
Library	8,286	21,950	7,000	5,100	12,500	12,500
Parks	1,000		3,000	2,000	1,000	2,000
PW Engineering	0					
Community Dev	1,500	1,700	7,000	3,000	2,000	3,000
Total General fund transfer in	**54,286**	**30,350**	**31,000**	**37,300**	**39,500**	**46,000**
Road Use Fund (Minor Equipment less than $5,000)						
Public works	0	1,700	2,000	6,400	500	5,700
Engineering	2,000	3,000	7,000	3,600	4,000	4,400
Signs	0	850	1,400	500	0	0
PW Administration	2,000	0	700	0	2,000	
Total Road Use Fund transfer in	**4,000**	**5,550**	**11,100**	**10,500**	**6,500**	**10,100**
FMAS (All Equipment regardless of $ amount)						
PC'S	7,000	3,400	5,000	1,000	5,000	4,000
Point of Sale System (Museum)		15,000	0	0	0	5,000
Total FMAS Fund transfer in	**7,000**	**18,400**	**5,000**	**1,000**	**5,000**	**9,000**
Information services (Minor equipment less than $5,000						
Miscellaneous network equipment/printers/PC's, as needed	47,000	40,000	42,000	30,000	30,000	30,000
Total IS Fund transfer in	**47,000**	**40,000**	**42,000**	**30,000**	**30,000**	**30,000**
Total Electronic Equipment purchases - All Funds	**438,411**	**807,450**	**318,100**	**395,450**	**896,200**	**332,500**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2007/08

#	Department/Description	Admin Rec
	Electronic Equipment Fund:	
1	Phone System Replacement	250,000
2	Financial System Replacement	335,000
3	Mobile Data Computers (Pubworks and Comdev)	6,000
4	MPH II Radar Units (Police)	9,600
5	Color Copier (City Hall)	15,000
6	Color Copier (Library)	15,000
7	Audio/Video Equipment (Council)	30,000
8	Network Infrastructure	25,000
9	Point of Sale System (Museum)	15,000
10	Linkers	10,000
	Transfer to General Fund - minor equipment less than $5,000:	
11	Admin replacements	2,000
12	Community Development replacements	1,700
13	Fire replacements	3,850
14	Library replacements	22,950
15	Police replacements	850
	Transfer to Road Use Fund - minor equipment less than $5,000	
16	Public Works	2,550
16	Public Works, Engineering	3,000
	Transfer to Museum Fund - minor equipment less than $5,000:	
17	Museum	3,400
	Transfer to Information Service Fund - minor equipment less than $5,000:	
18	Information Services	40,000
	Total Electronic Equipment Fund	**790,900**
	Sewer Enterprise Fund - minor equipment less than $5,000	0
	Municipal Garage Fund - minor equipment less than $5,000	0
19	**Life Fitness Center Fund - minor equipment less than $5,000**	2,550
	Palmer Hills Golf Course Fund - minor equipment less than $5,000	0
	Total Electronic Equipment , all Funds	**793,450**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2003/04 - FY 2007/08

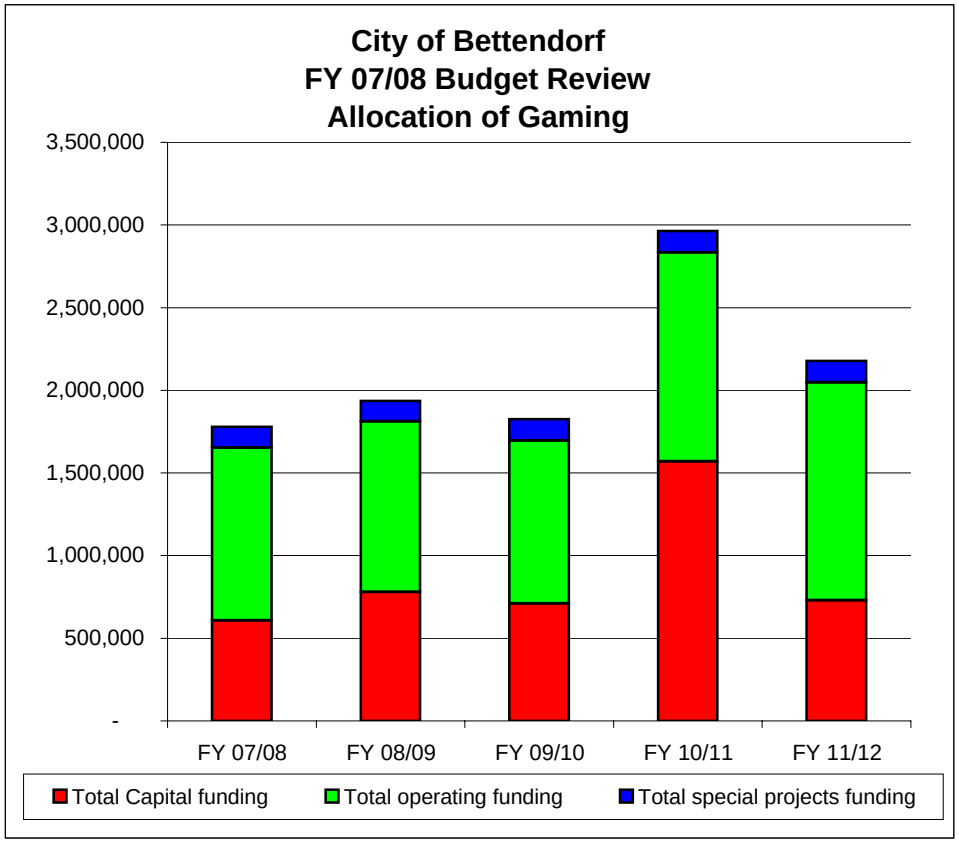
	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes				1,900,000	1,865,000	(35,000)	-1.84%
Special assessments							
Licenses and permits							
Intergovernmental	2,273,158	2,233,864	2,121,774	-	106,000	106,000	
Charges for services							
Interest	8,213	20,392	15,830	55,000	20,000	(35,000)	-63.64%
Fines & forfeitures							
Other							
Total revenue	**2,281,371**	**2,254,256**	**2,137,604**	**1,955,000**	**1,991,000**	36,000	1.84%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,281,371	2,254,256	2,137,604	1,955,000	1,991,000	36,000	1.84%
Financing sources(uses):							
Discounts							
Operating transfers in					589,585	589,585	
Operating transfers out	(2,290,640)	(1,628,000)	(2,858,090)	(1,840,130)	(1,911,984)	(71,854)	3.90%
Proceeds from bonds							
Financing sources(uses), net	(2,290,640)	(1,628,000)	(2,858,090)	(1,840,130)	(1,322,399)	517,731	-28.14%
Revenue and other financing sources over (under) expenditures and other financing uses	**(9,269)**	**626,256**	**(720,486)**	**114,870**	**668,601**	553,731	482.05%
Fund balances, beginning	832,033	822,764	1,449,020	728,534	843,404	114,870	15.77%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	822,764	1,449,020	728,534	843,404	1,512,005	668,601	79.27%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2006/07 thru FY 2011/12

	FY 2007/08 Projected	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected
Fund Balance July 1	843,404	1,199,404	1,264,336	1,414,206	339,871
Revenues:					
Gaming Revenue, % change from previous year	-1.58%	0.00%	0.00%	0.00%	0.00%
Gaming Revenue - Projected under 07/07 Revised Development Agreement	1,870,000	1,870,000	1,870,000	1,870,000	1,870,000
Event Center/New Gaming Stations - New Gaming					
Revenues: Interest Income	30,000	25,000	20,000	20,000	20,000
Transfer in from Educational Center (SCRA reimbursement)					
IJR reimbursement	235,000	106,000	85,000		
Total Revenue	**2,135,000**	**2,001,000**	**1,975,000**	**1,890,000**	**1,890,000**
Expenditures:					
Transfer to General Fund to Supplement Operating	518,857	550,000	600,000	650,000	700,000
Transfer to General Fund for Public Information Program	112,143	116,068	120,130	124,335	128,687
Transfer to General Fund for Police and Fire Pension				225,000	225,000
Transfer to YMCA ($50,000 reserved)					
Total Transfer to General Fund	**631,000**	**666,068**	**720,130**	**999,335**	**1,053,687**
Transfer to City Beautification	85,000	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	40,000	45,000	45,000	45,000
Transfer to Road Use					
Transfer to Vehicle replacement	190,000	200,000	210,000	220,000	230,000
Transfer to Electronic Equipment	150,000	150,000	150,000	150,000	150,000
Transfer to Economic Development					
Transfer to Garbage Utility to supplement operating budget	250,000	100,000		-	-
Transfer to Palmer Hills Club House Construction					
Transfer to Life Fitness Center	75,000	50,000	50,000	50,000	50,000
Transfer to Splash Landing - Operating Shortfall	40,000	40,000	40,000	40,000	40,000
Transfer to Transit		125,000	125,000	125,000	125,000
Transfer to Educational Center					
Transfer to Event Center - Architect fees/Capital replacement/Maint Fund			350,000	350,000	350,000
Transfer to Risk Management	50,000	50,000	50,000	50,000	50,000
Subtotal All funds non-CIP	**1,511,000**	**1,506,068**	**1,825,130**	**2,114,335**	**2,178,687**
CIP projects:					
Crow Creek Road reconstrucion, Lindberg to 18th		170,000			
Crow Creek Recreation Trail, Phase 1, City Match	43,000				
Flood Monitoring - Cameras at Duck Creek					
IJR - I-80/Middle Rd Interchange study	225,000				
Recreation Trail, Crow Creek				300,000	
Recreation Trail, West City limits to 10th, acquistion					
Spruce Hills Dr reconstruction		260,000			
Maintenance Center generator replacement					
Maintenance Center Elevator Installation					
Moencks Rd	-				
Undesignated Sealcoat Replacement				550,000	
Unidentified Projects -					
Total Transfer to CIP Fund	268,000	430,000	-	850,000	-
Total ALL Expenditures	**1,779,000**	**1,936,068**	**1,825,130**	**2,964,335**	**2,178,687**
Fund Balance June 30	**1,199,404**	**1,264,336**	**1,414,206**	**339,871**	**51,184**

City of Bettendorf
FY 2007/08 Budget Review
Allocation of Gaming, 5 year review

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12
City Beautification	85,000	85,000	85,000	85,000	85,000
July 4th	40,000	40,000	45,000	45,000	45,000
Total special projects funding	**125,000**	**125,000**	**130,000**	**130,000**	**130,000**
Recycling/Solid Waste	250,000	100,000	-	-	-
Risk Management	50,000	50,000	50,000	50,000	50,000
Life Fitness Center	75,000	50,000	50,000	50,000	50,000
Splash Landing	40,000	40,000	40,000	40,000	40,000
Transit	-	125,000	125,000	125,000	125,000
General fund	631,000	666,068	720,130	999,335	1,053,687
Total operating funding	**1,046,000**	**1,031,068**	**985,130**	**1,264,335**	**1,318,687**
Vehicle	190,000	200,000	210,000	220,000	230,000
Electronic	150,000	150,000	150,000	150,000	150,000
Event Center	-	-	350,000	350,000	350,000
CIP projects	268,000	430,000	-	850,000	-
Total Capital funding	**608,000**	**780,000**	**710,000**	**1,570,000**	**730,000**
Total	**1,779,000**	**1,936,068**	**1,825,130**	**2,964,335**	**2,178,687**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2003/04 - FY 2007/08

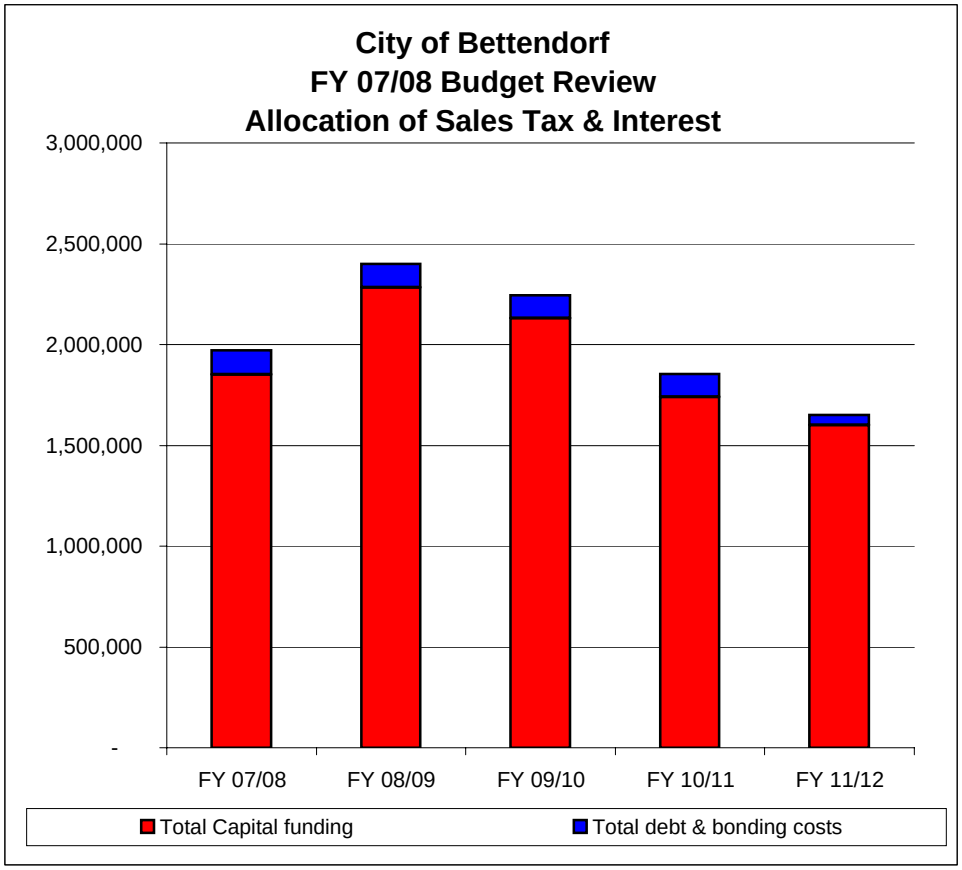
	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	2,393	21,090	44,001	116,000	20,000	(96,000)	-82.76%
Fines & forfeitures							
Other							
Total revenue	**2,393**	**21,090**	**44,001**	**116,000**	**20,000**	(96,000)	-82.76%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,393	21,090	44,001	116,000	20,000	(96,000)	-82.76%
Financing sources(uses):							
Discounts							
Operating transfers in	1,532,105	1,825,580	1,533,126	1,678,000	1,694,780	16,780	1.00%
Operating transfers out	(743,743)	(1,198,445)	(1,311,395)	(2,239,994)	(1,664,060)	575,934	-25.71%
Proceeds from bonds							
Financing sources(uses), net	788,362	627,135	221,731	(561,994)	30,720	592,714	-105.47%
Revenue and other financing sources over (under) expenditures and other financing uses	**790,755**	**648,225**	**265,732**	**(445,994)**	**50,720**	496,714	-111.37%
Fund balances, beginning	498,512	1,289,267	1,937,492	2,203,224	1,757,230	(445,994)	-20.24%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,289,267	1,937,492	2,203,224	1,757,230	1,807,950	50,720	2.89%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2006/07 thru FY 2011/12

	FY 2007/08 Projected	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected
Fund Balance July 1	677,122	1,098,122	1,178,054	1,317,923	278,588
Revenues:					
Gaming Revenue, % change from previous year	1.84%	0.00%	0.00%	0.00%	0.00%
Gaming Revenue	1,935,000	1,935,000	1,935,000	1,935,000	1,935,000
Event Center/New Gaming Stations - New Gaming					
Revenues: Interest Income	30,000	30,000	30,000	30,000	10,000
Transfer in from Educational Center (SCRA reimbursement)					
IJR reimbursement	235,000	106,000	85,000		
Total Revenue	**2,200,000**	**2,071,000**	**2,050,000**	**1,965,000**	**1,945,000**
Expenditures:					
Transfer to General Fund to Supplement Operating	518,857	550,000	600,000	600,000	600,000
Transfer to General Fund for Public Information Program	112,143	116,068	120,130	124,335	128,687
Transfer to General Fund for Police and Fire Pension				225,000	225,000
Total Transfer to General Fund	**631,000**	**666,068**	**720,130**	**949,335**	**953,687**
Transfer to City Beautification	85,000	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	40,000	45,000	45,000	45,000
Transfer to Road Use					
Transfer to Vehicle replacement	190,000	200,000	210,000	220,000	220,000
Transfer to Electronic Equipment	150,000	150,000	150,000	150,000	150,000
Transfer to Garbage Utility to supplement operating budget	250,000	100,000	-	-	-
Transfer to Palmer Hills Club House Construction					
Transfer to Life Fitness Center	75,000	100,000	125,000	150,000	175,000
Transfer to Splash Landing - Operating Shortfall	40,000	45,000	50,000	55,000	60,000
Transfer to Transit		125,000	125,000	125,000	125,000
Transfer to Economic Development for salary & operating					
Transfer to Educational Center					
Transfer to Event Center - Architect fees/Capital replacement/Maint Fund			350,000	350,000	350,000
Transfer to Risk Management	50,000	50,000	50,000	25,000	25,000
Subtotal All funds non-CIP	**1,511,000**	**1,561,068**	**1,910,130**	**2,154,335**	**2,188,687**
CIP projects:					
Crow Creek Road reconstrucion, Lindberg to 18th		170,000			
Crow Creek Recreation Trail, Phase 1, City Match	43,000				
Field Sike Park Development (Valley Wynds)					
Flood Monitoring - Cameras at Duck Creek					
IJR - I-80/Middle Rd Interchange study	225,000				
Recreation Trail, Crow Creek				300,000	
Recreation Trail, West City limits to 10th, acquistion					
Spruce Hills Dr reconstruction		260,000			
Maintenance Center generator replacement					
Maintenance Center Elevator Installation					
Moencks Rd	-				
Undesignated Sealcoat Replacement				550,000	
Unidentified Projects -					
Total Transfer to CIP Fund	268,000	430,000	-	850,000	-
Total ALL Expenditures	**1,779,000**	**1,991,068**	**1,910,130**	**3,004,335**	**2,188,687**
Fund Balance June 30	**1,098,122**	**1,178,054**	**1,317,923**	**278,588**	**34,902**

City of Bettendorf
FY 2007/08 Budget Review
Allocation of Sales Tax & Interest

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12
Debt Service on fire truck note	71,100	68,325	65,550	62,775	-
General fund bonding costs	50,000	50,000	50,000	50,000	50,000
Total debt & bonding costs	**121,100**	**118,325**	**115,550**	**112,775**	**50,000**
Family Museum	60,000	95,000	80,000	-	-
Vehicle Fund	50,000	50,000	75,000	75,000	75,000
Electronic Equipment Fund	50,000	75,000	75,000	75,000	75,000
Palmer Hills	50,000	50,000	50,000	50,000	50,000
Transit	64,460	32,720	8,000		
CIP projects	1,575,173	1,980,000	1,842,000	1,540,000	1,400,000
Total Capital funding	**1,849,633**	**2,282,720**	**2,130,000**	**1,740,000**	**1,600,000**
Total expenditures	**1,970,733**	**2,401,045**	**2,245,550**	**1,852,775**	**1,650,000**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	2,252	4,051	7,504	20,000	20,000	-	0.00%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**52,252**	**54,051**	**57,504**	**70,000**	**70,000**	-	0.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	141,892		3,514	20,000	-	(20,000)	-100.00%
Total expenditures	**141,892**	**-**	**3,514**	**20,000**	**-**	(20,000)	-100.00%
Revenue over(under) expenditures	(89,640)	54,051	53,990	50,000	70,000	20,000	40.00%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds	-	-	-	-			
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**(89,640)**	**54,051**	**53,990**	**50,000**	**70,000**	20,000	40.00%
Fund balances, beginning	274,980	185,340	239,391	293,381	343,381	50,000	17.04%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	185,340	239,391	293,381	343,381	413,381	70,000	20.39%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2003/04 - FY 2007/08

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	1,385	1,830	3,787	10,000	10,000	-	0.00%
Fines & forfeitures							
Other	7,500		51,250				
Total revenue	**8,885**	**1,830**	**55,037**	**10,000**	**10,000**	-	0.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	8,885	1,830	55,037	10,000	10,000	-	0.00%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out		(26,900)					
Proceeds from bonds							
Financing sources(uses), net	-	(26,900)	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**8,885**	**(25,070)**	**55,037**	**10,000**	**10,000**	-	0.00%
Fund balances, beginning	105,381	114,266	89,196	144,233	154,233	10,000	6.93%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	114,266	89,196	144,233	154,233	164,233	10,000	6.48%

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Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit

This fund accounts for the operations and maintenance of the mass transit system.

Educational Center

This fund accounts for the remodeling of the Eagles building, and the operations and maintenance of the Educational Center.

Events Center

This fund accounts for the construction, operations and maintenance of the Events Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
ENTERPRISE FUNDS

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental	248,330	304,743	266,886	625,402	539,500	(85,902)	-13.74%
Special assessments	-	-	-	-	-	-	
Permits and licenses	80,076	82,713	124,322	81,650	98,850	17,200	21.07%
Charges for services	5,250,196	6,109,901	6,148,754	6,412,313	7,144,510	732,197	11.42%
Other	2,357,881	336,651	336,453	692,498	717,300	24,802	3.58%
Total operating revenue	**7,936,483**	**6,834,008**	**6,876,415**	**7,811,863**	**8,500,160**	**688,297**	**8.81%**
Operating expenses:						-	
Salaries and benefits	3,602,490	3,856,313	3,954,189	4,079,406	4,404,615	325,209	7.97%
Supplies and services	3,001,163	3,908,277	4,035,617	5,175,506	4,287,142	(888,364)	-17.16%
Depreciation	1,713,999	1,943,075	1,916,289	2,003,877	2,083,800	79,923	3.99%
Total operating expenses	**8,317,652**	**9,707,665**	**9,906,095**	**11,258,789**	**10,775,557**	**(483,232)**	**-4.29%**
Operating income(loss)	(381,169)	(2,873,657)	(3,029,680)	(3,446,926)	(2,275,397)	1,171,529	-33.99%
Nonoperating income(expenses):						-	
Interest income	32,562	180,534	216,631	444,053	467,500	23,447	5.28%
Interest expense	(241,585)	(423,400)	(285,054)	(335,427)	(1,444,994)	(1,109,567)	330.79%
(Loss) on disposal of assets		(39,345)	(118,843)	700	-	(700)	
Capital Grants		938,920	1,326,612	500,000	7,357,840	6,857,840	
Net Income(loss)	(590,192)	(2,216,948)	(1,890,334)	(2,837,600)	4,104,949	6,942,549	-244.66%
Transfers in	3,424,926	2,990,547	3,495,963	2,304,147	3,567,678	1,263,531	54.84%
Transfers out	-	(300,000)			(589,585)	(589,585)	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital	-	-	-	-		-	
Net income	**2,834,734**	**473,599**	**1,605,629**	**(533,453)**	**7,083,042**	**7,616,495**	**-1427.77%**
Retained earnings, beginning	27,673,934	30,508,668	30,982,267	32,587,896	32,054,443	(533,453)	-1.64%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**30,508,668**	**30,982,267**	**32,587,896**	**32,054,443**	**39,137,485**	**7,083,042**	**22.10%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits	90,850						8,000
Use of Money & Property	104,000	35,000	10,000	12,000	15,000	1,500	90,000
Intergovernmental							
Charges for Services	2,488,000	1,702,000	541,100	856,155	553,339	196,491	749,525
Special Assessments							
Miscellaneous	500		86,000	323,000		6,000	
Bond Proceeds	.						
Other financing sources	500,000						
Transfers In		250,000	1,275,213	50,000	207,984	40,000	
Total Revenues & Other Sources	**3,183,350**	**1,987,000**	**1,912,313**	**1,241,155**	**776,323**	**243,991**	**847,525**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,025,050	1,704,110	1,784,967	1,265,466	858,617	444,731	668,357
Total Gov Activities & Business Exp.	**3,025,050**	**1,704,110**	**1,784,967**	**1,265,466**	**858,617**	**444,731**	**668,357**
Transfers Out							
Total ALL Expenditures/Transfers Out	**3,025,050**	**1,704,110**	**1,784,967**	**1,265,466**	**858,617**	**444,731**	**668,357**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	158,300	282,890	127,346	(24,311)	(82,294)	(200,740)	179,168
Estimated Beginning Fund Balance	**17,199,776**	**1,904,970**	**2,565,474**	**2,356,007**	**3,138,411**	**3,294,808**	**1,105,660**
Ending Fund Balance June 30	**17,358,076**	**2,187,860**	**2,692,820**	**2,331,696**	**3,056,117**	**3,094,068**	**1,284,828**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Transit	Educational Center	Event Center	Total Enterprise
Revenues & Other Financing Sources:				
Property Taxes				0
TIF Revenues				0
Other City Taxes				0
Licenses & Permits				98,850
Use of Money & Property	1,500	198,500		467,500
Intergovernmental	539,500			539,500
Charges for Services	57,900			7,144,510
Special Assessments				0
Miscellaneous	1,800			417,300
Bond Proceeds				0
Other financing sources	257,840	300,000	6,600,000	7,657,840
Transfers In	614,761		1,129,720	3,567,678
Total Revenues & Other Sources	**1,473,301**	**498,500**	**7,729,720**	**19,893,178**
Expenditures & Other Financing Uses:				
Public Safety				0
Public Works				0
Culture & Recreation				0
Community & Economic Development				0
General Government				0
Debt Service				0
Capital Projects				0
Total Government Activities Exp.	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,248,287	181,314	1,039,652	12,220,551
Total Gov Activities & Business Exp.	**1,248,287**	**181,314**	**1,039,652**	**12,220,551**
Transfers Out		300,000	289,585	589,585
Total ALL Expenditures/Transfers Out	**1,248,287**	**481,314**	**1,329,237**	**12,810,136**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	225,014	17,186	6,400,483	7,083,042
Estimated Beginning Fund Balance	**299,509**	**0**	**189,828**	**32,054,443**
Ending Fund Balance June 30	**524,523**	**17,186**	**6,590,311**	**39,137,485**
Fund Balance as a % of expenditures & transfers out				

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Effective in March 2002 the sewer usage rate was increased from $1.33 to $1.48 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. In June 2006 the Council bonded for $2.545 million for the East Pigeon Creek Interceptor.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $3,183,350 in revenues and expenditures of $3,025,050 for FY 2007/08. The ending retained earnings is expected to be $17,358,076 by fiscal year end.

Debt Service

As of July 1, 2007 the City has $4,210,000 of general obligation bonds and $460,000 of revenue bonds net of unamortized discount, outstanding in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf. The obligation of the City to pay debt service on the revenue bonds is a limited obligation of the City. The full faith and credit and taxing power of the City are not pledged to pay debt service on revenue bonds, and the City does not have the authority to levy ad valorem property taxes without limit in order to pay debt service on the bonds. Debt service on the revenue bonds is payable solely from net revenues derived by the Sewer Utility from the operation of the Sewer Utility. A coverage ratio of "Net Revenue Available for Debt Service" to "Total Annual Debt Service" on all the bonds must be maintained at a minimum of 1.20.

The City currently has two general obligation bond issues outstanding as of July 1, 2007 and one revenue issue. The bonds have interest rates ranging from 1.50% to 5.00% and mature in varying annual amounts ranging from $95,000 to $280,000 per issue, with the final maturities due in the year ending June 30, 2024. A brief description of these issues are listed below:

- **JUNE 1, 2003 $1,515,000 SERIES 2003C SEWER REVENUE REFUNDING BONDS**

  Proceeds from these bonds were used to refund the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1992A, dated April 1, 192; the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1993B, dated May 1, 1993; and the June 1, 2004 through the June 1, 1009 maturities of the the City's Sewer Revenue Refunding Bonds, Series 1993C Bonds, dated May 1, 1993, together the Sewer Refunded Maturities of the Refunded Bonds. These refundings were conducted to achieve interest cost savings.

  These bonds were rated A from Moody's Investors Service.

- **June 1, 2004, $2,040,000 Series 2004A Sewer General Obligation Bonds**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **June 1, 2006, $2,545,000 Series 2004A Sewer General Obligation Bonds**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2007 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2007
Sewer Refunding	June 2003	1,515,000	1.50% -	460,000
Total Sewer Revenue Bonds				**$460,000**
Sewer Improvements	June 2004	2,040,000	2.25 – 5.00%	1,770,000
Sewer Improvements	June 2006	2,545,000	4.125-4.50%	2,440,000
Total General Obligation Bonds				**$4,210,000**

COVERAGE RATIO: The City's revenue bonds are special obligations payable solely from "Net Revenues" of the Sewer Utility. Net Revenues of the Sewer Utility are defined as all gross revenues and earnings derived from the operation of

the Sewer Utility less current expenses. Current expenses are defined as the reasonable and necessary cost of operating, maintaining, repairing and insuring the Sewer Utility, including purchases at wholesale, if any, salaries, wages, and costs of materials and supplies, but excluding depreciation and principal of and interest on General Obligation Bonds and any Parity Bonds or payments to the various funds established in the Resolution; capital costs, depreciation and interest or principal payments are not system expenses.

The City pledges that it will maintain rates and charges for service so the Net Revenues of the Sewer Utility are maintained at a level not less than 120% of the principal and interest falling due in any fiscal year on total Parity Bonds and General Obligation bonds outstanding. Sewer rates were raised as of March 2002 from $1.33 to $1.48 per cubic yard. The billing charge per quarterly statement was raised from $4.15 to $5.00 effective July 1, 2001. The coverage ratio calculated on General Obligation and Parity Debt to FY 2007/08 Net Revenues is shown on the last page of this section.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2007 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2008	200,000.00	182,069.48	280,000.00	10,430.00
2009	200,000.00	174,974.23	180,000.00	4,410.00
2010	210,000.00	167,453.38	-	-
2011	215,000.00	158,910.68	-	-
2012	225,000.00	150,146.98	-	-
2013-2017	1,250,000.00	604,912.12	-	-
2018-2022	1,525,000.00	304,398.05	-	-
2023-2024	385,000.00	26,200.62	-	-
Total	**4,210,000.00**	**1,769,065.54**	**460,000.00**	**14,840.00**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,488,000 for FY 2007/08 compared to $2,380,000 for FY 2006/07. The City issued $2.545 million in bonds on June 1, 2006 to finance the East Pigeon Creek and Hopewell to Forest Grove interceptor sewer projects during FY 06/07 and FY 07/08. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2008 – 2012. A complete listing of all Sewer Utility capital projects for the next five years, FY 2008 - 2012, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators for the following programs:
  Sewer Administration
  Sanitary Sewer Operations

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Finance:							
Sewer Administration	1,095,301	1,103,576	1,085,872	1,087,512	1,101,172	13,660	1.26%
Public Works:							
Engineering	92,573	106,029	104,309	114,125	118,416	4,291	3.76%
Sanitary Sewers	1,257,777	1,354,672	1,463,413	1,522,857	1,612,963	90,106	5.92%
Total Sewer Utility	**2,445,651**	**2,564,277**	**2,653,594**	**2,724,494**	**2,832,551**	**108,057**	**3.97%**
Total Expenditures by Function	**2,445,651**	**2,564,277**	**2,653,594**	**2,724,494**	**2,832,551**	**108,057**	**3.97%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	302,856	307,815	347,428	352,273	375,665	23,392	6.64%
Part-time/Temporary Employees	342	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	10,078	9,665	8,689	9,500	9,500	-	0.00%
Retirement contributions	42,389	46,657	51,510	53,497	60,362	6,865	12.83%
Health, Dental, Life Insurance	67,695	67,938	72,884	69,450	74,898	5,448	7.84%
Other pay	7,868	8,090	7,800	8,450	8,450	-	0.00%
Total Salaries & Benefits	**431,228**	**440,165**	**488,311**	**493,170**	**528,875**	**35,705**	**7.24%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,829	2,693	2,053	6,079	6,079	-	0.00%
Repair, maintenance & utilities	1,015,443	1,060,917	1,075,327	1,070,529	1,080,806	10,277	0.96%
Risk Management	44,143	51,853	38,411	38,411	44,900	6,489	16.89%
Contractual services	886,548	964,880	978,205	1,064,578	1,120,313	55,735	5.24%
Operating expenditures	63,409	40,661	69,660	45,893	45,093	(800)	-1.74%
Minor equipment	2,051	3,108	1,627	5,834	6,485	651	11.16%
Total Operating expenditures	**2,014,423**	**2,124,112**	**2,165,283**	**2,231,324**	**2,303,676**	**72,352**	**3.24%**
Total Expenditures by Category	**2,445,651**	**2,564,277**	**2,653,594**	**2,724,494**	**2,832,551**	**108,057**	**3.97%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
SEWER UTILITY FUND

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07	
						Amount	Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses	80,076	82,713	112,710	75,650	90,850	15,200	20.09%
Charges for services	2,194,507	2,331,809	2,379,021	2,380,000	2,488,000	108,000	4.54%
Other	16,647	6,464	893	500	500	-	0.00%
Total operating revenue	**2,291,230**	**2,420,986**	**2,492,624**	**2,456,150**	**2,579,350**	**123,200**	**5.02%**
Operating expenses:							
Salaries and benefits	472,523	459,153	488,311	483,170	528,875	45,705	9.46%
Supplies and services	1,062,503	1,151,262	1,201,576	1,273,111	1,338,731	65,620	5.15%
Depreciation & Amortization	910,625	953,862	963,707	983,218	964,945	(18,273)	-1.86%
Total operating expenses	**2,445,651**	**2,564,277**	**2,653,594**	**2,739,499**	**2,832,551**	**93,052**	**3.40%**
Operating income(loss)	(154,421)	(143,291)	(160,970)	(283,349)	(253,201)	30,148	-10.64%
Nonoperating income(expenses):							
Interest income	9,782	60,275	101,187	211,000	104,000	(107,000)	-50.71%
Interest expense	(72,669)	(169,450)	(116,695)	(201,518)	(192,499)	9,019	-4.48%
(Loss) on disposal of assets	(1,278)						
Capital Grants	1,479,351		465,967	500,000	500,000		
Net Income(loss)	1,260,765	(252,466)	289,489	226,133	158,300	(67,833)	-30.00%
Transfers in		888,281				-	
Transfers out							
Net income	**1,260,765**	**635,815**	**289,489**	**226,133**	**158,300**	**(67,833)**	**-30.00%**
Retained earnings, beginning	14,787,574	16,048,339	16,684,154	16,973,643	17,199,776	226,133	1.33%
Retained earnings, ending	**16,048,339**	**16,684,154**	**16,973,643**	**17,199,776**	**17,358,076**	**158,300**	**0.92%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Sewer Enterprise

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,227,389	2,232,467	2,515,650	2,530,850	2,578,850
Receipts from other operating revenue	16,647	6,464	893	500	500
Payments to suppliers	(1,143,146)	(781,466)	(1,490,857)	(1,274,379)	(1,338,731)
Payments to employees	(471,202)	(454,930)	(486,852)	(493,170)	(528,875)
Net cash provided by (used in) operating activities	629,688	1,002,535	538,834	763,801	711,744
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	24,593	(24,593)	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	24,593	(24,593)	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets	(420,991)	(844,661)	(336,984)	(1,882,947)	(1,853,426)
Proceeds from sale of capital assets					
Proceeds from bonds	2,226,535	-	2,522,084	-	2,545,000
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(2,045,000)	(715,000)	(576,750)	(475,000)	(480,000)
Interest paid on debt	(64,782)	(182,791)	(108,677)	(201,518)	(192,499)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	(181,500)	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(304,238)	(1,923,952)	1,499,673	(2,559,465)	19,075
Cash Flows from Investing Activities, interest received	10,039	56,576	96,355	179,000	104,000
Net increase in cash and cash equivalents	360,082	(889,434)	2,134,862	(1,616,664)	834,819
Cash and cash equivalents:					
Beginning	**2,823,289**	**3,183,371**	**2,293,937**	**4,428,799**	**2,812,135**
Ending	**3,183,371**	**2,293,937**	**4,428,799**	**2,812,135**	**3,646,954**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(154,421)	(143,291)	(160,970)	(193,144)	(253,201)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	875,480	940,623	956,762	950,000	958,000
Amortization	35,145	13,239	6,945	6,945	6,945
Change in assets and liabilities:					
Receivables	(407,088)	(182,055)	23,919	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(80,643)	369,796	(289,281)		
Increase (decrease) in accrued liabilities	1,321	4,223	1,459		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**269,794**	**1,002,535**	**538,834**	**763,801**	**711,744**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	32,187	-	428,268	-	-
Capital assets contributed	1,479,351	-	465,967	-	-

PROGRAM NAME: SEWER ADMINISTRATION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative the FY 07/08 continues to be efficient customer billing and collection services, debt management and capital projects planning.

The City bonded for $2.545 million in late FY 05/06 to pay for the East Pigeon Creek Interceptor and phase three of the Hopewell interceptor during FY 06/07 and FY 07/08. During FY 07/08, the City will review the financial software and implement on line bill payment through its website.

Sewer rate fees will stay the same, at $1.48 per 100 cubic feet for FY 07/08.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 70% of all bills issued are collected through the City's lockbox system or through ACH. The remaining 30% are collected through the mail and at City Hall.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,331,809	2,379,021	2,380,000	2,488,000
Interest	66,285	101,185	211,000	104,000
Miscellaneous Revenue	888,734	466,860	500,500	500,500
Licenses and Permits	82,713	112,710	75,650	90,850
Special Assessments				
TOTAL REVENUES	**3,369,541**	**3,059,776**	**3,167,150**	**3,183,350**
APPROPRIATION SUMMARY:				
Salaries & Wages	50,800	41,917	44,243	43,425
Employee Benefits & Costs	15,919	12,268	12,858	12,693
Staff Development	0	0	2,000	2,000
Services & Commodities	82,996	67,979	75,167	78,109
Depreciation and Interest Expense	1,123,310	1,080,402	1,184,736	1,157,444
TOTAL APPROPRIATIONS	**1,273,025**	**1,202,566**	**1,319,004**	**1,293,671**
Acquisition of Capital Assets/Equipment				
Principal Paid on Bonds				
AUTHORIZED POSITIONS:				
Finance Director	0.10	0.10	0.10	0.10
Manager of Accounting	0.10	0.10	0.10	0.10
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.83	0.33	0.33	0.28
Admin.	0.025	0.000	0.000	0.025
Administrative Assistant	0.01	0.00	0.00	0.00
TOTAL POSITIONS	**1.165**	**0.630**	**0.630**	**0.605**

PROGRAM NAME: SEWER ADMINISTRATION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.48 per 100 cubic feet through 6/30/08.
3. To construct sewer capital projects out of existing cash balances.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of residential customer accounts	10,712	11,016	11,982	12,020
2. # of commercial and industrial customer accounts	675	699	749	760
3. # of active outside sewer refund meters	673	725	794	825
4. Bond size of new issues/# of new issues	0/0	$2,545,000/1	0/0	$2,545,000/1
WORKLOAD:				
1. # of annual billings - all accounts	59,343	56,398	56,174	56,150
2. Annual usage - all accounts	1,578,729	1,577,827	1,480,000	1,485,000
3. # of credits issued for outside sewer refund meters	570	698	730	750
4. $ value of credits issued for outside water meters	$83,871	$161,030	$116,000	$120,000
5. Total revenue and G.O. debt outstanding	$3,176,750	$5,145,000	$4,670,000	$4,190,000
6. Annual debt service payments (P & I)	$897,790	$676,518	$672,499	$768,706
7. # of bills paid through lock box	38,805	39,118	38,200	38,000
8. # of bills paid through ACH	3,797	3,594	3,800	3,900
9. # of final billed accounts	1,850	1,972	1,780	1,775
10. # of annual billing adjustments	3,771	2,658	2,400	2,400
11. # of sewer assessments certified to County for collection	1,472	1,491	1,500	1,510
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	20.32%	17.18%	15.87%	16.14%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.48	$1.48	$1.48	$1.48
2. Handling charge per billing	$5.00	$5.00	$5.00	$5.00
3. Annual increase (loss) in Retained Earnings	$635,815	$289,489	$284,338	$158,300
4. $ value of sewer assessments certified to County Treasurer	$123,725	$140,348	$136,500	$136,000
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the cleaning and maintenance of 161 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to aggressively pursue sewer repair services provided by sanitary sewer staff.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	230,783	274,443	268,800	300,766
Employee Benefits & Costs	83,481	94,100	95,650	107,926
Staff Development	0	1,249	1,120	1,120
Services & Commodities	1,040,407	1,093,623	1,144,287	1,203,151
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,354,671**	**1,463,415**	**1,509,857**	**1,612,963**
AUTHORIZED POSITIONS:				
Public Works Director	0.25	0.10	0.10	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.60	0.60	0.20	0.20
Lead Equipment Operator	0.80	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**6.85**	**6.40**	**6.00**	**6.15**

PROGRAM NAME: SANITARY SEWER OPERATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 178 miles of sanitary sewer to maintain of which approximately 128 miles are local sewers (50 miles of interceptor). Goal is to clean a minimum of 40% of local sewer per year.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	162	174	178	178
2. Total Wastewater customers	12,300	12,029	12,125	12,125
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned to meet goal	73	75	75	75
2. Problem calls responded to	25	25	25	31
3. Problem calls - City responsibility	6	10	10	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$3,438	$3,500	$3,750	$4,005
2. Program cost per customer	$121.40	$129.15	$135.75	$126.00
3. Average miles of sewer line maintained per employee	25	28	28	30
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned annually	40%	40%	40%	31%
2. Annual wastewater treatment plant charges	$900,000	$878,748	$900,000	$900,000
3. Annual contribution to the Wastewater Treatment Plant	$135,000	$171,130	$150,000	$160,000

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 10% for all cart sizes effective May 1, 2007. Regular increases of 3% per year are a possible consideration to stay within the break even point.

City of Bettendorf
FY 2007/08 Budget Review
Garbage Fees

Size	Current Monthly Fee	Current Annual Fee	5/1/2007 Monthly Fee	Annualized	Annual Increase	Monthly fee beginning 07/01/2008	Monthly fee beginning 07/01/2009	Monthly fee beginning 07/01/2010	Monthly fee beginning 07/01/2011	Monthly fee beginning 07/01/2012
Percentage increase			**10.00%**			**3.00%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**
32 gallon/twice per mo	5.00	60.00	**5.50**	66.00	**6.00**	5.67	5.83	6.01	6.19	6.38
32 gallon	7.50	90.00	**8.25**	99.00	**9.00**	8.50	8.75	9.01	9.29	9.56
65 gallon	10.00	120.00	**11.00**	132.00	**12.00**	11.33	11.67	12.02	12.38	12.75
95 gallon	12.50	150.00	**13.75**	165.00	**15.00**	14.16	14.59	15.02	15.48	15.94

Financial Summary

The fund is projected to earn $1,987,000 in revenue and $1,704,110 in expenditures. Retained earnings are projected to have increased to $2,187,860 at year's end. In addition, the fund will be replacing one garbage packer and one recycling truck during FY 07/08 for a total estimated cost of $266,500. A portion of the funding for the equipment will be transferred in from the Gaming Fund for these purchases.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators for the following programs:
  Solid Waste Collection
  Curbside Recycling
  Yard Waste Service

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Curbside Recycling	409,754	415,068	377,898	409,545	421,584	12,039	2.94%
Garbage Collection	795,283	1,308,268	851,951	919,598	967,272	47,674	5.18%
Bulky Waste	-	-	88,242	117,800	128,930	11,130	9.45%
Yard Waste	153,030	189,843	210,284	223,373	186,324	(37,049)	-16.59%
Total Public Works	**1,358,067**	**1,913,179**	**1,528,375**	**1,670,316**	**1,704,110**	**33,794**	**2.02%**
Total Expenditures by Function	**1,358,067**	**1,913,179**	**1,528,375**	**1,670,316**	**1,704,110**	**33,794**	**2.02%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	406,512	426,137	402,245	427,500	403,226	(24,274)	-5.68%
Part-time/Temporary Employees	16,482	15,474	-	-	-	-	
Contract help	-	-	61,830	70,000	75,000	5,000	7.14%
Overtime	12,674	33,960	25,928	35,000	40,800	5,800	16.57%
Retirement contributions	56,660	66,175	61,996	72,228	68,738	(3,490)	-4.83%
Health, Dental, Life Insurance	111,276	126,415	98,085	97,000	98,505	1,505	1.55%
Other pay	-	70	115	1,125	1,125	-	0.00%
Total Salaries & Benefits	**603,604**	**668,231**	**650,199**	**702,853**	**687,394**	**(15,459)**	**-2.20%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,357	1,595	5,084	4,697	4,697	-	0.00%
Repair, maintenance & utilities	401,050	437,354	495,391	537,955	567,520	29,565	5.50%
Risk Management	19,089	25,739	30,081	30,081	25,610	(4,471)	-14.86%
Contractual services	310,669	314,077	288,345	305,767	321,493	15,726	5.14%
Operating expenditures	22,298	36,241	20,794	38,794	38,374	(420)	-1.08%
Minor equipment	-	429,942	38,481	50,169	59,022	8,853	17.65%
Total Operating expenditures	**754,463**	**1,244,948**	**878,176**	**967,463**	**1,016,716**	**49,253**	**5.09%**
Total Expenditures by Category	**1,358,067**	**1,913,179**	**1,528,375**	**1,670,316**	**1,704,110**	**33,794**	**2.02%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
SOLID WASTE / RECYCLING

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	412,341	1,151,110	1,355,684	1,408,000	1,702,000	294,000	20.88%
Other	400	11,960	-	-			
Total operating revenue	**412,741**	**1,163,070**	**1,355,684**	**1,408,000**	**1,702,000**	**294,000**	**20.88%**
Operating expenses:							
Salaries and benefits	603,607	668,232	650,199	702,853	687,394	(15,459)	-2.20%
Supplies and services	557,482	1,029,346	666,093	750,263	776,716	26,453	3.53%
Depreciation	196,978	215,600	212,083	217,200	240,000	22,800	10.50%
Total operating expenses	**1,358,067**	**1,913,178**	**1,528,375**	**1,670,316**	**1,704,110**	**33,794**	**2.02%**
Operating income(loss)	(945,326)	(750,108)	(172,691)	(262,316)	(2,110)	260,206	-99.20%
Nonoperating income(expenses):							
Interest income	5,763	9,789	15,945	52,000	35,000	(17,000)	-32.69%
Interest expense		(42,490)					
(Loss) on disposal of assets			(59,601)				
Capital Grants							
Net Income(loss)	(939,563)	(782,809)	(216,347)	(210,316)	32,890	243,206	-115.64%
Transfers in	1,370,000	917,746	300,000	220,000	250,000	30,000	13.64%
Transfers out							
Net income	**430,437**	**134,937**	**83,653**	**9,684**	**282,890**	**273,206**	**2821.21%**
Retained earnings, beginning	1,246,259	1,676,696	1,811,633	1,895,286	1,904,970	9,684	0.51%
Retained earnings, ending	**1,676,696**	**1,811,633**	**1,895,286**	**1,904,970**	**2,187,860**	**282,890**	**14.85%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Recycling/Solid Waste Management

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	177,895	1,034,168	1,350,163	1,460,500	1,702,000
Other operating revenue	400	11,960	-	-	-
Cash payments to suppliers for goods and services	(548,876)	(1,039,923)	(683,622)	(779,225)	(776,716)
Cash payments to employees for services	(598,785)	(661,516)	(653,359)	(692,123)	(687,394)
Net cash provided by (used in) operating activities	(969,366)	(655,311)	13,182	(10,848)	237,890
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,370,000	917,746	300,000	220,000	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,370,000	917,746	300,000	220,000	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(517,748)	(197,653)	(166,200)	(266,500)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-				
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	-	(517,748)	(197,653)	(166,200)	(266,500)
Cash Flows from Investing Activities, interest received	5,482	9,013	12,687	35,000	35,000
Net increase in cash and cash equivalents	406,116	(246,300)	128,216	77,952	6,390
Cash and cash equivalents:					
Beginning	**351,610**	**757,726**	**511,426**	**639,642**	**717,594**
Ending	**757,726**	**511,426**	**639,642**	**717,594**	**723,984**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(945,326)	(750,108)	(172,691)	(243,023)	(2,110)
Depreciation	196,978	215,600	212,083	232,175	240,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets			-		
(Increase) in accounts and unbilled usage receivable	(234,446)	(137,594)	(31,385)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	8,606	10,075	8,335	-	-
Increase (decrease) in accrued liabilities	4,822	6,716	(3,160)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(969,366)**	**(655,311)**	**13,182**	**(10,848)**	**237,890**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection for 11,700 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, on garbage collection services and proper disposal of trash items.
Assist with litter collection and beautification programs.

ANALYSIS:

The automated garbage collection program has had 2 ½ years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection.
The residents have become well educated about the program through the various media approaches, especially the video about solid waste programs that played on Channel 9.
The route size and truck requirements have met expectations, as have the carts.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
General Fund	1,350,757	851,952	919,598	967,272
TOTAL REVENUES	**1,350,757**	**851,952**	**919,598**	**967,272**
APPROPRIATION SUMMARY:				
Salaries & Wages	292,269	252,140	263,125	252,661
Employee Benefits & Costs	128,638	96,143	98,425	97,477
Staff Development	1,162	3,290	2,866	2,866
Services & Commodities	815,756	379,697	430,682	466,268
Depreciation	112,932	120,682	124,500	148,000
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,350,757**	**851,952**	**919,598**	**967,272**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.05	0.07
Lead Sanitation Worker	1.00	1.00	0.25	0.25
Sanitation Worker	5.85	7.25	4.00	5.25
Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.34	0.34	0.00	0.00
Operations Coordinator	0.10	0.10	0.20	0.25
Public Works Coordinator	0.05	0.05	0.05	0.05
Finance Account Clerk	0.30	0.30	0.30	0.00
TOTAL POSITIONS	**7.64**	**9.04**	**4.80**	**5.87**

PROGRAM NAME: SOLID WASTE COLLECTION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling)
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public education efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of households served*	11,280	11,430	11,670	11,700
2. Year round bulky waste service offered to public	yearly	yearly	yearly	yearly
3. Average number of service calls per month	50	80	80	100
4. Average number of new customers added per year	150	150	240	200
5. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85	85	125	125
WORKLOAD:				
1. Total number of routes in City per week	16	16	16	16
2. Average number of potential garbage stops per route	733	733	733	733
3. Average number of hours spent in actual collection, per person, per route	6	6	6	6
6. Total tons of residential solid waste collected per year	8,334	8,334	8,500	8,500
PRODUCTIVITY:				
1. Program cost per household per year*	84.40	87.48	73.41	82.68
2. Program cost per household per month	7.03	7.29	6.12	6.89

*2007/08 includes all solid waste expenses including vehicle replacement.

EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per household per week	31.38	31.38	32.00	32.00

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide once every four weeks recycling collection for 11,700 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, the Recycling Fair/Public Works Day, on the recycling program, what items can be recycled, "buying recycled" and how to reuse items instead of throwing them away.
Offer, in conjunction with the Scott Area Solid Waste Management Commission, littler reduction efforts and recycling events that promote recycling.
These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, recycling collection costs may increase.

ANALYSIS:

The city's curbside recycling program is now 12 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Charges for Services	1,151,110	1,355,684	1,408,000	1,702,000
Interest	9,788	15,944	52,000	35,000
Miscellaneous	11,960	0	0	0
Operating Transfers In	917,746	300,000	220,000	250,000
Federal Grant	0	0	0	0
TOTAL REVENUES	**2,090,604**	**1,671,628**	**1,680,000**	**1,987,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	98,669	80,814	92,500	103,823
Employee Benefits & Costs	40,079	31,766	33,700	41,028
Staff Development	433	1,794	1,831	1,831
Services & Commodities	173,220	231,724	188,814	182,902
Depreciation	102,667	91,400	92,700	92,000
TOTAL APPROPRIATIONS	**415,068**	**437,498**	**409,545**	**421,584**
Acquisition of Capital Assets	0	0	0	0
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.05	0.07
Solid Waste Manager	0.33	0.33	0.00	0.00
Public Works Director	0.00	0.05	0.05	0.00
Lead Sanitation Worker	0.00	0.00	0.25	0.25
Sanitation Worker	2.00	0.00	2.00	2.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0.14	0.14	0.14	0.14
TOTAL POSITIONS	**2.52**	**0.57**	**2.54**	**2.51**

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and effective manner.
2. Continue the high level of customer satisfaction associated with the recycling program.
3. Provide on-going safety, route and customer service training to all drivers.
4. Continue to improve data collection and record keeping.
5. Educate the public about recycling, promote benefits of recycling.
6. Continue to examine single stream recycling collection.
7. Make safety the number one priority in recycling collection.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of households served	11,280	11,430	11,670	11,700
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85	85	100	120
3. Average number of new customers added each year	150	150	240	200
4. Total tons of recyclables collected per year	2,680	2,770	2,880	2,880
WORKLOAD:				
1. Total number of routes in the city every four weeks	16	16	16	16
2. Average number of potential stops per route	733	733	733	733
3. Average number of actual stops per route	623	623	623	623
4. Average number of hours collection, per person, per route	7	7	7	7
PRODUCTIVITY:				
1. Program cost per household per year*	36.80	38.28	39.06	36.04
2. Program cost per household per month	3.07	3.19	3.26	3.01

*2006/07 includes all expenses including vehicle replacement.

EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. % all households participating in program	90%	90%	90%	90%
3. Average number of pounds collected per household per month	42.00	42.00	42.00	42.00
4. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly yard waste collection service to 11,700 households.
Provide two weeks in the spring and seven weeks in the fall for collection services at no additional charge to resident.
Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 Bridge at no additional charge to resident.
Provide two weeks of Christmas tree pickup.
Offer discounted compost bin sale to residents in conjunction with National Public Works Week.

ANALYSIS:

The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund, 520-0510-40333-05.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	84,703	126,739	123,000	95,498
Employee Benefits & Costs	23,874	21,274	27,503	16,477
Staff Development	0	0	0	0
Services & Commodities	81,265	62,271	72,870	74,349
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**189,842**	**210,284**	**223,373**	**186,324**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.07
Sanitation Worker	1.40	1.28	0.75	0.75
Sanitation Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.33	0.33	0.33	0.00
Temporary	0.00	0.75	1.42	2.00
Lead Sanitation Worker				0.00
TOTAL POSITIONS	**1.73**	**2.36**	**2.50**	**2.82**

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and cost effective manner.
2. Continue efforts to have residents reduce yard waste generation through composting and grass cycling.
3. Provide safety, route and customer service training to all drivers.
4. Make safety the number one priority in yard waste collection.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of households served	11,280	11,430	11,670	11,700
2. # of "no charge" weeks for residents	11	11	11	11
3. Average number of missed collections, late set-outs collected each month	30	30	35	35
4. Average number of new customers added per year	150	150	240	200
WORKLOAD:				
1. Total number of routes in city per week	16	16	16	16
2. Average number of potential year waste stops per route	733	733	733	733
3. Average number of actual stops per route during collection sea	100	100	175	175
4. Average number of hours spent in actual collection, per person per route	7	7	7	7
5. Number of temporary workers used during "no charge" weeks	4	4	4	4
6. Total tons of yard waste collected per year	2,000	2,000	2,000	2,000
PRODUCTIVITY:				
1. Average program cost per household per year*	16.83	18.40	18.54	15.93
2. Average program cost per household per month	1.40	1.53	1.55	1.33
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per participating household per week	85.00	85.00	85.00	85.00

*2007/08 includes all expenses, except compost tip fees.

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide year-round bulky item collection service to all Bettendorf customers on the same day as their recycling day.
Provide collection and disposal of all electronic waste generated by residents.
Provide collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens.

ANALYSIS:

The bulky waste now has 2 ½ years of operating history. The ability to set out bulky items 13 times on recycling day is much more convenient than the previous two cleanup weeks per year the City previously offered. Residents currently have no restrictions on the volume of materials they set out fro collection on bulky waste day. This results in a large amount of material for taff to collect on a daily basis.
Bettendorf is one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	30,427	54,000	67,169
Employee Benefits & Costs	0	10,898	10,600	13,261
Staff Development	0	0	0	0
Services & Commodities	0	46,917	53,200	48,500
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**0**	**88,242**	**117,800**	**128,930**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.00
Lead Sanitation Worker	0.00	0.00	0.00	0.00
Sanitation Worker	na	1.00	1.00	0.75
Temporary		2.00	2.00	2.00
Operations Coordinator	na	0.10	0.10	0.00
TOTAL POSITIONS	**0.00**	**2.10**	**2.10**	**2.75**

PROGRAM NAME: BULKY WASTE SERVICE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. Collect and analyze data on programs.
6. Continue public education efforts to familiarize residents with the bulky waste collection program.
7. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Total tons collected from bulky waste service		1,110	1,300	1,000.00
2.Annual # of appliances collected		1,731	1,800	1,400.00
3. Annual # pounds of electronic waste items collected		78,638	83,000	74,556.00
WORKLOAD:				
1. Total number of routes in City per week	15.50	15.50	16.00	16.00
2. Average number of potential bulky waste stops per route	733.00	733.00	733.00	733.00
3. Average number of bulky waste stops per route	0.00	78.00	81.00	90.00
3. Average number of hours spent in actual collection	5.50	5.50	6.00	6.00
6. Total tons of bulky waste collected per year	994.00	994.00	1,122.00	1,000.00
PRODUCTIVITY:				
1. Program cost per household per year*		7.72	10.09	11.02
2. Program cost per household per month		0.64	0.84	0.92
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes

*2006/07 includes all expenses, including vehicle replacement fees.

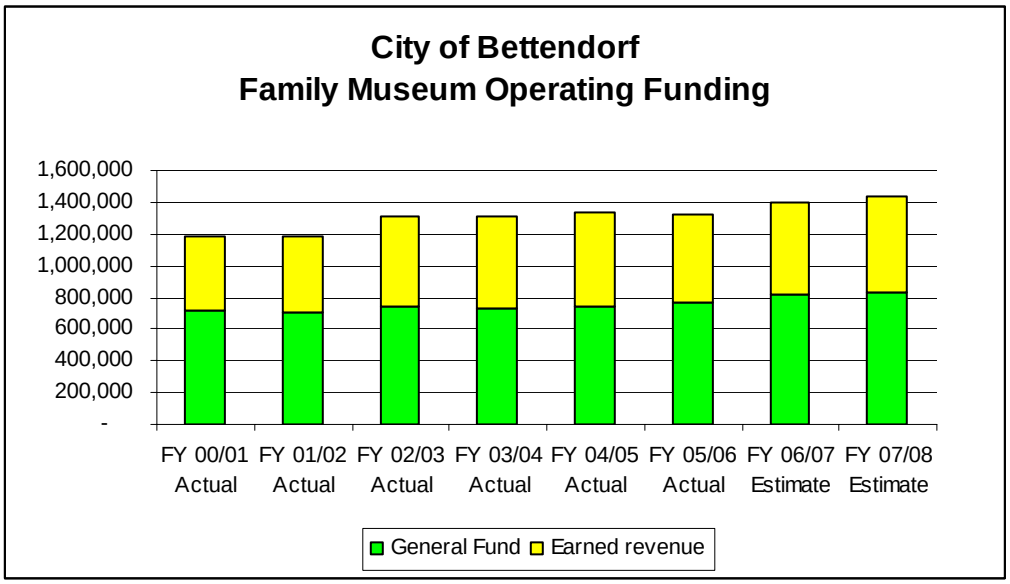
Bettendorf
IOWA
a premier city

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,784,967 in expenditures for FY 2007/08. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $1,912,313. Budgeted revenues from user fees (earned revenue) generated from this facility are expected at a rate of at least 42% of general operating expenses. The remaining 58% to cover operating expenses will come from revenues transferred from the General Fund.



Debt Service

As of July 1, 2007 the City has $1,776,300 of general obligation bonds outstanding in the Family Museum of Arts & Science Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2007. The bonds have interest rates ranging from 3.00% to 4.00% and mature in varying annual amounts ranging from $325,000 to $384,100 per issue, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2007 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2006
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	1,776,300
Total General Obligation Bonds				**$1,776,300**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2007 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2008	325,000.00	73,105.50
2009	349,600.00	53,670.50
2010	351,900.00	42,308.50
2011	365,700.00	29,992.00
2012	384,100.00	15,364.00
Total	**1,776,300.00**	**214,440.50**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators for the following programs:
  Administrative Services
  Education Services
  Exhibit Services
  Visitor Services
  Marketing/Public Relations
  Dance
  Community Service
  School Services
  Special Funded Exhibits

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Building Maintenance	70,680	65,416	85,631	80,995	80,355	(640)	-0.79%
Custodial Services	50,308	52,853	51,440	55,477	60,757	5,280	9.52%
Family Museum:							
Administration	649,644	641,979	515,054	518,275	563,905	45,630	8.80%
Education Services	514,453	275,852	165,903	167,560	163,165	(4,395)	-2.62%
Exhibits	158,412	142,782	140,362	144,627	154,414	9,787	6.77%
Visitor Services	124,430	166,948	175,878	204,443	199,382	(5,061)	-2.48%
Public Relations	124,388	142,375	143,826	138,185	149,449	11,264	8.15%
Dance	-	119,303	139,679	148,435	148,352	(83)	-0.06%
Special Funded Exhibits	34,289	200,236	93,763	138,641	30,000	(108,641)	-78.36%
Community Service	-	75,127	111,645	121,122	125,135	4,013	3.31%
School Services	-	70,727	104,089	109,226	110,053	827	0.76%
Total Family Museum	**1,726,604**	**1,953,598**	**1,727,270**	**1,826,986**	**1,784,967**	**(42,019)**	**-2.30%**
Total Expenditures by Function	**1,726,604**	**1,953,598**	**1,727,270**	**1,826,986**	**1,784,967**	**(42,019)**	**-2.30%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	501,318	509,342	518,392	534,487	574,831	40,344	7.55%
Part-time/Temporary Employees	177,039	144,318	127,103	133,369	137,612	4,243	3.18%
Contract help	-	45,568	5,368	5,000	3,000	(2,000)	-40.00%
Overtime	221	4,781	924	1,000	1,000	-	0.00%
Retirement contributions	88,983	93,715	92,054	102,458	111,814	9,356	9.13%
Health, Dental, Life Insurance	149,611	154,479	136,126	135,800	142,461	6,661	4.91%
Other pay	-	-	-	-	4,200	4,200	
Total Salaries & Benefits	**917,172**	**952,203**	**879,967**	**912,114**	**974,918**	**62,804**	**6.89%**
Operating expenditures							
Staff development (Conferences, travel & training)	9,908	12,567	9,892	15,418	13,218	(2,200)	-14.27%
Repair, maintenance & utilities	275,372	156,579	325,312	333,381	324,201	(9,180)	-2.75%
Risk Management	64,214	56,968	55,253	55,253	58,352	3,099	5.61%
Contractual services	143,583	260,884	172,852	187,534	192,773	5,239	2.79%
Operating expenditures	116,433	134,055	99,474	125,512	112,009	(13,503)	-10.76%
Minor equipment	2,446	6,534	6,042	6,390	6,390	-	0.00%
Total Operating expenditures	**611,956**	**627,587**	**668,825**	**723,488**	**706,943**	**(16,545)**	**-2.29%**
Special Funded Exhibits	**34,289**	**200,236**	**93,763**	**138,641**	**30,000**	**(108,641)**	**-78.36%**
Debt Service	**163,187**	**173,572**	**84,715**	**52,743**	**73,106**	**20,363**	**38.61%**
Total Expenditures by Category	**1,726,604**	**1,953,598**	**1,727,270**	**1,826,986**	**1,784,967**	**(42,019)**	**-2.30%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
FAMILY MUSEUM

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	583,961	560,972	516,211	516,997	541,100	24,103	4.66%
Other	60,847	138,205	155,481	156,690	86,000	(70,690)	-45.11%
Total operating revenue	**644,808**	**699,177**	**671,692**	**673,687**	**627,100**	**(46,587)**	**-6.92%**
Operating expenses:							
Salaries and benefits	999,747	1,032,948	879,970	912,723	974,918	62,195	6.81%
Supplies and services	345,673	500,320	541,354	635,311	517,943	(117,368)	-18.47%
Depreciation & Amortization	217,997	246,758	221,231	226,209	219,000	(7,209)	-3.19%
Total operating expenses	**1,563,417**	**1,780,026**	**1,642,555**	**1,774,243**	**1,711,861**	**(62,382)**	**-3.52%**
Operating income(loss)	(918,609)	(1,080,849)	(970,863)	(1,100,556)	(1,084,761)	15,795	-1.44%
Nonoperating income(expenses):							
Interest income	1,123	45,662	1,511	13,000	10,000	(3,000)	-23.08%
Interest expense	(163,187)	(173,572)	(84,715)	(52,743)	(73,106)	(20,363)	38.61%
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(1,080,673)	(1,208,759)	(1,054,067)	(1,140,299)	(1,147,867)	(7,568)	0.66%
Transfers in	1,274,874	1,281,467	1,481,713	1,326,862	1,275,213	(51,649)	-3.89%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**194,201**	**72,708**	**427,646**	**186,563**	**127,346**	**(59,217)**	**-31.74%**
Retained earnings, beginning	1,684,356	1,878,557	1,951,265	2,378,911	2,565,474	186,563	7.84%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,878,557**	**1,951,265**	**2,378,911**	**2,565,474**	**2,692,820**	**127,346**	**4.96%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Family Museum of Arts & Science

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	590,877	545,556	502,806	502,345	541,100
Other operating revenue	60,847	138,205	155,481	150,911	86,000
Cash payments to suppliers for goods and services	(331,952)	(479,150)	(527,277)	(591,207)	(514,861)
Cash payments to employees for services	(992,473)	(1,030,574)	(878,729)	(926,491)	(974,918)
Net cash provided by (used in) operating activities	(672,701)	(825,963)	(747,719)	(864,442)	(862,679)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,274,874	1,281,467	1,481,713	1,365,528	1,275,213
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,274,874	1,281,467	1,481,713	1,365,528	1,275,213
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(51,499)	(177,962)	(26,334)	(90,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	2,385,659	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(328,399)	(2,732,835)	(389,091)	(390,786)	(325,000)
Interest paid on bonds	(158,737)	(184,472)	(87,622)	(52,743)	(73,106)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,898,523	(2,968,806)	(654,675)	(469,863)	(488,106)
Cash Flows from Investing Activities, interest received	1,123	45,559	1,614	10,000	10,000
Net increase in cash and cash equivalents	2,501,819	(2,467,743)	80,933	41,223	(65,572)
Cash and cash equivalents:					
Beginning	**20,505**	**2,522,324**	**54,581**	**135,514**	**176,737**
Ending	**2,522,324**	**54,581**	**135,514**	**176,737**	**111,165**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(918,609)	(1,080,849)	(970,863)	(1,085,871)	(1,084,761)
Depreciation	213,926	213,537	217,800	218,000	219,000
Amortization	4,071	33,221	3,431	3,429	3,082
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	6,916	(15,416)	(13,405)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	13,721	-	-	-	-
Increase (decrease) in accounts payable		21,170	14,077		
Increase (decrease) in accrued liabilities	7,274	2,374	1,241		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(672,701)**	**(825,963)**	**(747,719)**	**(864,442)**	**(862,679)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Administrative Services oversees the daily administration of the Family Museum of Arts and Science as a department of the City of Bettendorf. Duties include the management of museum personnel, regular interaction with the museum's appointed board of trustees, overseeing the efforts of private sector fund raising, exhibit and educational program presentation, public relations and marketing, and long-range strategic planning.

ANALYSIS:

Administrative services for the over-all direction and management of the Family Museum as a city department. As an enterprise fund, the museum is expected to generate a significant amount of its own operating needs. This is accomplished through a variety of earned revenue and private sources including enrollment fees, admissions, memberships and other fees for service, grants sponsorships, fund raising events, proceeds from the Corner Store, and annual giving opportunities. In FY07 it is expected the museum will generate a approximately $627,000 in non-city revenues to support operations. Grant revenue is used primarily to fund traveling exhibitions and fluctuates greatly from year to year depending on the exhibition schedule and costs. For instance, in FY06 shipping costs increased approximately 40% due to fuel prices and these increases held through FY07 and in FY05, the museum presented Grossology; the rental fee alone for that exhibition was $85,000, all of which was raised privately.

Beginning in the late spring of FY07 the first of four traveling TEAMS exhibits arrived at the museum. During FY08, three others will be presented. These exhibits do not have a rental fee attached to them as development and production costs were covered by a shared National Science Foundation grant but the museum is obligated to cover transportation costs, so the over-all budget of grant funding for exhibits will be low, as will be the costs associated with presenting them.

Additional major areas of responsibility in administrative services involves establishing the museum's bi-annual strategic plan, managing the museum's foundation, monitoring accreditation standards, and upholding the museum's mission, vision and core beliefs.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Operating Transfers In	1,281,467	1,481,713	1,326,862	1,275,213
Charges for Services	560,970	516,213	516,997	541,100
Interest Revenue	45,662	1,511	13,000	10,000
Federal Grant	0	0		0
Misc. Revenue/ Grants	138,206	155,480	156,690	86,000
TOTAL REVENUES	**2,026,305**	**2,154,917**	**2,013,549**	**1,912,313**
APPROPRIATION SUMMARY:				
(Administration, Building, and Custodial)				
Salaries & Wages	148,294	145,053	156,275	167,690
Employee Benefits & Costs	55,066	52,954	55,377	63,890
Staff Development	6,273	5,450	5,500	5,500
Services & Commodities	130,284	142,725	158,643	172,749
Capital Expenditures	0	0		0
Interest & Depreciation	420,330	305,944	278,952	295,188
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**760,247**	**652,126**	**654,747**	**705,017**
Acquisition of Capital Assets				
Principal on Bonds				
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Account Clerk	0.00	0.00	0.00	0.00
Admin/Finance	0.10	0.00	0.00	0.10
TOTAL POSITIONS	**2.10**	**2.00**	**2.00**	**2.10**

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

With the board and management staff, update the museum's bi-annual strategic plan in winter, 2008
Maintain a strong community-based board utilizing representation form the Iowa/Illinois Quad-City area.
Maintain the 45-50% non-city revenue requirement to support annual museum operations and minimize general fund allocation.
Reflect museum and city mission, vision and core beliefs in all programs and services provided to the public
Uphold accreditation practices

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized FTE's for department (City only)	18.94	18.74	16.13	16.72
2. Total departmental budget to be cash flowed	$2,026,305	$2,154,917	$2,028,704	$1,912,313
3. Dollars to be raised privately to support museum operation	$138,206	$155,480	$156,690	$85,000
4. Dollars to be generated though earned revenue programs	$560,970	$516,213	$516,997	$541,100
5. General fund portion of budget (excluding depreciation)	$758,441	$747,068	$880,000	$828,707
6. Interest, bond amortization less depreciation	$160,575	$70,926	$56,172	$76,188
WORKLOAD:				
1. Percentage of time spent on				
a. Strategic and organizational planning	20%	20%	25%	25%
b. Budget and financial preparation	10%	10%	10%	10%
c. Board and council communications	10%	10%	10%	10%
d. Private sector fund raising activities	5%	5%	5%	5%
e. Museum personnel	30%	30%	25%	25%
f. Program Management	25%	25%	25%	25%
g. Total	100%	100%	100%	100%
PRODUCTIVITY:				
1. Administration costs as % of total departmental budget	30.1%	30.1%	29.7%	36.0%
2. Depreciation/interest as % of total departmental budget	19.2%	16.9%	15.2%	15.0%
3. Department cost per capita (based on 31,275 persons) less depreciation/interest	$57.00	$68.00	$57.00	$54.00
EFFECTIVENESS:				
1. % of total budget financed by property taxes	39.0%	44.0%	45.0%	43.0%
2. % of budget financed through earned revenues	38.0%	39.0%	26.0%	28.0%
3. % of budget financed through private funds	5.0%	5.0%	3.0%	4.0%
4. % of budget financed through other City Funds	18.0%	12.0%	4.0%	4.0%
5. % of budget financed from Debt Service fund	15%	13%	22%	11%

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Education services provides all of the in-house enrolled programming for the museum in the areas of general science and visual arts for children early childhood through mid-elementary. These include on-site classes and workshops, summer camps, intercession programs and special events and performances relating to the exhibits.

ANALYSIS:

Education Services includes a staff of three persons including .25 FTE of the full-time Manager of Public Programming; 1 FTE and .75 FTE museum educators responsible for the majority of in-house classes in early childhood and elementary programming. Programming is designed to reflect the museum's mission, vision and core beliefs as well as community demand, and addresses the five strategic directives as outlines in the bi-annual strategic plan for the museum.

Approximately 1800 children participate in classes at the museum each year.

Fees charged for in-house classes generated $123,947 for FY07 through May, 2007, a 10% increase of FY06 revenues. The advent of the advent of all-day kindergarten is affecting these levels somewhat, but a significant turn-a-round in enrollments is due to redesign of the content of the program, the times in which programs were offered to the public and more targeted marketing to homes with children age 10 and under. Four class catalogs are now distributed quarterly to approximately 10,000 households in this category. Investigation is underway to increase this quantity and distribution to the Illinois Quad Cities in FY08.

Although monitored separately in order to better track expenses and outcomes, the Manager of Public Programming also oversees three other areas of informal education including dance, community service (after-school programming) and school service (school-day programming. A complete description of these three program areas is included later in this document.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	156,215	68,198	67,869	71,547
Employee Benefits & Costs	60,262	21,130	22,300	23,608
Staff Development	610	1,179	1,215	1,215
Services & Commodities	58,765	75,397	76,176	66,795
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**275,852**	**165,904**	**167,560**	**163,165**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinators	0.00	0.00	0.00	0.00
Museum Educators	1.75	1.75	1.75	1.75
Seasonal/Temporary	0.00	0.00	1.00	0.00
TOTAL POSITIONS	**2.00**	**2.00**	**3.00**	**2.00**

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum mission and meet its strategic directives
2. Maintain early childhood/preschool/elementary classes at minimum occupancy rate of 80%
3. Maintain class offerings that fit the needs of working families including non-traditional program hours.
4. Generate $120,000 to $130,000 in earned revenue fees from in-house education programs

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
# of early childhood comprehensive class spaces offered	66	61	70	70
# of early childhood elementary session class spaces offered	1,700	2,263	2,200	2,200
WORKLOAD:				
# of class participants in early childhood comprehensive classes	59	51	60	60
# of class participants in EC/elementary session classes	1287	1692	1750	1882
PRODUCTIVITY:				
Education Services as a % of department budget	14%	8%	8%	8%
$ generated through all in-house education programs	$127,745	$97,984	$100,000	$120,000
EFFECTIVENESS:				
Class occupancy for EC comprehensive	80%	83%	83%	83%
Class occupancy for all other in-house classes	75%	75%	75%	80%
Program cost per capita served	$79.00	$60.82	$61.48	$61.10
Revenue generated per capita served	$56.00	$56.21	$55.24	$55.00

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Exhibit Services develops, installs and maintains the integrity of the components within the exhibit galleries for an audience comprised of children, age 12 and under and their adult caregivers. The program provides for the planning of exhibits, both rental from other museums and organizations as well as those designed and fabricated in-house, that meet the criteria and mission, vision and core beliefs of the museum.

ANALYSIS:

Exhibit Services division is once again involve with a multi-year schedule of traveling as well as in-house exhibit renovation projects.

A second round of TEAMS collaborative has been funded by a grant from the National Science Foundation and will result in the creation of four exhibitions that will not only spend time at the Family Museum. The first of these exhibitions, Get The Message, arrived in May and the remaining three will showcase at the museum in FY08. From there, the exhibits will travel throughout the country to other museums at a later date. A second smaller collaboration was completed in FY07 involving ATEEC at Scott Community College. This two-year program resulted in a small energy-themed exhibition housed at the Family Museum as well as travel throughout the community as an outreach offering.

In FY07, the museum hosted four traveling exhibitions including Flip It, Fold It, Figure It Out (summer). Inventions At Play (fall/winter), Enchanted Museum (winter/spring) along with in-house presentation of Winterfest (holiday) and Trilobite Treasures (spring). FY08 will see the completion of the schedule for TEAMS 3, and plans are being finalized for the FY09 schedule which will include the exhibits Blue Man Group and Bob the Builder.

In addition, a major upgrade to the permanent exhibit, Busy Bodies/Healthy Choices involving a giant walk-through heart was initiated in FY07 and will conclude in early FY08

Staff for Exhibit Services includes 1 FTE Exhibits Manager and 1 FTE Exhibits Technician. These positions are supplemented during install/strike for traveling shows by contracted labor.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	66,538	68,269	62,000	72,559
Employee Benefits & Costs	26,377	28,316	29,027	30,721
Staff Development	900	766	3,503	3,503
Services & Commodities	48,967	43,012	50,097	47,631
Capital Expenditures	0	0		
Transfers & Other	0	0		
TOTAL APPROPRIATIONS	**142,782**	**140,363**	**144,627**	**154,414**
AUTHORIZED POSITIONS:				
Exhibits Manager	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Gallery Assistant	na	0.50	0.50	0.00
TOTAL POSITIONS	**2.00**	**2.50**	**2.50**	**2.00**

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives
2. Oversee the maintenance of four resident galleries, the outdoor courtyard and the installatio of up to 3 temporary exhibitions annually
3. Generate 100% of exhibit services operating revenues form earned revenues and private sources.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of preschools in Scott/Rock Island counties	185	185	185	185
2. # of schools in museum's 65-mile radius target market	161	161	161	161
3. # of annual on-site visitors to the museum	84100	62610	72000	76500
WORKLOAD:				
3. Total square footage available for exhibit presentations	9,600	9,600	9,600	9,600
4. # of new resident exhibits presented	0	1	0	3
5. # of traveling exhibitions presented	4	4	4	5
6. # of resident exhibits galleries maintained	4	4	5	5
PRODUCTIVITY:				
1. Cost/square foot to present major traveling exhibits	$28.52	$9.43	$15.91	na
2. Square foot of traveling exhibits presented	7,000	7,000	7,000	7,000
3. Exhibit Services as % of departmental budget	18%	13%	14%	8%
4. Cost per square foot for rental/shipping for major traveling exhib	$0.00	$0.00	$0.00	$1.33
EFFECTIVENESS:				
1. % of exhibit space utilized	100%	100%	100%	100%
2. $ returned to program through admission and group fees	$68,400	$68,400	$100,000	$108,000
3. Program cost of exhibits program per museum on-site visitor pe	$1.70	$2.24	$1.61	$0.11

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Visitor Services provides supportive services to the visitors and patrons of the museum. Comfort and safety as well as communication of information both in person and via the phone are the three key areas of this program.

ANALYSIS:

The role of the Visitor Services division is to provide a welcoming environment for all museum guests, customers and clients. In this role, visitor services staff is generally the initial point of contact for the visiting public, either via phone or in person at the museum's Welcome Center. Museum staff manages the Corner Store museum shop. Additionally, visitor services works closely with the school services staff to provide orientations for school outings, and with exhibit services staff to ensure the exhibit galleries are in working order and maintain an informative content and enjoyable educational experience.

The museum continues to operate 7 days each week, unusual for the museum field and unique to the Quad Cities as most are closed to the public on Mondays. During the summer months, hours of operation are Monday through Saturday 9 a.m. - 5 p.m. and Sunday, noon to 5 p.m. During the school year, the museum extends its hours of operation to 7 p.m. Monday through Thursday evenings to accommodate the large number of dance classes and to provide additional time for working families to visit the facility. Approximately 70% of families in Iowa have dual working parents, so non-traditional visitation time is important to provide to the community.

In addition to providing general comfort to the museum guest, visitor services staff also supervises the museum's birthday party program which is utilized by approximately 2,500 children and adults annually.

Finally, the museum's volunteer corps comprised of 160 adults and youth, provide support of visitor services, the Corner Store and education services. In FY07, 4,098 hours were donated to the museum, a 12% increase from the previous year due to the interest in the museum by high school students and recruiting by the volunteer coordinator. Based on a numerical factor supplied by the National Points of Light Foundation of $18.05/hour, volunteers donated more than $73,968 worth of time in FY07.

The visitor services staff includes 1 FTE Visitor Services Manager, .635 FTE volunteer coordinator, and five visitor services assistants ranging from .25 to .475 FTE.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	115,239	120,505	140,044	132,094
Employee Benefits & Costs	29,093	36,203	38,422	40,539
Staff Development	975	833	1,000	1,000
Services & Commodities	21,642	18,337	24,977	25,749
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**166,949**	**175,878**	**204,443**	**199,382**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.00	0.00	0.00	0.00
Marketing Coordinator	0.00	0.00	0.00	0.00
Visitor Services Manager	1.00	1.00	1.00	1.00
Volunteer Services Coordinator	0.63	0.63	0.63	0.63
Visitor Services Assistants (5 part-time)	2.59	2.59	2.00	2.34
TOTAL POSITIONS	**4.22**	**4.22**	**3.63**	**3.97**

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Support Museum operations with 3,000 to 3,200 volunteer hours annually based on staff needs.
Ensure each visitor has a safe, informative and memorable experience.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
# of on-site museum visitors annually	81,529	68,115	72,000	76,500
# of group admissions at the museum	15,681	11,142	11,000	11,000
# of hours museum serves the public each week	60	60	60	60
# of hours Corner Store is open to the public each week	40	40	60	60
WORKLOAD:				
# of volunteers in the museum volunteer corps	135	135	135	135
# of volunteer hours scheduled in the Corner Store per year	1,875	1,875	2,100	2,100
# of visitors assisted by VSA	81,529	68,115	72,000	76,500
PRODUCTIVITY:				
Hours of volunteer assistance scheduled	3,612	3,670	3,670	4,000
# of birthday parties booked	87	67	70	70
Visitor Services budget as a % of departmental budget	9%	11%	11%	10%
EFFECTIVENESS:				
$ value of volunteer hours secured	$65,196	$64,980	$66,254	$72,200
% change in on-site visitors to the museum	18%	-25%	15%	60%

PROGRAM NAME: MARKETING/ PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The role of Marketing/Public Relations is to build awareness of the museum and its services within the Quad-City community, resulting in increased attendance at and utilization of museum programs and services.

ANALYSIS:

The Business Development division of the Family Museum consists of 1 FTE Business Development Manager and .75 FTE Public Relations Coordinator. The responsibility of this division is two-fold… telling the museum story to the community to encourage visitation and use of its services, and secure non-city funding to support that provided by the general fund of the city.

Non-city revenue is secured through a variety of avenues including but not limited to sponsorships or programs and exhibits, private corporate and foundation grants, annual gifts, and fund raising events. These responsibilities along with setting the overall marketing and branding of the museum lie with the business development manager. In FY07, support revenues in these categories amounted to approximately $149,009. In FY08, a similar level will be targeted, with fluctuations coming largely in the area of traveling exhibitions and the costs of rentals for these programs. The museum's membership program consisting of 1,272 families is also facilitated by the business development manager.

In FY07, a major marketing change in the manner in which the class catalogs were produced and distributed resulted in a significant increase in earned revenue generated through class enrollments. The museum enjoyed a 10% increase in these revenues over FY06.

The public relations coordinator is responsible for the development and placement of print and electronic advertisements, media relations, in-house preparation of publicity and marketing materials, Website maintenance and museum publications. Free editorial coverage and publicity is essential to the as a means to expand the museum's established advertising budget of $14,000. According to the Public Relations Society of America, whey trying to place a monetary value on publicity, the value is at last three times the fair market value for local advertising. In FY07, the value of the museum's free publicity totaled $80,292.

Increasing the non-city support of museum programs is crucial, and required a combination of relationship-building, strong identity in the community and a soled message as managed by the business development division of the museum.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	62,738	63,996	57,668	71,993
Employee Benefits & Costs	29,852	18,685	19,132	21,204
Staff Development	3,238	1,663	4,200	2,000
Services & Commodities	46,547	59,482	57,185	54,252
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**142,375**	**143,826**	**138,185**	**149,449**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.75	0.75	0.75	0.75
Business Development Manager	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: MUSEUM MARKETING / PUBLIC RELATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Generate $65,000 to $80,000 in free media/ad placement in area and regional media venues
3. Provide effective communications about the museum to the consumer
4. Develop and provide comprehensive package of member benefits to the community
5. Secure private funds through sponsorship and other underwriting opportunities for museum programs and services

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
Average number of annual visitors served through all museum proç	103,707	86,033	90,000	94,000
# of museum member families	1,100	1,203	1,250	1,300
WORKLOAD:				
# of primary publications developed and distributed	8	8	8	8
# of museum member events planned and held	4	4	5	4
# of fund raising activities planned and held	1	1	1	1
# of media releases prepared and distributed	41	45	39	45
PRODUCTIVITY:				
Marketing/PR as a percentage of departmental budget	7%	8%	8%	8%
# of museum events covered by area media	35	45	45	40
EFFECTIVENESS:				
% change in on-site visitation at the museum	18%	-25%	15%	6%
$ value of free publicity generated through media releases	$69,000	$69,000	$80,000	$80,000
Funds secured through sponsorships	$135,797	$98,415	$68,800	$100,000
Funds secured through fund raisers	$10,500	$22,751	$30,000	$35,000

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The dance program at Family Museum provides instruction in basic technique and movement for children preschool through high school, culminating in an annual recital performance in the spring.

ANALYSIS:

One of the most rapidly growing programs at the museum, the Dance Division has grown from serving 200 students in FY02 to 393 participants in FY07. Participation numbers are anticipated to remain at the 393 level to slightly above for FY08 with the reorganization of the program.

The division consists of 1 FTE Dance Coordinator, one seasonal full-time dance coordinator and several seasonal dance instructors. The work of this division is also supplemented by .25 FTE of the museum's Manager of Public Programming.

Two public performances are held annually; a short one during the museum's annual Winterfest celebration and the formal spring recital in early June at Pleasant Valley High School. In FY08, this event will be moved to Galvin Auditorium at St. Ambrose University in order to accommodate the size of the audience and enable the museum to sell more tickets. Two dress rehearsals as well as pictures and videos of the performance are included in the spring recital activities. Approximately 1,800 family members and friends attend the day's four recitals and this is expected to increase due to the new venue.

All costumes for public performances are ordered through the museum for consistency purposes, and that revenue us indicated in the program budget. A small handling fee is added to purchases to help off-set the staff expenses required to coordinate the more than 400 costumes.

Outside of personnel, this program has very little additional expense. Due to realignment of the staff and program content and more targeted marketing, this program will generate approximately $150,000 from all services in FY07.

New in FY07 was the initiation of a performance squad of 10 to 20 older dances that will represent the museum in area parades, special festivals and serve as an additional marketing avenue for the museum in general. It is anticipated this new performance group will continue in FY08.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	62,224	49,458	48,000	49,770
Employee Benefits & Costs	14,598	18,518	19,400	20,189
Staff Development	0	0	0	0
Services & Commodities	42,481	71,703	81,035	78,393
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**119,303**	**139,679**	**148,435**	**148,352**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - Dance	1.00	1.00	1.00	1.00
Education Specialists - Dance (season 4-5 positions)	1.00	0.00	1.00	0.00
TOTAL POSITIONS	**2.25**	**1.25**	**2.25**	**1.25**

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Present two public recitals annually,
3. Maintain participation level in range of 350 to 400 students annually
4. Generate $150,000 in enrollment and costume revenue

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
# of class spaces offered	460	460	460	460
# of public performances organized and presented	2	2	2	2
WORKLOAD:				
# of class dance participants	365	373	389	390
PRODUCTIVITY:				
Dance as a % of departmental budget	7%	8%	8%	8
$ generated through all dance functions	$134,955	$133,400	$154,000	$154,000
EFFECTIVENESS:				
% of dance class spaces filled	85%	85%	83%	83%
Revenue generated per capita enrolled	$369.00	$357.00	$395.00	$431.00
Program cost per capita enrolled	$326.00	$374.00	$381.00	$390.00

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Community Service provides educational services and programs to off-site locations including schools and agencies after the close of the formal school day (3-7 p.m.) Monday through Friday.

ANALYSIS:

Community Services was a newly defined program in FY03, established to deliver after-school/out-of-school programming to districts in receipt of federal 21st Century Grants. The program includes 1 FTE coordinator, one .5FTE museum educator and the oversight of .25 FTE of the Manager of Public Programming position.

Unfortunately for area schools and consequently the Family Museum as a service provider, the 21st Century Grant funding has been depleted. Though the districts have other funding available for these types of programs, the level of offers for after-school programming for students has dropped significantly. In FY03, more than 12,000 students were served thought this service. In FY06, that figure dropped to approximately 3,200, and in FY07 this participation dropped to 1,700..

After internal evaluation, this program as an independent are within the museum will cease in FY08 with the services assumed within the school services program.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	48,037	73,870	77,000	81,417
Employee Benefits & Costs	16,953	26,996	27,900	30,108
Staff Development	0	0	0	0
Services & Commodities	10,137	10,778	16,222	13,610
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**75,127**	**111,644**	**121,122**	**125,135**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - Community Service	1.00	1.00	1.00	1.00
Museum Educator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Successfully assimilate this program into the larger school services program of the museum
Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
Serve between 2,500 and 3,000 underserved or at-risk students and/or their families

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
# of agency collaborations/Neighborhood Nights	12	5	5	na
# of Street Heat projects	1	1	1	na
WORKLOAD:				
# of Street Heat projects conducted	1	1	1	na
PRODUCTIVITY:				
# of children served through community service programs	5,382	3,033	1,700	na
# of children served through Street Heat program	15	15	15	na
Community Service as a % of departmental budget	4%	6%	7%	na
Revenue generated	$14,461	$5,407	$7,314	na
EFFECTIVENESS:				
Program cost per capita served	$13.95	$37.84	$41.78	na

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

School Services provides arts and science education in the form of off-site workshops at schools year-round during the regular school year (8a-3p) as well as the programs and workshops for school and other gorups making on-site visits to the museum.

ANALYSIS:

School Services provides art and science education in the form of off-site presentations at schools and on-site workshops as part of school field trips to the museum during the regular school day.

Staffing for this program includes 1 FTE program coordinator who provides approximately 10-20 hours per week of classroom teaching, along with .50 FTE of the Manager of Public Programming time and 1.0 FTE museum educator.

School Services also coordinates a number of special education-oriented events throughout the year at the museum including hosting the annual regional competition of Invent Iowa and local Block Kids competitions in February. Special demonstrations and hands-on activities at museum sponsored concerts, performances and exhibit openings are also part of the role played by School Services.

School Services staff works closely with the public relations functions at the museum to publish two school services catalogs annually, distributed to teachers, and administrators in a 17-county regional market.

Finally, School Services coordinates an annual teacher training workshop, GEMS, and a series of classes entitled Boys and Girls Get Set that introduce young people to the worlds of science, math and engineering.

In FY08, this program will assimilate those services previously handled by community services. Due to a lack of funding at the school level, program such as the museum's community services (after-school) have diminished to the point where it is no longer effective to maintain this area as a separate entity.

In FY07, 12,431 students from 266 schools in 17 counties in eastern Iowa/western Illinois and Wisconsin visited the Family Museum through an organized group visit. Scott County, Iowa and Rock Island County, Illinois each sent approximately 4,200 students. In total, 44% of students come from Iowa; 56% come from Illinois. Elementary age students account for 59% of attendance while preschool and daycares make up 22% of total group visitation in FY07.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	44,728	62,439	65,000	69,373
Employee Benefits & Costs	15,994	25,380	26,700	28,216
Staff Development	0	0	0	0
Services & Commodities	10,005	16,270	17,526	12,464
Capital Expenditures	0	0		0
Transfers & Other	0	0		0
TOTAL APPROPRIATIONS	**70,727**	**104,089**	**109,226**	**110,053**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - School Services	1.00	1.00	1.00	1.00
Museum Educator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum mission and meet its strategic directives
Generate $ 30,000 to $35,000 in earned revenue through school services and group admissions

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
# of schools in museum's 65-mile radius target market	161	161	161	161
# of preschools in Scott/Rock Island Counties	185	185	185	185
WORKLOAD:				
# of schools served by school services programs	120	153	155	
# of preschools served by school services programs	110	120	125	
# of children served at off-site programs @ school locations	9,354	10,927	11,145	13,000
# of children served by group programs @ the museum	15,681	11,115	11,300	11,300
# of total children served	25,035	22,042	22,445	24,300
PRODUCTIVITY:				
School Services as a % of departmental budget	4%	6%	7%	6%
Revenue generated through School Services program	37,038	29,282	29,590	na
Revenue generated through new Group Services program (FY08)	na	na	na	$35,000
EFFECTIVENESS:				
% of schools served	90%	95%	93%	
% of preschools served	60%	65%	65%	
Program cost per capita served	2.80	4.72	4.86	4.54
Revenue generated per capita served	1.59	1.32	1.31	1.44

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Major renovations or traveling exhibitions that have expenditures and fund raising that cross multiple fiscal years are included in this program.

ANALYSIS:

This is a supplemental revenue and expense line that tracks major private gifts used for the presentation of traveling exhibitions or renovations to permanent galleries.

This mechanism has been established in order to monitor projects that cross multiple fiscal years both in expenditures and in fund raising.

Significant projects schedule for FY08 include the management of the four traveling TEAMS exhibitions.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	528	0
Employee Benefits & Costs	0	0	81	0
Staff Development	571	2,178	382	0
Services & Commodities	199,665	91,586	137,650	30,000
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**200,236**	**93,764**	**138,641**	**30,000**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum vision, mission and core beliefs meet its strategic directives

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET

DEMAND:

See demand under Exhibit Services

WORKLOAD:

See workload under Exhibit Services

PRODUCTIVITY:

See productivity under Exhibit Services

EFFECTIVENESS:

See effectiveness under Exhibit Services

Palmer Hills Golf Course

This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,241,155 and expenditures at $1,265,466. Retained earnings at the end of FY 2007/08 are expected to be $2,331,696.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04through FY 2007/08
- Cash Flow, FY 2003/04through FY 2007/08
- Program Performance Indicators

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Building Maintenance	13,071	18,107	19,203	37,798	30,974	(6,824)	-18.05%
Custodial Services	5,293	5,374	4,447	13,442	18,200	4,758	35.40%
Parks:							
Park Administration	52,842	53,128	55,130	58,756	60,222	1,466	2.50%
Clubhouse Operations	359,910	383,395	489,376	374,342	413,151	38,809	10.37%
Resaurant Operations			51,718	249,557	247,846	(1,711)	-0.69%
Palmer Hills Maintenance	440,128	443,733	467,900	493,822	495,073	1,251	0.25%
Total Palmer Hills Golf Course:	**871,244**	**903,737**	**1,087,774**	**1,227,717**	**1,265,466**	**37,749**	**3.07%**
Total Expenditures by Function	**871,244**	**903,737**	**1,087,774**	**1,227,717**	**1,265,466**	**37,749**	**3.07%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	196,507	201,811	202,222	237,846	258,866	21,020	8.84%
Part-time/Temporary Employees	175,139	28	2	-	-	-	
Contract help	-	196,671	263,278	322,000	338,134	16,134	5.01%
Overtime	5,719	4,969	7,346	6,000	6,000	-	0.00%
Retirement contributions	42,352	39,619	29,769	36,359	41,419	5,060	13.92%
Health, Dental, Life Insurance	43,758	44,077	40,650	49,142	52,322	3,180	6.47%
Other pay	-	973	323	1,200	200	(1,000)	-83.33%
Total Salaries & Benefits	**463,475**	**488,148**	**543,590**	**652,547**	**696,941**	**44,394**	**6.80%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,961	3,041	3,088	1,615	2,615	1,000	61.92%
Repair, maintenance & utilities	143,294	151,844	141,129	210,781	207,319	(3,462)	-1.64%
Risk Management	27,754	27,683	31,519	31,519	32,225	706	2.24%
Contractual services	34,885	70,344	42,954	65,358	65,948	590	0.90%
Operating expenditures	194,629	151,479	220,428	248,897	249,418	521	0.21%
Minor equipment	5,246	11,198	105,066	17,000	11,000	(6,000)	-35.29%
Total Operating expenditures	**407,769**	**415,589**	**544,184**	**575,170**	**568,525**	**(6,645)**	**-1.16%**
Total Expenditures by Category	**871,244**	**903,737**	**1,087,774**	**1,227,717**	**1,265,466**	**37,749**	**3.07%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
PALMER HILLS G.C.

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07	
						Amount	Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	678,770	718,869	738,340	762,139	856,155	94,016	12.34%
Other	144,084	169,560	169,824	324,455	323,000	(1,455)	-0.45%
Total operating revenue	**822,854**	**888,429**	**908,164**	**1,086,594**	**1,179,155**	**92,561**	**8.52%**
Operating expenses:							
Salaries and benefits	463,473	489,740	543,591	652,547	696,941	44,394	6.80%
Supplies and services	307,053	310,928	450,589	430,670	422,925	(7,745)	-1.80%
Depreciation	100,718	103,878	93,594	144,500	145,600	1,100	0.76%
Total operating expenses	**871,244**	**904,546**	**1,087,774**	**1,227,717**	**1,265,466**	**37,749**	**3.07%**
Operating income(loss)	(48,390)	(16,117)	(179,610)	(141,123)	(86,311)	54,812	-38.84%
Nonoperating income(expenses):							
Interest income	4,351	13,167	19,159	10,400	12,000	1,600	15.38%
Interest expense							
Gain (Loss) on disposal of assets		(855)	(59,242)	700			
Capital Grants			300,000				
Net Income(loss)	(44,039)	(3,805)	80,307	(130,023)	(74,311)	55,712	-42.85%
Transfers in		294,000	402,819	50,000	50,000		
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(44,039)**	**290,195**	**483,126**	**(80,023)**	**(24,311)**	**55,712**	**-69.62%**
Retained earnings, beginning	1,706,748	1,662,709	1,952,904	2,436,030	2,356,007	(80,023)	-3.28%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,662,709**	**1,952,904**	**2,436,030**	**2,356,007**	**2,331,696**	**(24,311)**	**-1.03%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Palmer Hills Golf Course

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	680,495	729,158	731,074	762,139	856,155
Other operating revenue	144,084	169,560	169,824	324,455	323,000
Cash payments to suppliers for goods and services	(318,291)	(262,554)	(394,276)	(430,670)	(422,925)
Cash payments to employees for services	(460,300)	(500,067)	(549,306)	(652,547)	(696,941)
Net cash provided by (used in) operating activities	45,988	136,097	(42,684)	3,377	59,289
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	400,000	-	-
Payments of interfund accounts	-	-	(50,000)	(50,000)	(50,000)
Operating transfers in	-	294,000	402,819	50,000	50,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	294,000	752,819	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(36,462)	(44,024)	(1,487,579)	(16,947)	-
Proceeds from sale of capital assets				700	
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	.	.	.
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	300,000	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(36,462)	(44,024)	(1,187,579)	(16,247)	-
Cash Flows from Investing Activities, interest received	4,324	11,517	17,702	10,400	12,000
Net increase in cash and cash equivalents	13,850	397,590	(459,742)	(2,470)	71,289
Cash and cash equivalents:					
Beginning	**385,358**	**399,208**	**796,798**	**337,056**	**334,586**
Ending	**399,208**	**796,798**	**337,056**	**334,586**	**405,875**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(48,390)	(16,117)	(179,610)	(141,123)	(86,311)
Depreciation	100,718	103,878	93,594	144,500	145,600
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	1,725	10,289	(7,266)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(11,238)	48,374	56,313	-	-
Increase (decrease) in accrued liabilities	3,173	(10,327)	(5,715)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**45,988**	**136,097**	**(42,684)**	**3,377**	**59,289**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	73,589	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	(73,589)	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a well maintained and managed 18-hole golf facility that will provide a lasting and pleasurable experience to those who play it. To operate the facility in a manner which maximizes revenue and controls expenditures as effectively as possible.

ANALYSIS:

The first full year of operating of the new clubhouse is in the books. The larger facility has increased utilities costs and the golf division absorbed some "start-up" costs in last years operating budget. These extra expenses are not anticipated to continue in the future.

The golf course division is marketing the course much more aggressively than in the past. The sundown rate has been scheduled at a more player-friendly time, which has increased rounds. We will examine that time frame to be sure that we are not being overly aggressive with sundown promotion.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we examining ways to reduce costs and increase efficiency.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for Services	719,002	738,339	762,139	856,155
Interest	13,167	19,159	10,400	12,000
Miscellaneous Revenues/Concession/Pro Shop	169,560	469,824	15,155	3,000
Transfer In	294,000	402,819	50,000	50,000
TOTAL REVENUES	**1,195,729**	**1,630,141**	**837,694**	**921,155**
APPROPRIATION SUMMARY:				
Salaries & Wages	403,409	472,847	454,000	500,379
Employee Benefits & Costs	84,671	70,744	80,435	79,411
Staff Development	3,041	3,088	1,615	2,615
Services & Commodities	281,056	475,222	214,851	257,390
Depreciation	103,879	93,595	144,500	145,600
Risk Management	27,683	31,519	31,519	32,225
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**903,739**	**1,147,015**	**926,920**	**1,017,620**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Golf Professional	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	6.55	6.55	4.40	4.40
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Maintenance	4.31	4.31	4.31	4.31
Equipment Operator	1.00	1.00	1.00	1.00
Admin/Finance	0.29	0.29	0.29	0.29
TOTAL POSITIONS	**15.15**	**15.15**	**13.00**	**13.00**

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To increase total net revenue by 2%.
2. To increase rounds by 3% from previous year through marketing and the quality of the experience.
3. To continue to maintain all 145 acres at a championship quality.
4. To landscape two tee boxes.
5. To make improvements at the 10th green/11th tee complexes
6. Renovate at least two sand traps.
7. To assist with the supervision of the construction of a new clubhouse, if approved, or renovating to the existing clubhouse, if not.
8. To replace approximately 735 linear feet of cart path.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Rounds of golf projected	32,750	34,812	35,000	35,000
2. Total acres of Palmer Hills Golf Course	145	145	145	145
3. Total square footage of Clubhouse	1,800	4,800	4,800	4,800
4. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	32,750	34,812	35,000	35,000
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	23,780	23,816	24,000	24,000
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$23,482	$23,650	$55,940	$49,174
6. Insurance cost	$27,683	$31,519	$33,756	$34,590
PRODUCTIVITY:				
1. Operating cost per acre maintained	$7,172.53	$9,103.29	$7,356.51	$8,076.35
2. Operating cost per square foot of Club House	$502.08	$238.96	$193.11	$212.00
EFFECTIVENESS:				
1. Green fees collected	$488,856	$503,707	$545,000	$583,600
2. Net cart rental revenue	$167,777	$173,035	$196,200	$210,944
3. Revenue from concessions/beer sales	$163,203	$162,880	$285,000	$320,000
4. Revenue from driving range	$57,023	$55,339	$60,500	$60,500
5. Total operating revenue from golf course	$901,729	$1,227,322	$787,694	$871,155
6. Operating exp., bldg. maint., insurance, depreciation	$903,739	$1,147,015	$926,920	$1,017,620
7. Average # of rounds played per "playable" day	142	151	152	152
8. Total operating cost per participant	$27.60	$32.95	$26.48	$29.07
9. Total capital projects for permanent improvement	$0	$1,500,000	$0	$0

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a top notch dining experience in an effort to enhance the experience of golfers and attract new, non-golf business to Palmer Hills.

ANALYSIS:

Revenue in the first full year of operations exceeded expectations. We hope to build on that success with aggressive marketing in FY 07/08. We hope to increase catering for golf outings and special events and adjust staffing and hours to maximize revenue while minimizing expenditures.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
REVENUE SUMMARY:				
Charges for Services			310,000	320,000
TOTAL REVENUES			**310,000**	**320,000**
APPROPRIATION SUMMARY:				
Salaries & Wages			111,846	102,621
Employee Benefits & Costs			6,266	14,530
Staff Development			0	0
Services & Commodities			131,445	130,695
TOTAL APPROPRIATIONS			**249,557**	**247,846**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Restaurant Manager			1.00	1.00
Seasonal/Part-Time - Club House			4.40	4.40
TOTAL POSITIONS			**5.40**	**5.40**

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

Increase revenue 3%
Hold expenditures to budget
Add sign at Middle Road entrance
Hold all costs to 33% or revenue
Expand catering
Maintain a revenue stream during winter months

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
Rounds of golf			35,000	35,000
Seating capacity			100	100
Food Orders			73,389	75,000
Beer and wine orders			47,784	50,000
WORKLOAD:				
Hours of operation per year			4,000	4,000
PRODUCTIVITY:				
Operating costs per seat			$2,495.57	$2,478.46
Revenue per seat			$3,100.00	$3,200.00
EFFECTIVENESS:				
Operating Revenue			$310,000	$320,000
Operating Expenditures			$249,557	$247,846
Dining room food orders per round			1.87	1.91
Turn menu orders per round			0.22	0.23

Life Fitness Center

This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has had some losses over the last several years, and during FY 2007/08 it continued to be a topic of discussion. With the help of operating and capital subsidies the Life Fitness Center was rebranded during FY 2007/08. Results have been positive but expenditures are expected to continue exceeding revenue going forward.

Financial Summary

The Life Fitness Center is expecting operating revenues of $553,339 in FY 2007/08. Expenditures are budgeted at $858,617. There is approximately $396,000 available for capital improvements left over from the previous Council approved capital subsidy. Any further operating subsidies will have to be approved by the City Council.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Building Maintenance	87,839	93,982	92,451	121,668	117,905	(3,763)	-3.09%
Custodial Services	85,654	79,449	69,695	76,264	82,364	6,100	8.00%
Parks:							
Park Administration	56,710	58,917	45,385	44,021	108,820	64,799	147.20%
Life Fitness Center	527,627	538,906	574,526	584,848	549,528	(35,320)	-6.04%
Total Life Fitness Center:	**757,830**	**771,254**	**782,057**	**826,801**	**858,617**	**31,816**	**3.85%**
Total Expenditures by Function	**757,830**	**771,254**	**782,057**	**826,801**	**858,617**	**31,816**	**3.85%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	162,962	166,815	174,281	186,678	191,943	5,265	2.82%
Part-time/Temporary Employees	144,251	33,100	35,413	36,000	36,770	770	2.14%
Contract help	-	113,366	110,136	113,000	118,000	5,000	4.42%
Overtime	1,418	1,464	2,175	3,100	400	(2,700)	-87.10%
Retirement contributions	37,541	33,826	29,650	28,063	35,894	7,831	27.91%
Health, Dental, Life Insurance	42,480	45,680	44,786	39,200	42,326	3,126	7.97%
Other pay	-	-	-			-	
Total Salaries & Benefits	**388,652**	**394,251**	**396,441**	**406,041**	**425,333**	**19,292**	**4.75%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,565	3,904	1,027	2,415	2,815	400	16.56%
Repair, maintenance & utilities	178,784	203,475	215,304	237,010	234,510	(2,500)	-1.05%
Risk Management	37,039	34,734	34,332	34,332	35,273	941	2.74%
Contractual services	73,292	76,119	85,704	87,747	87,837	90	0.10%
Operating expenditures	35,124	29,760	25,165	31,256	37,849	6,593	21.09%
Minor equipment	43,374	29,011	24,084	28,000	35,000	7,000	25.00%
Total Operating expenditures	**369,178**	**377,003**	**385,616**	**420,760**	**433,284**	**12,524**	**2.98%**
Total Expenditures by Category	**757,830**	**771,254**	**782,057**	**826,801**	**858,617**	**31,816**	**3.85%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
LIFE FITNESS CENTER

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	711,827	570,620	368,153	515,273	553,339	38,066	7.39%
Other			150	1,250			
Total operating revenue	**711,827**	**570,620**	**368,303**	**516,523**	**553,339**	**36,816**	**7.13%**
Operating expenses:							
Salaries and benefits	388,653	394,252	396,440	406,041	425,333	19,292	4.75%
Supplies and services	272,669	259,370	266,910	300,760	313,284	12,524	4.16%
Depreciation	96,508	117,632	118,707	120,000	120,000	-	0.00%
Total operating expenses	**757,830**	**771,254**	**782,057**	**826,801**	**858,617**	**31,816**	**3.85%**
Operating income(loss)	(46,003)	(200,634)	(413,754)	(310,278)	(305,278)	5,000	-1.61%
Nonoperating income(expenses):							
Interest income	2,616	3,302	5,398	-	15,000		
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(43,387)	(197,332)	(408,356)	(310,278)	(290,278)	20,000	-6.45%
Transfers in			296,886	295,130	207,984	(87,146)	-29.53%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(43,387)**	**(197,332)**	**(111,470)**	**(15,148)**	**(82,294)**	**(67,146)**	**443.27%**
Retained earnings, beginning	3,505,748	3,462,361	3,265,029	3,153,559	3,138,411	(15,148)	-0.48%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,462,361**	**3,265,029**	**3,153,559**	**3,138,411**	**3,056,117**	**(82,294)**	**-2.62%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Life Fitness Center

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	712,591	571,273	509,182	515,273	553,339
Other operating revenue	-	-	150	1,250	-
Cash payments to suppliers for goods and services	(352,838)	(253,296)	(250,693)	(300,760)	(313,284)
Cash payments to employees for services	(387,196)	(395,578)	(395,541)	(406,041)	(425,333)
Net cash provided by (used in) operating activities	(27,443)	(77,601)	(136,902)	(190,278)	(185,278)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts			-	-	-
Operating transfers in	-	-	296,886	259,712	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	296,886	259,712	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(68,114)	-	(24,887)	(20,000)	(145,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(68,114)	-	(24,887)	(20,000)	(145,000)
Cash Flows from Investing Activities, interest received	2,657	3,088	3,065	-	15,000
Net increase in cash and cash equivalents	(92,900)	(74,513)	138,162	49,434	(315,278)
Cash and cash equivalents:					
Beginning	**309,611**	**216,711**	**142,198**	**280,360**	**329,794**
Ending	**216,711**	**142,198**	**280,360**	**329,794**	**14,516**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(46,440)	(200,634)	(413,754)	(310,278)	(305,278)
Depreciation	96,508	117,632	118,707	120,000	120,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	765	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	221	653	(1,489)		
Increase (decrease) in accrued liabilities	1,457	6,074	16,217		
Increase (decrease) in due to other governments	475	(1,326)	899	-	-
Unearned revenue		-	142,518		
Net cash provided by (used in) operating activities	**52,986**	**(77,601)**	**(136,902)**	**(190,278)**	**(185,278)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The Life Fitness Center provides the community with affordable opportunities to maintain and improve health and physical fitness levels. These opportunities include weight training, basketball, running/walking, cardio equipment, tennis, youth programs, fitness classes, personal training and health related workshops and aquatics programs.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center has experienced a significant loss of memberships over the past two years. In the past five years five new fitness facilities have opened in Bettendorf and both Bettendorf and Pleasant Valley High Schools have opened large cardio / weight room facilities. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses.

The staff, Park Board and City Council have been working together aggressively to provide a funding strategy. Marketing will continue to be emphasized and an analysis of the facility and programs will be completed by Summer 2006 and a report with recommendations for changes provided.

Adult and Senior members make up the bulk of our membership. We hope to build on this membership base. Staff will be marketing to senior housing facilities in Bettendorf. We also hope that the distribution of guest passes will invite new people to LFC. We will expand the Fall Taste of Fitness Program which should help to get more people involved in our fitness activities.

An average 8% fee increase across the board will go into affect in September of 2007.

We have partnered with area schools to form early out programs, fitness days and provide a practice facility. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center for the next two fiscal years. Plans and efforts to reduce or eliminate that subsidy will be ongoing and updates provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	570,619	368,153	515,273	553,339
Miscellaneous Revenue	0	0	1,250	0
Interest	3,301	5,398	0	15,000
Transfer In/CIP & Miscellaneous	0	297,036	295,130	207,984
TOTAL REVENUES	**573,920**	**670,587**	**811,653**	**776,323**
APPROPRIATION SUMMARY:				
Salaries & Wages	314,746	322,006	338,778	347,113
Employee Benefits & Costs	79,506	74,435	67,263	78,220
Staff Development	3,904	1,027	2,415	2,815
Services & Commodities	220,730	231,551	264,013	275,196
Depreciation/Other	117,632	118,707	120,000	120,000
Risk Management	34,734	34,332	34,332	35,273
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**771,252**	**782,058**	**826,801**	**858,617**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Recreation Manager / Director / Assistant Director	0.56	0.56	0.50	0.50
Recreation Supervisors (2)	0.60	0.60	0.60	0.60
Administrative Assistant	1.00	1.00	1.00	1.00
Lead Clerk	0.00	0.00	0.00	0.00
Clerks	1.80	1.80	1.89	1.39
Recreation Worker I	2.33	2.03	1.89	1.89
Recreation Worker II	4.22	4.10	2.98	2.98
Recreation Worker III	0	0	1.06	1.06
FT Administrative Staff/Finance Staff	0.22	0.22	0.15	0.18
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**11.73**	**11.31**	**11.07**	**10.60**

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Increase current membership levels by 8%.
2. Continue to explore opportunities to expand programming and to collaborate on programs with other public and private agencies.
3. Maintain current standards for cleanliness, safety, and security.
4. Generate revenues from activities, exclusive of membership fees, at 20-25% of the total operating costs.
5. Provide staff training opportunities on an annual basis.
6. Continue to work to investigate opportunities to reduce operating expenses.
7. Continue to seek opportunities to maximize usage of the pool through rentals and special events.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	31,275
2. Memberships sold in 1-month units	13,808	14,105	13,086	13,502
3. Number of Bettendorf resident membership units sold	N/A	N/A	N/A	N/A
4. Total general admission	1,389	1,352	1,400	1,400
5. Registrations for tennis programs	875	875	875	875
6. Scheduled hours of operation	4,690	4,690	5,072	5,072
7. Court time reserved	2,100	2,100	2,100	2,100
8. Swim lesson registrations	200	200	200	200
9. Fitness class registrations/personal training	2,700	2,700	2,700	2,700
10. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	181,558	154,406	175,000	175,000
2. Total attendance for tennis	14,161	12,314	13,000	13,000
3. Total attendance for nursery	2,887	1,054	2,000	2,000
4. Total attendance for fitness classes	9,372	10,756	8,000	8,000
5. Total attendance for special events/activities/rentals	1,918	2,703	3,500	3,500
PRODUCTIVITY:				
1. Operation cost per square foot	$10.84	$10.99	$11.62	$12.07
2. Average operating cost per user	$4.25	$5.06	$4.72	$4.91
3. Operating cost per hour open	$164.45	$166.75	$163.01	$169.29
4. Insurance Cost	$34,734	$34,332	$34,332	$35,273
5. Building maintenance cost	$93,982	$92,451	$111,905	$117,905
6. Custodial services cost	$79,449	$69,695	$81,619	$82,364
EFFECTIVENESS:				
1. % of total memberships sold, resident/non-resident	75/25	N/A	N/A	N/A
2. Total revenue generated	$570,619	$368,153	$516,280	$553,339
3. Total revenue from tennis program	$87,846	$104,060	$113,599	$121,550
4. Total revenue from fitness classes/programs	$38,098	$35,981	$35,000	$37,450
5. Total revenue from rentals, B-day parties, special events	$11,505	$14,609	$10,300	$11,022
6. Total revenue from lap pool	$4,532	$4,738	$5,200	$5,580
7. Total operating expense	$771,252	$782,058	$826,801	$858,617
8. Cash balance at June 30	$142,198	$280,360	$375,952	$268,658
9. Capital Equipment	$0	$0	$0	$0
10. Capital Project	$0	$0	$20,000	$145,000

Splash Landing Aquatic Center

Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting revenues of $243,991 and expenditures of $444,731 for Splash Landing in FY 2007/08. These projections lead to a reduction of fund equity to $3,094,068 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Building Maintenance	42,079	57,406	44,775	57,245	61,839	4,594	8.03%
Custodial Services	2,479	2,256	2,928	4,800	4,703	(97)	-2.02%
Parks:						-	
Park Administration	35,990	43,666	41,548	42,238	50,074	7,836	18.55%
Splash Landing	308,050	315,634	322,658	319,429	328,115	8,686	2.72%
Total Splash Landing:	**388,598**	**418,962**	**411,909**	**423,712**	**444,731**	**21,019**	**4.96%**
Capital Outlay						**-**	
Total Expenditures by Function	**388,598**	**418,962**	**411,909**	**423,712**	**444,731**	**21,019**	**4.96%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	28,626	28,921	29,130	28,500	27,406	(1,094)	-3.84%
Part-time/Temporary Employees	81,523	830	1,059	-	-	-	
Contract help	-	90,086	97,428	100,000	106,000	6,000	6.00%
Overtime	66	54	170	50	-	(50)	
Retirement contributions	11,138	8,509	4,306	3,687	4,262	575	15.60%
Health, Dental, Life Insurance	6,351	6,835	6,245	5,618	5,148	(470)	-8.37%
Other pay	1,468	47	49	50	50	-	0.00%
Total Salaries & Benefits	**129,172**	**135,282**	**138,387**	**137,905**	**142,866**	**4,961**	**3.60%**
Operating expenditures							
Staff development (Conferences, travel & training)	763	620	138	1,220	1,220	-	0.00%
Repair, maintenance & utilities	189,235	222,841	204,183	218,288	228,882	10,594	4.85%
Risk Management	22,109	30,643	29,349	29,349	34,808	5,459	18.60%
Contractual services	29,538	15,270	15,389	20,048	19,150	(898)	-4.48%
Operating expenditures	14,933	12,548	23,344	13,902	14,805	903	6.50%
Minor equipment	2,848	1,758	1,119	3,000	3,000	-	0.00%
Total Operating expenditures	**259,426**	**283,680**	**273,522**	**285,807**	**301,865**	**16,058**	**5.62%**
Total Expenditures by Category	**388,598**	**418,962**	**411,909**	**423,712**	**444,731**	**21,019**	**4.96%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
SPLASH LANDING

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	193,670	174,104	167,157	195,204	196,491	1,287	0.66%
Other	61,627	5,707	6,464	7,250	6,000	(1,250)	-17.24%
Total operating revenue	**255,297**	**179,811**	**173,621**	**202,454**	**202,491**	**37**	**0.02%**
Operating expenses:							
Salaries and benefits	129,171	135,901	138,389	137,905	142,866	4,961	3.60%
Supplies and services	96,105	118,573	113,701	125,807	135,865	10,058	7.99%
Depreciation	163,322	164,488	159,819	160,000	166,000	6,000	3.75%
Total operating expenses	**388,598**	**418,962**	**411,909**	**423,712**	**444,731**	**21,019**	**4.96%**
Operating income(loss)	(133,301)	(239,151)	(238,288)	(221,258)	(242,240)	(20,982)	9.48%
Nonoperating income(expenses):							
Interest income	2,794	3,213	3,357	2,000	1,500	(500)	-25.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(130,507)	(235,938)	(234,931)	(219,258)	(240,740)	(21,482)	9.80%
Transfers in			1,830		40,000		
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(130,507)**	**(235,938)**	**(233,101)**	**(219,258)**	**(200,740)**	**18,518**	**-8.45%**
Retained earnings, beginning	4,113,612	3,983,105	3,747,167	3,514,066	3,294,808	(219,258)	-6.24%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,983,105**	**3,747,167**	**3,514,066**	**3,294,808**	**3,094,068**	**(200,740)**	**-6.09%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Splash Landing

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	242,083	172,204	169,782	195,204	196,491
Receipts from other operating revenue	61,627	5,707	6,464	7,250	6,000
Payments to suppliers	(280,060)	(90,613)	(103,980)	(125,807)	(135,865)
Payments to employees	(128,250)	(147,775)	(138,544)	(137,905)	(142,866)
Net cash provided by (used in) operating activities	(104,600)	(60,477)	(66,278)	(61,258)	(76,240)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	1,830	-	40,000
Transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	1,830	-	40,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(48,868)	-	-	-	-
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(48,868)	-	-	-	-
Cash Flows from Investing Activities, interest received	2,863	2,899	2,568	2,000	1,500
Net increase in cash and cash equivalents	(150,605)	(57,578)	(61,880)	(59,258)	(34,740)
Cash and cash equivalents:					
Beginning	**402,488**	**251,883**	**194,305**	**132,425**	**73,167**
Ending	**251,883**	**194,305**	**132,425**	**73,167**	**38,427**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(133,301)	(239,151)	(238,288)	(221,258)	(242,240)
Depreciation	163,322	164,488	159,819	160,000	166,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	48,413	(1,900)	2,625	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(183,955)	27,960	9,721		
Increase (decrease) in accrued liabilities	921	(11,874)	(155)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(104,600)**	**(60,477)**	**(66,278)**	**(61,258)**	**(76,240)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

Splash Landing Outdoor Family Aquatics Center provides the community with a variety of water recreation opportunities. These include public swimming hours, family specific times, Learn-to-Swim, competition practice, lap swim, school usage, rentals and birthday party package.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather.

The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use. We also returned to a season pass system at the beginning of the 2007 swim season.

Registration for the Learn to Swim program was high with most classes filled. In an effort to expand LTS, the hours for general swim are being adjusted. This will allow us to offer more classes. The facility will open at 11:30 am and will be open on the weekends from 11:30-6:30 pm. This change in weekend hours better reflects the usage patterns and will provide some staff cost savings. The expanded LTS will increase revenues. Family swim time will from 6:30-8:30 pm Monday – Friday. We hope to encourage more families to come as a group and enjoy the facility. By adjusting weekend hours, we hope to offer more birthday parties and rentals from 6:30-8 pm on the weekends.

The increases in minimum wage and the part time/seasonal pay scales will increase operating budgets but will also help to attract qualified staff in the future.

The operation costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for services	193,670	174,106	192,137	195,600
Concessions	4,127	5,707	7,795	8,000
Grants	0	0	0	0
Interest	2,794	3,213	3,200	1,500
Refunds/Reimb	57,500	0	1,000	0
Transfers	0	0	1,830	0
TOTAL REVENUES	**258,091**	**183,026**	**205,962**	**205,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	119,891	127,787	128,550	133,406
Employee Benefits & Costs	15,390	10,602	9,355	9,460
Staff Development	620	138	1,220	1,220
Services & Commodities	87,931	84,214	95,238	99,837
Depreciation	164,488	159,819	160,000	166,000
Risk Management	30,643	29,349	29,349	34,808
TOTAL APPROPRIATIONS	**418,963**	**411,909**	**423,712**	**444,731**
Acquisition of Capital Assets/Equipment	0	0	0	0
AUTHORIZED POSITIONS:				
Recreation Manager	0.09	0.09	0.00	0.00
Seasonal/Part-Time	7.53	7.28	7.28	7.28
Program Supervisor	0.35	0.35	0.35	0.35
Admin Staff	0.17	0.16	0.16	0.15
Finance Staff	0.055	0.050	0.015	0.020
TOTAL POSITIONS	**8.190**	**7.930**	**7.805**	**7.795**

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate an down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. To investigate and make recommendations regarding the reimplementation of a season pass system.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	31,275
2. # of days in season	75	73	79	78
3. Total scheduled hours of open swim	487	475	546	546
4. Total hours of lessons	90	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	445	475	550	550
WORKLOAD:				
1. Total attendance for season	46,086	42,544	47,000	47,000
2. Total attendance for Learn-to-Swim	2,909	4,622	4,600	4,600
3. Total # of passes sold	N/A	N/A	205	205
4. Total attendance at special events	1,548	1,037	1,000	1,000
PRODUCTIVITY:				
1. Average cost per person using the pool	$9.09	$9.68	$9.02	$9.46
2. Cost for personnel for Learn-to-Swim	$8,500	$8,500	$8,500	$8,500
3. Average cost per person in Learn-to-Swim (per attendance)	$2.92	$1.84	$1.85	$1.85
4. Building maintenance cost	$57,406	$44,775	$61,839	$61,839
5. Custodial services cost	$2,256	$2,928	$3,800	$4,703
6. Average cost per registrant in Learn-to-Swim	$19.10	$17.89	$15.45	$15.45
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$179,146	$173,622	$201,204	$202,491
2. Total revenues generated from Learn-to-Swim	$17,471	$16,948	$17,000	$16,000
3. Total revenue generated from special events, services*, and General Admission	$151,567	$146,002	$173,737	$176,024
4. Revenue from coupons	$10,108	$10,672	$10,467	$10,467
5. Total operating expenses	$418,963	$411,909	$423,712	$444,731
6. Capital Project/Equipment	0	0	0	
7. Total attendance for season	46,086	42,544	47,000	47,000

*rentals, concession, lockers

Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee has been established at $1.50 per ERU. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $847,525 in revenues and has budgeted $668,347 in expenditures. The ending fund equity is expected to be $1,284,828 at the end of FY 2007/08. Also, a capital purchase of an excavator has been approved at $89,500.

As of July 1, 2007 the City has $1,770,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has on general obligation bond issues outstanding as of July 1, 2007. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $95,000 to $150,000, with the final maturity due in the year ending June 30, 2022. A brief description of the issue is listed below:

- **June 1, 2004, $2,040,000 Series 2004A Storm Water General Obligation Bonds**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2007 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2006
Storm water Improvements	June 2004	2,040,000	2.25 – 5.00%	1,770,000

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2006 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2008	95,000.00	78,423.44
2009	95,000.00	75,601.19
2010	100,000.00	72,500.69
2011	100,000.00	68,525.69
2012-2016	555,000.00	278,624.32
2017-2021	675,000.00	140,185.00
2022-2023	150,000.00	7,486.25
Total	**1,770,000.00**	**721,346.58**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Finance:							
Storm Water Utility Administration	32,115	115,829	142,402	154,877	161,529	6,652	4.30%
Public Works:							
Street Cleaning	-	-	141,675	-	-	-	
Street Drainage	2,368	18,965	-	-	-	-	
Storm Water Utility	86,357	281,734	501,913	527,005	506,828	(20,177)	-3.83%
Total Storm Water Utility:	**120,840**	**416,528**	**785,990**	**681,882**	**668,357**	**(13,525)**	**-1.98%**
Total Expenditures by Function	**120,840**	**416,528**	**785,990**	**681,882**	**668,357**	**(13,525)**	**-1.98%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	43,481	97,144	210,205	173,500	263,748	90,248	52.02%
Part-time/Temporary Employees	49	-	-	-	-	-	
Contract help	-	-	480	-	-	-	
Overtime	1,109	1,222	1,035	1,500	1,100	(400)	-26.67%
Retirement contributions	5,413	13,347	28,797	26,550	41,393	14,843	55.91%
Health, Dental, Life Insurance	7,720	24,198	43,152	35,500	47,817	12,317	34.70%
Other pay	-	-	-	200	200	-	
Total Salaries & Benefits	**57,772**	**135,911**	**283,669**	**237,250**	**354,258**	**117,008**	**49.32%**
Operating expenditures							
Staff development (Conferences, travel & training)	470	4,397	11,214	6,000	13,500	7,500	125.00%
Repair, maintenance & utilities	10,453	45,931	119,856	84,380	71,654	(12,726)	-15.08%
Risk Management	5,204	7,451	6,723	6,723	6,222	(501)	-7.45%
Contractual services	23,078	102,021	210,844	213,258	44,400	(168,858)	-79.18%
Operating expenditures	18,134	40,439	70,040	48,443	74,900	26,457	54.61%
Minor equipment	-	-	-	4,662	-	(4,662)	-100.00%
Total Operating expenditures	**57,339**	**200,239**	**418,677**	**363,466**	**210,676**	**(152,790)**	**-42.04%**
Debt Service	**5,729**	**80,378**	**83,644**	**81,166**	**103,423**	**22,257**	**27.42%**
Total Expenditures by Category	**120,840**	**416,528**	**785,990**	**681,882**	**668,357**	**(13,525)**	**-1.98%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
STORM WATER UTILITY

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments		5,000					
Permits and licenses		950	11,612	6,000	8,000		
Charges for services	440,008	562,248	567,532	575,000	749,525	174,525	30.35%
Other			1,893	553			
Total operating revenue	**440,008**	**568,198**	**581,037**	**581,553**	**757,525**	**175,972**	**30.26%**
Operating expenses:							
Salaries and benefits	57,771	135,912	283,500	237,250	354,258	117,008	49.32%
Supplies and services	57,340	180,482	372,920	311,966	172,476	(139,490)	-44.71%
Depreciation & Amortization		25,706	45,926	51,500	38,200	(13,300)	-25.83%
Total operating expenses	**115,111**	**342,100**	**702,346**	**600,716**	**564,934**	**(35,782)**	**-5.96%**
Operating income(loss)	324,897	226,098	(121,309)	(19,163)	192,591	211,754	-1105.01%
Nonoperating income(expenses):							
Interest income	5,457	42,261	59,751	94,000	90,000	(4,000)	-4.26%
Interest expense	(5,729)	(80,378)	(83,644)	(81,166)	(103,423)	(22,257)	27.42%
(Loss) on disposal of assets							
Capital Grants			310,645				
Net Income(loss)	324,625	187,981	165,443	(6,329)	179,168	185,497	-2930.91%
Transfers in	199,500						
Transfers out		(300,000)					
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**524,125**	**(112,019)**	**165,443**	**(6,329)**	**179,168**	**185,497**	**-2930.91%**
Retained earnings, beginning	534,440	1,058,565	946,546	1,111,989	1,105,660	(6,329)	-0.57%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,058,565**	**946,546**	**1,111,989**	**1,105,660**	**1,284,828**	**179,168**	**16.20%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows, Stormwater Utility

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	238,063	601,264	585,678	581,000	680,000
Other operating revenue	-	-	1,893	553	77,525
Cash payments to suppliers for goods and services	(51,124)	(149,794)	(355,477)	(310,405)	(170,915)
Cash payments to employees for services	(51,847)	(130,926)	(269,958)	(237,250)	(354,258)
Net cash provided by (used in) operating activities	135,092	320,544	(37,864)	33,898	232,352
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	26,290	(26,290)	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	199,500	-	-	-	-
Operating transfers (out)	-	(300,000)	-	-	-
Net cash provided by noncapital financing activities	225,790	(326,290)	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(335,862)	(485,958)	(109,538)	(382,483)	(1,982,500)
Proceeds from sale of cpital assets					
Proceeds from bonds	2,011,905	-	-	-	2,545,000
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	(90,000)	(90,000)	(90,000)	(95,000)
Interest paid on bonds	-	(85,837)	(83,869)	(81,166)	(103,423)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,676,043	(661,795)	(283,407)	(553,649)	364,077
Cash Flows from Investing Activities, interest received	12,162	37,693	62,545	94,000	90,000
Net increase in cash and cash equivalents	2,049,087	(629,848)	(258,726)	(425,751)	686,429
Cash and cash equivalents:					
Beginning	**483,820**	**2,532,907**	**1,903,059**	**1,644,333**	**1,218,582**
Ending	**2,532,907**	**1,903,059**	**1,644,333**	**1,218,582**	**1,905,011**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	80,078	226,098	(121,309)	(19,163)	192,591
Depreciation	-	24,145	44,365	51,500	38,200
Amortization	-	1,561	1,561	1,561	1,561
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	39,016	6,534	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	-	24,738	17,443	-	-
Increase (decrease) in accrued liabilities	-	4,986	13,542	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**80,078**	**320,544**	**(37,864)**	**33,898**	**232,352**
Noncash Capital and Related Financing Activities:	-	-	-	-	-
Capital assets contributed	-	-	310,645	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlines in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was issued on March 1, 2004, therefore, the actions required for the first, second and third years have been documented and sent to IDNR. A full time contract engineer is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Charges for Services	562,192	567,532	572,000	749,525
Use of Money	42,262	59,751	80,000	90,000
Miscellaneous	5,999	324,149	9,200	8,000
Transfer in from Gaming Fund	0	0	0	0
TOTAL REVENUES	**610,453**	**951,432**	**661,200**	**847,525**
APPROPRIATION SUMMARY:				
Salaries & Wages	98,365	157,499	175,000	264,848
Employee Benefits & Costs	37,545	51,058	62,250	89,410
Staff Development	4,397	11,214	6,000	13,500
Services & Commodities	177,642	307,329	316,466	158,976
Interest on bonds	80,378	83,644	81,166	103,423
Depreciation	24,145	33,571	41,000	38,200
TOTAL APPROPRIATIONS	**422,472**	**644,315**	**681,882**	**668,357**
Acquisition of Capital Assets/Equipment				
Principal paid on bonds				
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Contract Engineer	1.00	0.00	0.00	0.00
Light Equipment Operator	1.00	2.00	1.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer				0.80
Draftsperson				0.07
Public Works Director	0.20	0.20	0.25	0.20
Public Works Coordinator	0.05	0.30	0.30	0.25
Deputy Director Public Works, Operations	0.00	0.00	0.10	0.20
TOTAL POSITIONS	**3.25**	**3.50**	**2.65**	**4.52**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	3.25	3.50	5.25	5.52
2. Total department budget for storm water	306,643	632,147	613,787	668,357
3. Department budget for capital projects	482,823	0	0	0
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	4.57%	3.41%	3.50%	3.62%
2. Personnel cost as a % of the Public Works departmental budge	1.70%	2.15%	2.44%	3.64%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	100%

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,473,301 and expenditures of $1,248,287. After a transfer-in of $614,761 the fund will end the FY 2007/08 with a fund equity of $524,523.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Cash Flow, FY 2003/04 through FY 2007/08
- Program Performance Indicators

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Transit:							
Administration & Support	326,030	412,118	378,944	486,453	536,165	49,712	10.22%
Operations	371,798	502,792	585,994	457,753	455,943	(1,810)	-0.40%
Vehicle Maintenance	119,906	104,362	132,346	256,401	256,179	(222)	-0.09%
Equipment Maintenance	-	-	201	-	-	-	
Total Transit	**817,734**	**1,019,272**	**1,097,485**	**1,200,607**	**1,248,287**	**47,680**	**3.97%**
Total Expenditures by Function	**817,734**	**1,019,272**	**1,097,485**	**1,200,607**	**1,248,287**	**47,680**	**3.97%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	101,430	99,379	107,248	82,629	114,925	32,296	39.09%
Part-time/Temporary Employees	202,377	269,994	297,498	280,000	287,396	7,396	2.64%
Contract help	-	-	-	-	-	-	
Overtime	8,048	17,306	15,306	10,000	5,500	(4,500)	-45.00%
Retirement contributions	41,842	54,666	58,148	56,776	64,781	8,005	14.10%
Health, Dental, Life Insurance	80,186	89,094	84,917	105,875	109,791	3,916	3.70%
Other pay	11,171	9,734	10,672	11,637	11,637	-	0.00%
Total Salaries & Benefits	**445,054**	**540,173**	**573,789**	**546,917**	**594,030**	**47,113**	**8.61%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,224	2,632	2,106	4,200	4,200	-	0.00%
Repair, maintenance & utilities	147,755	219,515	233,770	357,651	358,179	528	0.15%
Risk Management	14,082	17,085	21,842	21,842	16,134	(5,708)	-26.13%
Contractual services	159,939	164,603	146,592	267,259	273,006	5,747	2.15%
Operating expenditures	41,326	75,264	114,314	738	738	-	0.00%
Minor equipment	6,354	-	5,072	2,000	2,000	-	0.00%
Total Operating expenditures	**372,680**	**479,099**	**523,696**	**653,690**	**654,257**	**567**	**0.09%**
Total Expenditures by Category	**817,734**	**1,019,272**	**1,097,485**	**1,200,607**	**1,248,287**	**47,680**	**3.97%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
TRANSIT

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental	248,330	304,744	266,886	625,402	539,500	(85,902)	-13.74%
Special assessments							
Permits and licenses							
Charges for services	35,112	40,169	56,656	59,700	57,900	(1,800)	-3.02%
Other	4,409	4,755	1,748	1,800	1,800	-	0.00%
Total operating revenue	**287,851**	**349,668**	**325,290**	**686,902**	**599,200**	**(87,702)**	**-12.77%**
Operating expenses:							
Salaries and benefits	487,545	540,175	573,789	546,917	594,030	47,113	8.61%
Supplies and services	302,338	363,946	422,474	552,440	552,257	(183)	-0.03%
Depreciation	27,851	115,151	101,222	101,250	102,000	750	0.74%
Total operating expenses	**817,734**	**1,019,272**	**1,097,485**	**1,200,607**	**1,248,287**	**47,680**	**3.97%**
Operating income(loss)	(529,883)	(669,604)	(772,195)	(513,705)	(649,087)	(135,382)	26.35%
Nonoperating income(expenses):							
Interest income	676	2,865	138	300	1,500	1,200	400.00%
Interest expense							
Gain / (Loss) on disposal of assets	5,000	4,000					
Capital Grants	586,794	50,639	-	-	257,840	257,840	
Net Income(loss)	62,587	(612,100)	(772,057)	(513,405)	(389,747)	123,658	-24.09%
Transfers in	580,551	497,334	549,247	412,155	614,761	202,606	49.16%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**643,138**	**(114,766)**	**(222,810)**	**(101,250)**	**225,014**	326,264	-322.24%
Retained earnings, beginning	95,197	738,335	623,569	400,759	299,509	(101,250)	-25.26%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**738,335**	**623,569**	**400,759**	**299,509**	**524,523**	**225,014**	**75.13%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget

Combining Statement of Cash Flows, Transit

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:					
Cash received from services	34,188	41,471	180,561	59,700	57,900
Other operating revenue	223,983	842,427	235,674	627,202	541,300
Cash payments to suppliers for goods and services	(287,002)	(369,164)	(415,961)	(552,440)	(552,257)
Cash payments to employees for services	(483,795)	(534,414)	(565,064)	(546,917)	(594,030)
Net cash provided by (used in) operating activities	(512,626)	(19,680)	(564,790)	(412,455)	(547,087)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	15,405	-	-
Payments of interfund accounts	563,791	(535,158)	-	-	-
Operating transfers in	580,551	497,334	549,247	412,155	614,761
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,144,342	(37,824)	564,652	412,155	614,761
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(708,553)	-	-	-	(322,300)
Proceeds from sale of cpital assets	5,000	4,000	-	-	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	50,639	-	-	257,840
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(703,553)	54,639	-	-	(64,460)
Cash Flows from Investing Activities, interest received	739	2,865	138	300	1,500
Net increase in cash and cash equivalents	(71,098)	-	-	-	4,714
Cash and cash equivalents:					
Beginning	**71,098**	**-**	**-**	**-**	**-**
Ending	**-**	**-**	**-**	**-**	**4,714**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(529,883)	(669,604)	(772,195)	(513,705)	(649,087)
Depreciation	27,851	115,151	101,222	101,250	102,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(29,680)	534,230	(32,792)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	15,336	(5,218)	6,513	-	-
Increase (decrease) in accrued liabilities	-	5,761	8,725	-	-
Increase (decrease) in due to other governments	3,750	-	-	-	-
Unearned revenue	-	-	123,737	-	-
Net cash provided by (used in) operating activities	**(512,626)**	**(19,680)**	**(564,790)**	**(412,455)**	**(547,087)**
Noncash Capital and Related Financing Activities:	-	-	-	-	-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system.
The Transit system continues to enjoy an increase in ridership although is expected to level off somewhat. Bettendorf was named "most improved Iowa transit system of the year for 2006" This award was earned partially due to the increase in riders. It is staff's opinion the increase in riders is attributed mostly to route reconfiguration, newer buses, and the
high level of customer service our riders enjoy.

Bettendorf Transit will purchase and construct several new "high end" bus shelters, and start the first phase of the new security camera and vehicle location system. When finished, this will enhance passenger amenities with cutting edge technology.
Transit is also contributing $100,000 of federal funds to offset the cost of the vehicle wash.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	145,544	148,897	162,956	160,000
Federal Transit Administration Grant (Operating)/Capital/Planning	209,839	117,989	462,446	637,340
CASI Grant to Transit	1,800	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	384	-74	0	0
Transit Fares	40,169	56,656	59,700	57,900
General Fund - Transfer In	474,384	526,297	389,205	550,301
Vehicle Replacement Fund / CIP LOT & Interest	22,950	22,950	22,950	64,460
Sale of Assets	4,000	0	0	0
Interest	2,865	138	300	1,500
Refunds & Reimbursements	2,571	22	0	0
TOTAL REVENUES	**904,506**	**874,675**	**1,099,357**	**1,473,301**
APPROPRIATION SUMMARY:				
Salaries & Wages	394,376	429,445	382,029	417,221
Employee Benefits & Costs	145,795	144,343	164,888	176,809
Staff Development	2,632	2,106	4,200	4,200
Services & Commodities	361,316	420,369	548,240	548,057
Depreciation	115,152	101,222	101,250	102,000
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,019,271**	**1,097,485**	**1,200,607**	**1,248,287**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.25	1.25
Transit Driver	7.82	8.02	8.02	9.30
Public Works Coordinator	0.05	0.05	0.05	0.10
Admin./Finance	0	0.05	0.05	0.08
Deputy Director Public Works, Operations			0.10	0.06
Public Works Director				0.10
TOTAL POSITIONS	**9.62**	**9.87**	**9.97**	**11.39**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on four routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging thirteen passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eight passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	654,000	654,000	654,000	654,000
2. Revenue miles/route	336,000	336,000	336,000	336,000
3. Total elderly rides/route	14,400	14,400	15,840	9,000
4. Total elderly rides/dial	3,410	3,410	3,478	3,750
5. Total disabled rides/route	24,000	24,000	26,400	10,000
6. Total disabled rides/dial	2,750	2,750	2,805	2,450
7. General public rides/route	132,000	132,000	155,760	150,000
8. General public rides/dial	275	275	330	350
9. Total ridership/dial	6,435	6,435	6,563	6,550
10. Total passengers /route	170,400	170,400	198,000	179,000
11. Total ridership	176,435	176,435	204,563	185,550
PRODUCTIVITY:				
1. Cost per ride/route (City)	$2.97	$2.97	$2.74	$2.74
2. Cost per ride/dial	$9.99	$9.99	$8.61	$8.61
3. Cost per mile/route (City)	$1.75	$1.75	$1.64	$1.64
4. Cost per hour/dial	$20.92	$20.92	$23.25	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.60	$1.60	$1.50	$1.50
6. Cost per hour/route (City)	$27.50	$27.50	$25.90	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	13.8	13.8	16.2	16.2
2. Passengers per hour/dial	2.2	2.2	2.4	2.4
3. % change in ridership/route	8%	8%	18%	18%
4. % change in ridership/dial	9%	9%	2%	2%
5. % federal participation (operating only)	12%	12%	6%	6%
6. % state participation (operating only)	25%	25%	30%	30%

Educational Center

This fund accounts for the construction, operations and maintenance of the Educational Center located at the former Eagles building next to the Library and Family Museum of Arts & Science. The City of Bettendorf has entered into an agreement with the Bettendorf School District, the Eastern Iowa Community College and the Iowa State Ag Extension Service to remodel the building and rent to the three for a culinary arts training center , administrative offices and a local office for Ag Extension. Construction is expected to be funded by capital notes issued by the City, a State Culinary Grant, Gaming revenue transferred in to the fund, Sales Tax & Interest transferred in to the fund, Fund Balance and a Scott County Regional Authority grant. Construction is expected to begin in the fall of 2007. After completion, the three entities will rent their share of the building from the City of Bettendorf.

Financial Summary

The fund is targeting revenues of $498,500 and expenditures of $181,314. After a transfer-in of $300,000 the fund will end the FY 2007/08 with a fund equity of $17,186.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2007/08.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Transit:							
Finance Administration				694,448	95,000	(599,448)	
Building Maintenance					50,000	50,000	
Total Transit	**-**	**-**	**-**	**694,448**	**145,000**	**(549,448)**	
Total Expenditures by Function	**-**	**-**	**-**	**694,448**	**145,000**	**(549,448)**	
Expenditures by Category							
Salaries & Benefits							
Full-time Employees						-	
Part-time/Temporary Employees						-	
Contract help						-	
Overtime						-	
Retirement contributions						-	
Health, Dental, Life Insurance						-	
Other pay						-	
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)						-	
Repair, maintenance & utilities					145,000	145,000	
Risk Management						-	
Contractual services				694,448		(694,448)	
Operating expenditures						-	
Minor equipment						-	
Total Operating expenditures	**-**	**-**	**-**	**694,448**	**145,000**	**(549,448)**	
Total Expenditures by Category	**-**	**-**	**-**	**694,448**	**145,000**	**(549,448)**	

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
EDUCATIONAL CENTER

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services							
Other				200,000			
Total operating revenue				**200,000**			
Operating expenses:							
Salaries and benefits							
Supplies and services				694,448	50,000	(644,448)	
Depreciation					95,000	95,000	
Total operating expenses			**-**	**694,448**	**145,000**	**(549,448)**	
Operating income(loss)			-	(494,448)	(145,000)	349,448	
Nonoperating income(expenses):							
Interest income			10,086	60,479	198,500		
Interest expense					(36,314)	(36,314)	
Gain / (Loss) on disposal of assets							
Capital Grants			250,000		300,000	300,000	
Net Income(loss)			260,086	(433,969)	317,186	751,155	-173.09%
Transfers in			173,883			-	
Transfers out					(300,000)	(300,000)	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income			**433,969**	**(433,969)**	**17,186**	**451,155**	**-103.96%**
Retained earnings, beginning			-	433,969	-	(433,969)	-100.00%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending			**433,969**	**-**	**17,186**	**17,186**	

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows
Educational Center

	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:			
Cash received from services	-	-	-
Other operating revenue	-	200,000	192,500
Cash payments to suppliers for goods and services	-	(622,836)	(50,000)
Cash payments to employees for services	-	-	-
Net cash provided by (used in) operating activities	-	(422,836)	142,500
Cash Flows from Noncapital Financing Activities:			
Proceeds from interfund accounts	-	-	-
Payments of interfund accounts	-	-	-
Operating transfers in	173,883	-	-
Operating transfers (out)	-	-	(300,000)
Net cash provided by noncapital financing activities	173,883	-	(300,000)
Cash Flows from Capital and Related Financing Activities:			
Acquisition of property and equipment	(71,612)	-	-
Proceeds from sale of capital assets		-	
Proceeds from capital note	-	-	-
Advances to other governments for future capital outlay	-	-	-
Principal paid on bonds	-	-	(26,051)
Interest paid on bonds	-	-	(36,314)
Capital grants	250,000	-	300,000
Increase(decrease) in contracts payable	-	-	-
Equity transfer	-	-	-
Net cash provided by (used in) capital and related financing activities	178,388	-	237,635
Cash Flows from Investing Activities, interest received	6,663	63,902	6,000
Net increase in cash and cash equivalents	358,934	(358,934)	86,135
Cash and cash equivalents:			
Beginning	**-**	**358,934**	**-**
Ending	**358,934**	**-**	**86,135**
Reconciliation of Operating Income (Loss) to Net Cash			
Provided by (Used in) Operating Activities:			
Operating income (loss)	-	(400,180)	47,500
Depreciation	-	-	95,000
Amortization			
(Gain) loss on disposal of assets			
(Increase) in accounts and unbilled usage receivable	-	-	-
(Increase) in inventories	-	-	-
(Increase) in due from other governments	-	-	-
Increase (decrease) in accounts payable	-	(22,656)	-
Increase (decrease) in accrued liabilities	-	-	-
Increase (decrease) in due to other governments	-	-	-
Net cash provided by (used in) operating activities	**-**	**(422,836)**	**142,500**

Event Center

This fund accounts for the construction, operations and maintenance of the Events Center which will be located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction is expected to be funded partially by TIF Bonds issued by the City. Construction is expected to begin in the fall of 2007. The Events Center is a part of the RiversEdge project with the Isle of Capri, see the Capital Projects section for more detail.

Financial Summary

The fund is targeting revenues of $7,729,720 which includes bonding of $6,600,000 and expenditures of $1,039,652.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2007/08.
- Cash Flow, FY 2005/06 through FY 2007/08

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Events Center:							
Finance/Accounting/Payroll				100,730		(100,730)	
Total Events Center	**-**	**-**	**-**	**100,730**	**-**	**(100,730)**	
Total Expenditures by Function	**-**	**-**	**-**	**100,730**	**-**	**(100,730)**	
Expenditures by Category							
Salaries & Benefits							
Full-time Employees						-	
Part-time/Temporary Employees						-	
Contract help						-	
Overtime						-	
Retirement contributions						-	
Health, Dental, Life Insurance						-	
Other pay						-	
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)						-	
Repair, maintenance & utilities						-	
Risk Management						-	
Contractual services				100,000		(100,000)	
Operating expenditures				86		(86)	
Minor equipment				644		(644)	
Total Operating expenditures	**-**	**-**	**-**	**100,730**	**-**	**(100,730)**	
Total Expenditures by Category	**-**	**-**	**-**	**100,730**	**-**	**(100,730)**	

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
EVENTS CENTER

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services						-	
Other			-				
Total operating revenue			**-**	**-**	**-**	**-**	
Operating expenses:							
Salaries and benefits						-	
Supplies and services				100,730		(100,730)	
Depreciation							
Total operating expenses			**-**	**100,730**	**-**	**(100,730)**	
Operating income(loss)			-	(100,730)	-		
Nonoperating income(expenses):							
Interest income			99	874			
Interest expense					(1,039,652)		
Gain / (Loss) on disposal of assets							
Capital Grants					6,600,000	6,600,000	
Net Income(loss)			99	(99,856)	5,560,348	5,660,204	
Transfers in			289,585		1,129,720	1,129,720	
Transfers out					(289,585)		
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income			**289,684**	**(99,856)**	**6,400,483**	6,500,339	
Retained earnings, beginning			-	289,684	189,828	(99,856)	-34.47%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending			**289,684**	**189,828**	**6,590,311**	**6,400,483**	**3371.73%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Event Center

	FY 2005/06 Actual	FY 2006/07 Projected	FY 2007/08 Projected
Cash Flows from Operating Activities:			
Cash received from services	-	-	-
Other operating revenue	-	-	-
Cash payments to suppliers for goods and services	-	(100,730)	-
Cash payments to employees for services	-	-	-
Net cash provided by (used in) operating activities	-	(100,730)	-
Cash Flows from Noncapital Financing Activities:			
Proceeds from interfund accounts	-	-	-
Payments of interfund accounts	-	-	-
Operating transfers in	289,585	-	1,129,720
Operating transfers (out)	-	-	(289,585)
Net cash provided by noncapital financing activities	289,585	-	840,135
Cash Flows from Capital and Related Financing Activities:			
Acquisition of property and equipment	(289,684)	(750,000)	(23,560,316)
Proceeds from sale of cpital assets			
Proceeds from bonds	-	-	18,000,000
Advances to other governments for future capital outlay	-	-	-
Principal paid on bonds	-	-	-
Interest paid on bonds	-	-	(1,039,652)
Capital grants	-	-	6,600,000
Increase(decrease) in contracts payable	-	-	-
Equity transfer	-	-	-
Net cash provided by (used in) capital and related financing activities	(289,684)	(750,000)	32
Cash Flows from Investing Activities, interest received	99	874	-
Net increase in cash and cash equivalents	-	(849,856)	840,167
Cash and cash equivalents:			
Beginning	**-**	**-**	**(849,856)**
Ending	**-**	**(849,856)**	**(9,689)**
Reconciliation of Operating Income (Loss) to Net Cash			
Provided by (Used in) Operating Activities:			
Operating income (loss)	-	(100,730)	-
Depreciation	-	-	-
Amortization			
(Gain) loss on disposal of assets			
(Increase) in accounts and unbilled usage receivable	-	-	-
(Increase) in inventories	-	-	-
(Increase) in due from other governments	-	-	-
Increase (decrease) in accounts payable	-	-	-
Increase (decrease) in accrued liabilities	-	-	-
Increase (decrease) in due to other governments	-	-	-
Net cash provided by (used in) operating activities	**-**	**(100,730)**	**-**
Noncash Capital and Related Financing Activities:			
Disposal of fixed assets contributed	-	-	-
Acquisition of capital assets through contracts payable	-	-	-

Bettendorf's Downtown Redevelopment

Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.

Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
INTERNAL SERVICE FUNDS

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	4,117,346	4,607,773	4,753,814	4,905,170	4,918,472	13,302	0.27%
Other	37,895	7,774	52,935	81,472	32,700	(48,772)	-59.86%
Total operating revenue	**4,155,241**	**4,615,547**	**4,806,749**	**4,986,642**	**4,951,172**	**(35,470)**	**-0.71%**
Operating expenses:							
Salaries and benefits	2,215,073	2,589,194	2,556,159	779,026	844,804	65,778	8.44%
Supplies and services	1,782,958	2,094,494	2,210,453	4,341,236	4,486,777	145,541	3.35%
Depreciation	31,155	31,155	32,768	36,500	36,500	-	0.00%
Total operating expenses	**4,029,186**	**4,714,843**	**4,799,380**	**5,156,762**	**5,368,081**	**211,319**	**4.10%**
Operating income(loss)	126,055	(99,296)	7,369	(170,120)	(416,909)	(246,789)	145.07%
Nonoperating income(expenses):							
Interest income	24,823	38,539	70,538	134,000	104,000	(30,000)	-22.39%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	150,878	(60,757)	77,907	(36,120)	(312,909)	(276,789)	766.30%
Transfers in	100,000	206,811	53,204	72,000	90,000	18,000	25.00%
Transfers out							
Net income	**250,878**	**146,054**	**131,111**	**35,880**	**(222,909)**	**(258,789)**	**-721.26%**
Retained earnings, beginning	2,126,235	2,377,113	2,523,167	2,654,278	2,690,158	35,880	1.35%
Adjustment for restatement & contributed capital				-	-		
Retained earnings, ending	**2,377,113**	**2,523,167**	**2,654,278**	**2,690,158**	**2,467,249**	**(222,909)**	**-8.29%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	60,000	4,000	15,000	25,000	104,000
Intergovernmental					0
Charges for Services	2,405,039	753,482	644,292	1,115,659	4,918,472
Special Assessments					0
Miscellaneous		32,700			32,700
Bond Proceeds					0
Other financing sources					
Transfers In		50,000	40,000		90,000
Total Revenues & Other Sources	**2,465,039**	**840,182**	**699,292**	**1,140,659**	**5,145,172**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	2,681,114	840,182	702,667	1,144,118	5,368,081
Total Gov Activities & Business Exp.	**2,681,114**	**840,182**	**702,667**	**1,144,118**	**5,368,081**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**2,681,114**	**840,182**	**702,667**	**1,144,118**	**5,368,081**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(216,075)	0	(3,375)	(3,459)	(222,909)
Estimated Beginning Fund Balance	**1,027,307**	**618,822**	**312,978**	**731,051**	**2,690,158**
Ending Fund Balance June 30	**811,232**	**618,822**	**309,603**	**727,592**	**2,467,249**
Fund Balance as a % of expenditures & transfers out					

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2007, and the accrual rates established for use in the plan year beginning March 1, 2007 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance Fund is projected to receive $2,465,039 in revenue and has expenditures budgeted for $2,681,114 in FY 2007/08. The budget will decrease the fund's equity to $811,232.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Health Insurance expenditures by Plan Year, 2002-2007.
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
EMPLOYEE INSURANCE FUND

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,201,675	2,414,630	2,247,636	2,368,898	2,405,039	36,141	1.53%
Other							
Total operating revenue	**2,201,675**	**2,414,630**	**2,247,636**	**2,368,898**	**2,405,039**	**36,141**	**1.53%**
Operating expenses:							
Salaries and benefits	1,503,754	1,833,079	1,783,146				
Supplies and services	405,150	419,841	441,967	2,423,552	2,681,114	257,562	10.63%
Depreciation							
Total operating expenses	**1,908,904**	**2,252,920**	**2,225,113**	**2,423,552**	**2,681,114**	**257,562**	**10.63%**
Operating income(loss)	292,771	161,710	22,523	(54,654)	(276,075)	(221,421)	405.13%
Nonoperating income(expenses):							
Interest income	12,600	19,615	42,046	70,000	60,000	(10,000)	-14.29%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	305,371	181,325	64,569	15,346	(216,075)	(231,421)	-1508.02%
Transfers in							
Transfers out	-	-	-				
Net income	**305,371**	**181,325**	**64,569**	**15,346**	**(216,075)**	(231,421)	-1508.02%
Retained earnings, beginning	460,696	766,067	947,392	1,011,961	1,027,307	15,346	1.52%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**766,067**	**947,392**	**1,011,961**	**1,027,307**	**811,232**	(216,075)	-21.03%

City of Bettendorf
Health Insurance
FY 2007/08 Budget Review

Plan Year	Plan year @ 125% ending 2/28/03	Plan year @ 125% ending 2/28/04	Plan year @ 125% ending 2/28/05	Plan year @ 125% ending 2/28/06			
Total single/family on plan		65/171					
Average age of employees on plan							
Claims paid/projected (medical & dental)	2,098,438	1,708,277	2,159,414				
IBNR	296,952	256,242	326,263				
Specific Stop Loss Recovery	-150,696	-211,640	-325,998				
Aggregate Stop Loss Recovery							
Net Claims	2,244,694	1,752,879	2,159,679	0			
3rd party administrator expense charge	89,291	67,197	93,092				
Aggregate stop loss insurance premium	9,895	15,010	10,168				
Specific stop loss insurance premium	199,281	195,520	168,380				
Lasered Specifics($75,000, $175,000)		125,103					
Projected stop loss premium							
Projected Claims not covered by Aggregate(Dental)		0					
Total projected stop-loss insurance premium							
Subtotal Medical Costs	2,543,161	2,155,709	2,431,319	0			
Actuarial fee & filing fee	900	1,300	1,000				
Bank charges		5,000	4,473				
Life, LTD & ADD premiums & health evaluations(1)	90,000	104,654	108,744				
Total Cost to Health Insurance Fund	**2,634,061**	**2,266,663**	**2,545,536**	**0**			

(1) Incudes City-wide health screening costs in Plan Year 1995

Fiscal Year	Audit FY 2002/03 ending 6/30/03	Audit FY 2003/04 ending 6/30/04	Audit FY 2004/05 ending 06/30/05	Audit FY 2005/06 ending 6/30/06	Adopted Budget FY 2006/07	Estimated Budget FY 2006/07	Recommended Budget FY 2007/08
Medical/Dental/Vision Claims	1,958,023	1,649,337	2,163,016	1,867,855	2,032,986	2,025,130	2,267,576
Administration Fees	55,409	61,206	59,362	91,541	76,148	84,109	84,109
Stop Loss Service fees	30,000	44,595	37,049	0		0	0
Aggregate Premium	12,786	13,061	11,551	72,013	9,500	14,987	14,987
Specific Premium	208,930	159,821	186,280	161,826	231,509	219,542	219,542
Reinsurance							
Other (run-out admin)							
Total Stop Loss Premium							
Lasered specific							
Projected stop loss premium							
Life/LTD/Accidental Death Premiums	88,820	104,656	111,194	112,836	141,540	118,000	124,000
Reinsurance Assessment	10,771	16,694	10,199	0	16,700	14,000	14,000
Bank charges	4,265	4,059	4,096	1,711	5,000	30	0
Supplies				140		0	0
Actuarial Fee	1,195	1,058	110	1,900	1,365	6,900	6,900
Total Expenses on Fiscal Year	2,370,199	2,054,487	2,582,857	2,309,822	2,514,748	2,482,698	2,731,114
Less Specific/Agregate Stop loss Recoveries	-163,010	-145,583	-329,937	-84,709	0	-50,000	-50,000
Net Expenses on Fiscal Year	2,207,189	1,908,904	2,252,920	2,225,113	2,514,748	2,432,698	2,681,114

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows — Employee Health Insurance

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	2,203,106	2,414,509	2,248,112	2,368,898	2,405,039
Receipts from other operating revenue	-	-	-	-	-
Payments to suppliers	(406,116)	(428,528)	(441,967)	-	-
Payments to claimants	(1,469,948)	(1,843,879)	(1,797,807)	(2,423,552)	(2,681,114)
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	327,042	142,102	8,338	(54,654)	(276,075)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-		
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	12,245	17,636	32,726	70,000	60,000
Net increase in cash and cash equivalents	339,287	159,738	41,064	15,346	(216,075)
Cash and cash equivalents:					
Beginning	**620,151**	**959,438**	**1,119,176**	**1,160,240**	**1,175,586**
Ending	**959,438**	**1,119,176**	**1,160,240**	**1,175,586**	**959,511**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	292,771	161,710	22,523	(54,654)	(276,075)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	1,431	(121)	476	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(966)				
Increase (decrease) in claims payable	33,806	(10,800)	(14,661)		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	(8,687)	-	-	-
Net cash provided by (used in) operating activities	**327,042**	**142,102**	**8,338**	**(54,654)**	**(276,075)**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet potential losses from medical and dental claims. Self insurance is in effect for all claims up to an aggregate stop loss of approximately $1,900,000 with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,414,630	2,247,636	2,368,898	2,405,039
Interest	19,613	42,046	70,000	60,000
Reimbursements	0	0	0	0
Transfers In	0	0	0	0
TOTAL REVENUES	**2,434,243**	**2,289,682**	**2,438,898**	**2,465,039**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,252,919	2,225,113	2,423,552	2,681,114
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,252,919**	**2,225,113**	**2,423,552**	**2,681,114**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	61	61	69	69
2. Medical/dental enrollment - family	164	164	164	164
3. Medical/dental enrollment - retirees	4	4	6	6
4. Medical/dental enrollment - COBRA	4	4	2	2
5. Life enrollment	226	226	233	233
6. Long-term disability enrollment	226	226	233	233
7. Flex enrollment	80	80	80	80
WORKLOAD:				
1. # of labor management health committee meetings	5	5	5	5
2. Total charges submitted - all benefits	$2,500,000	$2,300,000	$2,300,000	$2,300,000
3. Total specific reimbursements	$230,000	$230,000	$230,000	$230,000
4. Ineligible charges denied	$18,000	$18,000	$20,000	$20,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$1,900,000	$1,800,000	$2,000,000	$2,000,001
3. % of total claims paid - employee	40%	40%	50%	50%
4. % of total claims paid - spouse	30%	30%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	82%	82%	82%	82%
2. Avg. claim frequency per month per employee (med & dental)	4	4	4	4
3. Average age of employee	45	46	47	47
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	2	3	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2004/05 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

For FY 2007/08 the Risk Management Fund has budgeted for $840,182 in revenue and $840,182 in expenditures. Including interest income the fund is expected break even leaving the fund equity unchanged at $618,822 by fiscal year end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2003/04 through FY 2007/08
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
RISK MANAGEMENT

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	615,749	721,005	853,736	819,571	753,482	(66,089)	-8.06%
Other	37,894	7,724	46,804	80,701	32,700	(48,001)	-59.48%
Total operating revenue	**653,643**	**728,729**	**900,540**	**900,272**	**786,182**	**(114,090)**	**-12.67%**
Operating expenses:							
Salaries and benefits							
Supplies and services	756,325	905,392	876,022	926,322	840,182	(86,140)	-9.30%
Depreciation							
Total operating expenses	**756,325**	**905,392**	**876,022**	**926,322**	**840,182**	**(86,140)**	**-9.30%**
Operating income(loss)	(102,682)	(176,663)	24,518	(26,050)	(54,000)	(27,950)	107.29%
Nonoperating income(expenses):							
Interest income	3,420	5,762	7,677	12,000	4,000	(8,000)	-66.67%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(99,262)	(170,901)	32,195	(14,050)	(50,000)		
Transfers in	100,000	170,000	15,000	25,000	50,000		
Transfers out	-	-	-				
Net income	**738**	**(901)**	**47,195**	**10,950**	**-**		
Retained earnings, beginning	560,840	561,578	560,677	607,872	618,822	10,950	1.80%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**561,578**	**560,677**	**607,872**	**618,822**	**618,822**	**-**	**0.00%**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

Property	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Estimate	FY 2007/08 Renewal	% Change from FY 06/07 Actual to FY 2007/08 Renewal	$ Change from FY 06/07 Actual to FY 2007/08 Renewal
Property including Contents	109,794	118,621	103,341	105,723	111,009	83,770	-20.76%	(21,953.00)
Electrical Arcing & Mechanical Breakdowns	4,130	4,238	4,300	4,440	4,662	4,505	1.46%	65.00
General & Law Enforcement	79,720	82,657	91,836	93,187	97,846	101,498	8.92%	8,311.00
Auto(including physical damage)	94,023	96,926	96,145	107,853	113,246	114,480	6.14%	6,627.00
Public Official	18,738	13,888	13,959	11,960	12,558	11,960	0.00%	-
Excess	32,344	32,805	33,861	36,407	38,227	38,181	4.87%	1,774.00
Total Property	338,749	349,135	343,442	359,570	377,549	354,394	-1.44%	(5,176.00)
Employee Dishonesty	1,299	1,299	1,432	1,365	1,433	1,432	4.91%	67.00
Liquor Liability/Dram	2,600	5,134	3,594	3,892	4,087	4,066	4.47%	174.00
Workers Compensation	327,836	438,572	392,773	357,066	310,000	313,787	-12.12%	(43,279.00)
Audit Premium(Workers Compensation)	2,915	3,740	15,936	6,982	10,000	5,000	-28.39%	(1,982.00)
Sub-total Premium Renewal	673,399	797,880	757,177	728,875	703,069	678,679	-6.89%	(50,196.00)
Underground Storage Tanks	1,439	-	783	1,500	1,500	1,500	0.00%	-
Total All Insurance	674,838	797,880	757,960	730,375	704,569	680,179	-6.87%	(50,196.00)

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows — Risk Management

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	615,699	720,370	834,321	819,571	753,482
Receipts from other operating revenue	37,894	7,724	46,804	80,701	32,700
Payments to suppliers	(742,520)	(896,973)	(899,714)	(926,322)	(840,182)
Payments to claimants	-	-	-	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(88,927)	(168,879)	(18,589)	(26,050)	(54,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	279	(1,168)	(921)	-	-
Operating transfers in	100,000	170,000	15,000	25,000	-
Operating transfers (out)	-	-	-	-	50,000
Net cash provided by noncapital financing activities	100,279	168,832	14,079	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	3,323	5,119	4,628	12,000	4,000
Net increase in cash and cash equivalents	14,675	5,072	118	(14,050)	(50,000)
Cash and cash equivalents:					
Beginning	**577,616**	**592,291**	**597,363**	**597,481**	**583,431**
Ending	**592,291**	**597,363**	**597,481**	**583,431**	**533,431**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(102,682)	(176,663)	24,518	(26,050)	(54,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(50)	(635)	(19,415)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	13,805		(23,692)		
Increase (decrease) in claims payable	-				
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	8,419	-	-	-
Net cash provided by (used in) operating activities	**(88,927)**	**(168,879)**	**(18,589)**	**(26,050)**	**(54,000)**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. Law enforcement liability and public official liability include a deductible up $50,000. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative.

Premiums for property, liability and workers compensation have decreased almost 6% from FY 06/07. This is largely due to the work comp claims experience and audit of property.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for services	721,005	853,736	819,571	753,482
Interest	5,762	7,675	12,000	4,000
Miscellaneous	7,724	46,804	80,701	32,700
Transfers In	170,000	15,000	25,000	50,000
TOTAL REVENUES	**904,491**	**923,215**	**937,272**	**840,182**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	6,067	6,239	6,500	6,500
Services & Commodities	899,325	869,782	919,822	833,682
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**905,392**	**876,021**	**926,322**	**840,182**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Value of property insured	$60,000,000	$60,000,000	$61,000,000	$61,000,000
2. Incidents reported: property, auto, general liability	28	25	25	25
3. Work related injuries	35	30	25	25
WORKLOAD:				
1. # of property claims processed	4	3	7	7
2. # of liability claims processed	24	22	22	22
3. # of worker's comp claims processed	35	30	25	25
4. # of lost work days	289	200	60	60
5. # of claims under deductibles	26	25	25	25
PRODUCTIVITY:				
1. $ of liability claims paid	$33,000	$25,000	$25,000	$25,000
2. Liability claims closed without payments	15	20	20	20
3. Worker's comp claims closed	25	30	25	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	15%	15%	13%	13%
2. % of general liability claims closed without payment/auto claim	15%	15%	15%	15%
3. Total loss $ not covered, including deductibles (P1-E3)	$33,000	$25,000	$25,000	$25,000
4. $ of reimbursements for damages under deductibles	$33,000	$25,000	$25,000	$25,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,140,659 and expenditures of $1,144,118 for FY 2007/08. The ending fund equity balance is expected to be $727,592.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Public Works:							
Building Maintenance	3,084	1,802	2,890	3,100	1,980	(1,120)	-36.13%
Maintenance Garage	800,794	954,329	1,090,918	1,135,295	1,142,138	6,843	0.60%
Total Municipal Garage	**803,878**	**956,131**	**1,093,808**	**1,138,395**	**1,144,118**	**5,723**	**0.50%**
Total Expenditures by Function	**803,878**	**956,131**	**1,093,808**	**1,138,395**	**1,144,118**	**5,723**	**0.50%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	250,174	252,417	264,651	272,000	287,291	15,291	5.62%
Part-time/Temporary Employees	16,451	17,393	19,071	18,000	23,841	5,841	32.45%
Contract help	-	-	-	-	-	-	
Overtime	480	1,786	2,290	2,000	2,200	200	10.00%
Retirement contributions	35,486	39,251	41,177	45,005	49,111	4,106	9.12%
Health, Dental, Life Insurance	53,224	56,899	57,027	51,500	56,183	4,683	9.09%
Other pay	1,000	1,000	1,000	1,750	1,650	(100)	-5.71%
Total Salaries & Benefits	**356,815**	**368,746**	**385,216**	**390,255**	**420,276**	**30,021**	**7.69%**
Operating expenditures							
Staff development (Conferences, travel & training)	(30)	90	183	1,375	1,375	-	0.00%
Repair, maintenance & utilities	93,160	122,000	123,541	128,289	131,049	2,760	2.15%
Risk Management	12,858	13,884	14,958	14,958	11,834	(3,124)	-20.89%
Contractual services	12,958	10,967	10,774	11,771	12,213	442	3.75%
Operating expenditures	326,058	437,405	551,243	580,747	557,371	(23,376)	-4.03%
Minor equipment	2,059	3,039	7,893	11,000	10,000	(1,000)	-9.09%
Total Operating expenditures	**447,063**	**587,385**	**708,592**	**748,140**	**723,842**	**(24,298)**	**-3.25%**
Total Expenditures by Category	**803,878**	**956,131**	**1,093,808**	**1,138,395**	**1,144,118**	**5,723**	**0.50%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
MUNICIPAL GARAGE

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-				
Charges for services	797,180	920,055	1,105,349	1,107,333	1,115,659	8,326	0.75%
Other		-	5,806	771			
Total operating revenue	**797,180**	**920,055**	**1,111,155**	**1,108,104**	**1,115,659**	**7,555**	**0.68%**
Operating expenses:							
Salaries and benefits	356,815	383,114	385,216	390,255	420,276	30,021	7.69%
Supplies and services	415,908	541,862	675,824	711,640	687,342	(24,298)	-3.41%
Depreciation	31,155	31,155	32,768	36,500	36,500	-	0.00%
Total operating expenses	**803,878**	**956,131**	**1,093,808**	**1,138,395**	**1,144,118**	**5,723**	**0.50%**
Operating income(loss)	(6,698)	(36,076)	17,347	(30,291)	(28,459)	1,832	-6.05%
Nonoperating income(expenses):							
Interest income	4,180	6,815	11,774	32,000	25,000	(7,000)	-21.88%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(2,518)	(29,261)	29,121	1,709	(3,459)	(5,168)	
Transfers in							
Transfers out	-	-	-				
Net income	**(2,518)**	**(29,261)**	**29,121**	**1,709**	**(3,459)**	**(5,168)**	
Retained earnings, beginning	732,000	729,482	700,221	729,342	731,051	1,709	0.23%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**729,482**	**700,221**	**729,342**	**731,051**	**727,592**	**(3,459)**	**-0.47%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows

Municipal Garage

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	806,520	920,055	1,105,349	1,107,333	1,115,659
Receipts from other operating revenue	-	-	5,806	771	-
Payments to suppliers	(419,141)	(535,619)	(630,350)	(711,640)	(687,342)
Payments to claimants	-	-	-	-	-
Payments to employees	(351,333)	(381,242)	(382,268)	(390,255)	(420,276)
Net cash provided by (used in) operating activities	36,046	3,194	98,537	6,209	8,041
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	(6,440)	-	(350,000)
Net cash provided by (used in) capital and related financing activities	-	-	(6,440)	-	(350,000)
Cash Flows from Investing Activities, interest received	4,147	6,240	7,717	32,000	25,000
Net increase in cash and cash equivalents	40,193	9,434	99,814	38,209	(316,959)
Cash and cash equivalents:					
Beginning	**355,343**	**395,536**	**404,970**	**504,784**	**542,993**
Ending	**395,536**	**404,970**	**504,784**	**542,993**	**226,034**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(6,698)	(36,076)	17,347	(30,291)	(28,459)
Depreciation	31,155	31,155	32,768	36,500	36,500
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	9,340	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(3,233)		45,474		
Increase (decrease) in claims payable	-				
Increase (decrease) in accrued liabilities	5,482	1,872	2,948		
Increase (decrease) in due to other governments	-	6,243	-	-	-
Net cash provided by (used in) operating activities	**36,046**	**3,194**	**98,537**	**6,209**	**8,041**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%.
The hourly rate has increased to $80.00 offset the increased overhead costs.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. The budget includes the projected increases. The Staff has explored several fuel alternatives and or additives in an attempt to increase fuel efficiency. Most have proven to be cost prohibitive.

Staff will continue to upgrade the Garage diagnostic equipment needed to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges For Services	920,055	1,105,352	1,107,333	1,115,659
Interest	6,815	11,774	32,000	25,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	0	5,806	771	0
Transfer In from General	0	0	0	0
TOTAL REVENUES	**926,870**	**1,122,932**	**1,140,104**	**1,140,659**
APPROPRIATION SUMMARY:				
Salaries & Wages	271,596	286,011	292,000	313,332
Employee Benefits & Costs	97,151	99,204	98,255	106,944
Staff Development	90	183	1,375	1,375
Services & Commodities	556,139	675,644	710,265	685,967
Capital Expenditures	0	0	0	0
Depreciation	31,155	32,768	36,500	36,500
TOTAL APPROPRIATIONS	**956,131**	**1,093,810**	**1,138,395**	**1,144,118**
Acquisition of Capital Assets	0	0	0	
AUTHORIZED POSITIONS:				
Public Works Director	0.00	0.05	0.05	0.05
Deputy Public Works Director				0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.00	0.05	0.05	0.05
Laborer/Part-Time	0.75	0.75	0.75	0.75
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.000	0.025	0.025	0.015
TOTAL POSITIONS	**6.250**	**6.375**	**6.375**	**6.425**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	405	405	415	418
2. Repair and maintenance requests	500	500	520	525
3. Gallons of fuel required	160,000	160,000	170,000	170,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	3,000	3,000	300	300
2. # of fuel gallons dispensed	160,000	160,000	170,000	170,000
3. # of vehicle specs prepared	2	2	5	8
4. # of vehicles for scheduled maintenance	1,800	1,800	1,800	1,800
PRODUCTIVITY:				
1. Labor costs per hour	$60	$60	$60	$80
2. Cost per work order	$124.00	$124.00	$130.00	$150.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $699,292 and expenditures of $702,667 for FY 2007/08. The ending fund equity balance is expected to be $309,603.

Expenditures by Function	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	$ Inc (Dec) from 07	$ Inc (Dec) from 07
Finance:							
Information Services	513,170	550,527	553,004	612,559	644,812	32,253	5.27%
GIS	46,909	49,873	51,433	55,934	57,855	1,921	3.43%
Total Information Services	**560,079**	**600,400**	**604,437**	**668,493**	**702,667**	**34,174**	**5.11%**
Total Expenditures by Function	**560,079**	**600,400**	**604,437**	**668,493**	**702,667**	**34,174**	**5.11%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	266,882	276,652	292,370	282,274	315,578	33,304	11.80%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	295	187	487	10,000	5,000	(5,000)	-50.00%
Retirement contributions	35,875	40,412	42,706	47,897	50,550	2,653	5.54%
Health, Dental, Life Insurance	48,300	52,180	48,334	44,700	49,500	4,800	10.74%
Other pay	3,150	3,570	3,900	3,900	3,900	-	0.00%
Total Salaries & Benefits	**354,502**	**373,001**	**387,797**	**388,771**	**424,528**	**35,757**	**9.20%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,076	2,659	6,506	19,200	19,200	-	0.00%
Repair, maintenance & utilities	168,425	168,271	148,160	192,289	192,365	76	0.04%
Risk Management	-	-	-	-	-	-	
Contractual services	-	-	-	-	-	-	
Operating expenditures	33,308	49,299	56,025	60,733	59,074	(1,659)	-2.73%
Minor equipment	1,768	7,170	5,949	7,500	7,500	-	0.00%
Total Operating expenditures	**205,577**	**227,399**	**216,640**	**279,722**	**278,139**	**(1,583)**	**-0.57%**
Total Expenditures by Category	**560,079**	**600,400**	**604,437**	**668,493**	**702,667**	**34,174**	**5.11%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2003/04 THROUGH FY 2007/08
INFORMATION SERVICES / GIS

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Amended	FY 2007/08 Budget	Inc (Dec) over FY 2006/07 Amount	Inc (Dec) over FY 2006/07 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-	-			
Charges for services	502,742	552,083	547,093	609,368	644,292	34,924	5.73%
Other		50	325	-			
Total operating revenue	**502,742**	**552,133**	**547,418**	**609,368**	**644,292**	**34,924**	**5.73%**
Operating expenses:							
Salaries and benefits	354,504	373,001	387,797	388,771	424,528	35,757	9.20%
Supplies and services	205,575	227,399	216,640	279,722	278,139	(1,583)	-0.57%
Depreciation							
Total operating expenses	**560,079**	**600,400**	**604,437**	**668,493**	**702,667**	**34,174**	**5.11%**
Operating income(loss)	(57,337)	(48,267)	(57,019)	(59,125)	(58,375)	750	-1.27%
Nonoperating income(expenses):							
Interest income	4,624	6,347	9,041	20,000	15,000	(5,000)	-25.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(52,713)	(41,920)	(47,978)	(39,125)	(43,375)	(4,250)	10.86%
Transfers in		36,811	38,204	47,000	40,000	(7,000)	-14.89%
Transfers out	-	-	-	-			
Net income	**(52,713)**	**(5,109)**	**(9,774)**	**7,875**	**(3,375)**	**(11,250)**	**-142.86%**
Retained earnings, beginning	372,699	319,986	314,877	305,103	312,978	7,875	2.58%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**319,986**	**314,877**	**305,103**	**312,978**	**309,603**	**(3,375)**	**-1.08%**

CITY OF BETTENDORF, IOWA
FY 2007/08 Budget
Combining Statement of Cash Flows — Information Services

	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	502,742	552,083	547,093	609,368	644,292
Receipts from other operating revenue	-	50	325	-	-
Payments to suppliers	(210,413)	(226,608)	(222,586)	(279,722)	(278,139)
Payments to claimants	-	-	-	-	-
Payments to employees	(344,946)	(363,219)	(398,492)	(388,771)	(424,528)
Net cash provided by (used in) operating activities	(52,617)	(37,694)	(73,660)	(59,125)	(58,375)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	36,811	38,204	47,000	40,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	36,811	38,204	47,000	40,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	4,598	5,719	6,668	20,000	15,000
Net increase in cash and cash equivalents	(48,019)	4,836	(28,788)	7,875	(3,375)
Cash and cash equivalents:					
Beginning	**403,265**	**355,246**	**360,082**	**331,294**	**339,169**
Ending	**355,246**	**360,082**	**331,294**	**339,169**	**335,794**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	292,771	(48,267)	(57,019)	(59,125)	(58,375)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	1,431	6,489	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(966)		(18,646)		
Increase (decrease) in claims payable	33,806				
Increase (decrease) in accrued liabilities		3,293	2,005		
Increase (decrease) in due to other governments	-	791	-	-	-
Net cash provided by (used in) operating activities	**327,042**	**(37,694)**	**(73,660)**	**(59,125)**	**(58,375)**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

To provide high quality, reliable and timely information services through well-defined procedures including: installation and maintenance of computer hardware and software programs, user training, technical support, and improved system performance. Centralize P.C. software licensing.

ANALYSIS:

The City's Information Services division is directly supervised by the Finance Director.

Current Challenges facing the department include:

-In-house user training issues
-Continuous updates of GIS information
-State mandated wireless E911 implentation
-Utilization of the HELP line
-After hours assistance to the City's 24 hour departments with limited use of overtime
-Equipment Replacement with limited budget dollars

Several significant projects targeted for FY 2007/08 include:

-Replacement of our telephone system
-Replacement of AS/400 financial system to a fully functional windows-based system
-Continue to migrate from city-wide radio system to Nextel cell phones
-Developing a long range technology plan
-Updating GIS data files, aerial photos, topographic maps & planimetrics
-Replacement of police squad car video systems (50%)
-Replacement of approximately 50 computers as needed
--Replace one civil defense siren, place new siren on Field Sike Road
-Update the E911 system
-Expand City wide document imaging
-Implement E-commerce
-Expand wireless network
-Monitor our traffic network
-City wide fiber management
-Public Safety Mobile Data Network

PROGRAM FINANCIAL INFORMATION	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 AMENDED	2007/08 BUDGET
REVENUE SUMMARY:				
Charges for Services	552,083	547,093	609,368	644,292
Interest	6,347	9,042	20,000	15,000
Miscellaneous	50	325	0	0
Transfers In	36,811	38,204	47,000	40,000
TOTAL REVENUES	**595,291**	**594,664**	**676,368**	**699,292**
APPROPRIATION SUMMARY:				
Salaries & Wages	280,410	296,758	296,174	324,478
Employee Benefits & Costs	92,592	91,041	92,597	100,050
Staff Development	2,659	6,506	19,200	19,200
Services & Commodities	224,739	210,135	260,522	258,939
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**600,400**	**604,440**	**668,493**	**702,667**
AUTHORIZED POSITIONS:				
Manager of Information Systems	0.00	0.00	0.00	0.00
Information Systems Coordinator	5.00	5.00	5.00	4.00
Network Systems Technician	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**5.00**	**5.00**	**5.00**	**4.00**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2004/05 ACTUAL	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET
DEMAND:				
1. # of users (city/home access)	300	300	300	300
2. # of PC's	255	255	255	255
3. # of printers	135	135	135	135
4. # of hours of AS/400 uptime	8,640	8,640	8,640	8,640
5. # of hours of LAN uptime	8,760	8,760	8,760	8,760
6. # of telephone ports (phones, modems, cards, etc.)	790	790	790	790
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on customer service/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on customer service	50%	50%	50%	50%
4. % of time spent on GIS management	10%	10%	10%	10%
5. % of time spent on dispatch center	15%	15%	15%	15%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. % of disk utilization's LAN/AS/400	75%/50%	75%/50%	75%/50%	75%50%
5. Average # of days for work order turnaround, request to completion	<1	<1	<1	

Ribbon cutting for Palmer Hills Clubhouse.

Clubhouse with Palmer Grill and Pro Shop.

Palmer Grill

Pro Shop

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Community Profile 2007-2008

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 and 11.1% from 1990 - 2000.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132	
1960	10,534	
1970	22,126	
1980	27,381	
1990	28,132	
1996	30,976	(Special Census)
2000	31,275	

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000
City of Bettendorf, Scott County, Iowa						
Population:	5,132	10,534	22,126	27,381	28,139	31,275
Absolute change:		5,402	11,592	5,255	758	3,136
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%
City of Davenport, Scott County, Iowa						
Population:	74,549	88,981	98,469	103,264	95,333	98,359
Absolute change:		14,432	9,488	4,795	-7,931	3,026
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%
City of Eldridge, Scott County, Iowa						
Population:	376	583	1,535	3,279	3,378	4,159
Absolute change:		207	952	1,744	99	781
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%
City of LeClaire, Scott County, Iowa						
Population:	1,124	1,546	2,520	2,899	2,734	2,847
Absolute change:		422	974	379	-165	113
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

BETTENDORF			SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

RACE & LANGUAGE

Minorities comprise 5.0% of Bettendorf's population. This is slightly lower than the statewide figure of 6.1% but considerably lower than the 11.5% minority population in Scott County. Bettendorf's population is 2.5% Hispanic compared to 4.1% in Scott County and 2.8% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION

(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from Editor & Publisher Market Guide, 2004.

PROJECTED 2004 HOUSEHOLD INCOME

Bettendorf	$73,576
Davenport	$50,731
Scott County	$61,606
Iowa	$58,988
U.S.A.	$66,126

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$29,491
Davenport	$20,285
Scott County	$24,329
Iowa	$23,279
U.S.A.	$24,853

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED FOR NEW SINGLE FAMILY DWELLINGS

Bettendorf 1993-2005

Year	Permits Issued	Valuation
1993	191	$21,246,110
1994	165	$14,877,404
1995	97	$10,381,710
1996	136	$21,807,404
1997	121	$52,308,493
1998	143	$53,243,529
1999	158	$44,998,573
2000	143	$45,339,525
2001	144	$40,678,917
2002	85	$71,998,617
2003	120	$57,729,471
2004	146	$68,651,169
2005	194	$66,134,674

Source: City of Bettendorf Building Department (FY July 1 – June 30)

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2001, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction during 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now about $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price
June 2005, 2004 and 2003

	JUNE 2005	JUNE 2004	JUNE 2003
Iowa Quad Cities	**$154,300**	**$134,300**	**$127,300**
Davenport	$130,800	$109,600	$107,100
Bettendorf	$216,100	$190,600	$185,000
Blue Grass, Buffalo & Walcott	$165,800	$167,000	$136,000
Pleasant Valley, LeClaire & Princeton	$207,000	$163,200	$145,700
North Scott	$174,600	$158,400	$175,800
Muscatine area:	**$107,406**	**$103,400**	**$89,200**
Muscatine	$108,598	$101,400	$88,600
Illinois Quad Cities:	**$110,000**	**$102,200**	**$95,600**
Rock Island	$87,900	$88,000	$73,000
Milan & rural Rock Island	$124,500	$101,700	$89,200
Moline	$103,700	$90,600	$89,100
Coal Valley, Rural Moline, Misc.	$179,700	$162,800	$154,200
East Moline & Silvis	$102,000	$93,400	$82,400
Colona, Port Byron, Upper Rock Island	$127,400	$112,300	$114,600
Henry County South	$88,300	$88,300	$86,400
Henry County North	$136,500	$112,400	$122,000
Mercer County	$82,300	$95,100	$82,700

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. The 2001 estimated retail sales for the City of Bettendorf were $446,409,000, up from $357,936,000 in 1997. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Construction is anticipated to begin within five years. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is estimated to cost $56.8 million. Phase I has as the central goal creating a sense of place with the construction of a 40,000 square foot conference/event center unlike anything currently located in the Quad City Area, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. When constructed this project will bring an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	**#**	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	country music
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	hard rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:50 a.m. to 6:30 p.m. Monday through Friday. Saturday service is contracted and

reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash

fare is $0.60. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transported 132,337 people during the July 2002 - June 2003 fiscal year. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 812,385 passengers in 2003 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2006 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1992 - 2005

Bettendorf		Pleasant Valley	
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,353	Sept. 2004	3,119
Sept. 2003	4,103	Sept. 2003	3,164
Sept. 2002	4,089	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061
Sept. 1994	4,607	Sept. 1994	2,967
Sept. 1993	4,605	Sept. 1993	2,985
Sept. 1992	4,515	Sept. 1992	2,964

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to

the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The MARK of the Quad Cities, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. The MARK, which opened in 1993, has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 150,242 items. In fiscal year 2005 - 2006 the Library had 24,221 registered borrowers and a circulation of 563,732 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to

borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF

2006 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,446	High school	1,134
Middle school (grades 6 - 8)	1,054	Junior high (grades 7 – 8)	475
Elementary	1,804	Elementary	1,721

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES

Based on surveys of the classes of 2000.

	BETTENDORF		PLEASANT VALLEY
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT COST PER PUPIL

2005/2006

BETTENDORF	PLEASANT VALLEY
$7,875	$7,550

SCHOOL TAX RATE

2005/2006

BETTENDORF	PLEASANT VALLEY
$14.69 per $1,000 of assessed value	$13.66 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Five-year trending/forecasts of all revenues and expenditures will be presented with annual operating budgets beginning with FY 2002/03. Future forecasting will help facilitate annual budget decisions based on a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. Minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	$500,000 minimum Retained Earnings balance
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	As a minimum (*): Cash Reserves 30% of annual operating expenses. As a goal: Cash Reserves 30% of annual operating expenses plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP) and GASB Statement No. 34 starting with fiscal year 2002/03.

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department.

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a brief statement justifying and describing the sole source must be filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated. All contracts must be adopted by Council resolution.

5. Banking Services: Currently Firstar Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

6. Lock Box Services: Currently Firstar Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

Adopted 11/21/00

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Adopted 11/21/00

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Adopted 11/21/00

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the

City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,…"

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments to place more responsibility on division heads, foremen and first-line

supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	General	TIF Nepco	TIF Lady Luck	TIF Olympic	TIF GRAFCO	TIF Trinity	TIF Greystone
Revenues & Other Financing Sources:							
Property Taxes	9,093,517						
TIF Revenues		33,869	1,143,639	159,819	29,140	130,358	6,519
Other City Taxes	5,558,089						
Licenses & Permits	658,215						
Use of Money & Property	283,900		60,961				
Intergovernmental	591,730						
Charges for Services	346,900						
Special Assessments	18,700						
Miscellaneous	146,500						
Bond Proceeds							
Other financing sources							
Transfers In	3,004,179						
Total Revenues & Other Sources	**19,701,730**	**33,869**	**1,204,600**	**159,819**	**29,140**	**130,358**	**6,519**
Expenditures & Other Financing Uses:							
Public Safety	8,907,505						
Public Works	55,969						
Culture & Recreation	3,431,421						
Community & Economic Development	374,411				29,140		6,519
General Government	3,153,810						
Debt Service	65,000	4,525	1,204,600	154,081		130,358	
Capital Projects	288,915						
Total Government Activities Exp.	**16,277,031**	**4,525**	**1,204,600**	**154,081**	**29,140**	**130,358**	**6,519**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**16,277,031**	**4,525**	**1,204,600**	**154,081**	**29,140**	**130,358**	**6,519**
Transfers Out	3,423,788						
Total ALL Expenditures/Transfers Out	**19,700,819**	**4,525**	**1,204,600**	**154,081**	**29,140**	**130,358**	**6,519**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	911	29,344	0	5,738	0	0	0
Estimated Beginning Fund Balance	**4,873,581**	**(124,142)**	**948,134**	**(486,369)**	**362**	**18,915**	**44,514**
Ending Fund Balance June 30	**4,874,492**	**(94,798)**	**948,134**	**(480,631)**	**362**	**18,915**	**44,514**
Fund Balance as a % of expenditures & transfers out	24.74%						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF/Autotech Technologies
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	95,672	1,129,720	95,547	191,976	106,976	40,421	15,220
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**95,672**	**1,129,720**	**95,547**	**191,976**	**106,976**	**40,421**	**15,220**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	95,672			191,976	106,976	40,421	15,220
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**95,672**	**0**	**0**	**191,976**	**106,976**	**40,421**	**15,220**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**95,672**	**0**	**0**	**191,976**	**106,976**	**40,421**	**15,220**
Transfers Out		1,129,720	95,547				
Total ALL Expenditures/Transfers Out	**95,672**	**1,129,720**	**95,547**	**191,976**	**106,976**	**40,421**	**15,220**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance June 30	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Economic Developmt.	Bettendorf Fund/Bechtel	Economic Dev. Funds	Chaplain's Petty Cash
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	3,178,876						
Other City Taxes							
Licenses & Permits							
Use of Money & Property	60,961	45,000	12,000		1,200	1,200	900
Intergovernmental		2,653,873	515,000				
Charges for Services							
Special Assessments							
Miscellaneous		5,000	1,500	160,000	200,000	360,000	8,000
Bond Proceeds							
Other financing sources							
Transfers In		5,550					
Total Revenues & Other Sources	**3,239,837**	**2,709,423**	**528,500**	**160,000**	**201,200**	**361,200**	**8,900**
Expenditures & Other Financing Uses:							
Public Safety							7,500
Public Works		2,650,223					
Culture & Recreation							
Community & Economic Development	485,924		549,659	345,534		345,534	
General Government							
Debt Service	1,493,564						
Capital Projects		147,500			200,000	200,000	
Total Government Activities Exp.	**1,979,488**	**2,797,723**	**549,659**	**345,534**	**200,000**	**545,534**	**7,500**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**1,979,488**	**2,797,723**	**549,659**	**345,534**	**200,000**	**545,534**	**7,500**
Transfers Out	1,225,267	8,000		10,000		10,000	
Total ALL Expenditures/Transfers Out	**3,204,755**	**2,805,723**	**549,659**	**355,534**	**200,000**	**555,534**	**7,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	35,082	(96,300)	(21,159)	(195,534)	1,200	(194,334)	1,400
Estimated Beginning Fund Balance	**401,414**	**747,713**	**75,326**	**100,775**	**47,009**	**147,784**	**13,685**
Ending Fund Balance June 30	**436,496**	**651,413**	**54,167**	**(94,759)**	**48,209**	**(46,550)**	**15,085**
Fund Balance as a % of expenditures & transfers out		24.58%					

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Drug/ Seizure	Federal Drug/Seizure	Police Funds	Library Open Access	Interlibrary Loan	Enrich Iowa	Kakert Estate
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	300	7,000	8,200	16,000	1,200	2,400	8,500
Intergovernmental				25,000	4,000	8,100	
Charges for Services							
Special Assessments							
Miscellaneous	2,000	2,000	12,000				
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**2,300**	**9,000**	**20,200**	**41,000**	**5,200**	**10,500**	**8,500**
Expenditures & Other Financing Uses:							
Public Safety	3,000		10,500				
Public Works							
Culture & Recreation				10,945		5,172	3,000
Community & Economic Development							
General Government							
Debt Service							
Capital Projects		12,000	12,000	16,000	3,000	15,846	
Total Government Activities Exp.	**3,000**	**12,000**	**22,500**	**26,945**	**3,000**	**21,018**	**3,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**3,000**	**12,000**	**22,500**	**26,945**	**3,000**	**21,018**	**3,000**
Transfers Out							
Total ALL Expenditures/Transfers Out	**3,000**	**12,000**	**22,500**	**26,945**	**3,000**	**21,018**	**3,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(700)	(3,000)	(2,300)	14,055	2,200	(10,518)	5,500
Estimated Beginning Fund Balance	**2,426**	**79,857**	**95,968**	**266,937**	**20,750**	**31,564**	**132,066**
Ending Fund Balance June 30	**1,726**	**76,857**	**93,668**	**280,992**	**22,950**	**21,046**	**137,566**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Library Gift	Library Funds	City Tree Planting	Park Donations	City Beautification	Hendricks Gift	Parks Funds
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	10,000	38,100	900	1,600	6,500	5,000	14,000
Intergovernmental		37,100					
Charges for Services							
Special Assessments							
Miscellaneous	50,000	50,000				6,000	6,000
Bond Proceeds							
Other financing sources							
Transfers In			8,000		85,000		93,000
Total Revenues & Other Sources	**60,000**	**125,200**	**8,900**	**1,600**	**91,500**	**11,000**	**113,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation	17,000	36,117					
Community & Economic Development			8,200		91,068		99,268
General Government							
Debt Service							
Capital Projects	30,000	64,846					
Total Government Activities Exp.	**47,000**	**100,963**	**8,200**	**0**	**91,068**	**0**	**99,268**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**47,000**	**100,963**	**8,200**	**0**	**91,068**	**0**	**99,268**
Transfers Out				2,600			2,600
Total ALL Expenditures/Transfers Out	**47,000**	**100,963**	**8,200**	**2,600**	**91,068**	**0**	**101,868**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	13,000	24,237	700	(1,000)	432	11,000	11,132
Estimated Beginning Fund Balance	**159,062**	**610,379**	**11,438**	**28,296**	**84,949**	**57,751**	**182,434**
Ending Fund Balance June 30	**172,062**	**634,616**	**12,138**	**27,296**	**85,381**	**68,751**	**193,566**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Total Spec. Rev.	Debt Service	Capital Projects
Revenues & Other Financing Sources:							
Property Taxes			1,546,601		1,546,601	6,174,287	
TIF Revenues					3,178,876		
Other City Taxes			67,466		67,466	246,441	
Licenses & Permits					0		
Use of Money & Property	40,000	1,600			221,061	256,167	125,000
Intergovernmental			1,114		3,207,087	3,678	2,366,000
Charges for Services					0		
Special Assessments					0		
Miscellaneous		19,100		15,000	468,600		1,288,000
Bond Proceeds					0		7,590,000
Other financing sources					0		
Transfers In		40,000			138,550	71,100	1,922,047
Total Revenues & Other Sources	**40,000**	**60,700**	**1,615,181**	**15,000**	**8,828,241**	**6,751,673**	**13,291,047**
Expenditures & Other Financing Uses:					0		
Public Safety					10,500		
Public Works					2,650,223		
Culture & Recreation		60,000			96,117		
Community & Economic Development				8,200	1,488,585		
General Government	600				600		
Debt Service					1,493,564	10,533,434	
Capital Projects					424,346		13,966,500
Total Government Activities Exp.	**600**	**60,000**	**0**	**8,200**	**6,163,935**	**10,533,434**	**13,966,500**
Business Type/Enterprises					0		
Total Gov Activities & Business Exp.	**600**	**60,000**	**0**	**8,200**	**6,163,935**	**10,533,434**	**13,966,500**
Transfers Out	675,048		1,615,181		3,536,096	398,106	250,000
Total ALL Expenditures/Transfers Out	**675,648**	**60,000**	**1,615,181**	**8,200**	**9,700,031**	**10,931,540**	**14,216,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(635,648)	700	0	6,800	(871,790)	(4,179,867)	(925,453)
Estimated Beginning Fund Balance	**1,303,763**	**28,381**	**0**	**64,537**	**3,657,699**	**4,623,754**	**3,028,704**
Ending Fund Balance June 30	**668,115**	**29,081**	**0**	**71,337**	**2,785,909**	**443,887**	**2,103,251**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds
Revenues & Other Financing Sources:							
Property Taxes							0
TIF Revenues							0
Other City Taxes			1,865,000				1,865,000
Licenses & Permits							0
Use of Money & Property	40,000	40,000	20,000	20,000	20,000	10,000	275,000
Intergovernmental			106,000				2,472,000
Charges for Services							0
Special Assessments							0
Miscellaneous					50,000		1,338,000
Bond Proceeds							7,590,000
Other financing sources	47,900						47,900
Transfers In	430,000	360,000	589,585	1,694,780			4,996,412
Total Revenues & Other Sources	**517,900**	**400,000**	**2,580,585**	**1,714,780**	**70,000**	**10,000**	**18,584,312**
Expenditures & Other Financing Uses:							
Public Safety							0
Public Works							0
Culture & Recreation							0
Community & Economic Development							0
General Government							0
Debt Service							0
Capital Projects	481,800	710,600					15,158,900
Total Government Activities Exp.	**481,800**	**710,600**	**0**	**0**	**0**	**0**	**15,158,900**
Business Type/Enterprises							0
Total Gov Activities & Business Exp.	**481,800**	**710,600**	**0**	**0**	**0**	**0**	**15,158,900**
Transfers Out		94,300	1,911,984	1,664,060	0	0	3,920,344
Total ALL Expenditures/Transfers Out	**481,800**	**804,900**	**1,911,984**	**1,664,060**	**0**	**0**	**19,079,244**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	36,100	(404,900)	668,601	50,720	70,000	10,000	(494,932)
Estimated Beginning Fund Balance	**910,389**	**882,870**	**843,404**	**1,757,230**	**343,381**	**154,233**	**7,920,211**
Ending Fund Balance June 30	**946,489**	**477,970**	**1,512,005**	**1,807,950**	**413,381**	**164,233**	**7,425,279**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Total Governmental	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise
Revenues & Other Financing Sources:							
Property Taxes	16,814,405						
TIF Revenues	3,178,876						
Other City Taxes	7,736,996						
Licenses & Permits	658,215	90,850					
Use of Money & Property	1,036,128	104,000	35,000	10,000	12,000	15,000	1,500
Intergovernmental	6,274,495						
Charges for Services	346,900	2,488,000	1,702,000	541,100	856,155	553,339	196,491
Special Assessments	18,700						
Miscellaneous	1,953,100	500		86,000	323,000		6,000
Bond Proceeds	7,590,000	.					
Other financing sources	47,900	500,000					
Transfers In	8,210,241		250,000	1,275,213	50,000	207,984	40,000
Total Revenues & Other Sources	**53,865,956**	**3,183,350**	**1,987,000**	**1,912,313**	**1,241,155**	**776,323**	**243,991**
Expenditures & Other Financing Uses:							
Public Safety	8,918,005						
Public Works	2,706,192						
Culture & Recreation	3,527,538						
Community & Economic Development	1,862,996						
General Government	3,154,410						
Debt Service	12,091,998						
Capital Projects	15,872,161						
Total Government Activities Exp.	**48,133,300**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	0	3,025,050	1,704,110	1,784,967	1,265,466	858,617	444,731
Total Gov Activities & Business Exp.	**48,133,300**	**3,025,050**	**1,704,110**	**1,784,967**	**1,265,466**	**858,617**	**444,731**
Transfers Out	11,278,334						
Total ALL Expenditures/Transfers Out	**59,411,634**	**3,025,050**	**1,704,110**	**1,784,967**	**1,265,466**	**858,617**	**444,731**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(5,545,678)	158,300	282,890	127,346	(24,311)	(82,294)	(200,740)
Estimated Beginning Fund Balance	**21,075,245**	**17,199,776**	**1,904,970**	**2,565,474**	**2,356,007**	**3,138,411**	**3,294,808**
Ending Fund Balance June 30	**15,529,567**	**17,358,076**	**2,187,860**	**2,692,820**	**2,331,696**	**3,056,117**	**3,094,068**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Stormwater Utility	Transit	Educational Center	Event Center	Total Enterprise	Employee Health Ins.	Risk Managemt.
Revenues & Other Financing Sources:							
Property Taxes					0		
TIF Revenues					0		
Other City Taxes					0		
Licenses & Permits	8,000				98,850		
Use of Money & Property	90,000	1,500	198,500		467,500	60,000	4,000
Intergovernmental		539,500			539,500		
Charges for Services	749,525	57,900			7,144,510	2,405,039	753,482
Special Assessments					0		
Miscellaneous		1,800			417,300		32,700
Bond Proceeds					0		
Other financing sources		257,840	300,000	6,600,000	7,657,840		
Transfers In		614,761		1,129,720	3,567,678		50,000
Total Revenues & Other Sources	**847,525**	**1,473,301**	**498,500**	**7,729,720**	**19,893,178**	**2,465,039**	**840,182**
Expenditures & Other Financing Uses:							
Public Safety					0		
Public Works					0		
Culture & Recreation					0		
Community & Economic Development					0		
General Government					0		
Debt Service					0		
Capital Projects					0		
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	668,357	1,248,287	181,314	1,039,652	12,220,551	2,681,114	840,182
Total Gov Activities & Business Exp.	**668,357**	**1,248,287**	**181,314**	**1,039,652**	**12,220,551**	**2,681,114**	**840,182**
Transfers Out			300,000	289,585	589,585		
Total ALL Expenditures/Transfers Out	**668,357**	**1,248,287**	**481,314**	**1,329,237**	**12,810,136**	**2,681,114**	**840,182**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	179,168	225,014	17,186	6,400,483	7,083,042	(216,075)	0
Estimated Beginning Fund Balance	**1,105,660**	**299,509**	**0**	**189,828**	**32,054,443**	**1,027,307**	**618,822**
Ending Fund Balance June 30	**1,284,828**	**524,523**	**17,186**	**6,590,311**	**39,137,485**	**811,232**	**618,822**
Fund Balance as a % of expenditures & transfers out							

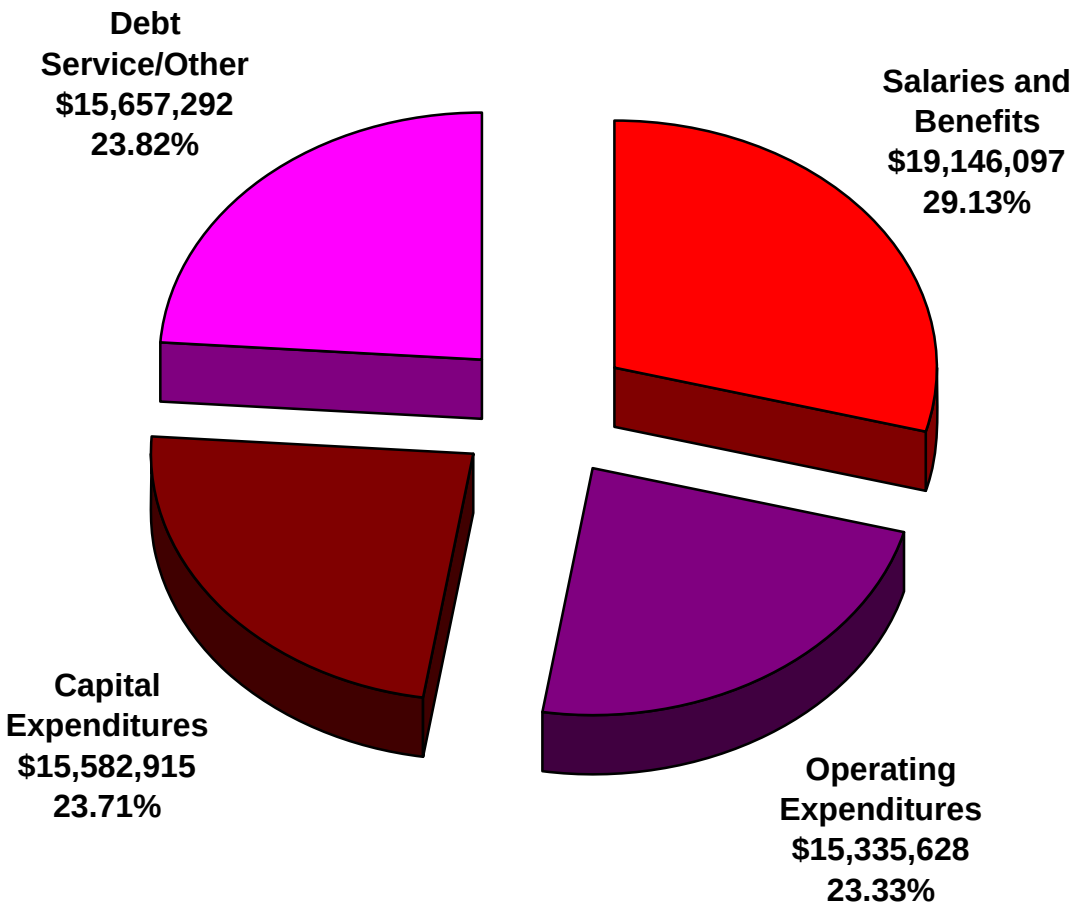
City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2007/08 Budget

	Information Services	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:				
Property Taxes				16,814,405
TIF Revenues				3,178,876
Other City Taxes				7,736,996
Licenses & Permits				757,065
Use of Money & Property	15,000	25,000	104,000	1,607,628
Intergovernmental			0	6,813,995
Charges for Services	644,292	1,115,659	4,918,472	12,409,882
Special Assessments			0	18,700
Miscellaneous			32,700	2,403,100
Bond Proceeds			0	7,590,000
Other financing sources				7,705,740
Transfers In	40,000		90,000	11,867,919
Total Revenues & Other Sources	**699,292**	**1,140,659**	**5,145,172**	**78,904,306**
Expenditures & Other Financing Uses:				
Public Safety			0	8,918,005
Public Works			0	2,706,192
Culture & Recreation			0	3,527,538
Community & Economic Development			0	1,862,996
General Government			0	3,154,410
Debt Service			0	12,091,998
Capital Projects			0	15,872,161
Total Government Activities Exp.	**0**	**0**	**0**	**48,133,300**
Business Type/Enterprises	702,667	1,144,118	5,368,081	17,588,632
Total Gov Activities & Business Exp.	**702,667**	**1,144,118**	**5,368,081**	**65,721,932**
Transfers Out			0	11,867,919
Total ALL Expenditures/Transfers Out	**702,667**	**1,144,118**	**5,368,081**	**77,589,851**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(3,375)	(3,459)	(222,909)	1,314,455
Estimated Beginning Fund Balance	**312,978**	**731,051**	**2,690,158**	**55,819,846**
Ending Fund Balance June 30	**309,603**	**727,592**	**2,467,249**	**57,134,301**
Fund Balance as a % of expenditures & transfers out				

City of Bettendorf, Iowa
FY 2007/2008 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	65,667	415,715	0	0	481,382
City Administration	219,295	58,427	0	0	277,722
Capital Projects	275,000	0	13,691,500	0	13,966,500
Downtown Events Center	0	0	0	1,039,652	1,039,652
Educational Center	0	50,000	0	131,314	181,314
Family Museum of Arts & Science	974,918	517,943	0	292,106	1,784,967
Community Development	682,448	72,012	0	0	754,460
Community Development Special Revenue	63,255	494,604	0	0	557,859
Debt Service	0	0	0	10,598,434	10,598,434
Economic Development	147,222	684,236	200,000	1,493,564	2,525,022
Electronic Equipment	0	0	710,600	0	710,600
Employee Health Insurance	0	2,681,114	0	0	2,681,114
Finance	437,321	205,488	0	0	642,809
Human Resources	162,772	147,636	0	0	310,408
Information Services	424,528	278,139	0	0	702,667
Fire	2,104,434	414,712	40,000	0	2,559,146
Legal	174,589	56,043	0	0	230,632
Library	1,690,301	383,656	213,315	0	2,287,272
Library Special Revenues	0	50,363	50,600	0	100,963
Municipal Garage	420,276	687,342	0	36,500	1,144,118
Non-Departmental	0	447,052	0	0	447,052
Parks	2,140,333	1,513,613	30,000	431,600	4,115,546
Police	5,147,669	816,068	5,600	0	5,969,337
Police Special Revenue	0	11,100	12,000	0	23,100
Public Works	405,270	459,077	0	0	864,347
Solid Waste/Recycling	687,394	776,716	0	240,000	1,704,110
Risk Management	0	840,182	0	0	840,182
Road Use Operations	1,446,242	1,203,981	147,500	0	2,797,723
Sewer Utility	528,875	1,345,676	0	1,150,499	3,025,050
Stormwater Utility	354,258	172,476	0	141,623	668,357
Transit Enterprise	594,030	552,257	0	102,000	1,248,287
Vehicle Replacement	0	0	481,800	0	481,800
TOTAL	**19,146,097**	**15,335,628**	**15,582,915**	**15,657,292**	**65,721,932**
Percent of Total	**29.13%**	**23.33%**	**23.71%**	**23.82%**	**100.00%**

City of Bettendorf, Iowa
Expenditures by Category
FY 2007/2008 Budget



This chart, which excludes transfers and non-budgeted funds, shows by category how the city spends its budget.

City of Bettendorf
FY 2007/2008 Budget
Salaries & Benefits 5 year history

Department	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Percent Inc(Dec)
Mayor & Council	75,566	69,210	60,340	62,855	65,667	4.47%
City Administration	173,992	197,902	198,641	212,276	219,295	3.31%
Capital Projects(Engineering)	230,150	222,971	254,364	275,000	275,000	0.00%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	917,172	952,203	879,967	912,723	974,918	6.81%
Community Development	633,704	607,093	559,030	628,850	682,448	8.52%
Community Development Special Revenue Funds	51,116	54,710	58,838	64,215	63,255	(1.49%)
Debt Service	0	0	0	0	0	0.00%
Economic Development	13,073	38,615	126,202	137,919	147,222	6.75%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	342,327	373,794	412,444	437,253	437,321	0.02%
Human Resources	137,962	149,073	132,279	155,773	162,772	4.49%
Information Services	354,502	373,001	387,797	388,771	424,528	9.20%
Fire	1,449,298	1,549,337	1,664,369	1,764,305	2,104,434	19.28%
Legal	153,974	150,719	151,081	162,473	174,589	7.46%
Library	1,409,384	1,472,641	1,500,499	1,584,820	1,690,301	6.66%
Library Special Revenue Funds	0	0	0	0	0	0.00%
Municipal Garage	356,815	368,746	385,216	390,255	420,276	7.69%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	1,796,296	1,881,490	1,956,839	2,009,491	2,140,333	6.51%
Police	4,212,817	4,619,245	4,818,345	5,044,006	5,147,669	2.06%
Police Special Revenue Funds	0	0	0	0	0	0.00%
Public Works	305,249	322,114	346,999	374,012	405,270	8.36%
Solid Waste Management/Recycling Enterprise	603,604	668,231	650,199	702,853	687,394	(2.20%)
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	1,393,150	1,477,347	1,384,465	1,484,537	1,446,242	(2.58%)
Sewer Utility	431,228	440,169	488,311	483,170	528,875	9.46%
Stormwater Utility	57,769	135,911	283,503	237,250	354,258	49.32%
Transit Enterprise	445,054	540,173	573,789	546,917	594,030	8.61%
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**15,544,202**	**16,664,695**	**17,273,517**	**18,059,724**	**19,146,097**	**6.02%**

City of Bettendorf
FY 2007/2008 Budget
Operating Expenditures 5 year history

Department	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Percent Inc (Dec)
Mayor & Council	607,252	409,720	569,850	593,066	415,715	(29.90%)
City Administration	51,381	63,424	67,076	78,794	58,427	(25.85%)
Capital Projects	0	0	0	0	0	0.00%
Downtown Events Center	0	0	0	100,730	0	(100.00%)
Educational Center	0	0	0	694,448	50,000	(92.80%)
Family Museum for Arts & Science	428,248	581,061	544,785	638,740	517,943	(18.91%)
Community Development	64,734	55,833	81,684	69,848	72,012	3.10%
Community Development Special Revenue Funds	488,301	514,254	432,718	435,422	494,604	13.59%
Debt Service	0	0	0	0	0	0.00%
Economic Development	239,536	424,288	229,751	455,199	684,236	50.32%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	1,908,904	2,252,920	2,225,113	2,423,552	2,681,114	10.63%
Finance	155,771	179,656	139,018	187,475	205,488	9.61%
Human Resources	97,211	87,447	110,920	126,649	147,636	16.57%
Information Services	205,575	227,399	216,640	279,722	278,139	(0.57%)
Fire	308,570	336,875	362,057	436,385	414,712	(4.97%)
Flood 2001	0	0	0	0	0	0.00%
Legal	10,515	18,351	24,305	56,651	56,043	(1.07%)
Library	270,521	262,429	290,824	325,245	383,656	17.96%
Library Special Revenue Funds	18,381	86,282	132,802	60,109	50,363	(16.21%)
Municipal Garage	415,908	556,230	675,824	711,640	687,342	(3.41%)
Non-Departmental	322,551	404,582	534,877	500,711	447,052	(10.72%)
Parks & Recreation	1,206,507	1,240,519	1,509,338	1,501,651	1,513,613	0.80%
Police	550,664	580,027	659,858	763,638	816,068	6.87%
Police Special Revenue Funds	22,929	20,625	37,104	11,100	11,100	0.00%
Public Works	415,435	443,387	470,878	444,295	459,077	3.33%
Solid Waste Management/Recycling Enterprise	557,482	1,071,839	725,696	750,263	776,716	3.53%
Risk Management	756,325	905,392	876,022	926,322	840,182	(9.30%)
Road Use Operations	1,123,894	1,139,239	1,262,293	1,205,279	1,203,981	(0.11%)
Sewer Utility	1,105,075	1,170,250	1,208,521	1,281,329	1,345,676	5.02%
Stormwater Utility	57,339	180,481	374,481	311,966	172,476	(44.71%)
Transit Enterprise	344,829	363,950	422,476	552,440	552,257	(0.03%)
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**11,733,838**	**13,576,460**	**14,184,911**	**15,922,669**	**15,335,628**	**(3.69%)**

City of Bettendorf
FY 2007/2008 Budget
Capital Expenditures 5 year history

Department	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Percent Inc (Dec)
Mayor & Council	0	3,650	0	0	0	0.00%
City Administration	0	0	0	0	0	0.00%
Capital Projects	4,874,828	4,647,801	5,179,443	10,343,352	13,691,500	32.37%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	0	430,000	0	0	0	0.00%
Family Museum for Arts & Science	0	0	0	0	0	0.00%
Community Development	0	0	0	0	0	0.00%
Community Development Special Revenue Funds	0	0	0	0	0	0.00%
Debt Service	0	0	0	0	0	0.00%
Economic Development	487,683	280,633	1,277,987	0	200,000	0.00%
Electronic Equipment	79,823	136,858	214,292	326,125	710,600	117.89%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	0	0	0	0	0	0.00%
Human Resources	0	0	0	0	0	0.00%
Information Services	0	0	0	0	0	0.00%
Fire	0	0	34,476	13,461	40,000	197.15%
Flood 2001	0	0	0	0	0	0.00%
Legal	0	0	0	0	0	0.00%
Library	224,009	220,832	193,737	213,140	213,315	0.08%
Library Special Revenue Funds	74,021	35,168	46,820	78,107	50,600	(35.22%)
Municipal Garage	0	0	0	0	0	0.00%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	27,471	0	7,840	0	30,000	100.00%
Police	0	41,366	82,069	6,000	5,600	(6.67%)
Police Special Revenue Funds	0	0	22,796	35,000	12,000	(65.71%)
Public Works	0	0	0	0	0	0.00%
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	0.00%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	0	213,714	0	0	147,500	100.00%
Sewer Utility	0	0	0	0	0	0.00%
Stormwater Utility	0	0	0	0	0	0.00%
Transit Enterprise	0	0	0	0	0	0.00%
Vehicle Replacement	201,664	590,009	1,004,449	438,300	481,800	9.92%
TOTAL	**5,969,499**	**6,600,031**	**8,063,909**	**11,453,485**	**15,582,915**	**36.05%**

City of Bettendorf
FY 2007/2008 Budget
Debt Service/Other 5 year history

Department	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Budget	FY 2007 Budget	Percent Inc (Dec)
Debt Service Funds	7,898,801	9,932,644	5,757,441	12,628,381	10,598,434	(16.07%)
Economic Development Special Revenue Funds	1,641,957	1,705,316	1,701,108	1,694,938	1,493,564	(11.88%)
Capital Projects Fund	0	0	44,519	77,000	0	(100.00%)
Downtown Event Center	0	0	0	0	1,039,652	100.00%
Educational Center	0	0	0	0	131,314	100.00%
Family Museum for Arts & Science	381,183	420,330	302,515	275,523	292,106	6.02%
Municipal Garage	31,155	31,155	32,768	36,500	36,500	0.00%
Parks & Recreation	360,549	385,998	372,121	424,500	431,600	1.67%
Solid Waste Management/Recycling Enterprise	196,978	215,600	212,082	217,200	240,000	10.50%
Stormwater Utility	5,729	106,084	128,010	132,666	141,623	6.75%
Sewer Utility	983,294	1,123,311	1,073,457	1,176,518	1,150,499	(2.21%)
Transit Enterprise	27,851	115,150	101,222	101,250	102,000	0.74%
TOTAL	**11,527,497**	**14,035,588**	**9,725,243**	**16,764,476**	**15,657,292**	**(6.60%)**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Percent Inc (Dec)
Mayor & Council	682,818	482,580	630,190	655,921	481,382	4.08%
City Administration	225,373	261,326	265,717	291,070	277,722	9.54%
Capital Projects	5,104,978	4,870,772	5,478,326	10,695,352	13,966,500	95.23%
Downtown Events Center	0	0	0	100,730	1,039,652	100.00%
Educational Center	0	430,000	0	694,448	181,314	100.00%
Family Museum for Arts & Science	1,726,603	1,953,594	1,727,267	1,826,986	1,784,967	5.77%
Community Development	698,438	662,926	640,714	698,698	754,460	9.05%
Community Development Special Revenue Funds	539,417	568,964	491,556	499,637	557,859	1.64%
Debt Service	7,898,801	9,932,644	5,757,441	12,628,381	10,598,434	119.34%
Economic Development	2,382,249	2,448,852	3,335,048	2,288,056	2,525,022	(31.39%)
Electronic Equipment	79,823	136,858	214,292	326,125	710,600	52.19%
Employee Health Insurance	1,908,904	2,252,920	2,225,113	2,423,552	2,681,114	8.92%
Finance	498,098	553,450	551,462	624,728	642,809	13.29%
Human Resources	235,173	236,520	243,199	282,422	310,408	16.13%
Information Services	560,077	600,400	604,437	668,493	702,667	10.60%
Fire	1,757,868	1,886,212	2,060,902	2,214,151	2,559,146	7.44%
Flood 2001	0	0	0	0	0	0.00%
Legal	164,489	169,070	175,386	219,124	230,632	24.94%
Library	1,903,914	1,955,902	1,985,060	2,123,205	2,287,272	6.96%
Library Special Revenue Funds	92,402	121,450	179,622	138,216	100,963	(23.05%)
Municipal Garage	803,878	956,131	1,093,808	1,138,395	1,144,118	4.08%
Non-Departmental	322,551	404,582	534,877	500,711	447,052	(6.39%)
Parks & Recreation	3,390,823	3,508,007	3,846,138	3,935,642	4,115,546	2.33%
Police	4,763,481	5,240,638	5,560,272	5,813,644	5,969,337	4.56%
Police Special Revenue Funds	22,929	20,625	59,900	46,100	23,100	(23.04%)
Public Works	720,684	765,501	817,877	818,307	864,347	0.05%
Solid Waste Management/Recycling Enterprise	1,358,064	1,955,670	1,587,977	1,670,316	1,704,110	5.19%
Risk Management	756,325	905,392	876,022	926,322	840,182	5.74%
Road Use Operations	2,517,044	2,830,300	2,646,758	2,689,816	2,797,723	1.63%
Sewer Utility	2,519,597	2,733,730	2,770,289	2,941,017	3,025,050	6.16%
Stormwater Utility	120,837	422,476	785,994	681,882	668,357	(13.25%)
Transit Enterprise	817,734	1,019,273	1,097,487	1,200,607	1,248,287	9.40%
Vehicle Replacement	201,664	590,009	1,004,449	438,300	481,800	(56.36%)
TOTAL	**44,775,036**	**50,876,774**	**49,247,580**	**62,200,354**	**65,721,932**	**26.30%**

28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

> **General Fund---**the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.
>
> **Special Revenue Funds-**--funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.
>
> **Debt Service Fund-**--used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.
>
> **Capital Projects Fund-**--are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds-**--are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are "rolled back" to reflect no more than a 4% increase.

RUT---Road Use Tax

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2007 - ENDING JUNE 30, 2008

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/06/07 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 (Telephone Number) _____ (Signature)

County Auditor Date Stamp

January 1, 2006 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,310,949,554	2b	1,256,829,365	
DEBT SERVICE	3a	1,423,961,802	3b	1,369,841,613	
Ag Land	4a	4,437,370			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	9,017,794		8,645,516	43	6.87883
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6	0		0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7	0		0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8	0		0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9	0		0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10	0		0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11	0		0	49	0
12(15)	Amt Nec	Joint city-county building lease	12	0		0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13	0		0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	447,052		428,591	52	0.34101
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462	0		0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15	0		0	53	0
12(2)	0.81000	Memorial Building	16	0		0	54	0
12(3)	0.13500	Symphony Orchestra	17	0		0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18	0		0	56	0
12(5)	As Voted	County Bridge	19	0		0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20	0		0	58	0
12(9)	0.03375	Aid to a Transit Company	21	0		0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22	0		0	60	0
12(19)	1.00000	City Emergency Medical District	463	0		0	466	0
12(21)	0.27000	Support Public Library	23	0		0	61	0
28E.22	1.50000	Unified Law Enforcement	24	0		0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	9,464,846		9,074,107		
384.1	3.00375	Ag Land	26	13,329		13,329	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	9,478,175		9,087,436		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28	0		0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	261,888		251,077		0.19977
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30	0		0		0
	Amt Nec	Other Employee Benefits	31	1,350,789		1,295,024		1.03039
		Total Employee Benefit Levies (29,30,31)	32	1,612,677		1,546,101	65	1.23016
		Sub Total Special Revenue Levies (28+32)	33	1,612,677		1,546,101		
		Valuation						
386	As Req	*With Gas & Elec* / *Without Gas & Elec*						
	SSMID 1 (A)	(B)	34			0	66	0
	SSMID 2 (A)	(B)	35			0	67	0
	SSMID 3 (A)	(B)	36			0	68	0
	SSMID 4 (A)	(B)	35a			0	69	0
	SSMID 5 (A)	(B)	36a			0	565	0
	SSMID 6 (A)	(B)	37			0	566	0
		Total SSMID (34 thru 37)	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	1,612,677		1,546,101		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	6,407,828	40	6,164,287	70	4.50000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41	0	41	0	71	0
		Total Property Taxes (27+39+40+41)	42	17,498,680	42	16,797,824	72	12.95000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets submitted that DO NOT meet the following criteria are not legal documents and will be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.

(County Auditor)

Form FBW

Department of Management

Fund Balance Worksheet for City of Bettendorf

(1) *Annual Report FY 2006		General (A)	Spec Rev (B)	Debt Serv (C)	Capt Proj (D)	Permanent (E)	Tot Govt (F)	Proprietary (G)	Grand Tot (H)
Beginning Fund Balance July 1, 2005 **(pg 5, line 134) ***	1	4,814,328	4,130,708	1,605,452	10,403,266		20,953,754	33,505,442	54,459,196
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	18,608,471	8,285,836	5,793,815	10,383,924		43,072,046	16,846,114	59,918,160
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	18,593,838	8,618,676	6,196,698	11,204,068		44,613,280	15,109,374	59,722,654
Ending Fund Balance June 30, 2006 **(pg 12, line 261) ***	4	4,828,961	3,797,868	1,202,569	9,583,122	0	19,412,520	35,242,182	54,654,702
(2) ** Re-Estimated FY 2007		General	Spec Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Enterprise	Grand Total
Beginning Fund Balance	5	4,828,961	3,797,868	1,202,569	9,583,122	0	19,412,520	35,242,182	54,654,702
Re-Est Revenues	6	19,342,768	7,984,730	16,330,227	14,551,025	0	58,208,750	18,975,511	77,184,261
Re-Est Expenditures	7	19,341,917	7,846,874	12,911,890	18,577,370	0	58,678,051	15,981,324	74,659,375
Continuing Appropriation	8				0		0	0	0
Ending Fund Balance	9	4,829,812	3,935,724	4,620,906	5,556,777	0	18,943,219	38,236,369	57,179,588
(3) ** Budget FY 2008									
Beginning Fund Balance	10	4,829,812	3,935,724	4,620,906	5,556,777	0	18,943,219	38,236,369	57,179,588
Revenues	11	19,701,730	8,828,241	6,751,673	18,584,312	0	53,865,956	25,038,350	78,904,306
Expenditures	12	19,700,819	9,700,031	10,931,540	19,079,244	0	59,411,634	18,178,217	77,589,851
Continuing Appropriation	13				0		0	0	0
Ending Fund Balance	14	4,830,723	3,063,934	441,039	5,061,845	0	13,397,541	45,096,502	58,494,043

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2006

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2008

GOVERNMENT ACTIVITIES		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)		Fiscal Years BUDGET 2008 (G)	RE-ESTIMATED 2007 (H)	ACTUAL 2006 (I)
Public Safety											
Police Department/Crime Prevention	1	5,933,623	10,500					325	5,944,123	5,668,381	5,515,009
Jail	2							327	0	0	0
Emergency Management	3							328	0	0	0
Flood Control	4	44,573						329	44,573	45,630	32,127
Fire Department	5	2,519,146						330	2,519,146	2,168,020	2,026,426
Ambulance	6							331	0	0	0
Building Inspections	7	380,049						332	380,049	329,368	322,122
Miscellaneous Protective Services	8							333	0	0	0
Animal Control	9							349	0	0	0
Other Public Safety	10	30,114						334	30,114	30,114	0
TOTAL *(lines 1 - 10)*	11	8,907,505	10,500			0			8,918,005	8,241,513	7,895,684
Public Works											
Roads, Bridges, & Sidewalks	12		786,110					353	786,110	788,168	1,037,208
Parking - Meter and Off-Street	13							356	0	0	0
Street Lighting	14		230,000					324	230,000	223,000	219,310
Traffic Control and Safety	15		368,108					326	368,108	361,469	335,379
Snow Removal	16		388,824					354	388,824	410,672	598,852
Highway Engineering	17		439,970					355	439,970	400,681	528,966
Street Cleaning	18		72,323					359	72,323	140,133	0
Airport *(if not Enterprise)*	19							365	0	0	0
Garbage *(if not Enterprise)*	20							358	0	0	0
Other Public Works	21	55,969	364,888					350	420,857	400,687	7,622
TOTAL *(lines 12 - 21)*	22	55,969	2,650,223			0			2,706,192	2,724,810	2,727,337
Health and Social Services											
Welfare Assistance	23							337	0	0	0
City Hospital	24							338	0	0	0
Payments to Private Hospitals	25							339	0	0	0
Health Regulation and Inspection	26							340	0	0	0
Water, Air, and Mosquito Control	27							341	0	0	0
Community Mental Health	28							342	0	0	0
Other Health and Social Services	29							343	0	0	0
TOTAL *(lines 23 - 29)*	30	0	0			0			0	0	0

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2008

Fiscal Years

		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)		BUDGET 2008 (G)	RE-ESTIMATED 2007 (H)	ACTUAL 2006 (I)
Culture and Recreation											
Library Services	31	2,073,957	36,117					344	2,110,074	1,956,101	1,895,070
Museum, Band and Theater	32							345	0	0	0
Parks	33	945,175						346	945,175	902,234	940,882
Recreation	34	332,879						587	332,879	318,368	390,016
Cemetery	35							366	0	0	0
Community Center, Zoo, & Marina	36	79,410						347	79,410	76,652	74,376
Other Culture and Recreation	37		60,000					348	60,000	60,000	0
TOTAL *(lines 31 - 37)*	38	3,431,421	96,117			0			3,527,538	3,313,355	3,300,344
Community and Economic Development											
Community Beautification	39		99,268					367	99,268	99,268	92,041
Economic Development	40		831,458					368	831,458	567,709	261,330
Housing and Urban Renewal	41		549,659					369	549,659	549,844	462,868
Planning & Zoning	42	215,207						379	215,207	218,315	206,611
Other Com & Econ Development	43	159,204	8,200					370	167,404	140,483	235,291
TOTAL *(lines 39 - 43)*	44	374,411	1,488,585			0			1,862,996	1,575,619	1,258,141
General Government											
Mayor, Council, & City Manager	45	694,312						375	694,312	855,512	836,444
Clerk, Treasurer, & Finance Adm.	46	702,601	600					376	703,201	712,482	602,462
Elections	47	5,000						377	5,000	0	8,457
Legal Services & City Attorney	48	230,632						378	230,632	218,362	175,387
City Hall & General Buildings	49	763,805						380	763,805	731,427	705,175
Tort Liability	50	447,052						382	447,052	500,711	534,877
Other General Government	51	310,408						381	310,408	275,115	243,490
TOTAL *(lines 45 - 51)*	52	3,153,810	600			0			3,154,410	3,293,609	3,106,292
Debt Service	53	65,000	1,493,564	10,533,434					12,091,998	14,228,300	7,458,549
Capital Projects	54	288,915	424,346		15,158,900				15,872,161	12,959,863	8,391,851
TOTAL Government Activities Expenditures *(lines 11+22+30+38+44+52+53+54)*	55	16,277,031	6,163,935	10,533,434	15,158,900	0			48,133,300	46,337,069	34,138,198
BUSINESS TYPE ACTIVITIES											
Proprietary: Enterprise & Budgeted ISF											
Water Utility	56							360	0	0	0
Sewer Utility	57						2,832,551	357	2,832,551	2,724,494	2,653,593
Electric Utility	58							361	0	0	0
Gas Utility	59							362	0	0	0
Airport	60							365	0	0	0
Landfill/Garbage	61						1,704,110	383	1,704,110	1,703,523	1,587,975
Transit	62						1,248,287	364	1,248,287	1,161,856	1,097,485
Cable TV, Internet & Telephone	63							443	0	0	0
Housing Authority	64							444	0	0	0
Storm Water Utility	65						564,934	445	564,934	591,816	702,345
Other Business Type (city hosp., ISF, parking, etc.)	***66***						9,793,756	446	9,793,756	9,424,576	8,782,922
Enterprise DEBT SERVICE	67						1,444,994	447	1,444,994	375,059	285,054
Enterprise CAPITAL PROJECTS	68							448	0	0	0
TOTAL Business Type Expenditures *(lines 56 - 68)*	69						17,588,632		17,588,632	15,981,324	15,109,374
TOTAL GOV & BUS TYPE EXP. *(lines 55+69)*	70	16,277,031	6,163,935	10,533,434	15,158,900	0	17,588,632		65,721,932	62,318,393	49,247,572
Transfers Out	71	3,423,788	3,536,096	398,106	3,920,344		589,585		11,867,919	12,340,982	10,475,082
Total Expenditures & Other Financing Uses (lines 71 +72)	72	19,700,819	9,700,031	10,931,540	19,079,244	0	18,178,217		77,589,851	74,659,375	59,722,654
Continuing Appropriation	73				0		0		0	0	
Ending Fund Balance June 30	74	4,830,723	3,063,934	441,039	5,061,845	0	45,096,502		58,494,043	57,179,588	54,654,702

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631.D

CITY OF Bettendorf

Department of Management

RE-ESTIMATED REVENUES DETAIL

RE-ESTIMATED Fiscal Year Ending 2007

Fiscal Years

		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)	RE-ESTIMATED 2007 (G)	ACTUAL 2006 (H)
REVENUES & OTHER FINANCING SOURCES									
Taxes Levied on Property	1	8,940,296	1,500,240	5,222,494				15,663,030	15,378,320
Less: Uncollected Property Taxes - Levy Year	2							0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	8,940,296	1,500,240	5,222,494	0			15,663,030	15,378,320
Delinquent Property Taxes	4	6,081	500	10,000				16,581	4,795
TIF Revenues	5		1,948,903					1,948,903	1,853,383
Other City Taxes:									
Utility Tax Replacement Excise Taxes	6	401,610	68,194	222,000				691,804	671,320
Parimutuel wager tax	7							0	0
Gaming wager tax	8				1,865,000			1,865,000	2,121,775
Mobile Home Taxes	9	5,400	890	2,900				9,190	9,087
Hotel/Motel Taxes	10	913,000						913,000	876,854
Other Local Option Taxes	11	4,195,000						4,195,000	3,832,816
Subtotal - Other City Taxes *(lines 6 thru 11)*	12	5,515,010	69,084	224,900	1,865,000			7,673,994	7,511,852
Licenses & Permits	***13***	657,715					98,850	756,565	989,530
Use of Money & Property	***14***	299,900	277,064	190,000	385,000		483,374	1,635,338	1,048,712
Intergovernmental:									
Federal Grants & Reimbursements	***15***	82,161	513,000		2,310,480		460,317	3,365,958	821,029
State Shared Revenues	***16***	32,000	2,585,068					2,617,068	2,666,845
Other State Grants & Reimbursements	***17***	17,626	78,879	3,678	128,000		155,000	383,183	589,699
Local Grants & Reimbursements	***18***	460,053			70,000			530,053	141,816
Subtotal - Intergovernmental *(lines 15 thru 18)*	19	591,840	3,176,947	3,678	2,508,480		615,317	6,896,262	4,219,389
Charges for Fees & Service:									
Water Utility	20							0	
Sewer Utility	21						2,440,000	2,440,000	2,379,024
Electric Utility	22							0	
Gas Utility	23							0	
Parking	24							0	
Airport	25							0	
Landfill/Garbage	26						1,460,500	1,460,500	1,355,684
Hospital	27							0	
Transit	28						57,900	57,900	56,656
Cable TV, Internet & Telephone	29							0	
Housing Authority	30							0	
Storm Water Utility	31						572,000	572,000	567,532
Other Fees & Charges for Service	32	346,596					6,916,409	7,263,005	6,938,252
Subtotal - Charges for Service *(lines 20 thru 32)*	33	346,596	0	0	0	0	11,446,809	11,793,405	11,297,148
Special Assessments	34	19,400						19,400	19,947
Miscellaneous	***35***	224,814	292,265		646,040		530,514	1,693,633	1,119,228
Other Financing Sources:									
Operating Transfers In	36	2,741,116	247,711	573,875	4,044,333		4,733,947	12,340,982	10,475,082
Proceeds of Debt	37			10,060,000	5,090,000			15,150,000	4,583,190
Proceeds of Capital Asset Sales	38		472,016	45,280	12,172		1,066,700	1,596,168	1,417,584
Subtotal-Other Financing Sources *(lines 36 thru 38)*	39	2,741,116	719,727	10,679,155	9,146,505	0	5,800,647	29,087,150	16,475,856
Total Revenues except for beginning fund balance *(lines 3, 4, 5, 12, 13, 14, 19, 33, 34, 35, & 39)*	40	19,342,768	7,984,730	16,330,227	14,551,025	0	18,975,511	77,184,261	59,918,160
Beginning Fund Balance July 1	41	4,828,961	3,797,868	1,202,569	9,583,122	0	35,242,182	54,654,702	54,459,196
TOTAL REVENUES & BEGIN BALANCE *(lines 40+41)*	42	24,171,729	11,782,598	17,532,796	24,134,147	0	54,217,693	131,838,963	114,377,356

Form 635.2A

CITY OF Bettendorf ADOPTED BUDGET SUMMARY

Department of Management

YEAR ENDED JUNE 30, 2008

Fiscal Years

	GENERAL (A)	SPECIAL REVENEUS (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)	BUDGET 2008 (G)	RE-ESTIMATED 2007 (H)	ACTUAL 2006 (I)
Revenues & Other Financing Sources									
Taxes Levied on Property	77 9,087,436	106 1,546,101	134 6,164,287	161 0			234 16,797,824	264 15,663,030	294 15,378,320
Less: Uncollected Property Taxes-Levy Year	78 0	107 0	135 0	162 0			235 0	265 0	295 0
Net Current Property Taxes	79 9,087,436	108 1,546,101	136 6,164,287	163 0			236 16,797,824	266 15,663,030	296 15,378,320
Delinquent Property Taxes	80 6,081	109 500	137 10,000	164 0			237 16,581	267 16,581	297 4,795
TIF Revenues		110 3,178,876					238 3,178,876	268 1,948,903	298 1,853,383
Other City Taxes	81 5,558,089	111 67,466	138 246,441	165 1,865,000			239 7,736,996	269 7,673,994	299 7,511,852
Licenses & Permits	82 658,215	112 0				212 98,850	240 757,065	270 756,565	300 989,530
Use of Money and Property	83 283,900	113 221,061	139 256,167	166 275,000	194 0	213 571,500	241 1,607,628	271 1,635,338	301 1,048,712
Intergovernmental	84 591,730	114 3,207,087	140 3,678	167 2,472,000		426 539,500	242 6,813,995	272 6,896,262	302 4,219,389
Charges for Fees & Service	85 346,900	115 0	141 0	168 0	195 0	214 12,062,982	243 12,409,882	273 11,793,405	303 11,297,148
Special Assessments	86 18,700	116 0	142 0	169 0		427 0	244 18,700	274 19,400	304 19,947
Miscellaneous	87 146,500	117 468,600	143 0	170 1,338,000	196 0	215 450,000	245 2,403,100	275 1,693,633	305 1,119,228
Sub-Total Revenues	88 16,697,551	118 8,689,691	144 6,680,573	171 5,950,000	197 0	216 13,722,832	246 51,740,647	276 48,097,111	306 43,442,304
Other Financing Sources:									
Transfers In	89 3,004,179	119 138,550	145 71,100	172 4,996,412	198 0	217 3,657,678	247 11,867,919	277 12,340,982	307 10,475,082
Proceeds of Debt	90 0	459 0	146 0	173 7,590,000		218 0	248 7,590,000	278 15,150,000	308 4,583,190
Proceeds of Capitol Asset Sales	91 0	0	147 0	174 47,900	199 0	219 7,657,840	249 7,705,740	279 1,596,168	309 1,417,584
Total Revenues and Other Sources	92 19,701,730	120 8,828,241	148 6,751,673	175 18,584,312	200 0	220 25,038,350	250 78,904,306	280 77,184,261	310 59,918,160
Expenditures & Other Financing Uses									
Public Safety	600 8,907,505	609 10,500			623 0		335 8,918,005	632 8,241,513	642 7,895,684
Public Works	601 55,969	610 2,650,223			624 0		336 2,706,192	633 2,724,810	643 2,727,337
Health and Social Services	602 0	611 0			625 0		352 0	634 0	644 0
Culture and Recreation	603 3,431,421	612 96,117			626 0		371 3,527,538	635 3,313,355	645 3,300,344
Community and Economic Development	604 374,411	613 1,488,585			627 0		372 1,862,996	636 1,575,619	646 1,258,141
General Government	605 3,153,810	614 600			628 0		373 3,154,410	637 3,293,609	647 3,106,292
Debt Service	606 65,000	615 1,493,564	618 10,533,434		629 0		440 12,091,998	638 14,228,300	648 7,458,549
Capital Projects	607 288,915	616 424,346		621 15,158,900	630 0		441 15,872,161	639 12,959,863	649 8,391,851
Total Government Activities Expenditures	608 16,277,031	617 6,163,935	619 10,533,434	622 15,158,900	631 0		442 48,133,300	640 46,337,069	650 34,138,198
Business Type Proprietray: Enterprise & ISF						17,588,632	374 17,588,632	641 15,981,324	651 15,109,374
Total Gov & Bus Type Expenditures	97 16,277,031	125 6,163,935	153 10,533,434	180 15,158,900	205 0	225 17,588,632	255 65,721,932	285 62,318,393	315 49,247,572
Transfers Out	101 3,423,788	129 3,536,096	156 398,106	184 3,920,344	207 0	229 589,585	259 11,867,919	289 12,340,982	319 10,475,082
Total ALL Expenditures/Transfers Out	102 19,700,819	130 9,700,031	157 10,931,540	185 19,079,244	208 0	230 18,178,217	260 77,589,851	290 74,659,375	320 59,722,654
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	103 911	131 -871,790	158 -4,179,867	186 -494,932	209 0	231 6,860,133	261 1,314,455	291 2,524,886	321 195,506
Continuing Appropriation				652 0		653 0	654 0	655 0	
Beginning Fund Balance July 1	104 4,829,812	132 3,935,724	159 4,620,906	187 5,556,777	210 0	232 38,236,369	262 57,179,588	292 54,654,702	322 54,459,196
Ending Fund Balance June 30	105 4,830,723	133 3,063,934	160 441,039	188 5,061,845	211 0	233 45,096,502	263 58,494,043	293 57,179,588	323 54,654,702

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Fiscal Year
2008

City Name: **Bettendorf**

	Project Name (A)	Amount of Issue (B)	Date certified To County Auditor (C)	Principal Due FY 2008 (D)	Interest Due FY 2008 +(E)	Bond Registration Due FY 2008 +(F)	Total Obligation Due FY 2008 =(G)	Amount Paid by Other Funds & Debt Service Fund Balance -(H)	Amount Paid by Current Year Utility Replacment and Debt Service Taxes =(I)
(1)	General, GO	3,060,000	5/1/96	345,000	16,560		361,560		361,560
(2)	GO Refunding	1,640,000	1/1/97	180,000	8,640		188,640		188,640
(3)	TIF Revenue	4,170,000	7/1/97	450,000	73,300		523,300	523,300	0
(4)	TIF Revenue	5,385,000	7/1/97	405,000	276,300		681,300	681,300	0
(5)	TIF GO	1,030,000	10/1/97	120,000	11,455		131,455	131,455	0
(6)	General, GO	6,560,000	5/1/00	4,125,000	211,850		4,336,850	3,867,851	468,999
(7)	General, GO	6,635,000	6/1/01	275,000	248,183		523,183		523,183
(8)	GO Note	600,000	12/1/01	60,000	11,100		71,100		71,100
(9)	General, GO	4,620,000	6/1/02	180,000	175,598		355,598		355,598
(10)	TIF GO	1,360,000	6/1/03	80,000	50,358		130,358	130,358	0
(11)	General, GO	4,080,000	6/1/03	190,000	111,480		301,480		301,480
(12)	GO Refunding	2,840,000	6/1/03	600,000	12,000		612,000		612,000
(13)	GO Sewer Refunding	1,515,000	6/1/03	280,000	10,430		290,430	290,430	0
(14)	General, GO	3,570,000	6/1/04	165,000	139,091		304,091		304,091
(15)	Sewer GO	2,040,000	6/1/04	95,000	78,423		173,423	173,423	0
(16)	Stormwater Go	2,040,000	6/1/04	95,000	78,423		173,423	173,423	0
(17)	GO Refunding	7,160,000	6/1/04	975,000	85,820		1,060,820		1,060,820
(18)	GO Museum Refunding	7,160,000	6/1/04	325,000	73,106		398,106		398,106
(19)	General, GO	4,590,000	6/1/05	200,000	170,077		370,077		370,077
(20)	General, GO	4,580,000	6/1/06	185,000	186,516		371,516		371,516
(21)	Sewer GO	2,545,000	6/1/06	105,000	103,646		208,646	208,646	0
(22)	GO Refunding	6,300,000	8/1/06	600,000	228,208		828,208		828,208
(23)	GO Refunding	3,760,000	2/1/07		192,450		192,450		192,450
(24)	General, GO	5,090,000		210,697	201,953		412,650	412,650	0
(25)	GO Note	700,000		26,051	36,314		62,365	62,365	0
(26)	General, GO	3,000,000		124,183	119,029		243,212	243,212	0
(27)	TIF Revenue	10,380,000			419,558		419,558	419,558	0
(28)	TIF Revenue	11,080,000			620,094		620,094	620,094	0
(29)	Stormwater Go	2,545,000			25,000		25,000	25,000	0
(30)							0		0
			TOTALS	10,395,931	3,974,962	0	14,370,893	7,963,065	6,407,828

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year
2008

City Name: **Bettendorf**

USE THIS PAGE ONLY AFTER FILLING LINES 1 THRU 30 ABOVE.

	Project Name (A)	Amount of Issue (B)	Date certified To County Auditor (C)	Principal Due FY 2008 (D)	Interest Due FY 2008 +(E)	Bond Registration Due FY 2008 +(F)	Total Obligation Due FY 2008 =(G)	Amount Paid by Other Funds & Debt Service Fund Balance -(H)	Amount Paid by Current Year Utiltiy Replacement and Debt Service Taxes =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				0	0	0	0	0	6,407,828